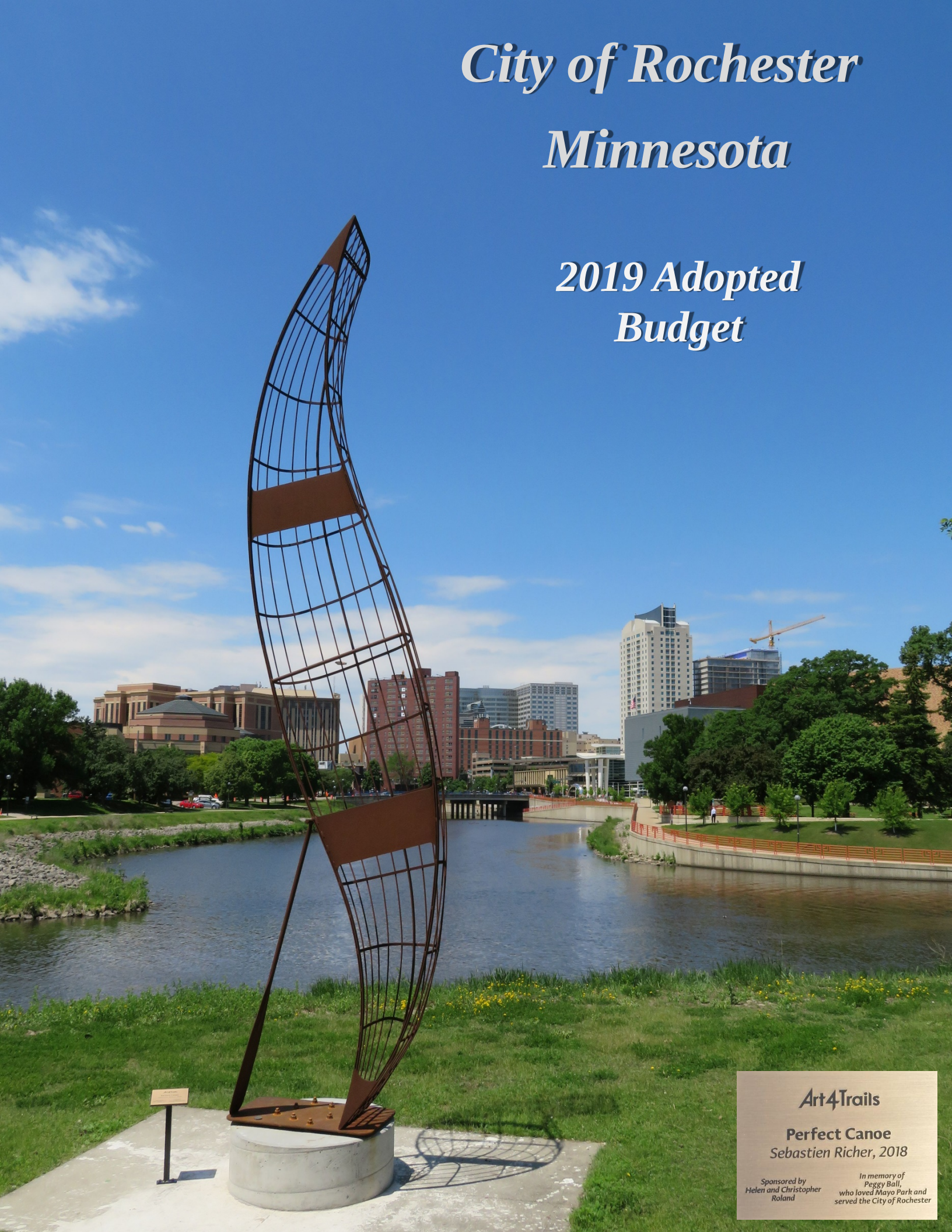
City of Rochester

Minnesota

2019 Adopted Budget



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Adopted

Annual Budget

Of The

City of Rochester, MN

For the Fiscal Year Ending

December 31, 2019

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CITY OF ROCHESTER, MINNESOTA

MISSION STATEMENT

The mission of the City of Rochester is to provide a safe, attractive environment through the responsive, efficient and cost-effective delivery of municipal services.

The City will strive to enhance community pride by improving the physical, environmental, economic, cultural and social quality of the community.

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First Class City
First Class Service

RISE to the top in *Customer Service*

Respect

Identify, plan for, and support customer needs

Seek and consider input from our customers to continually improve services

Treat every customer well

Integrity

Treat customers in a personal and professional manner while being firm, fair, and compassionate

Be an active listener to the customer

Maintain a work environment that is free of disrespect and false information.

Safety

Provide equitable and honest treatment to all customers

Follow through in a timely manner or as communicated

Maintain privacy and confidentiality as applicable to Minnesota State laws.

Excellence

Employees act responsibly and take ownership for their actions

Documented safety procedures for employees and customers.

Communicate clearly when dealing with emergencies or safety concerns

Be knowledgeable in my area of responsibility

Be professional in my actions, manners and appearance

Meet or exceed customer needs for City services

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Airport
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ROCHESTER

Minnesota

First Class City • First Class Service

STEVE RYMER
City Administrator
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Rochester, MN 55904-3781
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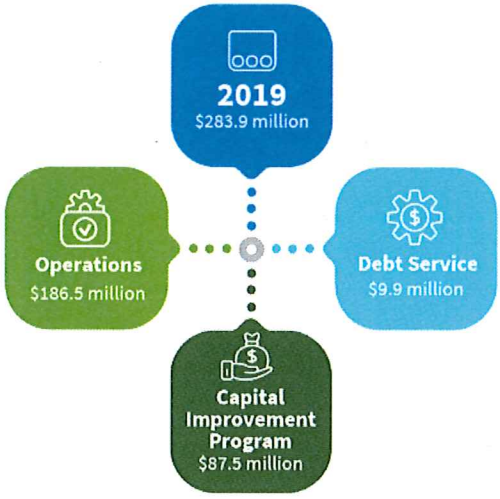
December 4, 2018

Honorable Mayor and Council Members,

On behalf of our entire organization, I am pleased to provide you and the Rochester community with the Adopted 2019 Operating Budget and 2019-2024 Capital Improvement Program. In total, the adopted budget includes expenditures of $283,969,459 of which $74,671,591 is supported by the property tax levy.

We are proud of the fact that the City Council and professional team transformed the budget process to increase the amount of time the City Council reviewed the recommendations and improve transparency. This included publishing the document in a digital format three months sooner than our previous practice and creating a *Budget in Brief* as a high level summary of the City's budget.



During the budget review, the City Council decided to include the following revisions in the adopted budget.

Budget Additions:

- RNeighbors: $8,000
- City Clerks Training - $5,000
- Property Liability Insurance - $135,693
- Transit $1,254,200 – due to additional State revenue for Service Expansion

Budget Reductions:

- Civic Music - $55,000 – no longer involved in producing Thursdays on First

I wish to thank Rachel Houdek, Dale Martinson, Aaron Parrish, Noloan Schild and the Leadership and Finance Teams for their outstanding efforts in developing a budget that ensures we remain fiscally responsible, improve transparency, and enhance services.

Sincerely,

Steve Rymer
City Administrator

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BUDGET IN BRIEF

2019







CITY OF ROCHESTER MINNESOTA

BUDGET IN BRIEF

As a steward of tax payer dollars, the City of Rochester, MN prides itself on providing transparency and accountability in its budget.

In an effort to ensure that the budget process is accessible and easily understood, the Budget in Brief was created. This document is intended to provide you with information about your City's budget process. Included in the Budget in Brief are totals for revenues and expenditures. Also included in the Budget in Brief are facts about the various departmental budgets. It is important to note that the City of Rochester is able to maintain its positive financial condition and AAA credit rating due to the fiscally responsible actions taken in the prior years and by prudently investing in service level enhancements as resources allow.

City of Financial Distinction

The City of Rochester has a AAA Rating

Rochester has received a Certificate of Achievement for Excellence in Financial Reporting for almost 50 years, the longest in the state of Minnesota.

The Goals of the New Budget Process are:

- **Ensure sufficient revenues exist to deliver existing and proposed services and projects**
- **Prioritize both operating and capital expenditure**
- **Advance the City's commitment to financial sustainability**
- **Align resources with City Council strategic priorities**

Budget Process

March
City Council affirms priorities and goals

April-August
Budget Development

August
Finance Department Prepares Budget

September
Team presents City Council with 2019 recommended operating budget and CIP

September
City Council Reviews Budget Documentation

September
Max Levy Set -- Adopy Preliminary Budget & CIP

November
City Council Reviews Final Budget, CIP & Decision Packages

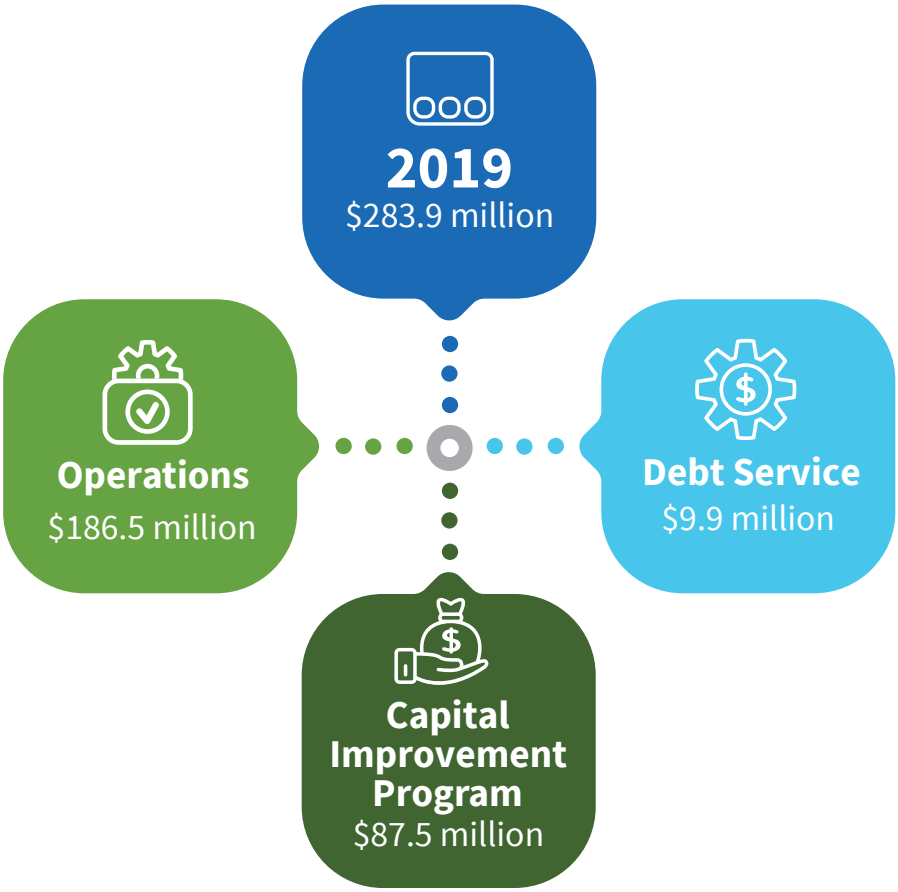
September-December
Public Engagement on Budget & Service Level Enhancements

December
Public Hearing & Adoption

2019 ADOPTED BUDGET

The development of the budget is guided by the City of Rochester's strategic priorities, budget policies, long-range fiscal sustainability, legal mandates, and service level prioritization.

The adopted budget is $283,969,459. This includes Operating and Capital Improvement expenditures. It does not include the Rochester Public Utilities budget, which is a separate budget.



BUDGET FORMULA



WHERE THE MONEY COMES FROM

General Fund
$90.3 million

Taxpayer dollars are accounted for in the General Fund, along with license fees, permit fees, state shared revenues, interest income, miscellaneous revenues, and prior year revenue. This portion of the budget is comprised largely of discretionary funds, since the Mayor and City Council can allocate the funds to programs and services in any area. There are few restrictions on how these resources may be allocated. The City cannot use fees collected from services for discretionary use.

General fund dollars are used to support such City services as police, fire and parks, as well as streets, community development and administrative support services.

Enterprise, Special Revenue, and Capital Improvement Program Funds

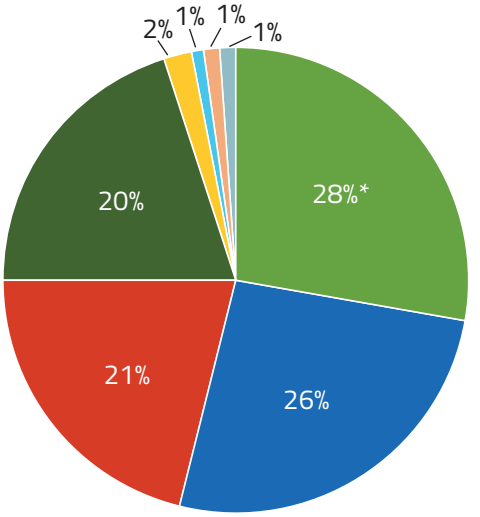
$193.6 million

The City of Rochester has a few different enterprise and special revenue funds. Enterprise funds are entirely funded through customer charges and do not require tax support. These include: sewer utility, storm water utility, and the parking fund. Special revenue funds are include a combination of customer charges and taxes. These include: municipal recreation, library, transit, and Mayo Civic Center.

2019 Total Operating Revenue

As shown in the chart, the majority of funding for the City of Rochester budget comes from sources other than property taxes. Those taxes fund 26% of the total revenues. Items like charges for services, which are items like parking, sewer utility, and water utility help fund the total budget by 21%.

2019 Total Operating Revenue



- Miscellaneous Revenue 28%*
- Taxes Ad Valorem 26%
- Charges for Service 21%
- Intergovernmental Revenue 20%
- Other Taxes 2%
- Licenses 1%
- Special Assessments 1%
- Prior Year Revenues 1%

* Miscellaneous Revenues include:

- Non Property Tax Debt Payment Revenue
- Capital Improvement Program Revenues
- In Lieu of Tax Enterprise Funds

PROPERTY TAX

Average Residential Home



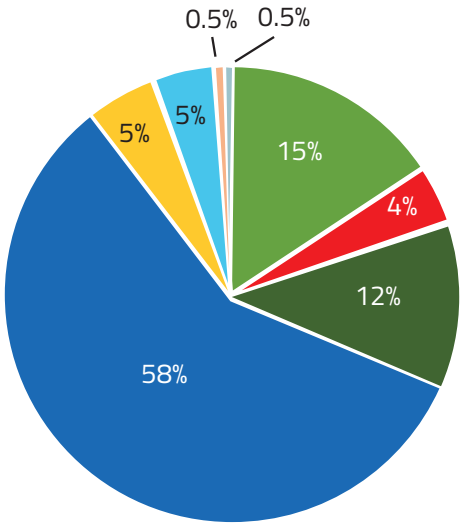
35.9% Olmsted County	36.9% City of Rochester	26.3% School District (535)	0.9% Olmsted County HRA

Commercial/Industrial Property



30.0% Olmsted County	30.9% City of Rochester	22.6% State of MN	15.8% School District (535)	0.8% County HRA

General Fund Revenue $90.3 million



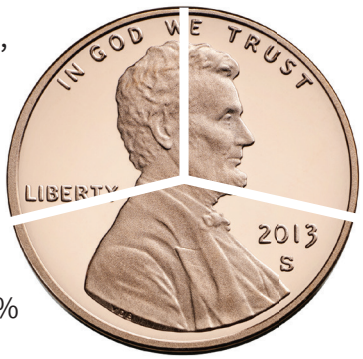
- Taxes Ad Valorem 58%
- Other Taxes (such as Hotel/Motel Tax, Cable Franchise Fee, and People Coop Franchise) 5%
- Licenses and Permits 5%
- Miscellaneous Revenue 15%
- Charges for Service 4%
- Intergovernmental Revenue 12%
- Fines, Forfeits, and Penalties 0.5%
- Prior Year Revenue 0.5%

Hotel/Motel Tax

The Hotel/Motel tax is imposed on persons staying 30 days or less in a hotel, inn, motel, or other lodging facility. In 2019 it is expected that the tax revenue will be $9,200,000. The 7% tax is broken into three categories. These include: Convention and Tourism, which receives 2%, Mayo Civic Center (MCC) Expansion, which receives 3%, and the Mayo Civic Center and City of Rochester General Fund, which receives 2% in total.

Allocation of Hotel Motel Tax
(Current Tax Rate 7%)

Convention and Tourism, 2% (1% by Agreement 1% by Law)



MCC and General Fund 2%

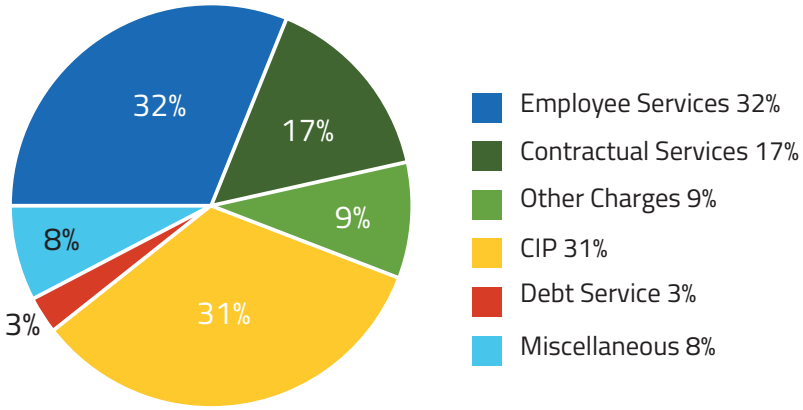
MCC-2015 Expansion, 3%

* Mayo Civic Center - MCC

WHERE DOES THE MONEY GO?

Overall, the adopted 2019 budget includes expenditures in six major categories for all funds. The largest being Employee Services at $91.5 million dollars. This expense is for the City's full-time and part-time employees, which allows the City of Rochester to deliver high quality services. Approximately 70% of that is related to salaries, where 30% is related to benefits. The second largest expense is Capital Improvement Program with a total of $87.5 million dollars.

2019 Adopted Budget of $283.9 million



General Fund Expense $90,362,262



Public Safety 60.2%

- Police
- Animal Control
- Dispatch
- Fire
- Building Safety
- Flood Control and Emergency Management

Public Works 17.6%

- Engineering
- Street Infrastructure
- Fleet Maintenance
- Traffic and City Lighting

General Gov. 14.7%

- Mayor and City Council
- City Administration
- City Clerk
- Elections
- Administration Fines
- Finance
- City Attorney
- Human Resources
- Planning and Zoning
- Information Technology
- City Hall Maintenance

Other 7.5%

- Music Art City/ Civic Theatre/ 125 Live
- Community Reinvestment
- Development Administration
- Economic Development
- CBD
- Unallocated Contingency

Notable Capital Improvement Program - Funded by Tax Levy

- Bituminous street rehabilitation - resurfacing local street
- Acquisition and repairs of the North Police Station
- IT investments including security improvements, network upgrades, and IT integration
- Emerald Ash Borer funding
- Repairs to the National Volleyball Center parking lot
- Annual construction and reconstruction of the sidewalk

ROCHESTER AT A GLANCE

Incorporated in **1854**

55 square miles

Population **114,000+**

OVER 3 MILLION Annual Visitors

Public Works

Nearly 500 miles of street



Wastewater Utility collects and treats **13.3** million gallons per day



Library

Medal Recipient

520,000 visits and 1.89 million titles borrowed

BUILDING SAFETY

2,600 Building Permits Issued

OVER HALF BILLION DOLLARS IN PROJECTS

-- highest in Rochester history

130

Park Sites with 100 miles of trails

Fire



Over 10,000 calls for service and five fire stations

Police

1. Call for Service: Over 25,000 Calls

2. Average Response Time for Priority Calls: 6 min 35 sec

VISION, PRINCIPLES, AND PRIORITIES

Community Vision

The following Community Vision statement was developed via the comprehensive planning process and is a key piece of the Planning 2 Success Comprehensive Plan 2040 document.

Rochester is a city that cares: where all people are treated with dignity and respect; where residents, employees, and visitors enjoy a high quality of life; where business and industry thrive; and where the land and environment are renewed and sustained for the benefit of all. It is a welcome and diverse community:

Renowned for its reputation as a center for growth and innovation, its robust economy, and programs and institutions that support life-long learnings;

Characterized by its safe and friendly neighborhoods, diverse and affordable housing options for people of all ages and backgrounds, thriving downtown, vibrant public spaces, and easy access to parks and recreation amenities;

C**ommitted** to health and wellness for its people, and also of the air, water, and land they depend on for sustenance;

Connected both physically and socially – offering balanced transportation options; well-planned streets, sidewalks, trails, and neighborhoods; and hospitable cultural atmosphere; and

Dedicated to the sustainable and responsible use of public resources and provision of quality public services, supporting livability and long-term fiscal health.

Organizational Vision

A vibrant, compassionate, innovative team.

Foundational Principles

- Compassion
- Environmental Stewardship
- Fiscal Responsibility and Sustainability
- Public Safety
- Social Equity

Strategic Priorities

- Enhance quality of life
- Foster a team-oriented culture
- Manage growth and development
- Balance public infrastructure investment

Community Survey Results

Between May 22 and June 20, 2018, 400 City of Rochester residents were randomly selected for telephone interviews to collect data for the City of Rochester Community Survey.



96% feel accepted, valued, and welcomed



96% rate the quality of life in Rochester as excellent or good



87% believe that Rochester is headed in the right direction



84% consider the general value of City services as excellent or good

ALL-AMERICA CITY

ROCHESTER

Minnesota

FIRST CLASS CITY • FIRST CLASS SERVICE

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August 31, 2018

Honorable Mayor and City Council Members,

On behalf of the entire Rochester team, it is a privilege to present the Recommended 2019 Operating Budget and 2019-2024 Capital Improvement Program Budget (CIP). The budget document is the product of many employees working in a collaborative manner to align resources and propose service level enhancements while continuing the City Council's longstanding tradition of being fiscally responsible. I want to personally recognize the outstanding leadership of Rachel Houdek, Aaron Parrish, Dale Martinson, the Leadership team, and the entire Finance team for their collective efforts in developing the recommended budget for your consideration.

This year's efforts have been extraordinary as the City simultaneously commenced the transition to a new budget process and the Council's strategic priorities initiative. Anticipating that the City Council will consider formally adopting the following priorities in September 2018, the team has worked to align resources in a manner that advances each priority. The four priorities are:

Enhance Quality of Life
Foster a Team Oriented Culture
Manage Growth and Development
Balance Public Infrastructure Investment

For 2019, the budget development process has been revised as the City transitions to a revenue first, multi-year budget. This is anticipated to be fully implemented over a two year period (2018 and 2019). The goals for the new process are 1) align resources with City Council strategic priorities, 2) advance the City's commitment to financial sustainability, 3) prioritize both operating and capital expenditures, and 4) ensure sufficient revenues exist to deliver existing and proposed services and projects. Finally, by providing the recommended budget approximately 90 days earlier than previous years, the City Council will have additional time to evaluate and revise the recommended operating and CIP budgets if it so chooses prior to adoption in December 2018.

The 2019 budget is also the first time the City is providing the budget document in an electronic, user friendly format. This improvement provides a new look for the budget and allows readers the ability to easily navigate the document. I want to thank the Finance team for their dedication and hard work to achieve this ambitious goal for 2019.

Developing the Recommended Operating Budget

Baseline Budget + Decision Packages + CIP = City Administrator Recommended Budget

The budget process began with the operating departments, Administration, and Finance working collaboratively to develop the "baseline" budget for each department and their respective divisions. By definition, the "baseline" establishes the resources necessary to maintain the delivery of existing services. It does not include additional resources to enhance (or expand) services.

Significant factors affecting the baseline budget.

- Projected salary increase - $2.6 million (Governmental $2.5 million)
- Health insurance costs - $1.55 million (14% increase based on history) (Governmental $1.47 million)
- Projected PERA increase - $0.397 million (includes 0.75% Police & Fire pension payment)
- General Obligation (GO) Debt Increase - $0.12 million (Fire apparatus approved in 2018 budget)
- CIP - $5.0 million plus $1 million tax abatement
- Including legal services resources in the City Attorney budget instead of the use of contingency funds - $.4 million
- Historically funded CIP position moved to the operating budget $.153 million
- Reduced Police Department overtime - $.311 million
- Reduced transit request - $3.974 million
- Increased Building Safety charges for services – $.370 million
- Reductions across departments $.229 million
- Outside Agency's contributions included at 2018 adopted levels

Once the baseline budgets were completed, departments then submitted prioritized Decision Packages ("DPs") for consideration by the City Administrator. A DP is a request to enhance services by adding new teammates, equipment, or supplies to a department's baseline. In total, 43 DPs are included in the recommended budget with a total expense of $2,049,963. This is offset by an additional $200,007 in revenue or a reduction in a baseline expense.

Of the 43 DPs, 9 are for new positions, 5 were for new vehicles, and the majority are for equipment, supplies, or services. The complete list of all recommended DPs is included in the Appendix II.

From a property tax levy perspective, the baseline budget plus those DPs supported by property tax would require a total levy increase of **8.77%** as detailed below.

	Baseline Budget	Decision Packages/CIP	Recommended Budget
Property Tax Levy Increase	**5.3%**	**3.47%**	**8.77%**

The third modification in the budget process is providing the City Council and community with a fundable, six year CIP. In previous years, it was typical to have the first year funded with additional financial work for years two through five. As the City Council will observe, this greatly pares back the recommended CIP. At this stage of the budget process, the primary focus has been on tax supported projects. Additional analysis will be performed on enterprise operations and those sections of the CIP should be considered a working document. There may also be an opportunity to advance the critical airport runway reconstruction work pending additional funding by our partner state and federal agencies.

Notable 2019 Tax Levy Supported Projects Include ($3.6M of the 4.6M CIP):

- $1,000,000 allocated to resurfacing local streets.
- $275,000 in Emerald Ash Borer funding
- $200,000 for repairs to the National Volleyball Center Parking Lot
- Completion of improvements at the Northern Hills Golf Course
- $745,000 for the acquisition of buses to support expanded transit service and replace para transit service buses.
- $733,572 in Funding for the acquisition and repairs of the North Police Station
- Approximately $362,000 in IT investments including security improvements, network upgrades, and IT integration.
- $320,000 in facility maintenance across various Departments

Future years:

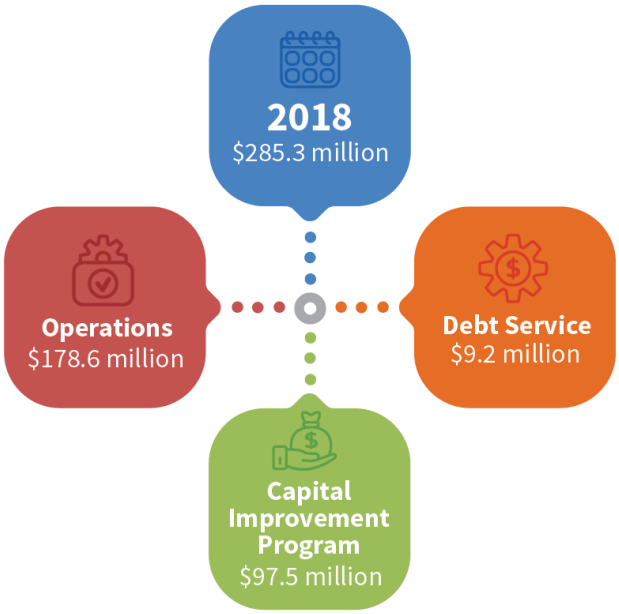
- Continuing to grow funding for resurfacing of local streets, increasing to $3M by 2024
- Notable street projects include:
  - 2nd Street SW from 11th Ave to 16th Ave
  - College View Rd (CSAH 9) from 19th Ave to E Circle Drive
  - Reconfigure 16th Ave from 2nd St SW to 4th St NW
  - 11th Ave E from 4th St SE to Silver Creek bridge
  - Reconstruct 65th St NW from 37th Ave to 50th Ave NW.
- Continued investment and leveraging state funding for Cascade Lake Master Plan Improvements
- Initial investment in Gamehaven Active Nature Sports Park in 2024
- Bonding in 2020 for the North Police Station ($1.8M in debt payment would commence in 2021)
- $1,250,000 for Library renovations/investment

As previously mentioned, the 2019-2024 CIP document only includes funded projects. The complete list of projects requested by departments is provided in the Appendix III to demonstrate there remains a financial need in many areas to meet the City Council's and community's expectations (e.g. parks, streets, and library). Over the six-year timeframe, unfunded projects total $145,440,950.

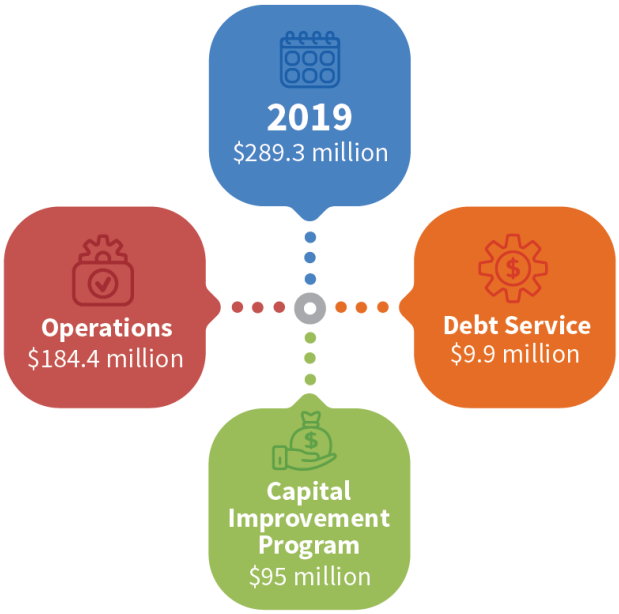
Expenditures Summary

The total Recommended 2019 Budget is $289,258,308. This includes all operating and CIP expenditures as shown below and compared to the City Council's 2018 Adopted Budget.

2018 Approved Budget



2019 Recommended Budget

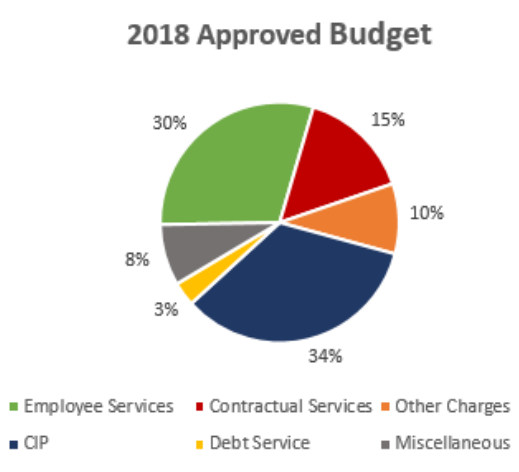


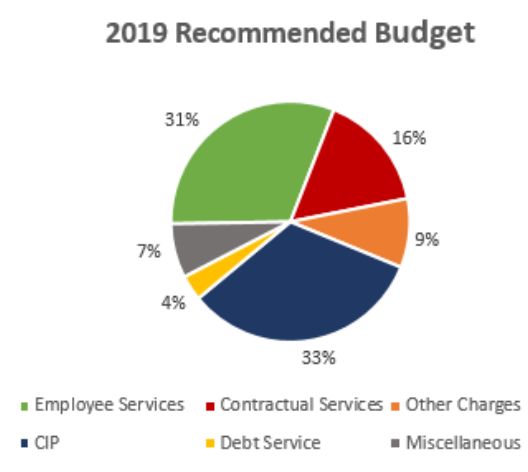
The recommended 2019 budget is an increase of $3,414,663 from the 2018 approved budget. This is attributed to a recommended $5,173,797 increase in the operating budget, a recommended decrease of $2,400,408 in the CIP and a Debt Service increase of $641,274. As demonstrated below, the baseline budget accounts for $196,968,919 of the total recommended budget. This includes only $6 million of the total CIP, $5 million of tax levy along with $1 million in tax abatement. Other funding sources require CIP review and are therefore only included in the Recommended Budget.

	Baseline Budget*	Decision Packages/CIP	Recommended Budget
Tax Supported	$72,190,330	$2,379,054	$74,569,384
Other	$124,778,589	$89,910,335	$214,688,924
Total	$196,968,919	$92,289,389	$289,258,308

*Only includes $6 million of tax levy CIP expenses

Overall, the Recommended 2019 budget includes expenditures in six major categories for all funds.





The City's full-time and part-time employees are the most important resource for the delivery of high quality services. Of the City's annual investment in its employees, approximately 70 percent is related to salaries and the remaining 30 percent is attributed to benefits (health insurance, retirement, etc.). The 2019 cost of employee services is recommended to increase by $5,037,558 over 2018. The majority is a result of the increases in base compensation per the existing collective bargaining agreements, health insurance expenses, and nine new positions included in the DPs. The City of Rochester is self-insured for health insurance and high health care expenses continued in 2018 necessitating the need to significantly increase 2019 funding.

From a General Fund perspective, the majority of expenditures are for public safety services. This has historically been the case in Rochester with the remaining resources being allocated for public works and general government.



Public Safety: Police, Animal Control, Dispatch, Fire, Building Safety, Flood Control and Emergency Management

Public Works: Engineering, Street Infrastructure, Fleet Maintenance, Traffic and City Lighting

General Government: Mayor and City Council, City Administration, City Clerk, Elections, Administrative Fines, Finance, City Attorney, Human Resources, Planning and Zoning, Information Technology and City Hall Maintenance

Other: Music, Art Ctr/Civic Theatre, 125 Live, Community Reinvestment, Development Administration, Economic Development, CBD, Unallocated and Contingency

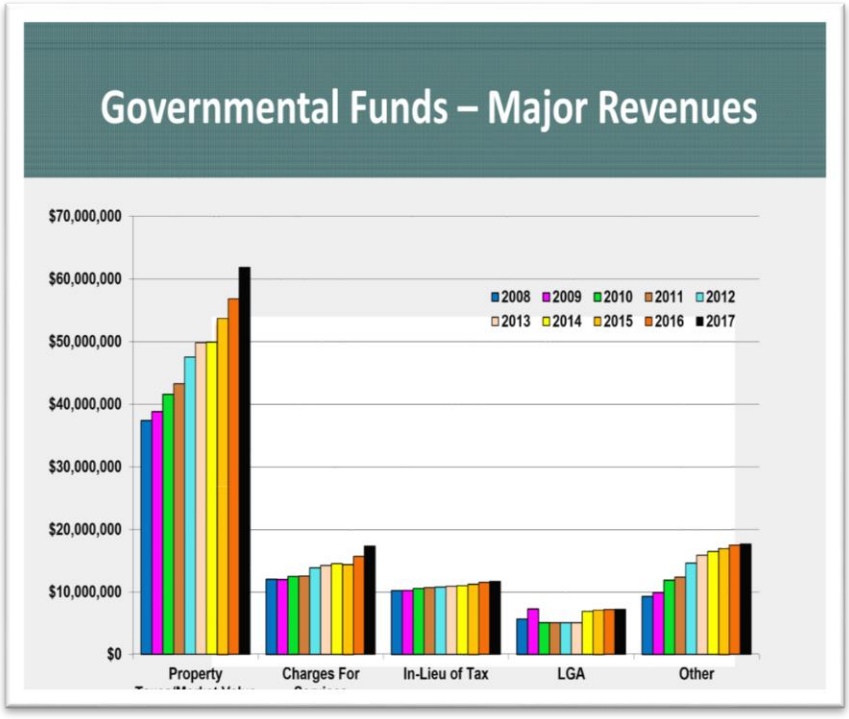
Revenue Summary

To fund all recommended expenditures, Table 1 provides the detail of the proposed 2019 Major City Revenues. For comparison, the 2018 Adopted Budget revenues are also provided. It is important to note that the City's property tax levy accounts for approximately 26 percent of total revenues. The remaining 74 percent of revenues are derived primarily from charges for services by those receiving direct benefit from the respective City service (recreation program, parking, sewer utility to name a few) and intergovernmental revenues, which includes Local Government Aid (LGA) from the State of Minnesota.

Table 1
2019 MAJOR REVENUES VS 2018

	2018 Adopted Budget	2019 Recommended Budget	Increase/(Decrease)	Percent of Change
Tax Levy & Tax Abatements	68,554,151	74,569,384	6,015,233	8.77%
Local Government Aid	7,497,955	7,497,955	0	0.00%
Hotel/Motel Tax	5,100,000	5,257,142	157,142	3.08%
Cable TV Franchise Fee	1,440,000	1,460,000	20,000	1.39%
Inspection Permits	3,400,000	3,520,000	120,000	3.53%
In Lieu of Tax	11,962,882	11,977,242	14,360	0.12%
Sewer Utility Charge	25,000,000	27,000,000	2,000,000	8.00%
Storm Water Utility Fee	6,645,000	6,938,000	293,000	4.41%
Library Fund				
City Share-Levy	6,670,354	7,022,747	352,393	5.28%
County Share	969,820	999,844	30,024	3.10%
Municipal Recreation Fund				
Fee Revenues	4,227,750	4,330,237	102,487	2.42%
Non-Fee Revenues	7,129,079	7,762,669	633,590	8.89%
Mayo Civic Center				
Fee Revenues	3,811,300	3,850,500	39,200	1.03%
Non-Fee Revenues	1,850,237	2,413,535	563,298	30.44%
Parking Fund				
Parking Fines	346,000	370,000	24,000	6.94%
Parking Ramps	5,148,949	7,418,756	2,269,807	44.08%
Street Meters	970,000	1,040,000	70,000	7.22%
Parking Lots	551,769	521,080	(30,689)	-5.56%

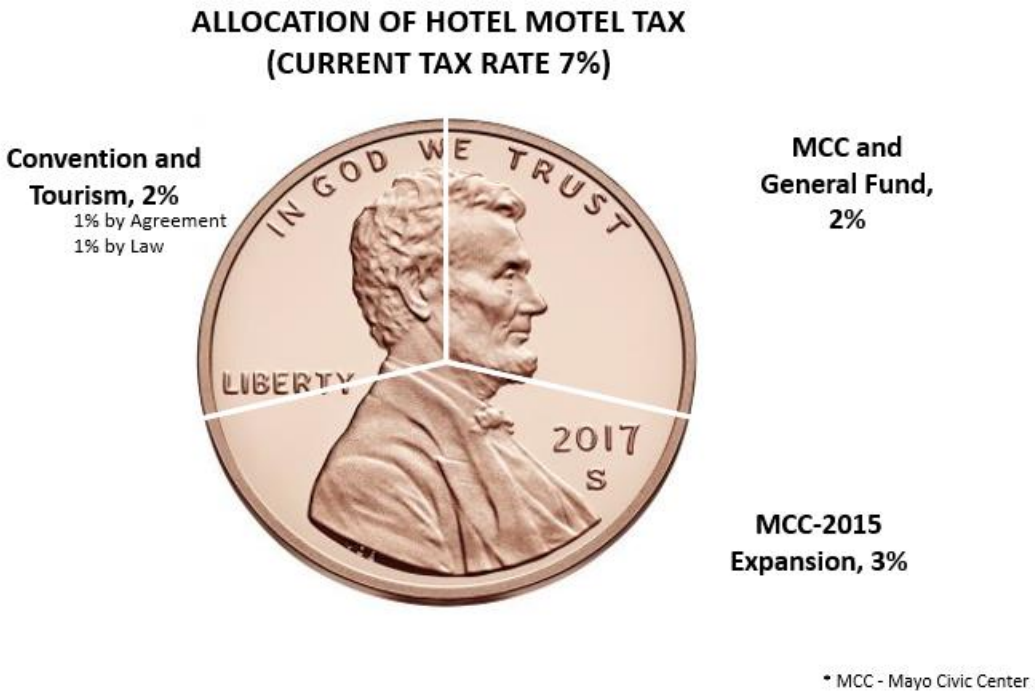
The funding of local government services is a complex process. In Rochester, the primary means of funding general services (Police, Fire, Parks, Streets, Library, etc.) is through the City's property tax levy. It is important to understand that approximately 35 percent of a resident's property tax bill is attributed to funding City services, the remaining 65 percent is for other public agencies (e.g. Olmsted County, School District). For commercial properties, it is approximately 30 percent. With that being said, a 1 percent increase in the City's tax levy would generate an additional $685,500 in new revenue for 2019. Other revenue sources to fund general services are projected to remain relatively flat.



In addition, funding for Parks and Recreation, Library, MCC, Rochester International Airport, Storm Water Utility and CIP, among others are accounted for in their respective funds as shown on the Summary of Means of Financing page in the budget document. A portion of property tax revenue is appropriated to a limited number of these services, with the majority going to the Library ($7,022,747), Parks and Recreation ($7,662,497) and Capital Improvement ($5,634,667).

As previously discussed by the City Council, the General Fund, Library Fund, and Parks and Recreation Fund disproportionately rely on property tax revenue. As a growing community, there continues to be growing demands for services funded by property taxes. The Major Revenues chart demonstrates the growth in property taxes compared to other significant General Fund revenues. It is recommended that the City Council review potential strategies in 2019 to address this issue. Without an increase in non-property tax revenues, the City may be challenged to increase service levels and will have difficulty maintaining existing service levels without significant annual property tax levy increases. Included in the appendix is the draft comprehensive fee schedule that itemizes all City fees in one location. This should be considered a working document and will be finalized over the next couple months.

The City's seven percent hotel/motel tax revenue is estimated to increase from $8,925,000 in 2018 to $9,200,000 in 2019 and is allocated as shown below to fund Experience Rochester (Convention and Visitor Bureau), MCC operations, General Fund, as well as MCC debt service for the recent expansion.



Investment of 1998 and 2005 Sales Tax Funds

The City has approximately $5 million of surplus sales tax dollars that are available for investment in City services or projects. This is possible because Subdivision 5(b) of the special law allows for any sales tax amounts remaining after paying the costs of those projects plus any bond related principal, interest or costs can be transferred to the City's general fund. The aforementioned costs have been paid and as a result, it is recommended the Council invest the $5 million accordingly (each recommendation is explained below in more detail):

- Establish Community Development Department: $1 million
- Establish a Public Facility Capital Reserve Fund: $2 million
- 2019 street overlay projects: $1 million (in addition to CIP recommendation)
- Equipment Replacement Fund investment: $500,000
- Unallocated: $500,000

Community Development Department

During 2018, there has been significant discussion about the City establishing its own Community Development Department as part of its overall efforts "*to be recognized as America's most innovative development services team."* The goals are to 1) foster a culture of continuous improvement and innovation, 2) exceed expectations, 3) collaborate, 4) measure performance, and 5) deliver value in all that we do. It has been determined that a Community Development Department would have an annual expense of approximately $1.6 million and annual revenues of $.5 million.

During the City Council's most recent discussion, it was requested that creating a new department be considered during the budget process. The recommended budget does not include funds for a Community Development Department. Rather, the City's Administration and Finance team have developed a funding strategy for City Council consideration that limits the ongoing need for new financial resources. As such, it is recommended that the Council approve the following financial strategy and direct staff to include the funds in the adopted budget.

There are two primary funding sources that have been identified to minimize the need for a significant tax levy increase. The first strategy is to pay for the 2019 partial year expense using a one-time transfer of $1 million from the sales tax funds. By doing so would eliminate the need for any tax levy support in the first year. The second strategy is to re-allocate the current Downtown Abatement District special levy of approximately $1 million annually that will expire after 2019 to the Community Development Department. Beginning in 2020, the new department would require $1.25 million in support and re-allocating the tax abatement funds would allow for a more seamless transition. It is also important to note that the City Council could review the City's development fees to evaluate if any increases are warranted. If so, this would decrease the tax levy support in future years.

Year	**Estimated Net Expense**	**Revenue** **Sales Tax Surplus**	**Revenue** **Re-allocate from Abatement District**	**Revenue** **Property Tax Levy** **or** **Increase in Development Fees**
2019	$1,000,000	**$1,000,000**	**$0**	**$0**
2020	$1,250,000	**$0**	**$1,000,000**	**$250,000**
2021	$1,300,000	**$0**	**$1,000,000**	**$300,000**

If the City Council concurs with this funding strategy, it is recommended that the City immediately proceed with the hiring of a Community Development Director to lead the hiring of the new team, review existing processes, and assist with finding a location for the Community Development Department, Building Safety Department, and Public Works Department to be located in the same office space. The Community Development Department would begin serving the community on July 1, 2019.

Pressures on Financial Sustainability

Similar to many communities across the country, Rochester has a need for additional annual investment in its streets, parks, library, and other public facilities. The City recognizes that ongoing revenue is insufficient to fund these vital community assets at a sustainable level. The condition of the publicly-owned infrastructure is declining and the deferred maintenance backlog is increasing. The expense to repair these assets grows as each year passes so it is fiscally responsible to address this issue now, though additional resources are necessary.

Unlike the Equipment Replacement Fund for fleet (see note below), the City does not have a fund to accumulate funds for capital replacements and the replacement of fixtures, furnishings, and equipment in its existing public facilities. In a study performed a few years ago, it was estimated that the City would need to allocate $2.5 million annually (or about $1.50/square foot) to ensure funds are available as required to maintain these important assets. Currently, the City primarily relies on annual tax levy, and in some cases operating revenues for enterprise funds, to make the necessary improvements. This has proven to be difficult, thus the City has significant financial exposure if existing equipment needs to be replaced. It is recommended that a Public Facility Capital Reserve Fund be created with the initial $2 million in funding coming from the sales tax surplus. Future budgets would then include annual contributions to the fund.

Rochester's street condition is in a state of decline. According to the August 2016 Pavement Condition Index Report (included in appendix), the City currently allocates approximately 30% of the $32 million required annually to improve our streets.



It is critical that a realistic and sustainable financial plan be adopted to address this community issue. The National League of Cities has made this a priority as the long term success and sustainability of communities will be predicated on resolving the funding shortfall. In fact, the U.S. Chamber of Commerce has also supported this effort and recognizes new revenue is needed in communities across the country. For 2019, it is recommended that $1 million of the sales tax surplus be invested in the community's streets

Note: Even though the City has a long established Equipment Replacement Fund, the balance has slowly decreased from its high point of $8 million to its current balance of $3 million. Because of this, the recommended budget includes an increase in our annual departments' contributions and all new vehicle purchases require the use of tax levy (or another appropriate funding source) rather than the historic practice of fund balance. It is also recommended that $500,000 of surplus sales tax dollars be allocated to the fund. Lastly, the team will be convening a work group to evaluate the City's current fleet management system and funding strategies with the goal to bring forward a recommendation in early 2019.

Summary

On behalf of the entire organization, I am extremely proud of the budget that has been presented for the City Council's consideration. The changes to our budget process and format will pay dividends now and into the future. I want to personally thank everyone who has been involved in the process with a special thanks to the Leadership Team and members of the Finance Department.

The City is able to maintain its positive financial condition and AAA credit rating due to the fiscally responsible actions taken in the prior years and by prudently investing in service level enhancements as resources allow. Moving forward, there are many signs that the Rochester community will continue to prosper. At the same time, the City Council and professional team will need to evaluate strategies to improve the community's existing public infrastructure and enhance services in the coming years as Rochester continues to grow. These efforts will position our organization to meet our community's needs and maintain our high quality of life, so Rochester remains a highly desirable place to live, work, play, and do business.

Sincerely,



Steve Rymer
City Administrator

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City of Rochester, MN

2019

Adopted Annual

Budget

General Summaries

City of Rochester, MN
Revenue Summary of Means of Financing the Adopted Budget
2019

Description	Taxes Ad Valorem	Other Taxes	Special Assessments	Licenses and Permits	Fines, Forfeits and Penalties
General	53,008,708	4,326,172		4,186,655	409,308
Library	7,028,270				134,900
Municipal Recreation System	7,679,308			2,000	
Mayo Civic Center		2,397,270			
F.E. Williams					
Rochester International Airport	511,763				
Transit					
EDA Administration					
Total Governmental	**68,228,049**	**6,723,442**		**4,188,655**	**544,208**
Operating Budget					
Parking Enterprise				42,000	370,000
Sanitary Sewer Utility				900	
Storm Water Utility				17,000	
Total Enterprise				**59,900**	**370,000**
Funds Budget					
Total Operating Budget	**68,228,049**	**6,723,442**		**4,248,555**	**914,208**
Internal Service Funds	173,047				
Capital Improvement	4,620,599	50,000	2,449,270		
Debt Service	1,649,896				
Rochester EDA					
Total Budget	**74,671,591**	**6,773,442**	**2,449,270**	**4,248,555**	**914,208**
Percent of Total	26%	2%	1%	1%	0

Intergovernmental Revenues	Charges for Services	Miscellaneous Revenue	Prior Year Revenue	Total Budget
11,159,137	3,881,105	13,072,781	318,396	90,362,262
1,028,477	22,000	9,150	29,712	8,252,509
37,202	4,330,237	55,678		12,104,425
4,580	3,850,500	13,790	46,105	6,312,245
		5,742	(5,742)	
249,935	2,112,353	2,684,517	(748,309)	4,810,259
10,262,050	1,841,000	1,491,900	(274,271)	13,320,679
		2,651,129	(96,210)	2,554,919
22,741,381	**16,037,195**	**19,984,687**	**(730,319)**	**137,717,298**
577	8,979,836	180,000	(2,891,005)	6,681,408
9,219	27,167,500	305,000	(1,347,036)	26,135,583
	6,942,000	119,000	(1,383,583)	5,694,417
9,796	**43,089,336**	**604,000**	**(5,621,624)**	**38,511,408**
22,751,177	**59,126,531**	**20,588,687**	**(6,351,943)**	**176,228,706**
1,396		6,279,230	2,719,674	9,173,347
32,468,826		42,179,981	5,735,000	87,503,676
304,370		8,039,415	(102,570)	9,891,111
		1,172,619		1,172,619
55,525,769	**59,126,531**	**78,259,932**	**2,000,161**	**283,969,459**
20%	21%	28%	1%	100%

City of Rochester, MN

Expenditure Summary of Adopted Budget by Fund and Character

2019

Description	Employee Services	Other Current Expenses	Capital Outlay	Capital Improvements	Debt Service	Total
General	69,163,117	20,943,711	255,434			90,362,262
Library	6,409,190	1,158,693	684,626			8,252,509
Municipal Recreation System	7,145,966	4,958,459				12,104,425
Mayo Civic Center	2,662,534	3,649,711				6,312,245
Rochester International Airport		4,810,259				4,810,259
Transit	496,564	12,824,115				13,320,679
EDA Administration		2,554,919				2,554,919
Total Governmental Operating Budget	**85,877,371**	**50,899,867**	**940,060**			**137,717,298**
Parking Enterprise	459,594	6,202,314	19,500			6,681,408
Sanitary Sewer Utility	4,505,993	19,748,241	322,763		1,558,586	26,135,583
Storm Water Utility	638,394	5,056,023				5,694,417
Total Enterprise Funds Budget	**5,603,981**	**31,006,578**	**342,263**		**1,558,586**	**38,511,408**
Total Operating Budget	**91,481,352**	**81,906,445**	**1,282,323**		**1,558,586**	**176,228,706**
Internal Service Funds		5,316,126	3,734,944		122,277	9,173,347
Capital Improvement				87,503,676		87,503,676
Debt Service		1,800			9,889,311	9,891,111
Rochester EDA		19,019			1,153,600	1,172,619
Total Budget	**91,481,352**	**87,243,390**	**5,017,267**	**87,503,676**	**12,723,774**	**283,969,459**

City of Rochester, MN

Expenditure Adopted Budget Recapitulation

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
General Fund						
Mayor and City Council	807,662	877,786	859,209	817,632	814,932	815,187
City Administration	664,721	1,096,252	1,361,164	1,088,664	1,108,244	1,108,919
City Clerk's Office	407,687	440,820	511,051	730,967	802,398	807,575
Elections	208,623	18,521	241,726	109,104	108,704	108,706
Administrative Fines	29,501	30,980	41,345	34,932	34,732	34,733
Finance	1,494,425	1,557,339	1,735,381	1,937,898	2,070,205	2,071,131
City Attorney's Office	1,965,566	1,980,789	1,711,937	2,094,757	2,102,334	2,103,280
Human Resources	1,460,800	1,587,156	1,730,044	1,937,879	2,081,899	2,082,668
Planning and Zoning	13,729	83,095	44,380	42,847	45,347	1,309,422
Information Technology	1,779,735	1,793,323	2,019,937	2,146,087	2,242,774	2,244,462
City Hall Maintenance	585,109	605,460	635,091	603,907	604,000	604,999
Total General Government	9,417,559	10,071,522	10,891,265	11,544,674	12,015,569	13,291,082
Police	23,574,012	25,594,900	26,992,871	28,684,221	29,346,675	29,365,284
Animal Control	324,291	372,722	437,467	435,111	446,777	447,864
Dispatch	845,305	864,104	971,690	980,332	978,411	978,547
Fire	15,324,607	16,010,554	17,358,955	18,189,309	18,602,965	18,613,668
Hazmat	105,767	69,464				315
Building Safety	3,210,012	3,468,481	3,831,379	3,960,183	3,994,299	3,996,887
Flood Control	464,961	527,786	628,622	576,453	649,344	649,711
Emergency Management	276,718	293,586	304,452	336,908	327,263	327,386
Total Public Safety	44,125,673	47,201,596	50,525,436	53,162,517	54,345,734	54,379,662
Engineering	2,563,910	2,712,851	3,352,324	3,371,862	3,481,312	3,483,610
Street Infrastructure Mtce	6,939,535	7,729,003	8,873,261	8,536,913	8,707,227	8,714,656
Fleet Mtce & PWTOC Bldg	544,835	574,901	654,478	715,465	715,835	719,904
Traffic	1,351,053	1,385,345	1,473,037	1,382,227	1,666,282	1,668,551
City Lighting	1,186,557	1,278,686	1,332,206	1,347,527	1,347,527	1,347,528
Total Public Works	12,585,890	13,680,786	15,685,306	15,353,994	15,918,183	15,934,249
Music	1,057,441	987,853	1,081,441	1,176,392	1,171,892	1,117,193
Art Ctr/Civic Theatre/125 Live	983,339	934,530	804,836	775,255	855,255	858,290
Community Reinvestment	264,000	408,698	375,000	415,000	452,000	460,000
Development Administration	163,566	215,221	181,791	206,340	206,340	211,741
Economic Development	2,507,426	2,785,181	2,625,000	2,703,570	2,703,570	2,703,570
CBD Maintenance	251,094	274,724	281,109	300,874	301,263	301,358
Unallocated	1,608,742	2,113,376	108,006	105,117	105,117	105,117
Contingency	213,000	47,957	1,045,276	1,000,000	1,000,000	1,000,000
Total General Fund	73,177,730	78,721,444	83,604,466	86,743,733	89,074,923	90,362,262

City of Rochester, MN

Expenditure Adopted Budget Recapitulation

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	Recommended	Adopted
Library	7,207,156	7,433,176	7,904,868	8,241,544	8,246,986	8,252,509
Municipal Recreation System Fund						
Park and Rec Admin	508,075	565,724	576,959	612,514	611,982	612,332
Recreation	612,076	696,399	648,106	722,904	772,541	772,894
Tennis Center	45,045	47,547	50,310	55,446	55,446	55,680
Swimming Pools	115,304	137,516	137,676	132,848	132,848	133,195
Parks	4,560,062	4,695,702	4,908,086	5,265,777	5,561,894	5,572,558
Parkway Landscape Maint	480,435	538,684	567,986	596,362	596,932	597,148
Plummer House	80,193	77,004	81,917	80,741	79,741	80,049
Golf	1,493,840	1,494,491	1,624,004	1,707,736	1,656,577	1,658,741
Graham Arena	828,891	848,112	837,077	810,616	791,986	792,451
National Volleyball Center	339,523	375,527	368,568	405,955	364,255	364,688
Recreation Center	1,417,426	1,347,021	1,549,784	1,465,000	1,462,962	1,464,689
Total Municipal Recreation System	10,480,871	10,823,728	11,350,473	11,855,899	12,087,164	12,104,425
Mayo Civic Center	4,027,589	5,184,662	5,661,537	6,252,388	6,310,140	6,312,245
F. E. Williams			20,000			
Airport Operations	3,443,990	3,799,864	4,555,013	4,457,319	4,645,319	4,648,759
US Customs	154,737	200,468	217,000	161,500	161,500	161,500
Total Airport	3,598,728	4,000,332	4,772,013	4,618,819	4,806,819	4,810,259
Transit	7,544,556	9,398,745	12,060,192	16,726,529	12,407,148	13,320,679
EDA Administration	2,506,633	2,557,171	2,572,885	2,554,919	2,554,919	2,554,919
Total Governmental Operating Budget	108,543,263	118,119,257	127,946,433	136,993,831	135,488,099	137,717,298
CBD Parking Admin/Operations	5,124,204	7,129,341	6,593,237	6,722,678	6,675,727	6,681,408
Sewer Infrastructure Mtce	3,997,718	6,055,535	9,929,655	11,186,622	10,130,466	10,137,136
Water Reclamation Plant	15,663,739	15,712,805	16,344,071	14,424,171	14,431,054	14,439,861
Sanitary Sewer Fund Debt	3,359,760	2,407,090	1,820,709	1,558,586	1,558,586	1,558,586
Total Sanitary Sewer Utility	23,021,216	24,175,431	28,094,435	27,169,379	26,120,106	26,135,583
Storm Water Utility	4,334,158	5,176,863	5,116,962	5,550,018	5,692,290	5,694,417
Total Enterprise Funds Budget	32,479,579	36,481,634	39,804,634	39,442,075	38,488,123	38,511,408
Total Budget with Transfers	141,022,842	154,600,891	167,751,067	176,435,906	173,976,222	176,228,706
Internal Service Funds	31,189,053	31,523,884	10,264,375	10,063,529	9,214,680	9,173,347
Capital Improvements			97,404,084	139,423,511	95,003,676	87,503,676
Debt Service	7,851,167	8,787,549	9,249,837	9,891,111	9,891,111	9,891,111
Rochester EDA	1,152,487	1,175,111	1,174,281	1,172,619	1,172,619	1,172,619
Grand Totals	181,215,549	196,087,436	285,843,644	336,986,676	289,258,308	283,969,459

City of Rochester, MN
Expenditure Trend Data by Object

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
Expenditures						
Employee Services						
Regular Salaries	49,570,570	52,006,211	56,250,533	58,876,882	59,521,525	60,279,068
Temporary Salaries	1,800,747	1,841,199	2,183,176	2,303,653	2,079,290	2,079,290
Regular Overtime	2,059,008	1,950,701	1,575,077	2,054,157	1,688,865	1,688,865
Other Pay	497,762	987,879	930,205	610,785	585,785	585,785
Employee Benefits - Pensions	8,552,012	8,860,682	9,650,835	10,314,096	10,315,733	10,430,501
Employee Benefits - Insurance	10,620,237	12,408,052	14,675,036	15,892,015	16,110,706	16,365,175
Other Employee Benefits	52,407	52,853	52,152	52,668	52,668	52,668
Employee Services	73,152,743	78,107,577	85,317,014	90,104,256	90,354,572	91,481,352
Contractual Services						
Rents and Leases	1,930,251	1,707,557	1,956,650	2,116,887	2,135,013	2,140,013
Adv, Publishing, & Printing	528,845	650,435	949,474	886,778	929,438	929,438
Contractual Mtce & Repair	3,918,388	5,008,993	5,120,279	5,290,797	5,614,684	5,614,684
Expert & Professional Services	13,146,234	13,969,038	16,517,471	20,666,567	17,490,509	18,138,926
Communications	608,534	647,987	640,693	710,065	721,912	724,720
Travel/Training/Business Meals	586,682	715,882	815,077	814,046	813,046	835,926
Subscriptions/Bks/Membership	558,403	565,654	472,283	484,690	482,310	482,310
Utilities	6,093,003	6,595,455	6,868,592	6,989,182	6,957,282	6,957,282
Insurance and Bonds	1,105,722	1,087,036	1,251,891	1,124,755	1,185,146	1,343,997
Contractual Services	7,587,540	8,490,652	8,842,021	9,192,845	9,769,502	9,769,921
Contractual Services	36,063,601	39,438,690	43,434,431	48,276,612	46,098,842	46,937,217
Materials and Supplies						
Office Supplies	266,690	322,437	423,546	440,393	449,248	510,848
Veh & Mach Operating Supplies	2,579,688	2,820,215	3,435,284	4,615,330	3,627,075	3,846,556
Clothing & Protective Equipment	487,853	507,992	446,067	468,638	472,502	472,502
Commodities	888,252	1,014,738	959,644	1,086,720	1,078,820	1,078,820
Equipment, Tools, & Misc Parts	977,992	989,367	1,072,495	1,024,035	1,549,844	1,549,844
Construction Materials	1,036,444	1,094,225	1,046,452	1,294,667	1,360,417	1,360,417
Supplies	930,709	1,059,107	1,041,851	1,030,107	1,068,529	1,068,529
Materials and Supplies	7,167,628	7,808,080	8,425,339	9,959,890	9,606,435	9,887,516
Other Charges						
Judgmnts/Penalties/Settlements	45,114	278,019	37,220	30,465	29,465	29,465
Contributions	3,854,884	3,970,959	4,764,748	4,828,480	4,938,807	4,946,807
Taxes and Licenses	3,617,155	3,853,507	3,883,219	4,210,668	4,210,758	4,210,758
Depreciation and Interest	11,070,180	10,650,534	11,392,500	9,832,000	9,832,000	9,832,000
Other Charges	5,508,207	6,114,563	6,877,662	7,308,386	7,826,479	7,825,146
Other Charges	24,095,540	24,867,583	26,955,349	26,209,999	26,837,509	26,844,176
Capital Outlay						
Furniture and Equipment	173,620	69,532	197,100		95,643	95,643
Machinery and Vehicles					502,054	502,054
Library Media	659,540	647,113	664,053	703,897	684,626	684,626
Capital Outlay	833,161	716,646	861,153	703,897	1,282,323	1,282,323
Bonds-Principal & Interest						
Principal and Interest on Bonds	3,347,960	2,405,390	1,820,709	1,558,586	1,558,586	1,558,586
Bonds-Principal & Interest	3,347,960	2,405,390	1,820,709	1,558,586	1,558,586	1,558,586
Allocated to Other Activities						
Allocations to Other Activities	(7,742,582)	(8,194,539)	(8,300,234)	(8,970,126)	(8,851,507)	(8,851,926)
Allocated to Other Activities	(7,742,582)	(8,194,539)	(8,300,234)	(8,970,126)	(8,851,507)	(8,851,926)
Total Operating Budget	136,918,051	145,149,427	158,513,761	167,843,114	166,886,760	169,139,244
Operating Transfers						
Operating Transfers	4,104,790	9,451,465	9,237,307	8,592,792	7,089,462	7,089,462
Operating Transfers	4,104,790	9,451,465	9,237,307	8,592,792	7,089,462	7,089,462
Total Budget with Transfers	141,022,842	154,600,891	167,751,068	176,435,906	173,976,222	176,228,706
Internal Service Funds	31,189,053	31,523,884	10,264,375	10,063,529	9,214,680	9,173,347
Capital Improvements			97,404,084	139,423,511	95,003,676	87,503,676
Debt Service	7,851,167	8,787,549	9,249,837	9,891,111	9,891,111	9,891,111

City of Rochester, MN
Expenditure Trend Data by Object

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
Rochester EDA	1,152,487	1,175,111	1,174,281	1,172,619	1,172,619	1,172,619
Total Budget	181,215,549	196,087,436	285,843,645	336,986,676	289,258,308	283,969,459



Section II

General Governmental Operating Budget Details

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Mayor & City Council

Company / Business Unit
00101 41310

Core Responsibilities

The Mayor and City Council are responsible for the establishment, implementation and administration of City policies and the passage of laws governing the City of Rochester.

2019 Objectives

The goals and objectives shall be established by the Mayor and Council.

The contributions in account 84280 for other activities include:

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Human Rights Commission*	$6,000	$6,000	$6,000	$0
2. Youth Commission*	$21,500	$21,500	$21,500	$0
3. Rochester on Tour	$10,000	$10,000	$10,000	$10,000
4. Truth in Taxation Notices	$10,079	$0	$2,600	$6,000
5. Community Housing Partnership	$5,000	$5,000	$0	$0
6. Rochester Area Foundation	$8,000	$0	$0	$0
7. Miscellaneous	$0	$34,175	$3,206	$200
Total	$60,579	$76,675	$43,306	$16,200

*These line items were moved to Community Reinvestment (44400).

Mayor & City Council

Company / Business Unit
00101 41310

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of City Council meetings.	36	26	26	30
2. # of Council meeting items.	1,003	1,150	1,300	1,300
3. # of Council Committee meetings.	45	40	50	40

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Budgeted Memberships:				
1. Coalition of Greater MN Cities - General Assessment	$76,085	$81,550	$81,550	$81,550
2. National League of Cities	$8,743	$8,743	$8,743	$8,743
3. US Conference of Mayors	$9,181	$9,181	$9,181	$9,181
4. League of Minnesota Cities	$36,714	$37,933	$38,112	$38,112
5. Highway 14 Partnership	$8,000	$8,000	$8,000	$8,000
6. Urban Land Institute (Mayor and 1 councilmember)	$220	$525	$215	$525
7. MN Mayors Association	$30	$30	$30	$30
8. SE MN League of Municipalities	$40	$40	$40	$40
9. Other	$75	$0	$0	$319
Total	$139,088	$146,002	$145,871	$146,500

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	41310

General Government | **General Fund** | **Mayor & City Council**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41310 Mayor & City Council						
Expenditures						
Employee Services						
Regular Salaries	259,462	263,545	272,851	284,177	284,177	284,177
Other Pay	32,088	32,157	32,088	23,940	23,940	23,940
Employee Benefits - Pensions	24,066	24,206	27,224	27,861	27,861	27,861
Employee Benefits - Insuranc	50,463	56,770	63,213	70,572	70,572	70,572
Other Employee Benefits	279	234	144	144	144	144
Employee Services	**366,358**	**376,912**	**395,520**	**406,694**	**406,694**	**406,694**
Contractual Services						
Rents and Leases	466	3,508	400	100	100	100
Adv, Publishing, & Printing	10,094	17,222	25,200	18,800	18,800	18,800
Contractual Mtce & Repair	23,536	20,270	30,000	30,000	30,000	30,000
Expert & Professional Servic	146,676	172,919	134,880	102,484	113,084	113,084
Communications	1,123	1,163	1,400	7,227	7,227	7,227
Travel/Training/Business Mea	45,037	46,946	72,720	60,720	51,720	51,720
Subscriptions/Bks/Membership	139,762	151,047	146,371	147,025	147,025	147,025
Insurance and Bonds	1,755	1,134	1,625	1,075	1,075	1,330
Contractual Services		630				
Contractual Services	**368,449**	**414,839**	**412,596**	**367,431**	**369,031**	**369,286**
Materials and Supplies						
Office Supplies	2,509	2,735	2,750	5,750	12,750	12,750
Supplies	2,641	1,010	1,200	1,200	1,200	1,200
Materials and Supplies	**5,150**	**3,745**	**3,950**	**6,950**	**13,950**	**13,950**
Other Charges						
Contributions	60,579	76,675	40,300	27,500	16,200	16,200
Other Charges	7,128	5,614	6,843	9,057	9,057	9,057
Other Charges	**67,707**	**82,289**	**47,143**	**36,557**	**25,257**	**25,257**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**807,664**	**877,785**	**859,209**	**817,632**	**814,932**	**815,187**
Tax Funding	**807,664**	**877,785**	**859,209**	**817,632**	**814,932**	**815,187**

Mayor & City Council

Company / Business Unit
00101 41310

Employee Services

	Employees	
	2018	2019
Mayor's Associate	1.00	1.00
Council Member	6.00	6.00
Council President	1.00	1.00
Mayor	1.00	1.00
Total Regular Employees	9.00	9.00



City Administration

Company / Business Unit
00101 41320

Core Responsibilities

The City Administrator is directly appointed by the City Council to 1) provide leadership to all City departments by fostering a highly collaborative team, 2) recommend a sustainable operating and capital improvement budget, 3) formulate policy recommendations, 4) oversee special projects and initiatives, 5) ensure efficient and effective government operations, 6) engage the community in policy, program, and project planning and implementation and 7) implement the Mayor and City Council's policy decisions.

As a full service City, the Administration Department works in collaboration with the entire organization and community to advance the City Council's strategic priorities. To accomplish this, the City Administrator's department team includes the Assistant City Administrator II, Assistant City Administrator I, Senior Administrative Analyst, Budget and Capital Improvement Plan Analyst, Strategic Initiatives Manager and Administrative Assistant. The team is responsible for direct project delivery as well as providing guidance and support to all departments and working closely with the City's community partners.

2019 Objectives

1. Continue the transition to a multi-year budget and financial forecast.
2. Initiate and implement economic development projects to create jobs and grow our tax base.
3. Advance the City Council's Strategic Priorities.
4. Partner with the Destination Medical Center Corporation Board and Economic Development Agency to advance the vision.
5. Work with Legislators, Governor's Office and consultants on the City's 2019 legislative priorities.
6. Create a collaborative and cohesive Leadership Team.
7. Implement enhancements to the City's development services team, processes and policies.

City Administration

Company / Business Unit
00101 41320

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of City Council meetings.	36	26	26	30
2. # of Council meeting items.	1,003	1,150	1,300	1,300
3. # of Council Committee meetings.	45	40	50	40

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % Administration agenda items referred back for more study/info.	1%	1%	1%	1%
2. % all agenda items referred back for more study/info.	1%	1%	1%	1%
3. Full-time government fund employees per 1,000 population.	5.82	5.73	5.68	5.75

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	41320

General Government | **General Fund** | **City Administration**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41320 City Administration						
Expenditures						
Employee Services						
Regular Salaries	491,656	547,267	737,688	749,263	749,263	749,263
Temporary Salaries	410				8,320	8,320
Other Pay	4,455	114,433	65,435	567	567	567
Employee Benefits - Pensions	69,363	87,663	116,933	113,514	114,774	114,774
Employee Benefits - Insuranc	68,229	200,154	236,671	112,446	112,446	112,446
Other Employee Benefits	144	264	288	288	288	288
Employee Services	**634,257**	**949,781**	**1,157,015**	**976,078**	**985,658**	**985,658**
Contractual Services						
Rents and Leases	874	1,314	2,000	1,800	1,800	1,800
Adv, Publishing, & Printing	1,196	1,133	300	900	900	900
Expert & Professional Servic	20	49,281	152,050	54,060	54,060	54,060
Communications	5,203	4,514	5,800	7,558	7,558	7,558
Travel/Training/Business Mea	1,774	57,902	12,400	12,480	22,480	22,480
Subscriptions/Bks/Membership	3,477	4,731	5,450	5,293	5,293	5,293
Insurance and Bonds	2,436	2,334	2,540	2,840	2,840	3,515
Contractual Services		90				
Contractual Services	**14,980**	**121,299**	**180,540**	**84,931**	**94,931**	**95,606**
Materials and Supplies						
Office Supplies	1,634	8,016	8,500	8,500	8,500	8,500
Supplies		26				
Materials and Supplies	**1,634**	**8,042**	**8,500**	**8,500**	**8,500**	**8,500**
Other Charges						
Other Charges	13,850	17,131	15,109	19,155	19,155	19,155
Other Charges	**13,850**	**17,131**	**15,109**	**19,155**	**19,155**	**19,155**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**664,721**	**1,096,253**	**1,361,164**	**1,088,664**	**1,108,244**	**1,108,919**
Non-Tax Revenue	**12**	**249**				
Tax Funding	**664,709**	**1,096,004**	**1,361,164**	**1,088,664**	**1,108,244**	**1,108,919**

City Administration

Company / Business Unit
00101 41320

Employee Services

	Employees	
	2018	2019
Communication & Engagement Mgr	.75	.00
Strategic Initiative Manager	.00	1.00
Senior Administrative Analyst	1.00	1.00
Budget & CIP Analyst	.00	1.00
City Administrator	1.00	1.00
Asst City Administrator I	1.00	.00
Asst City Administrator II	1.00	1.00
Secretary I	1.00	1.00
Total Regular Employees	5.75	6.00

City Clerk

Company / Business Unit
00101 41400

Core Responsibilities

The Office of the City Clerk serves the City of Rochester through three primary areas of work. Multiple functions in each of those areas fall within the responsibility of the City Clerk Business Unit.

The first area of work for the Office is comprised of Charter & Statutory Clerk Duties. Functions in this area include serving as the Clerk of Council, holding the role of the City's Records Manager and Responsible Authority for Data Practices, serving as the keeper of the City Seal with contract management responsibilities for the enterprise and providing other delegated services for residents.

The second area of work is comprised of Direct Public Service Functions. Included in this area is handling assessments, administering the business licensing program, handling all City mail and providing City bursar services.

The third area of work the Office is involved in includes handling Communications and Resident Connections. The Clerk's Office serves as the front desk and main phone to City Hall and is also responsible for coordinating City communications and managing City-wide communications channels.

2019 Objectives

1. Comply with new and updated legal mandates at the local, state and federal levels, including mandatory functions required by the City Charter and State Statute.
2. Understand stakeholder perspectives, needs and priorities to identify opportunities for improvement.
3. Continue review of and updates to City ordinances and regulations for licenses and permits, including reviewing all fees involved and analysis of needed resources for effective enforcement.
4. Continue transitioning business licensing activities to the Accela platform.
5. Continue to work with IT staff in the use of the Laserfiche document imaging system to allow for improved workflow efficiency and accessibility of City documents to all departments and the public.

City Clerk

Company / Business Unit
00101 41400

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of phone calls to the main line (328-2900).	unknown	9,800	10,000	10,000
2. # of annual licenses issued.	unknown	1,240	1,500	1,500
3. # of web renewals for licenses processed.	97	102	250	500
4. # of data practices requests processed.	90	130	200	250

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of council minutes approved within 30 days.	100%	100%	100%	100%
2. % of phone calls to the main line answered without voicemail.	unknown	95%	94%	98%
3. % of license types available for online renewal.	39%	38%	40%	85%
4. % of hearing notices mailed and published on time.	100%	100%	100%	100%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN
Expenditure Adopted Budget

	Account Number	
	00101	41410

General Government | **General Fund** | **City Clerk**

Description	2016 Actual	2017 Actual	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41410 City Clerk						
Expenditures						
Employee Services						
Regular Salaries	357,428	338,794	426,964	578,098	588,320	588,320
Temporary Salaries		5,410	200	2,912	2,912	2,912
Regular Overtime	78	152		100	100	100
Other Pay	10,752	4,857	1,735	1,040	1,040	1,040
Employee Benefits - Pensions	52,860	50,934	64,789	87,820	89,368	89,368
Employee Benefits - Insuranc	77,517	79,186	107,461	142,010	142,051	142,051
Other Employee Benefits	576	552	576	936	936	936
Employee Services	**499,211**	**479,885**	**601,725**	**812,916**	**824,727**	**824,727**
Contractual Services						
Rents and Leases	223	97	300	240	240	240
Adv, Publishing, & Printing	1,204	574	1,400	1,550	61,050	61,050
Contractual Mtce & Repair	10,599	25,929	31,000	41,000	41,000	41,000
Expert & Professional Servic	616	3,157	2,360	2,420	2,420	2,420
Communications	4,119	3,927	4,900	8,544	8,544	8,544
Travel/Training/Business Mea	7,669	10,145	8,255	13,415	13,415	18,415
Subscriptions/Bks/Membership	1,708	558	2,000	2,000	2,120	2,120
Insurance and Bonds	1,175	824	1,245	745	745	922
Contractual Services			22,527	20,808	20,808	20,808
Contractual Services	**27,313**	**45,211**	**73,987**	**90,722**	**150,342**	**155,519**
Materials and Supplies						
Office Supplies	4,385	4,050	8,600	4,226	4,226	4,226
Equipment, Tools, & Misc Par	76					
Supplies	388	718	500	718	718	718
Materials and Supplies	**4,849**	**4,768**	**9,100**	**4,944**	**4,944**	**4,944**
Other Charges						
Taxes and Licenses	140					
Other Charges	10,067	11,413	12,027	14,905	14,905	14,905
Other Charges	**10,207**	**11,413**	**12,027**	**14,905**	**14,905**	**14,905**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(133,893)	(100,458)	(185,788)	(192,520)	(192,520)	(192,520)
Allocated to Other Activities	**(133,893)**	**(100,458)**	**(185,788)**	**(192,520)**	**(192,520)**	**(192,520)**
Operating Transfers						
Expenditures	**407,687**	**440,819**	**511,051**	**730,967**	**802,398**	**807,575**
Non-Tax Revenue	**295,253**	**294,193**	**277,060**	**269,359**	**284,833**	**284,833**

City Clerk

Company / Business Unit
00101 41400

Employee Services

	Employees	
	2018	2019
Records Manager	.75	.00
Administrative Assistant I	1.00	.00
Administrative Assistant II	2.00	.00
Assistant Clerk I	.00	1.00
Assistant Clerk II	.00	2.00
Deputy City Clerk	1.00	1.00
City Clerk/Comm Director	1.00	1.00
Comm & Engagement Manager	.00	1.00
City Records Manager	.00	1.00
Total Regular Employees	5.75	7.00

Elections

Company / Business Unit
00101 41420

Core Responsibilities

The work of the Elections business unit of the City Clerk's Office falls within the first bucket of responsibilities for the Office, those that comprise Charter and Statutory Clerk Duties. This work can be broken down into three primary functions contributing to the overall mission of guaranteeing that the citizens of Rochester are afforded their right to vote without prejudice or discrimination, following all federal, state and local election laws.

1. To ensure all eligible voters in Rochester are election ready and know the basic information needed to cast a ballot.
2. To ensure that voting precinct locations are safe and accessible environments for voters and the election judges there to serve voters.
3. To recruit and serve a cadre of election judges able to effectively meet the needs of Rochester voters in polling places on Election Day.

2019 Objectives

1. Work with the Legislature, League of Minnesota Cities staff and Minnesota Clerks and Finance Officers Association to develop and implement legislation that enhances the ability of all qualified voters to participate in the electoral process.
2. Secure new polling locations, as needed, to ensure accessible locations for voters.
3. Build out a recruitment plan for election judges reflective of the communities being served.
4. Ensure the administration of elections is carried out in collaboration with Olmsted County in a manner that is mutually beneficial and meets the needs of eligible voters in the City of Rochester.
5. Maintain readiness to conduct any required City special elections.

Elections

Company / Business Unit
00101 41420

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of elections.	2	0	2	0
2. # of election judges recruited, assigned, managed and paid.	1,500	0	1,400	700
3. # of precincts coordinated.	52	0	52	60
4. # of candidates filing for office.	9	0	18	0

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of registered voters who choose to cast a ballot.	81%	N/A	70%	N/A
2. % of voters casting a ballot before Election Day.	25%	N/A	35%	N/A
3. # of new election judges recruited to serve in a polling place.	unknown	N/A	400	150
4. # of election judges able to provide assistance in a language other than English.	unknown	N/A	50	100

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	41420

General Government | **General Fund** | **Elections**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41420 Elections						
Expenditures						
Employee Services						
Contractual Services						
Rents and Leases	6,151		6,550	150	150	150
Adv, Publishing, & Printing			2,600			
Expert & Professional Servic	138,756	438	143,200	20,000	20,000	20,000
Communications	3,940	2	5,000	2,600	2,600	2,600
Travel/Training/Business Mea		1,422	700	1,200	1,200	1,200
Subscriptions/Bks/Membership		200	200	200	200	200
Insurance and Bonds	8	8	10	8	8	10
Contractual Services	56,703	15,601	80,386	82,366	82,366	82,366
Contractual Services	**205,558**	**17,671**	**238,646**	**106,524**	**106,524**	**106,526**
Materials and Supplies						
Office Supplies	842		500	400		
Materials and Supplies	**842**		**500**	**400**		
Other Charges						
Other Charges	2,223	851	2,580	2,180	2,180	2,180
Other Charges	**2,223**	**851**	**2,580**	**2,180**	**2,180**	**2,180**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**208,623**	**18,522**	**241,726**	**109,104**	**108,704**	**108,706**
Non-Tax Revenue	**40,119**		**40,169**			
Tax Funding	**168,504**	**18,522**	**201,557**	**109,104**	**108,704**	**108,706**

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Parking Ticket Collections

Company / Business Unit
00101 41430

Core Responsibilities

The work of the Parking Ticket Collections business unit of the City Clerk's Office falls within the second bucket of responsibilities for the Office, those that comprise Direct Public Service Functions.

Parking enforcement and collections is a shared responsibility between the City Clerk's Office and the Police Department, with funding coming from the Parking Enterprise Fund. Fine revenue goes back into the Parking Enterprise Fund.

The City Clerk's Office has responsibility for the collection of parking violations, receiving and processing all in person and mail payments and overseeing and troubleshooting the use of the parking citation management system. The Office is also responsible for overseeing residential and business permit parking and has been delegated authority from the District Court.

2019 Objectives

1. Continue shifting parking ticket objections to a formalized process developed in conjunction with the Police Department.
2. Support a shift towards online payments for parking violations.
3. Manage questions from parkers with access to more complete up front information in order to address frequent areas of concerns.
4. Work with the vendor to ensure all renewals for residential permit parking are sent out in a timely basis to enable on time renewals.

Parking Ticket Collections

Company / Business Unit
00101 41430

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of parking tickets issued.	36,719	37,000	38,000	38,000
2. # of vehicles towed as a result of parking citations.	0	0	15	20
3. # of residential parking permits.	N/A	4,493	4,700	4,700
4. # of additions to residential parking zones.	unknown	unknown	5	7

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of parking tickets requiring processing by Clerk's Office staff.	57%	58%	52%	49%
2. % of parking tickets paid within 30 days.	unknown	unknown	80%	85%
3. % of parking tickets paid online.	43%	42%	48%	51%
4. % of parking tickets contested.	unknown	unknown	2%	2%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN
Expenditure Adopted Budget

	Account Number	
	00101	41430

General Government	General Fund			Parking Ticket Collections		
Description	2016 Actual	2017 Actual	2018 Budget	2019 Budget Requested	Recommended	Adopted
41430 Parking Ticket Collections						
Expenditures						
Employee Services						
Regular Salaries	59,608	61,528	63,394	65,142	65,142	65,142
Employee Benefits - Pensions	8,901	9,179	9,605	9,869	9,869	9,869
Employee Benefits - Insuranc	13,334	15,047	16,969	19,189	19,189	19,189
Other Employee Benefits	144	144	144	144	144	144
Employee Services	**81,987**	**85,898**	**90,112**	**94,344**	**94,344**	**94,344**
Contractual Services						
Adv, Publishing, & Printing	2,029	2,165	5,000	5,600	5,600	5,600
Contractual Mtce & Repair	42,751	36,248	43,090	42,600	42,600	42,600
Communications	348	342	2,200	345	345	345
Travel/Training/Business Mea			580	580	580	580
Contractual Services	48,894	52,340	76,928	78,844	78,844	78,844
Contractual Services	**94,022**	**91,095**	**127,798**	**127,969**	**127,969**	**127,969**
Materials and Supplies						
Office Supplies	4,465	4,189	500	537	537	537
Materials and Supplies	**4,465**	**4,189**	**500**	**537**	**537**	**537**
Other Charges						
Other Charges	6,279	5,291	4,808	4,787	4,787	4,787
Other Charges	**6,279**	**5,291**	**4,808**	**4,787**	**4,787**	**4,787**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(186,753)	(186,474)	(223,218)	(227,637)	(227,637)	(227,637)
Allocated to Other Activities	**(186,753)**	**(186,474)**	**(223,218)**	**(227,637)**	**(227,637)**	**(227,637)**
Operating Transfers						
Expenditures		**(1)**				

Parking Ticket Collections

Company / Business Unit
00101 41430

Employee Services

	Employees	
	2018	2019
Assistant Clerk II	.00	1.00
Parking Warrants & Violation Clerk	1.00	.00
Total Regular Employees	1.00	1.00



Administrative Fines

Company / Business Unit
00101 41450

Core Responsibilities

The City Clerk's Office administers the Administrative Fine program on behalf of all City departments, providing the consistent framework for enforcement, violation fine collections and the administrative hearing process.

The objective of the program is to provide for the administrative enforcement of City ordinances where appropriate, while ensuring all citizens of Rochester are afforded their right to an administrative hearing process should they choose to utilize it.

2019 Objectives

1. Continue to review the Administrative Fine Ordinance for updating as needed.
2. Train staff in departments, as needed, for the proper handling of ordinance citations.
3. Review Administrative Fine software for improvements to the process and coordination among departments.
4. Work with City departments in the implementation of other Administrative Fines.
5. Develop additional information resources for the public on the Administrative Fine process.

Administrative Fines

Company / Business Unit
00101 41450

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of police citations.	0	1	1	1
2. # of snow removal citations.	247	318	300	300
3. # of weed removal citations.	N/A	720	750	750
4. # of hearings requested.	2	2	15	25

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of administrative citations collected.	99%	99%	99%	99%
2. % of administrative citations levied to property taxes.	unknown	unknown	7%	3%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 41450

General Government | General Fund | Administrative Fines

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41450 Administrative Fines						
Expenditures						
Employee Services						
Contractual Services						
Adv, Publishing, & Printing	1,301	4,739	2,000	4,739	4,739	4,739
Expert & Professional Servic		647	600	650	650	650
Communications	367	696	500	700	700	700
Insurance and Bonds	21	2		3	3	4
Contractual Services	27,630	24,668	37,520	27,740	27,740	27,740
Contractual Services	**29,319**	**30,752**	**40,620**	**33,832**	**33,832**	**33,833**
Materials and Supplies						
Office Supplies			200	200		
Materials and Supplies			**200**	**200**		
Other Charges						
Other Charges	183	228	525	900	900	900
Other Charges	**183**	**228**	**525**	**900**	**900**	**900**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**29,502**	**30,980**	**41,345**	**34,932**	**34,732**	**34,733**
Non-Tax Revenue	**12,340**	**29,233**	**41,400**	**29,308**	**29,308**	**29,308**
Tax Funding	**17,162**	**1,747**	**(55)**	**5,624**	**5,424**	**5,425**

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Finance

Company / Business Unit
00101 41500

Core Responsibilities

The Finance Department's responsibility is to accurately and expeditiously perform accounting and financial functions required by law or administrative practices.

Major activities include:

1. Financial reporting.
2. Accounting and internal audit.
3. Long-term financing and investment management.
4. Advise Administration and Common Council.
5. Purchasing, risk management and insurance.
6. Budgeting and forecasting.
7. Operational financial management support to departments.

2019 Objectives

1. Coordinate contracted audit of grants, sales tax, general accounting and internal controls for the City; prepare audited Comprehensive Annual Financial Report of the City.
2. Assist Administration in compilation, analysis, and preparation of annual City budget document.
3. Provide support to end users of financial and payroll software packages.
4. Continued updating of accounting and purchasing processes.
5. Apply new pronouncements of General Accounting Standards Board.
6. Continuous improvements to City's cost accounting system.
7. Assist Administration and other departments in financial review and issue analysis as required.
8. Provide timely, useful financial information to internal and external users.
9. Complete a minimum of 10 internal audit reviews.
10. Further develop a long-term financial plan and process.
11. Complete an upgrade of enterprise financial software system (JDE).

Finance

Company / Business Unit
00101 41500

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of operating business units.	143	144	144	145
2. # of open capital projects.	865	832	850	860
3. # of insurance claims processed.	364	298	300	300
4. # of accounts payable voucher documents processed.	34,031	43,447	41,663	42,700
5. # of accounts payable checks written.	7,550	7,871	7,614	7,700
6. # of accounts receivable accounts/month.	148	148	131	135
7. # of general accounting journal entry batches posted.	5,383	6,334	6,500	6,700

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of mo. closings accomplished within 5 working days.	83%	83%	83%	83%
2. # of Federal Financial Assistance audit findings.	0	0	0	0
3. % of Finance Department expenses to total government operating expenses.	0.66%	0.82%	0.85%	0.85%
4. Annual % rate of return on investment portfolio.	0.97%	1.30%	1.35%	1.35%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 41500

General Government | General Fund | Finance

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41500 Finance						
Expenditures						
Employee Services						
Regular Salaries	1,006,699	986,119	1,135,005	1,202,430	1,270,829	1,270,829
Temporary Salaries					8,320	8,320
Other Pay	12,208	45,609	12,641	103,694	103,694	103,694
Employee Benefits - Pensions	148,447	146,405	173,274	182,168	193,168	193,168
Employee Benefits - Insuranc	188,464	233,214	262,483	288,232	329,740	329,740
Other Employee Benefits	1,896	1,803	1,932	1,932	1,932	1,932
Employee Services	**1,357,714**	**1,413,150**	**1,585,335**	**1,778,456**	**1,907,683**	**1,907,683**
Contractual Services						
Rents and Leases	244	364	550	550	550	550
Adv, Publishing, & Printing	2,202	1,277	1,100	1,400	1,400	1,400
Contractual Mtce & Repair	37,268	38,698	39,200	31,268	31,268	31,268
Expert & Professional Servic	44,316	50,014	42,400	50,735	50,735	50,735
Communications	8,461	9,020	9,580	10,081	10,081	10,081
Travel/Training/Business Mea	8,141	14,875	16,480	16,480	16,560	16,560
Subscriptions/Bks/Membership	1,379	2,379	1,750	2,400	2,400	2,400
Insurance and Bonds	4,996	3,979	5,230	3,895	3,895	4,821
Contractual Services	**107,007**	**120,606**	**116,290**	**116,809**	**116,889**	**117,815**
Materials and Supplies						
Office Supplies	8,359	6,025	10,050	9,280	12,280	12,280
Equipment, Tools, & Misc Par	4,004	57	3,800	3,800	3,800	3,800
Supplies	14	74				
Materials and Supplies	**12,377**	**6,156**	**13,850**	**13,080**	**16,080**	**16,080**
Other Charges						
Other Charges	17,327	17,428	19,906	29,553	29,553	29,553
Other Charges	**17,327**	**17,428**	**19,906**	**29,553**	**29,553**	**29,553**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,494,425**	**1,557,340**	**1,735,381**	**1,937,898**	**2,070,205**	**2,071,131**
Non-Tax Revenue	**133**	**5,146**				
Tax Funding	**1,494,292**	**1,552,194**	**1,735,381**	**1,937,898**	**2,070,205**	**2,071,131**

Employee Services

	Employees	
	2018	2019
Senior Financial Analyst	.00	1.00
General Accountant-City Finance	3.00	3.00
Assistant Finance Director	1.00	1.00
Internal Auditor	1.00	1.00
Accounting Clerk	1.00	.00
Insurance/Purchasing Clerk	1.00	1.00
Director of Finance & IT	1.00	1.00
Senior Financial Analyst	1.00	1.00
Senior Financial Analyst	1.00	1.00
Risk Mgr/Purchasing Officer	1.00	1.00
Accounting Supervisor-Finance	1.00	1.00
Accounting Technician	1.00	2.00
Total Regular Employees	13.00	14.00

City Attorney

Company / Business Unit
00101 41600

Core Responsibilities

The City Attorney's mission is to serve as the legal advisor and representative for the City of Rochester, its officials, boards and commissions in all of the City's legal affairs and to prosecute those criminal offenses occurring within the City's boundaries as provided by the state law.

2019 Objectives

1. Carry out the City Attorney's mission statement as best as possible despite the office's limited resources.
2. Adapt to new criminal justice technology (e-charging, e-filing, body camera data) in processing the office's criminal caseload.
3. Encourage and cooperate with the Olmsted County Justice Commission to increase criminal caseload efficiency and reduce overtime costs resulting from the criminal case scheduling process.
4. Support, guide and inform victims through criminal justice process and refer them to appropriate resources as needed.
5. Adequately and efficiently ensure victim's rights as outlined in MN Statute 611A.



City Attorney

Company / Business Unit
00101 41600

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Civil litigation cases opened.	47	54	52	55
2. City department files opened.	20	19	32	35
3. Total fine revenue.	$359,553	$376,622	$342,130	$377,000

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Criminal court appearances.	4,235	3,509	3,765	3,836
2. Criminal trial preparation hours.	1,214	1,223	1,296	1,244
3. Criminal witness contacts.	3,986	5,216	6,096	5,099
4. New criminal files.	1,602	1,819	1,653	1,760
5. Criminal plea negotiations.	5,906	5,114	5,664	5,561
6. Domestic victims assisted.	No data	175	192	200
7. General crime victim assistance.	No data	322	345	350

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 41600

General Government | General Fund | Legal

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41600 Legal						
Expenditures						
Employee Services						
Regular Salaries	1,048,559	1,087,829	1,126,374	1,154,194	1,154,194	1,154,194
Temporary Salaries	4,866	892				
Regular Overtime	173	51				
Other Pay	2,304	8,595	53,826	15,792	15,792	15,792
Employee Benefits - Pensions	154,114	160,302	174,480	176,029	176,029	176,029
Employee Benefits - Insuranc	165,559	171,211	257,663	256,060	256,060	256,060
Other Employee Benefits	1,776	1,721	1,728	1,728	1,728	1,728
Employee Services	**1,377,351**	**1,430,601**	**1,614,071**	**1,603,803**	**1,603,803**	**1,603,803**
Contractual Services						
Rents and Leases	540	271	500	500	500	500
Adv, Publishing, & Printing	661	830	1,700	1,000	1,000	1,000
Contractual Mtce & Repair	10,414	10,915	11,255	11,255	14,255	14,255
Expert & Professional Servic	500,067	453,563	1,120	401,045	400,995	400,995
Communications	5,408	5,931	6,050	7,812	7,812	7,812
Travel/Training/Business Mea	10,460	14,648	8,760	6,860	6,860	6,860
Subscriptions/Bks/Membership	21,976	20,049	22,250	19,250	19,250	19,250
Insurance and Bonds	5,210	4,025	5,480	3,980	3,980	4,926
Contractual Services		150				
Contractual Services	**554,736**	**510,382**	**57,115**	**451,702**	**454,652**	**455,598**
Materials and Supplies						
Office Supplies	4,954	12,522	6,500	4,000	4,000	4,000
Materials and Supplies	**4,954**	**12,522**	**6,500**	**4,000**	**4,000**	**4,000**
Other Charges						
Judgmnts/Penalties/Settlemen	5,347					
Contributions	10,000	10,000	10,000	10,000	14,627	14,627
Taxes and Licenses	1,554	1,488	1,672	1,806	1,806	1,806
Other Charges	11,625	15,798	17,579	23,446	23,446	23,446
Other Charges	**28,526**	**27,286**	**29,251**	**35,252**	**39,879**	**39,879**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers			5,000			
Operating Transfers			**5,000**			
Expenditures	**1,965,567**	**1,980,791**	**1,711,937**	**2,094,757**	**2,102,334**	**2,103,280**
Non-Tax Revenue	**218,864**	**275,158**	**215,000**	**213,500**	**213,500**	**213,500**
Tax Funding	**1,746,703**	**1,705,633**	**1,496,937**	**1,881,257**	**1,888,834**	**1,889,780**

City Attorney

Company / Business Unit
00101 41600

Employee Services

	Employees	
	2018	2019
Assistant City Attorney I	2.00	2.00
Assistant City Attorney II	2.00	2.00
Legal Assistant	1.00	1.00
Deputy City Attorney	1.00	1.00
City Attorney	1.00	1.00
Prosecution Assistant	4.00	4.00
Criminal Division Supervisor	1.00	1.00
Total Regular Employees	12.00	12.00

Human Resources

Company / Business Unit
00101 41800

Core Responsibilities

Provide strategic direction and implementation guidelines for HR processes and organizational development initiatives.

Provide consultative HR services and assistance to City leadership.

Lead respectful negotiations and maintain collaborative relationships with collective bargaining groups within the City.

Assist with, and seek acceptable resolutions for, employee relations, issues, grievances, mediations and arbitrations.

Create and implement professional development opportunities that contribute to a high-caliber workforce capable of providing quality services to an increasingly diverse community.

Provide administrative oversight for policy development, payroll and compensation, recruitment and selection, benefits and safety, legal compliance and reporting and human resources information systems.

Maximize the utilization of technology to increase performance and efficiency in applicable HR practices and processes.

2019 Objectives

1. To be determined once strategic priorities are established by City Council's strategic priority development process.

Human Resources

Company / Business Unit
00101 41800

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Recruitment & Selection (FT/PT=budgeted positions)				
1. # of FT/PT/seasonal postings | # of applications.	138 | 5567	158 | 5164	160 | 5200	162 | 5250
2. # of reg. FT&PT new hires | # of int. prmtions/trnsfrs.	74 | 40	75 | 32	80 | 33	82 | 34
3. # of terminations/retirements | Turnover rate FT/PT employees.	43 | 5.05%	50 | 7.00%	60 | 8.00%	55 | 7.50%
Employee Safety:				
1. # of employees injured (# of lost time injuries).	234 (29)	195 (27)	189 (26)	170 (24)
2. # of workdays lost | # of restricted workdays.	488 | 1467	375 | 700	395 | 888	355 | 799
Workers Compensation Costs:				
1. Annual claim costs.	$620,964	$575,000	$560,000	$500,000
2. Average cost per employee.	$526.24	$487.29	$470.59	$420.17
Payroll:				
1. Avg # payroll checks/pay period.	1,180	1,180	1,190	1,190
2. # of election judges.	638*	0	650*	750
3. # of FT/PT active employees | # of limited appt ee.	868 | 575	875 | 446	885 | 450	895 | 450

*Election Year

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	41800

General Government | **General Fund** | **Human Resources**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41800 Human Resources						
Expenditures						
Employee Services						
Regular Salaries	769,907	841,511	911,493	977,224	1,056,840	1,056,840
Temporary Salaries	4,048	15,660	19,268	16,160	14,000	14,000
Regular Overtime	5,432	8,130	7,000	8,000	6,000	6,000
Other Pay	3,535	5,738	5,101	21,619	21,619	21,619
Employee Benefits - Pensions	113,951	124,924	141,929	152,915	164,373	164,373
Employee Benefits - Insuranc	159,152	183,975	207,746	271,185	294,011	294,011
Other Employee Benefits	1,464	1,644	1,644	1,644	1,644	1,644
Employee Services	**1,057,489**	**1,181,582**	**1,294,181**	**1,448,747**	**1,558,487**	**1,558,487**
Contractual Services						
Rents and Leases	10	6				
Adv, Publishing, & Printing	10,689	1,380	6,200	6,300	6,300	6,300
Contractual Mtce & Repair	135,760	135,117	135,850	142,185	142,185	142,185
Expert & Professional Servic	138,953	148,046	154,900	181,755	216,755	216,755
Communications	4,034	4,170	4,150	5,547	5,547	5,547
Travel/Training/Business Mea	60,359	62,040	74,320	78,180	74,460	74,460
Subscriptions/Bks/Membership	5,989	5,477	4,940	5,410	5,410	5,410
Insurance and Bonds	4,029	3,295	4,265	3,235	3,235	4,004
Contractual Services		60				
Contractual Services	**359,823**	**359,591**	**384,625**	**422,612**	**453,892**	**454,661**
Materials and Supplies						
Office Supplies	6,523	7,460	8,000	8,252	11,252	11,252
Equipment, Tools, & Misc Par	343					
Supplies	8,064	14,378	16,875	16,875	16,875	16,875
Materials and Supplies	**14,930**	**21,838**	**24,875**	**25,127**	**28,127**	**28,127**
Other Charges						
Taxes and Licenses	9,920	12,614	13,360	14,028	14,028	14,028
Other Charges	9,937	11,532	13,003	27,365	27,365	27,365
Other Charges	**19,857**	**24,146**	**26,363**	**41,393**	**41,393**	**41,393**
Capital Outlay						
Furniture and Equipment	8,701					
Capital Outlay	**8,701**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,460,800**	**1,587,157**	**1,730,044**	**1,937,879**	**2,081,899**	**2,082,668**
Non-Tax Revenue	**100**	**8,758**				
Tax Funding	**1,460,700**	**1,578,399**	**1,730,044**	**1,937,879**	**2,081,899**	**2,082,668**

Human Resources

Company / Business Unit
00101 41800

Employee Services

	Employees	
	2018	2019
Human Resource Specialist	.00	.75
Benefits Administrator	1.00	1.00
Safety Administrator	1.00	1.00
Payroll Analyst	.00	1.00
HRIS/Payroll Analyst	1.75	.75
HR Recruitment Assistant	1.00	1.00
Senior HR Consultant	2.00	3.00
Director of Human Resources	1.00	1.00
HR Generalist - Recruitment	.75	.00
Payroll Specialist	1.00	1.00
Human Resource Specialist	.75	.75
Total Regular Employees	10.25	11.25

Community Development

Company / Business Unit
00101 41910

Core Responsibilities

The Community Development Department is committed to the vision of being recognized as America's most innovative development services team through innovation in serving the City's development and construction customers. The department will be responsible for leading proactive efforts and working collaboratively with key stakeholders to advance the City's development related strategic priorities and ensure alignment with the comprehensive plan. They will also be directly responsible for the following:

1. Development review.
2. Small area planning.
3. Urban design.
4. Zoning compliance.
5. Land Development Manual administration.
6. Enhanced customer experience and support for the development and construction community.
7. Create healthy, vibrant neighborhoods.

2019 Objectives

1. Complete recruitment and hiring for the department roles of Community Development Director, Development Services Supervisor, Planners, Communications and Engagement Coordinator and Administrative Assistant (total of 11 staff).
2. Begin the integration of development services functions across Public Works, Building Safety, Administration, the Fire Marshall's office and Olmsted County teams.
3. Implement technology solutions that enhance customer experience.
4. Ensure all team members are appropriately trained and educated to ensure a strong customer service experience for internal and external customers beginning on July 1st, 2019.
5. Establish and document all necessary processes and procedures.
6. Initiate consistent and proactive engagement with the development and construction community members.
7. Identify a minimum of two key areas of focus for continuous improvement efforts.
8. Develop a communications and engagement strategy for the emerging Community Development Department.

Community Development

Company / Business Unit
00101 41910

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of land use applications processed.				new
2. # of predevelopment meetings facilitated.				new
3. # of plan reviews performed.				new
4. # of compliance activities.				new

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of new affordable housing units approved.				new
2. # of new affordable single-family homes approved (less than $200,000).				new
3. Overall number of housing units permitted.				new
4. Average plan review time (in weeks).				new
5. Average inspections performed per day (all types).				new
6. Median # of days to administrative/judicial closure of zoning compliance cases.				new
7. # of square feet of commercial or industrial space developed.				new
8. % of residents rating the quality of life as good or excellent.				95%
9. % of residents rating the strength of community identity and the sense of neighborliness in Rochester as good or excellent.				88%
10. % of residents rating the general condition and appearance of properties in their neighborhood as good or excellent.				87%
11. % of residents rating the ability to get place to place in the community as good or excellent.				75%
12. % of residents rating City staff job performance as good or excellent.				83%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number	
00101	41910

General Government | **General Fund** | **Planning & Zoning**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41910 Planning & Zoning						
Expenditures						
Employee Services						
Regular Salaries						757,543
Employee Benefits - Pensions						114,768
Employee Benefits - Insuranc						254,469
Employee Services						**1,126,780**
Contractual Services						
Rents and Leases		500				5,000
Adv, Publishing, & Printing		489	400	400	400	400
Expert & Professional Servic	675	63,125	22,500	22,500	22,500	72,500
Communications		160				2,808
Travel/Training/Business Mea	5,432	2,827	5,550	5,550	8,050	25,930
Subscriptions/Bks/Membership	550	700	1,300	1,300	1,300	1,300
Insurance and Bonds	51	39	55	85	85	92
Contractual Services	**6,708**	**67,840**	**29,805**	**29,835**	**32,335**	**108,030**
Materials and Supplies						
Office Supplies	187	125				61,600
Supplies	150	107	6,950	6,950	6,950	6,950
Materials and Supplies	**337**	**232**	**6,950**	**6,950**	**6,950**	**68,550**
Other Charges						
Contributions	4,885	12,891	5,825	3,081	3,081	3,081
Other Charges	1,800	2,132	1,800	2,981	2,981	2,981
Other Charges	**6,685**	**15,023**	**7,625**	**6,062**	**6,062**	**6,062**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**13,730**	**83,095**	**44,380**	**42,847**	**45,347**	**1,309,422**
Non-Tax Revenue						**250,000**
Tax Funding	**13,730**	**83,095**	**44,380**	**42,847**	**45,347**	**1,059,422**

Acctg Code	Acctg Description	2018 Budget CPZC	CUDE	HPC	EC	Total	2019 Budget CPZC	CUDE	HPC	EC	Total
81120	Publish Hearings, Ord			$ 400		$400			$ 400		$ 400
81390	Professional Services		$ 1,800	$ 20,000	$ 700	$22,500		$ 1,800	$ 20,000	$ 700	22,500
82110	Travel & Training	$ 2,000	50	3,000	500	5,550	$ 2,000	50	3,000	3,000	8,050
82130	Business Meals	-	-	-		-	-	-	-		-
82220	Membership	700			600	1,300	700			600	1,300
82610	Comp Liab Insurance				55	55				85	85
82980	Contractual Services				-	-				-	-
83600	Other Supplies	150	200	5,000	1,600	6,950	150	200	5,000	1,600	6,950
84900	Computer Equip Chg	1,800				1,800	2,981				2,981
	Totals	4,650	2,050	28,400	3,455	38,555	5,831	2,050	28,400	5,985	42,266
84288	Tax Levy Trf to Townships for Annexations					5,825					3,081
						$ 44,380					$ 45,347

CPZC = County Planning & Zoning Commision
CUDE = Committee on Urban Design and Environment
HPC = Historical Preservation Committee
EC = Energy Commission

Community Development

Company / Business Unit
00101 41910

Employee Services

	Employees	
	2018	2019
Comm Development Director	.00	1.00
Administrative Assistant II	.00	1.58
Planning Supervisor	.00	1.00
Planner	.00	3.50
Comm & Engage Coordinator	.00	1.00
Total Regular Employees	0.00	8.08

Information Technology

Company / Business Unit
00101 41920

Core Responsibilities

Information Technology (IT) provides primary computer services to all City departments (except for RPU and RPL) across most City buildings via a secure private high speed Metropolitan Area Network (MAN). This includes installation, maintenance, security services and backup for all servers, storage, PCs, printers and network. We assist in the analysis, implementation, testing, securing, training and maintenance of applications to support many City business functions including but not limited to the City's ERP system, document management system, employee HR systems, GIS solutions, Police & Fire dispatch solution (in partnership with the County), internal and Internet web sites, permitting and licensing systems and cashiering solutions.

In addition IT provides Wi-Fi connectivity in many City owned buildings for both employee needs and public convenience. A remote access solution is provided to allow employees to work in the field and at home when necessary. Technical support for the city's badge reader system and video camera recording systems are also provided by IT.

2019 Objectives

1. Complete the implementation of a hyper converged computing environment and the integration of City Hall and RPL compute services into this solution along with positioning to allow for RPU to move services into this domain in the future.
2. Further leverage investments in IT security tooling to actively monitor our compute environment for security vulnerabilities & attacks and respond appropriately to these situations.
3. Improve physical security in City Hall while providing better accessibility to citizens by installing badge readers on conference rooms to allow for automated and controlled access. In addition, add additional security cameras to better monitor employee and citizen safety.
4. Prototype, pilot and initial rollout of a virtual desktop environment (VDI) to improve employee mobility (use of tablets) and system and data security (data never leaves the data center).

Information Technology

Company / Business Unit
00101 41920

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of servers supported (physical & virtual).	115	133	140	150
2. # of personal computers maintained.	605	650	675	700
3. # of users supported.	676	649	675	700
4. # of help desk tickets closed.	2,664	2,716	2,800	2,900

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of users satisfied with help desk ticket resolutions.	98%	97%	98%	98%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	41920

General Government	General Fund			Information Technology		
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
41920 Information Technology						
Expenditures						
Employee Services						
Regular Salaries	1,184,152	1,275,511	1,384,276	1,482,318	1,543,893	1,543,893
Temporary Salaries	5,188					
Regular Overtime	418	166	1,000	500	500	500
Other Pay	29,747	10,032	10,032			
Employee Benefits - Pensions	177,767	190,997	210,638	224,646	233,975	233,975
Employee Benefits - Insuranc	287,709	257,261	308,715	353,949	376,652	376,652
Other Employee Benefits	2,117	2,196	2,196	2,196	2,196	2,196
Employee Services	**1,687,098**	**1,736,163**	**1,916,857**	**2,063,609**	**2,157,216**	**2,157,216**
Contractual Services						
Rents and Leases	941	1,440	1,200	1,440	1,440	1,440
Adv, Publishing, & Printing	195		700	600	600	600
Contractual Mtce & Repair	21,042	3,088	6,600	4,000	4,000	4,000
Expert & Professional Servic	7,129	427	20,000	600	600	600
Communications	5,120	4,503	4,005	13,285	13,285	13,285
Travel/Training/Business Mea	32,056	21,419	29,920	28,440	28,520	28,520
Subscriptions/Bks/Membership	177	200	300	300	300	300
Insurance and Bonds	6,142	5,818	6,395	7,090	7,090	8,778
Contractual Services	**72,802**	**36,895**	**69,120**	**55,755**	**55,835**	**57,523**
Materials and Supplies						
Office Supplies	9,929	8,619	12,800	7,000	10,000	10,000
Materials and Supplies	**9,929**	**8,619**	**12,800**	**7,000**	**10,000**	**10,000**
Other Charges						
Other Charges	9,908	11,647	21,160	19,723	19,723	19,723
Other Charges	**9,908**	**11,647**	**21,160**	**19,723**	**19,723**	**19,723**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,779,737**	**1,793,324**	**2,019,937**	**2,146,087**	**2,242,774**	**2,244,462**
Tax Funding	**1,779,737**	**1,793,324**	**2,019,937**	**2,146,087**	**2,242,774**	**2,244,462**

Information Technology

Company / Business Unit
00101 41920

Employee Services

	Employees	
	2018	2019
IT Security Technician	.75	.00
System Support Specialist	.00	.75
IT Analyst	6.00	6.00
Enterprise IT Security Spec	1.00	1.00
Mgr of Information Services	1.00	1.00
System Administrator	4.00	5.00
PC Support Tech	2.00	2.00
Total Regular Employees	14.75	15.75

City Hall Maintenance

Company / Business Unit
00101 41960

Core Responsibilities

The Maintenance Department's responsibility is to clean and maintain City Hall, its equipment and grounds. Monitoring of the building systems is performed for Fire Stations 1, 2, 4 and 5. In addition, the Government Center Skyway and Fire Station 1 are also provided maintenance services.

Major activities include:

1. Custodial Services
2. Maintenance of equipment
3. Maintenance of the grounds surrounding City Hall
4. Oversee outside contractors affiliated with the building repairs and services

2019 Objectives

1. Operate the Metasys system of environmental controls for the City Hall, Government Center Skyway and Fire Station 1 to create appropriate environmental conditions.
2. Maintain the facility equipment for efficient utilization of resources. Enhance the inside and outside appearance of City Hall, Government Center Skyway and Fire Station 1 by coordinating the custodial services and maintenance activities.
3. Daily check of all systems to ensure proper functioning.
4. Maintain a safe working environment for staff and public.
5. Completion of all scheduled preventative maintenance items on time.

City Hall Maintenance

Company / Business Unit
00101 41960

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Sq. ft. of City Hall.	84,480	84,480	84,480	84,480
2. Sq. ft. of Government Center Skyway.	6,907	6,907	6,907	6,907
3. Sq. ft. of Fire Station 1.	24,000	24,000	24,000	24,000

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 41960

General Government | General Fund | City Hall Maintenance

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
41960 City Hall Maintenance						
Expenditures						
Employee Services						
Regular Salaries	110,916	113,698	117,146	120,367	120,367	120,367
Temporary Salaries	18,725	17,877	21,000	18,625	18,625	18,625
Regular Overtime	237	399	300	399	399	399
Other Pay	1,164	1,164	1,164			
Employee Benefits - Pensions	18,772	19,678	21,064	21,118	21,118	21,118
Employee Benefits - Insuranc	36,632	41,451	46,466	52,505	52,505	52,505
Other Employee Benefits	288	288	288	288	288	288
Employee Services	**186,734**	**194,555**	**207,428**	**213,302**	**213,302**	**213,302**
Contractual Services						
Rents and Leases	114	91	150	100	100	100
Adv, Publishing, & Printing	71		75			
Contractual Mtce & Repair	40,316	41,889	40,000	42,369	42,369	42,369
Expert & Professional Servic	4,208	4,322	12,000	4,821	4,821	4,821
Communications	2,443	2,468	2,500	3,404	3,404	3,404
Travel/Training/Business Mea			160	590	590	590
Subscriptions/Bks/Membership	394	430	450			
Utilities	287,401	291,430	295,592	296,524	296,524	296,524
Insurance and Bonds	5,282	5,015	5,575	5,088	5,088	6,087
Contractual Services	8,694	12,446	4,000	12,978	12,978	12,978
Contractual Services	**348,923**	**358,091**	**360,502**	**365,874**	**365,874**	**366,873**
Materials and Supplies						
Office Supplies	1,121	448	200	448	448	448
Veh & Mach Operating Supplie	1,223	1,595	1,850	1,596	1,596	1,596
Clothing & Protective Equipm	297	150	300	150	150	150
Commodities	4,030	4,852	6,700	5,351	5,351	5,351
Equipment, Tools, & Misc Par	(252)	1,287	1,750	1,287	1,287	1,287
Supplies	14,767	18,011	20,530	18,510	18,510	18,510
Materials and Supplies	**21,186**	**26,343**	**31,330**	**27,342**	**27,342**	**27,342**
Other Charges						
Judgmnts/Penalties/Settlemen	1,000					
Taxes and Licenses	294	200	280	200	200	200
Other Charges	5,197	5,410	4,530	6,369	6,462	6,462
Other Charges	**6,491**	**5,610**	**4,810**	**6,569**	**6,662**	**6,662**
Capital Outlay						
Furniture and Equipment			13,000			
Capital Outlay			**13,000**			
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(6,497)	(7,410)	(10,250)	(9,180)	(9,180)	(9,180)
Allocated to Other Activities	**(6,497)**	**(7,410)**	**(10,250)**	**(9,180)**	**(9,180)**	**(9,180)**
Operating Transfers						
Operating Transfers	28,271	28,270	28,271			
Operating Transfers	**28,271**	**28,270**	**28,271**			
Expenditures	**585,108**	**605,459**	**635,091**	**603,907**	**604,000**	**604,999**
Non-Tax Revenue	**933**	**1,539**	**1,160**	**1,267**	**1,267**	**1,267**
Tax Funding	**584,175**	**603,920**	**633,931**	**602,640**	**602,733**	**603,732**

City Hall Maintenance

Company / Business Unit
00101 41960

Employee Services

	Employees	
	2018	2019
Custodian NonBargaining	1.00	1.00
Building Maint Worker Non Barg	1.00	1.00
Total Regular Employees	2.00	2.00

Police Administration

Company / Business Unit
00101 42100

Core Responsibilities

The mission of the Police Department is to work collectively with the public to improve the quality of life in the community.

Major Functions Include:

1. The protection of life and property.
2. The enhancement of public safety through criminal apprehension and traffic enforcement.
3. Providing basic emergency medical care.

The Activities To Perform These Functions Include:

1. Crime prevention and education.
2. Criminal investigation.
3. Traffic patrol and accident investigation.
4. Development of public safety programs.

2019 Objectives

1. The enhancement of partnerships among Police, community organizations, businesses and other government agencies. These partnerships will allow us to provide better service as problems are identified and solutions are implemented in a cooperative effort.
2. The enhancement of police services within the community by virtue of better communication and the utilization of improved technology and equipment. The implementation of new technology will reduce the time spent on activities associated with our mission and allow us to focus a greater share of our resources on problem solving within the community.

Police Administration

Company / Business Unit
00101 42100

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of priority 1 calls (1 and 1T).	15,558	13,370	12,240	12,607
2. Priority 1 response (min/sec).	6:30	6:35	6:38	6:45
3. # of priority 2 calls (2 and 2B).	12,045	11,972	11,266	11,604
4. Priority 2 response (min/sec).	11:13	10:03	9:12	9:15
5. # of part I crimes.	2,853	2,691	2,503	2,600
6. # of part II crimes.	3,882	3,776	3,663	3,800
7. Total # of part I and II crimes.	6,735	6,467	6,165	6,400
8. # of rapes/aggravated assaults/robberies assigned to.	246	224	250	260
9. Total # of investigations initiated.	2,611	2,542	2,600	2,700

Note: The figures provided here are good faith estimates.

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Part I.	25.02	23.30	21.30	22.00
2. Part II.	34.05	32.70	31.17	33.00
3. Part I & II.	59.07	56.00	52.47	53.00
4. % clearance rate - part I.	47%	40%	43%	43%

Capital Outlay

	Requested	Recommended	Adopted
Forensic Computer/ Forensic Imager/ Radio Analyzer/ License Plate Reader	N/A	$14,000/ $6,000 $25,000/ $26,500	$14,000/ $6,000 $25,000/ $26,500

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00101	42100	
Public Safety	**General Fund**		**Police**			
	2016	2017	2018	2019 Budget		
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
42100 Police						
Expenditures						
Employee Services						
Regular Salaries	13,530,919	14,210,104	14,980,962	15,641,077	15,821,492	15,821,492
Temporary Salaries	2,928	2,019	132,647	157,231	3,360	3,360
Regular Overtime	901,573	1,094,840	641,300	1,094,937	769,158	769,158
Other Pay	272,725	270,854	288,979	153,546	153,546	153,546
Employee Benefits - Pensions	2,500,092	2,638,231	2,754,881	3,044,497	2,990,459	2,990,459
Employee Benefits - Insuranc	3,167,685	3,654,161	4,254,282	4,766,422	4,799,260	4,799,260
Other Employee Benefits	23,564	24,037	23,484	23,640	23,640	23,640
Employee Services	**20,399,486**	**21,894,246**	**23,076,535**	**24,881,350**	**24,560,915**	**24,560,915**
Contractual Services						
Rents and Leases	68,370	79,188	79,088	81,260	81,105	81,105
Adv, Publishing, & Printing	6,392	3,868	4,260	3,980	3,980	3,980
Contractual Mtce & Repair	525,281	556,660	759,113	696,832	970,074	970,074
Expert & Professional Servic	102,730	99,334	93,325	95,050	126,950	126,950
Communications	183,167	189,118	194,060	211,601	211,601	211,601
Travel/Training/Business Mea	163,350	180,439	220,278	199,920	200,080	200,080
Subscriptions/Bks/Membership	10,865	11,437	14,008	14,704	14,704	14,704
Utilities	106,513	219,872	224,431	229,408	229,408	229,408
Insurance and Bonds	104,319	83,465	111,075	81,640	81,640	100,257
Contractual Services	969,220	1,033,944	1,126,041	1,142,389	1,147,698	1,147,835
Contractual Services	**2,240,207**	**2,457,325**	**2,825,679**	**2,756,784**	**3,067,240**	**3,085,994**
Materials and Supplies						
Office Supplies	34,099	46,605	51,666	39,699	42,324	42,324
Veh & Mach Operating Supplie	251,356	282,995	281,075	284,553	284,553	284,553
Clothing & Protective Equipm	212,141	214,333	157,245	184,825	197,689	197,689
Equipment, Tools, & Misc Par	78,200	102,993	101,056	95,426	393,935	393,935
Supplies	128,694	150,178	171,225	160,716	163,008	163,008
Materials and Supplies	**704,490**	**797,104**	**762,267**	**765,219**	**1,081,509**	**1,081,509**
Other Charges						
Judgmnts/Penalties/Settlemen	2,110	206,350		3,050	3,050	3,050
Contributions	2,175	4,000	2,000	4,000	4,000	4,000
Taxes and Licenses	5,132	4,415	7,417	4,605	4,695	4,695
Other Charges	749,916	895,303	950,724	994,167	1,038,121	1,038,121
Other Charges	**759,333**	**1,110,068**	**960,141**	**1,005,822**	**1,049,866**	**1,049,866**
Capital Outlay						
Furniture and Equipment	54,265	35,400	56,100		71,500	71,500
Machinery and Vehicles					88,161	88,161
Capital Outlay	**54,265**	**35,400**	**56,100**		**159,661**	**159,661**
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(636,502)	(699,243)	(687,851)	(724,954)	(572,516)	(572,661)
Allocated to Other Activities	**(636,502)**	**(699,243)**	**(687,851)**	**(724,954)**	**(572,516)**	**(572,661)**
Operating Transfers						
Operating Transfers	52,733					
Operating Transfers	**52,733**					
Expenditures	**23,574,012**	**25,594,900**	**26,992,871**	**28,684,221**	**29,346,675**	**29,365,284**
Non-Tax Revenue	**2,389,799**	**2,417,823**	**2,001,237**	**2,095,599**	**2,163,783**	**2,163,783**
Tax Funding	**21,184,213**	**23,177,077**	**24,991,634**	**26,588,622**	**27,182,892**	**27,201,501**

Police Administration

Company / Business Unit
00101 42100

Employee Services

	Employees	
	2018	2019
Computer Forensic Analyst	.75	1.00
Systems & Communications Admin	1.00	1.00
Crime Analyst	2.00	2.00
Executive Assistant	1.00	1.00
Crime Analyst Coordinator	1.00	1.00
Captain - Police	3.00	3.00
Police Chief	1.00	1.00
Lieutenant - Police	9.00	9.00
Mechanic- Police	1.00	1.00
Lead Mechanic	1.00	1.00
Administrative Svcs Mgr-Police	1.00	1.00
Project & Portfolio Mgr -RPD	.00	1.00
Professional Standards Manager	1.00	1.00
Community Service Officer	12.00	12.00
Police Officer	102.50	103.25
Sergeant	25.00	25.00
Account Specialist	1.00	1.00
Crime Prevention Specialist	1.00	1.00
CSO Supervisor	1.00	1.00
Records Supervisor	1.00	1.00
Police Records Technician	9.75	10.00
Total Regular Employees	176.00	178.25

Animal Control

Company / Business Unit
00101 42132

Core Responsibilities

The mission of the Rochester Animal Control unit is to work collectively with the community to ensure the humane and lawful treatment of animals.

2019 Objectives

1. To provide animal control services to the community.
2. To provide instructional opportunities to college students thru the RCTC Veterinary Technician's Program.
3. To provide safe, humane housing for animals.
4. To educate the public about ordinances and laws that pertain to them as pet owners.
5. To enforce ordinances and laws as they pertain to maintaining animals within the City.



Animal Control

Company / Business Unit
00101 42132

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of shelter intake dogs.	351	264	265	275
2. # of shelter intake cats.	124	139	186	200
3. # of shelter intake other animals.	12	5	8	10
4. # of owner claimed dogs.	281	194	195	200
5. # of owner claimed cats.	30	36	50	50
6. # of adopted dogs.	35	16	15	20
7. # of adopted cats.	89	57	60	65
8. # of euthanized dogs.	2	8	8	8
9. # of euthanized cats.	2	3	4	5
10. # of transferred dogs.	25	49	60	65
11. # of transferred cats.	6	37	50	50

Note: The figures provided here are good faith estimates.

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of animal complaints received.	2,646	2,656	3,000	3,100
2. # of citations issued.	33	35	40	42
3. % of animals reclaimed/adopted.	89%	75%	71%	71%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00101	42132	
Public Safety	**General Fund**			**Animal Control**		
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
42132 Animal Control						
Expenditures						
Employee Services						
Regular Salaries	166,214	164,713	175,270	180,102	180,102	180,102
Regular Overtime			1,200	1,200	1,200	1,200
Other Pay	2,736	1,940				
Employee Benefits - Pensions	24,909	24,526	26,734	27,467	27,467	27,467
Employee Benefits - Insuranc	56,536	63,775	71,273	80,531	80,531	80,531
Other Employee Benefits	144	90				
Employee Services	**250,539**	**255,044**	**274,477**	**289,300**	**289,300**	**289,300**
Contractual Services						
Adv, Publishing, & Printing		17				
Contractual Mtce & Repair	13,434	6,427	11,300	10,820	16,260	16,260
Expert & Professional Servic	1,337	3,227	2,500	3,222	3,222	3,222
Communications	1,182	1,711	2,835	2,690	2,690	2,690
Travel/Training/Business Mea	2,417		5,240	2,740	2,740	2,740
Subscriptions/Bks/Membership			200	200	200	200
Utilities	26,380	28,884	29,480	27,900	27,900	27,900
Insurance and Bonds	4,691	4,482	4,968	4,495	4,495	5,564
Contractual Services	1,849	35,576	51,829	53,068	53,184	53,202
Contractual Services	**51,290**	**80,324**	**108,352**	**105,135**	**110,691**	**111,778**
Materials and Supplies						
Office Supplies	1,323	1,298	2,800	2,800	2,000	2,000
Veh & Mach Operating Supplie	2,976	2,610	3,600	3,300	3,300	3,300
Clothing & Protective Equipm	363	3,815	1,800	1,800	1,800	1,800
Equipment, Tools, & Misc Par	2,024	549	9,120	2,250	7,110	7,110
Supplies	5,496	5,292	13,450	5,816	5,816	5,816
Materials and Supplies	**12,182**	**13,564**	**30,770**	**15,966**	**20,026**	**20,026**
Other Charges						
Taxes and Licenses			32	32	32	32
Other Charges	10,280	23,789	23,836	24,678	26,728	26,728
Other Charges	**10,280**	**23,789**	**23,868**	**24,710**	**26,760**	**26,760**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**324,291**	**372,721**	**437,467**	**435,111**	**446,777**	**447,864**
Non-Tax Revenue	**12,716**	**8,634**	**11,310**	**7,445**	**7,445**	**7,445**
Tax Funding	**311,575**	**364,087**	**426,157**	**427,666**	**439,332**	**440,419**

Animal Control

Company / Business Unit
00101 42132

Employee Services

	Employees	
	2018	2019
Community Service Officer	3.00	3.00
Total Regular Employees	3.00	3.00



Dispatch

Company / Business Unit
00101 42141

Core Responsibilities

The Public Safety Communications Center is the basic PSAP (Public Safety Answering Point) for Olmsted County. The PSAP answers all non-cellular calls from the City of Rochester and approximately 95% of the calls originating in Olmsted County. The Center answers approximately 90% of all cellular 9-1-1 calls within Olmsted County. The Center is also responsible for answering the non-emergency reporting phone lines for the Rochester Police Department, the Rochester Fire Department and the Olmsted County Sheriff's Office.

The Center provides radio communications and miscellaneous support services for the above agencies. In addition, the Center provides communications support for all rural fire departments, first responders and ambulance services based in Olmsted County.

2019 Objectives

1. Continue to develop in-service training for our personnel.
2. Continue improvement of the training program for all dispatchers.
3. Continue updating the PSAP's SOP (Standard Operating Procedures) manual.
4. Continue to work with the expansion of the 800 MHz system by continuing to add non-public safety agencies to the system (Public Works, Park & Rec, Public Health, etc.).

Dispatch

Company / Business Unit
00101 42141

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
RPD Calls for Service:				
1. # of priority 1 calls (1 and 1T).	15,558	13,370	12,240	12,607
2. # of priority 2 calls (2 and 2B).	12,045	11,972	11,266	11,604
3. # of priority 3 calls.	29,696	28,360	25,524	26,290
4. # of priority 4, 5 and all other calls.	6,646	6,105	5,792	5,966
Total # of calls	63,945	59,807	54,822	56,467
Dispatch Center Calls for Services - LE Only:				
1. # of priority 1 calls (1 and 1T).	22,785	22,894	20,605	21,223
2. # of priority 2 calls (2 and 2B).	14,488	16,174	21,835	22,490
3. # of priority 3 calls.	38,528	39,382	38,201	39,347
4. # of priority 4, 5 and all other calls.	7,325	6,908	6,744	6,946
Total # of calls	83,126	85,358	87,385	90,006

Note: The figures provided here are good faith estimates.

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Priority 1	1:30	1:27	1:25	1:25
2. Priority 2	6:48	5:35	5:00	5:00

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 42141

Public Safety | General Fund | Dispatch

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
42141 Dispatch						
Expenditures						
Employee Services						
Regular Salaries	1,653,353	1,682,972	1,828,596	1,898,240	1,898,240	1,898,240
Regular Overtime	25,907	32,767	15,000	25,000	20,000	20,000
Other Pay	16,771	32,578	28,745			
Employee Benefits - Pensions	252,553	257,685	281,888	291,371	290,613	290,613
Employee Benefits - Insuranc	304,224	310,644	397,622	409,751	409,751	409,751
Other Employee Benefits	3,744	3,812	3,720	3,924	3,924	3,924
Employee Services	**2,256,552**	**2,320,458**	**2,555,571**	**2,628,286**	**2,622,528**	**2,622,528**
Contractual Services						
Rents and Leases			10,250			
Adv, Publishing, & Printing	357	345	700	700	700	700
Contractual Mtce & Repair	138,563	130,279	167,815	154,533	154,533	154,533
Expert & Professional Servic	983	4,554	1,050	1,130	1,130	1,130
Communications	48,358	48,978	50,796	49,182	49,182	49,182
Travel/Training/Business Mea	6,595	5,666	8,340	7,690	7,690	7,690
Subscriptions/Bks/Membership	871	1,915	2,839	2,262	2,262	2,262
Utilities	1,580	1,100	2,315	1,800	1,800	1,800
Insurance and Bonds	2,238	1,764	2,335	1,730	1,730	2,140
Contractual Services	6,659	7,222	8,000	7,800	7,800	7,800
Contractual Services	**206,204**	**201,823**	**254,440**	**226,827**	**226,827**	**227,237**
Materials and Supplies						
Office Supplies	8,701	8,650	13,200	10,175	10,175	10,175
Equipment, Tools, & Misc Par			400	400	400	400
Supplies	251	468	390	482	482	482
Materials and Supplies	**8,952**	**9,118**	**13,990**	**11,057**	**11,057**	**11,057**
Other Charges						
Other Charges	8,749	9,245	20,938	24,481	24,481	24,481
Other Charges	**8,749**	**9,245**	**20,938**	**24,481**	**24,481**	**24,481**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(1,635,152)	(1,676,539)	(1,873,249)	(1,910,319)	(1,906,482)	(1,906,756)
Allocated to Other Activities	**(1,635,152)**	**(1,676,539)**	**(1,873,249)**	**(1,910,319)**	**(1,906,482)**	**(1,906,756)**
Operating Transfers						
Expenditures	**845,305**	**864,105**	**971,690**	**980,332**	**978,411**	**978,547**
Non-Tax Revenue	**845,305**	**864,104**	**971,690**	**980,332**	**978,411**	**978,547**
Tax Funding		**1**				

Dispatch

Company / Business Unit
00101 42141

Employee Services

	Employees	
	2018	2019
Public Safety Comm Dispatcher	22.00	22.00
Public Safety Comm Manager	1.00	1.00
Public Safety Comm Supervisor	4.00	4.00
Total Regular Employees	27.00	27.00



Fire Administration

Company / Business Unit
00101 42200

Core Responsibilities

The Fire Department is an all-hazards emergency response agency providing 1) life safety, 2) incident stabilization, 3) property conservation and 4) environmental protection to the City and four surrounding townships.

The Fire Department does this effectively and efficiently through its many programs and activities including fire prevention, fire suppression, hazardous materials mitigation, emergency medical services, technical rescue services and public education.

2019 Objectives

1. Continue the delivery of high quality emergency services to the community.
2. Implement, in collaboration with the Rochester Public School system, a fire prevention education program directed at students in the second grade using a standardized national curriculum.
3. Maintain a rigorous and intensive training program for employees.
4. Enhance and expand collaborative relationships with our partners both within the City's team and businesses and organizations outside of city government.
5. Identify areas of the Council's Strategic Priorities that Fire Department programs can be optimized to serve.
6. Participate fully as a member of the City's collaborative, citizen-oriented Team.
7. Identify areas within the Insurance Services Organization Rating Schedule where affordable improvements can be pursued.

Fire Administration

Company / Business Unit
00101 42200

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Calls for service.	10,114	10,289	10,911	11,129
2. Training hours per operations employee, minimum required.	260	260	260	260
3. Fire protection equipment permits processed.	190	221	240	270

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Insurance Services Organization rating schedule grade.	72.20	72.20	75.86	76.00
2. Total hours of training provided to operations employees.	13,386.8	15,089.5	25,480	25,740
3. Fire permit fees collected.	$118,471	$109,628	$120,000	$100,000

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number 00101 42200

Public Safety | **General Fund** | **Fire**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
42200 Fire						
Expenditures						
Employee Services						
Regular Salaries	8,586,223	8,954,453	9,528,254	9,905,258	9,905,258	9,905,258
Temporary Salaries	6,216	15,989	9,000	9,000	9,000	9,000
Regular Overtime	815,470	492,277	645,700	649,405	625,000	625,000
Other Pay	15,510	131,019	199,767	175,562	150,562	150,562
Employee Benefits - Pensions	1,632,768	1,647,801	1,791,150	1,933,295	1,928,676	1,928,676
Employee Benefits - Insuranc	1,709,440	1,996,420	2,199,334	2,492,391	2,492,391	2,492,391
Other Employee Benefits	324	432	432	432	432	432
Employee Services	**12,765,951**	**13,238,391**	**14,373,637**	**15,165,343**	**15,111,319**	**15,111,319**
Contractual Services						
Rents and Leases	41,765	41,644	44,894	45,443	82,087	82,087
Adv, Publishing, & Printing	9,621	4,226	6,550	7,680	7,180	7,180
Contractual Mtce & Repair	213,546	358,080	314,568	304,725	301,725	301,725
Expert & Professional Servic	61,444	45,629	75,500	61,655	54,155	54,155
Communications	41,619	46,516	40,640	48,274	48,274	48,274
Travel/Training/Business Mea	35,269	58,270	61,810	66,400	66,400	66,400
Subscriptions/Bks/Membership	7,989	5,818	10,000	9,150	7,650	7,650
Utilities	144,951	154,450	155,592	160,491	160,491	160,491
Insurance and Bonds	65,816	53,453	70,235	52,890	52,890	64,789
Contractual Services	828,885	848,875	941,798	966,909	964,991	965,128
Contractual Services	**1,450,905**	**1,616,961**	**1,721,587**	**1,723,617**	**1,745,843**	**1,757,879**
Materials and Supplies						
Office Supplies	25,966	19,857	10,910	16,675	16,675	16,675
Veh & Mach Operating Supplie	166,090	238,530	219,376	218,226	203,750	203,750
Clothing & Protective Equipm	171,853	185,002	170,350	169,300	169,300	169,300
Equipment, Tools, & Misc Par	155,346	108,690	152,880	141,900	272,900	272,900
Supplies	87,521	113,134	125,650	124,875	133,005	133,005
Materials and Supplies	**606,776**	**665,213**	**679,166**	**670,976**	**795,630**	**795,630**
Other Charges						
Judgmnts/Penalties/Settlemen	1,000	112				
Taxes and Licenses	3,720	11,829	19,520	16,120	16,120	16,120
Other Charges	476,818	470,526	557,133	613,253	934,053	932,720
Other Charges	**481,538**	**482,467**	**576,653**	**629,373**	**950,173**	**948,840**
Capital Outlay						
Furniture and Equipment	11,523					
Capital Outlay	**11,523**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities		(390)				
Allocated to Other Activities		**(390)**				
Operating Transfers						
Operating Transfers	7,912	7,912	7,912			
Operating Transfers	**7,912**	**7,912**	**7,912**			
Expenditures	**15,324,605**	**16,010,554**	**17,358,955**	**18,189,309**	**18,602,965**	**18,613,668**
Non-Tax Revenue	**2,145,749**	**2,047,215**	**1,783,299**	**1,882,846**	**1,906,854**	**1,906,854**
Tax Funding	**13,178,856**	**13,963,339**	**15,575,656**	**16,306,463**	**16,696,111**	**16,706,814**

Fire Administration

Company / Business Unit
00101 42200

Employee Services

	Employees	
	2018	2019
Admin Assistant II-Fire	2.00	2.00
Assistant Fire Marshal	3.00	3.00
Battalion Chief	4.00	4.00
Fire Deputy Chief	2.00	2.00
Captain - Fire	24.00	24.00
Fire Chief	1.00	1.00
Firefighter	47.00	47.00
Mechanic - Fire	1.00	1.00
Administrative Svcs Mgr - Fire	1.00	1.00
Motor Operator	24.00	24.00
Total Regular Employees	109.00	109.00

Building Safety Administration

Company / Business Unit
00101 42400

Core Responsibilities

The Building Safety Department is committed to advancing public safety in the built environment through collaboration and community partnership which results in safe, accessible and healthy structures. The Department is responsible for the "firm but fair" implementation and enforcement of City and State codes relating to the construction, remodeling, alteration, repair and demolition of buildings and structures located within the City.

The Plan Review division is responsible for providing timely and accurate review of all plans submitted for construction. Review is essential to ensure compliance with all laws and ordinances relative to construction, use and occupancy. This service is provided over-the-counter for small projects such as garages, decks and basement finishes while more complicated reviews are completed by on-site plans examiners.

The Building Inspections division is responsible for all construction work to assure compliance with approved plans and laws, ordinances pertaining to construction, use and occupancy. Inspections requested on any working day are conducted on the following working day, depending on workloads.

The purpose of the Rental Housing division is to increase the safety of rental properties through participation of owners, tenants, the City and the community. Biennial rental certification inspections are conducted. Staff works closely with homeowners, landlords and property managers to address property maintenance issues and this cooperation allows for correction to code violations and helps to preserve the quality of life within the City's neighborhoods.

Building Safety staff responds to complaints or inquiries regarding violations to City ordinances that ensure residents are protected from potential health and safety risks in addition to maintaining Rochester's aesthetic integrity.

2019 Objectives

1. Achieve consistent service quality and delivery standards for all functions of the department and exceed customer expectations.
2. Continually seek opportunities to exchange knowledge and experience with our customers.
3. Stay current with industry changes through formal training, peer interaction, self-study, special projects and assignments.
4. Continue to cross-train all department staff within their respective functions to make more efficient use of resources and provide improved customer services.
5. Apply knowledge gained through collaboration with industry experts and customers.
6. Continue implementation and expansion of the use of the Accela software system.
7. Provide educational materials and opportunities to contractors, building owners and building occupants on Building Safety items, Building Code requirements and citizen use of Accela software package.

Building Safety Administration

Company / Business Unit
00101 42400

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of construction permits issues.	11,192	12,452	12,500	12,500
2. # of construction inspections performed.	29,189	32,106	32,000	32,000
3. # of rental buildings / units.	4,975 / 16,546	5,047 / 17,169	5,100 / 17,500	5,200 / 18,000
4. # of services requests.	567	688	600	600

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 42400

Public Safety | General Fund | Building Safety

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
42400 Building Safety						
Expenditures						
Employee Services						
Regular Salaries	2,126,093	2,205,680	2,433,535	2,578,612	2,578,612	2,578,612
Temporary Salaries	34,021	19,309	17,500	17,500	17,500	17,500
Regular Overtime	22,419	39,624	18,000	24,000	38,000	38,000
Other Pay	13,519	50,304	40,698	3,224	3,224	3,224
Employee Benefits - Pensions	323,282	336,303	375,526	395,181	397,302	397,302
Employee Benefits - Insuranc	370,525	469,585	584,492	567,105	567,105	567,105
Employee Services	**2,889,859**	**3,120,805**	**3,469,751**	**3,585,622**	**3,601,743**	**3,601,743**
Contractual Services						
Rents and Leases	45,540	35,612	48,250	49,700	49,700	49,700
Adv, Publishing, & Printing	6,423	5,632	6,500	6,550	6,550	6,550
Contractual Mtce & Repair	75,463	72,683	77,480	80,850	88,903	88,903
Expert & Professional Servic	4,559	21,811			4,000	4,000
Communications	28,705	32,922	31,900	33,636	33,636	33,636
Travel/Training/Business Mea	11,603	14,611	25,120	25,120	24,920	24,920
Subscriptions/Bks/Membership	1,708	3,169	2,900	3,200	3,200	3,200
Insurance and Bonds	12,784	10,700	13,380	12,580	12,580	15,168
Contractual Services	12,851	15,899	10,000	10,500	10,500	10,500
Contractual Services	**199,636**	**213,039**	**215,530**	**222,136**	**233,989**	**236,577**
Materials and Supplies						
Office Supplies	8,801	15,872	7,250	6,950	8,200	8,200
Veh & Mach Operating Supplie	14,634	19,030	19,400	19,950	19,950	19,950
Clothing & Protective Equipm	3,530	3,906	5,340	5,340	5,340	5,340
Equipment, Tools, & Misc Par	316	511	600	600	600	600
Supplies		80				
Materials and Supplies	**27,281**	**39,399**	**32,590**	**32,840**	**34,090**	**34,090**
Other Charges						
Taxes and Licenses	934	1,569	2,880	2,880	2,880	2,880
Other Charges	92,301	93,667	110,628	116,705	121,597	121,597
Other Charges	**93,235**	**95,236**	**113,508**	**119,585**	**124,477**	**124,477**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**3,210,011**	**3,468,479**	**3,831,379**	**3,960,183**	**3,994,299**	**3,996,887**
Non-Tax Revenue	**4,099,528**	**4,733,979**	**4,226,775**	**4,077,020**	**4,447,020**	**4,447,020**
Tax Funding	**(889,517)**	**(1,265,500)**	**(395,396)**	**(116,837)**	**(452,721)**	**(450,133)**

Building Safety Administration

Company / Business Unit
00101 42400

Employee Services

	Employees	
	2018	2019
Administrative Assistant II	3.00	3.00
Director of Building Safety	1.00	1.00
Plans Examiner	3.00	3.00
Plans Examiner-Structural Eng	1.00	1.00
Chief Inspector	4.00	4.00
Inspector	13.00	13.00
Mgr Bldg Inspection Services	1.00	1.00
Mgr Housing Insp Services	1.00	1.00
Mgr Plan Review & Permit Serv	1.00	1.00
Office Services Coord/BS	1.00	1.00
Total Regular Employees	29.00	29.00

Flood Control

Company / Business Unit
00101 42500

Core Responsibilities

The function of the flood control maintenance activity is to maintain the channel corridor and reservoirs to a condition that will have capacity to allow the passage of flood events without damage to homes and businesses. This business unit also maintains the pathways, grounds, amenities and natural area adjacent to the reservoirs, Zumbro River, Bear Creek, Cascade Creek, Willow Creek and Silver Creek. This division is jointly managed by Parks/Forestry Division, Public Works and Administration.

Additionally, staff from the different management areas coordinate and interface with Emergency Management for the structure condition and water elevations prior to, during and post storm events.

2019 Objectives

1. The Flood Control business unit work force includes 2 full-time employees and is supported by additional staff from Parks/Forestry and Public Works. The work force is also supplemented with seasonal staff and contractor services.
2. Annual inspections/reviews of infrastructure components of the FC System based on the adopted operations manuals and best management practices.
3. Ongoing maintenance and upkeep of the trails, turf, landscape and open space areas.
4. Monitor operation of reservoirs and river levels prior to, during and after storm events.

Flood Control

Company / Business Unit
00101 42500

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of miles.	8	8	8	8
2. # of decorative light fixtures.	450	450	450	450
3. # of acres regularly mowed.	155	155	155	155

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 42500

Public Safety | **General Fund** | **Flood Control**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
42500 Flood Control						
Expenditures						
Employee Services						
Regular Salaries	109,682	111,628	114,019	117,161	117,161	117,161
Temporary Salaries	28,616	24,602	35,200	30,000	30,000	30,000
Regular Overtime	1,068	718	3,000	1,200	1,200	1,200
Other Pay		(4,978)				
Employee Benefits - Pensions	18,580	18,143	22,032	21,600	21,600	21,600
Employee Benefits - Insuranc	31,756	33,339	38,882	43,406	43,406	43,406
Employee Services	**189,702**	**183,452**	**213,133**	**213,367**	**213,367**	**213,367**
Contractual Services						
Rents and Leases	3,518	5,544	4,200	5,500	5,500	5,500
Contractual Mtce & Repair	32,880	76,765	76,100	77,600	77,600	77,600
Expert & Professional Servic	20,099	13,079	15,000	12,500	12,500	12,500
Communications	1,430	1,429	1,500	1,500	1,500	1,500
Travel/Training/Business Mea	420	1,610	1,640	1,760	1,760	1,760
Subscriptions/Bks/Membership	1,200	1,000	1,200	1,200	1,200	1,200
Utilities	26,985	28,499	30,432	32,860	32,860	32,860
Insurance and Bonds	1,417	2,965	1,505	1,550	1,550	1,917
Contractual Services	108,979	100,711	144,260	106,520	171,520	171,520
Contractual Services	**196,928**	**231,602**	**275,837**	**240,990**	**305,990**	**306,357**
Materials and Supplies						
Office Supplies		297	500	500	500	500
Veh & Mach Operating Supplie	17,296	12,634	17,300	17,300	17,300	17,300
Clothing & Protective Equipm	2,210	1,370	1,750	1,620	1,620	1,620
Commodities	8,880	2,651	11,400	7,000	7,000	7,000
Equipment, Tools, & Misc Par	16,804	15,515	16,100	16,550	16,550	16,550
Construction Materials	20,685	29,809	28,000	28,000	28,000	28,000
Supplies	4,155	23,893	2,950	2,500	2,500	2,500
Materials and Supplies	**70,030**	**86,169**	**78,000**	**73,470**	**73,470**	**73,470**
Other Charges						
Judgmnts/Penalties/Settlemen		1,000				
Taxes and Licenses	154	39				
Other Charges	23,844	57,035	82,472	80,626	88,517	88,517
Other Charges	**23,998**	**58,074**	**82,472**	**80,626**	**88,517**	**88,517**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(15,697)	(31,511)	(20,820)	(32,000)	(32,000)	(32,000)
Allocated to Other Activities	**(15,697)**	**(31,511)**	**(20,820)**	**(32,000)**	**(32,000)**	**(32,000)**
Operating Transfers						
Expenditures	**464,961**	**527,786**	**628,622**	**576,453**	**649,344**	**649,711**
Non-Tax Revenue	**10,031**	**17,049**	**10,570**	**3,000**	**3,000**	**3,000**
Tax Funding	**454,930**	**510,737**	**618,052**	**573,453**	**646,344**	**646,711**

Flood Control

Company / Business Unit
00101 42500

Employee Services

	Employees	
	2018	2019
Landscape Technician	2.00	2.00
Total Regular Employees	2.00	2.00



Emergency Management

Company / Business Unit
00101 42600

Core Responsibilities

The Director of Emergency Management is appointed by the Mayor to 1) Act for and at the direction of the Mayor, City Administrator and Common Council in the coordination of activities during times of major emergencies and disasters, 2) Comply with standards and requirements as established by the Department of Homeland Security and Emergency Management to accomplish, a) Direct and coordinate development of Emergency Operations Plan, b) Specify departments to develop annexes and coordinate in development, c) Identify disaster relief force, d) Development of city resource manual, e) Coordinate volunteers, f) Meet requirements for State and Federal disaster aid, g) Training and exercising for disaster relief force under the EOP, h) Educate the public to prevent and minimize harm, i) Assist development of mutual aid agreements, j) Oversee functions in EOC during a disaster, k) Coordinate activities with counties, state and federal authorities, l) Maintain primary and alternate EOC, m) Identify mitigation action strategies and n) Represent the City on local, regional and state planning entities.

2019 Objectives

1. Maintain operation of Office of Emergency Management.
2. Maintain Emergency Operations Center - primary and alternate.
3. Act at the direction of the Mayor to provide actions related to the safety of residents and visitors to the City of Rochester.
4. Create governance methods for emergency operations plan activities.
5. Create governance method and documents for Continuity of Operations for city functions.
6. Coordinate emergency response for maximum effectiveness.
7. Strive for development of a disaster resilient community.
8. Continue to build community partnerships.

Emergency Management

Company / Business Unit
00101 42600

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of EOP governance meetings.	new	new	4	8
2. # of COOP governance meetings.	new	new	8	16
3. # of local, regional, state planning meetings.	20	24	22	28
4. # emergency awareness messages for agency and public safety.	150	160	140	150

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. EOP plans revised/created.	0	16	4	5
2. COOP plans updated/revised.	4	6	8	16
3. Meeting opportunities/attended as percent.	80%	75%	70%	N/A
4. Hazard/warning messages delivered (reliability).	92%	92%	98%	N/A

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	42600

Public Safety | **General Fund** | **Emergency Management**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
42600 Emergency Management						
Expenditures						
Employee Services						
Regular Salaries	112,136	116,846	121,446	129,776	129,776	129,776
Temporary Salaries	10,171	9,419	9,000	9,000	9,000	9,000
Regular Overtime		656				
Other Pay	1,164	1,164	1,164			
Employee Benefits - Pensions	17,947	18,474	19,589	20,762	20,762	20,762
Employee Benefits - Insuranc	3,561	3,935	3,809	4,145	4,145	4,145
Other Employee Benefits	144	144	144	144	144	144
Employee Services	**145,123**	**150,638**	**155,152**	**163,827**	**163,827**	**163,827**
Contractual Services						
Rents and Leases		154				
Adv, Publishing, & Printing	6,238	4,895	4,750	5,250	4,250	4,250
Contractual Mtce & Repair	46,646	48,252	68,775	68,800	66,200	66,200
Expert & Professional Servic	24,876	39,515	24,000	37,000	39,000	39,000
Communications	10,754	10,874	11,100	11,400	11,400	11,400
Travel/Training/Business Mea	4,790	8,856	4,780	6,780	6,780	6,780
Subscriptions/Bks/Membership	2,602	2,289	2,400	2,550	2,550	2,550
Insurance and Bonds	701	553	747	525	525	648
Contractual Services	5	3,773	7,500	7,500	7,500	7,500
Contractual Services	**96,612**	**119,161**	**124,052**	**139,805**	**138,205**	**138,328**
Materials and Supplies						
Office Supplies	7,737	9,718	7,500	7,900	1,500	1,500
Veh & Mach Operating Supplie	603	618	900	1,200	1,200	1,200
Clothing & Protective Equipm	247	356	600	600	600	600
Equipment, Tools, & Misc Par	568	619	500	800	800	800
Supplies	1,028	2,521	1,500	2,100	2,100	2,100
Materials and Supplies	**10,183**	**13,832**	**11,000**	**12,600**	**6,200**	**6,200**
Other Charges						
Other Charges	16,306	9,958	14,248	20,676	19,031	19,031
Other Charges	**16,306**	**9,958**	**14,248**	**20,676**	**19,031**	**19,031**
Capital Outlay						
Furniture and Equipment	8,495					
Capital Outlay	**8,495**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**276,719**	**293,589**	**304,452**	**336,908**	**327,263**	**327,386**
Non-Tax Revenue	**21,447**	**18,863**				
Tax Funding	**255,272**	**274,726**	**304,452**	**336,908**	**327,263**	**327,386**

Emergency Management

Company / Business Unit
00101 42600

Employee Services

	Employees	
	2018	2019
Emergency Mgmt Director	1.00	1.00
Total Regular Employees	1.00	1.00

Engineering

Company / Business Unit
00101 43000

Core Responsibilities

The Engineering division is responsible for providing efficient and effective engineering and related services necessary for planning, design, construction, maintenance and operation of the physical facilities of the City.

Major activities include:

1. Protecting the health, safety and welfare of the public and the natural environment.
2. Administration of City codes and standards for public infrastructure.
3. Conduct feasibility studies for extension of infrastructure for future new development.
4. Prepare construction plans and specifications for projects; funding analysis.
5. Inspection of construction projects.
6. Permit and inspect sewer and water connections, sidewalks and driveways.
7. Review contract preparation and monitoring of City-Owner contracts.
8. Assist with the Geographic Information Systems (GIS) related to Public Works infrastructure and other public activities.
9. Review and provide guidance on development activities.
10. Customer service/response for property, infrastructure and emergency responses.
11. Ongoing infrastructure planning

2019 Objectives

1. Oversee the execution of the City's Capital Improvement Program for street, pedestrian facility, sewer, water and flood control projects.
2. Provide our customers with accurate and clearly understandable information quickly.
3. Respond to City Council and provide them technical advice.
4. Develop a highly professional, technically competent, responsive and resourceful workforce.
5. Expand GIS application use and interface with other departments and functions.
6. Expand availability of information and notification of existing and proposed work using the City's website and other communication outreach efforts.
7. Expand sanitary inflow/infiltration, flow monitoring, rainfall analysis and modeling.
8. Continuous improvement to City Engineering standards and details.
9. Provide critique of development activities to proportionally offset public infrastructure.
10. Review newly improved City-Owner contract process, plan reviews/approvals, inspections and close-out actions.
11. Recovery from private properties to proportionally offset public infrastructure costs.
12. Provide annual GASB 34 infrastructure data and accounting; continue to improve data reliability.
13. Development charge obligations to buyers/sellers and real estate community.

Engineering

Company / Business Unit
00101 43000

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Public Works projects executed.	24	49	45	50
2. Construction costs of projects (in millions).	$17.30	$19.40	$20.00	$20.00
3. # of City-Owner (C-O) contracts processed.	31	33	32	32
4. Value of C-O public infrastructure.	$12.30	$10.00	$11.00	$11.00
5. # of obstruction permits processed.	442	482	450	450
6. # of sewer/water permit inspections processed.	521	561	480	500
7. # of sidewalk permit inspections processed.	774	703	500	600
8. # of general utility permits processed.	219	253	190	200

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of projects with design cost <10%.	95%	95%	95%	95%
2. % of projects with construction service < 8%.	95%	95%	95%	95%
3. % C/O contracts prepared and submitted to council w/in 10 working days.	100%	100%	100%	100%
4. % of sidewalks inspected for deficiencies.	5%	5%	5%	5%
5. % of deficient sidewalks repaired/replaced.	100%	100%	100%	100%

Capital Outlay

	Requested	Recommended	Adopted
GPS Survey Equipment	N/A	$24,143	$24,143

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 43000

Public Works | **General Fund** | **Engineering**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
43000 Engineering						
Expenditures						
Employee Services						
Regular Salaries	2,996,058	3,115,173	3,431,112	3,503,039	3,503,039	3,503,039
Temporary Salaries	37,311	36,342	53,500	62,000	55,000	55,000
Regular Overtime	31,876	44,649	28,200	31,200	26,200	26,200
Other Pay	(308)	86,651	95,352	623	623	623
Employee Benefits - Pensions	449,113	473,597	536,707	541,586	540,136	540,136
Employee Benefits - Insuranc	548,732	581,195	878,993	794,215	794,215	794,215
Other Employee Benefits	5,459	5,484	5,460	5,184	5,184	5,184
Employee Services	**4,068,241**	**4,343,091**	**5,029,324**	**4,937,847**	**4,924,397**	**4,924,397**
Contractual Services						
Rents and Leases	8,318	6,982	8,000	8,500	8,500	8,500
Adv, Publishing, & Printing	1,423	1,933	1,525	1,675	1,675	1,675
Contractual Mtce & Repair	21,700	15,769	12,300	16,661	15,661	15,661
Expert & Professional Servic	31,380	26,010	15,030	26,650	26,650	26,650
Communications	22,104	22,634	21,575	22,390	22,390	22,390
Travel/Training/Business Mea	33,145	26,671	33,850	35,850	35,350	35,350
Subscriptions/Bks/Membership	6,349	4,670	4,600	4,890	4,890	4,890
Insurance and Bonds	12,496	10,092	13,160	9,935	9,935	12,233
Contractual Services	30,901	39,411	33,591	41,416	141,416	141,416
Contractual Services	**167,816**	**154,172**	**143,631**	**167,967**	**266,467**	**268,765**
Materials and Supplies						
Office Supplies	11,252	11,331	14,600	13,230	12,980	12,980
Veh & Mach Operating Supplie	21,543	19,137	21,354	25,507	23,267	23,267
Clothing & Protective Equipm	4,743	2,109	2,650	2,950	2,950	2,950
Equipment, Tools, & Misc Par	7,075	4,444	5,600	5,815	5,815	5,815
Construction Materials		4,006		4,100		
Supplies	4,036	2,464	4,050	3,750	3,750	3,750
Materials and Supplies	**48,649**	**43,491**	**48,254**	**55,352**	**48,762**	**48,762**
Other Charges						
Judgmnts/Penalties/Settlemen		1,750				
Taxes and Licenses	370	142	1,125	950	950	950
Other Charges	206,491	197,537	197,901	230,599	237,446	237,446
Other Charges	**206,861**	**199,429**	**199,026**	**231,549**	**238,396**	**238,396**
Capital Outlay						
Furniture and Equipment					24,143	24,143
Capital Outlay					**24,143**	**24,143**
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(1,927,657)	(2,027,329)	(2,067,911)	(2,020,853)	(2,020,853)	(2,020,853)
Allocated to Other Activities	**(1,927,657)**	**(2,027,329)**	**(2,067,911)**	**(2,020,853)**	**(2,020,853)**	**(2,020,853)**
Operating Transfers						
Expenditures	**2,563,910**	**2,712,854**	**3,352,324**	**3,371,862**	**3,481,312**	**3,483,610**
Non-Tax Revenue	**40,458**	**160,011**	**143,208**	**104,881**	**125,524**	**125,524**
Tax Funding	**2,523,452**	**2,552,843**	**3,209,116**	**3,266,981**	**3,355,788**	**3,358,086**

Engineering

Company / Business Unit
00101 43000

Employee Services

	Employees	
	2018	2019
Asst. Director-Public Works	1.00	.00
Administrative Assistant I	1.00	1.00
Administrative Assistant II	1.00	.00
Accounting Clerk	.00	1.00
Communications Coordinator PW	1.00	1.00
GIS Coordinator	2.00	2.00
Director of Public Works	1.00	1.00
City Engineer	.00	1.00
Design Engineer	1.00	1.00
Construction Manager	1.00	1.00
Manager of Engineering	1.00	.00
Infrastructure Manager	1.00	.00
Land Development Manager	1.00	1.00
Municipal Engineering Manager	.00	1.00
Project Development Manager	1.00	1.00
Project Manager (Engineering)	1.00	1.00
Land Development Specialist	1.00	1.00
GIS Technician - PW	.00	1.00
Constr Permit & Assessmnt Tech	1.00	1.00
Engineering Technician	11.00	11.00
Sr Eng Technician	13.00	13.00
Total Regular Employees	40.00	40.00

Infrastructure Maintenance

Company / Business Unit
00101 43100

Core Responsibilities

The Street Maintenance Division of the Public Works Department's mission is to provide cost effective timely maintenance and services to the City's public infrastructure which includes streets, bridges, walks, sanitary/storm sewers and floodwater retarding structures. The bulk of the Street Maintenance division efforts are devoted to the major activities listed below.

Major Activities Include:

1. Snow and ice control.
2. Street milling and overlaying.
3. Street seal coating.
4. Street crack routing and sealing.
5. Street sweeping.
6. Storm water pond cleaning, structure repair and erosion correction.
7. Storm water flume maintenance and repair.
8. Management of signage installation, maintenance and repair.
9. Management of street striping.
10. Bridge maintenance and repair.
11. Sidewalk and curb replacement.
12. Bituminous patching of roadways.
13. Central Business District maintenance.
14. Bike trail maintenance.

2019 Objectives

1. Mill and Overlay 10-15 centerline miles of City streets.
2. Remove and replace 4,500 LF of concrete curb and gutter.
3. Sweep 14,000 curb miles.
4. Seal coat 40 centerline miles.
5. Bituminous patching and paving of 4,500 tons.

Infrastructure Maintenance

Company / Business Unit
00101 43100

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Yearly snow plow events.	N/A	7	10	10
2. Yearly ice control events.	N/A	8	9	10
3. CBD snow removal events.	N/A	4	5	6
4. Mill and overlay (lane miles).	34.44	41.36	25.80	28
5. Chip seal (lane miles).	62.35	94.01	80.40	80
6. Street sweeping (curb miles).	15,832	12,850	14,200	14,000
7. Bike paths fog sealed (centerline miles).	N/A	15	10	10

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number	
00101	43100

Public Works	General Fund		Street Infrastructure Mtce			
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
43100 Street Infrastructure Mtce						
Expenditures						
Employee Services						
Regular Salaries	2,203,652	2,344,274	2,437,083	2,556,500	2,607,500	2,607,500
Temporary Salaries	9,237	12,965	24,120	24,120	24,120	24,120
Regular Overtime	66,225	74,979	65,880	74,950	74,950	74,950
Other Pay	8,077	19,151	42,475	44,351	44,351	44,351
Employee Benefits - Pensions	327,965	349,093	385,374	405,102	412,828	412,828
Employee Benefits - Insuranc	547,784	622,821	761,161	781,179	803,881	803,881
Employee Services	**3,162,940**	**3,423,283**	**3,716,093**	**3,886,202**	**3,967,630**	**3,967,630**
Contractual Services						
Rents and Leases	474,782	510,901	581,425	622,176	617,563	617,563
Adv, Publishing, & Printing	3,120	3,045	3,900	3,710	3,710	3,710
Contractual Mtce & Repair	183,815	173,558	251,818	207,728	207,728	207,728
Expert & Professional Servic	3,939	10,575	15,200	11,620	11,620	11,620
Communications	15,079	10,000	16,850	14,470	14,470	14,470
Travel/Training/Business Mea	2,925	2,869	8,625	9,585	9,665	9,665
Subscriptions/Bks/Membership	1,123	764	600	760	760	760
Utilities	7,093	7,479	6,363	8,194	8,194	8,194
Insurance and Bonds	43,744	30,242	45,845	32,395	32,395	39,824
Contractual Services	1,795,903	2,424,028	2,461,224	2,461,626	2,486,626	2,486,626
Contractual Services	**2,531,523**	**3,173,461**	**3,391,850**	**3,372,264**	**3,392,731**	**3,400,160**
Materials and Supplies						
Office Supplies	2,944	1,423	2,520	1,900	1,900	1,900
Veh & Mach Operating Supplie	568,727	560,715	669,195	617,485	617,485	617,485
Clothing & Protective Equipm	14,591	15,162	17,270	18,730	18,730	18,730
Commodities	2,124	1,763	2,200	2,000	2,000	2,000
Equipment, Tools, & Misc Par	26,735	5,960	11,950	9,800	9,800	9,800
Construction Materials	843,351	861,585	813,097	810,397	810,397	810,397
Supplies	9,614	7,365	15,600	9,950	9,950	9,950
Materials and Supplies	**1,468,086**	**1,453,973**	**1,531,832**	**1,470,262**	**1,470,262**	**1,470,262**
Other Charges						
Judgmnts/Penalties/Settlemen	5,363	3,954	5,220	4,415	4,415	4,415
Contributions	10,000		10,000	10,000	10,000	10,000
Taxes and Licenses	1,249	464	1,400	945	945	945
Other Charges	951,463	1,044,344	1,115,246	1,210,478	1,253,711	1,253,711
Other Charges	**968,075**	**1,048,762**	**1,131,866**	**1,225,838**	**1,269,071**	**1,269,071**
Capital Outlay						
Machinery and Vehicles					71,630	71,630
Capital Outlay					**71,630**	**71,630**
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(1,191,090)	(1,370,476)	(898,380)	(1,417,653)	(1,464,097)	(1,464,097)
Allocated to Other Activities	**(1,191,090)**	**(1,370,476)**	**(898,380)**	**(1,417,653)**	**(1,464,097)**	**(1,464,097)**
Operating Transfers						
Expenditures	**6,939,534**	**7,729,003**	**8,873,261**	**8,536,913**	**8,707,227**	**8,714,656**
Non-Tax Revenue	**1,145,278**	**1,153,102**	**1,419,250**	**1,397,617**	**1,452,617**	**1,452,617**
Tax Funding	**5,794,256**	**6,575,901**	**7,454,011**	**7,139,296**	**7,254,610**	**7,262,039**

Infrastructure Maintenance

Company / Business Unit
00101 43100

Employee Services

	Employees	
	2018	2019
Crew Chief-Public Works	5.00	5.00
Accounting Clerk	1.00	1.00
Infrastructure Maintenance Mgr	1.00	1.00
Equip Operator - Public Works	29.75	30.75
Infrastructure Mtc Supervisor	1.00	1.00
Total Regular Employees	37.75	38.75

Fleet Maintenance/PWTOC Bldg

Company / Business Unit
00101 43125

Core Responsibilities

The Fleet and Facility Division of the Public Works' mission is to provide cost effective maintenance and services to the City's Fleet and Facilities while minimizing downtime. Facilities include the Public Works Transit and Operation Center, Traffic Operation Building and North Shop. Vehicles include plow trucks, construction equipment, sewer collection, engineering and parking vehicles. The bulk of the Fleet and Facility division efforts are devoted to the major objectives listed below.

2019 Objectives

1. Operate the facility systems of environmental controls to create appropriate environmental conditions.
2. Maintain Public Works facilities and equipment for efficient utilization of resources.
3. Prolong the inside and outside appearance of Public Works equipment and facilities.
4. Daily check of all facility systems to ensure proper functioning.
5. Maintain a safe working environment for staff and public.



Fleet Maintenance/PWTOC Bldg

Company / Business Unit
00101 43125

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Closed work orders.	1,853	1,962	2,000	2,300
2. Mean time to repair (days).	2.0	2.4	2.5	2.2
3. Open work orders.	1,928	1,951	2,100	2,300
4. Warehouse inventory value.	$590,159	$616,268	$590,000	$590,000

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Equipment and vehicle downtime.	5%	4%	5%	4%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 43125

Public Works | **General Fund** | **Fleet Mtce & PWTOC Bldg**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
43125 Fleet Mtce & PWTOC Bldg						
Expenditures						
Employee Services						
Regular Salaries	579,734	586,972	689,066	731,281	731,281	731,281
Temporary Salaries	5,590	6,213	7,688	7,880	7,880	7,880
Regular Overtime	14,694	8,868	15,253	16,218	16,218	16,218
Other Pay	2,184	5,358	4,328	2,000	2,000	2,000
Employee Benefits - Pensions	86,410	86,767	107,799	114,183	114,183	114,183
Employee Benefits - Insuranc	135,269	155,492	197,161	220,906	220,906	220,906
Employee Services	**823,881**	**849,670**	**1,021,295**	**1,092,468**	**1,092,468**	**1,092,468**
Contractual Services						
Rents and Leases	56,470	60,521	70,375	75,450	74,851	74,851
Contractual Mtce & Repair	311,253	324,562	337,370	351,799	341,307	341,307
Expert & Professional Servic	673	2,622	2,009	2,749	2,749	2,749
Communications	7,043	6,633	6,143	7,901	7,901	7,901
Travel/Training/Business Mea	1,434	1,450	3,445	5,966	5,966	5,966
Subscriptions/Bks/Membership	693	699	513	740	740	740
Utilities	296,203	288,571	316,218	310,343	310,343	310,343
Insurance and Bonds	16,420	24,453	17,230	19,015	19,015	23,084
Contractual Services	100,982	116,428	100,146	126,142	126,142	126,142
Contractual Services	**791,171**	**825,939**	**853,449**	**900,105**	**889,014**	**893,083**
Materials and Supplies						
Office Supplies	1,975	2,673	2,058	2,810	2,810	2,810
Veh & Mach Operating Supplie	92,741	94,755	63,725	99,735	99,735	99,735
Clothing & Protective Equipm	476	3,298	3,287	3,463	3,463	3,463
Commodities	5,473	1,828	5,894	1,919	1,919	1,919
Equipment, Tools, & Misc Par	10,308	13,742	18,236	18,274	18,274	18,274
Supplies	17,655	23,529	21,076	24,705	24,705	24,705
Materials and Supplies	**128,628**	**139,825**	**114,276**	**150,906**	**150,906**	**150,906**
Other Charges						
Taxes and Licenses	675	1,062	2,484	1,623	1,623	1,623
Other Charges	53,989	56,702	67,620	93,441	96,114	96,114
Other Charges	**54,664**	**57,764**	**70,104**	**95,064**	**97,737**	**97,737**
Capital Outlay						
Furniture and Equipment			42,000			
Capital Outlay			**42,000**			
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(1,253,508)	(1,298,298)	(1,446,646)	(1,523,078)	(1,514,290)	(1,514,290)
Allocated to Other Activities	**(1,253,508)**	**(1,298,298)**	**(1,446,646)**	**(1,523,078)**	**(1,514,290)**	**(1,514,290)**
Operating Transfers						
Expenditures	**544,836**	**574,900**	**654,478**	**715,465**	**715,835**	**719,904**
Non-Tax Revenue	**86,935**	**106,351**	**78,315**	**75,895**	**73,046**	**73,046**
Tax Funding	**457,901**	**468,549**	**576,163**	**639,570**	**642,789**	**646,858**

Fleet Maintenance/PWTOC Bldg

Company / Business Unit
00101 43125

Employee Services

	Employees	
	2018	2019
Facilities Assistant	1.00	1.00
Parts Clerk	1.00	1.00
Custodian	1.00	1.00
Facilities System Technician	1.00	1.00
Mechanic	4.00	4.00
Manager of Facility Svcs - PW	1.00	1.00
Office Services Coord PW	1.00	1.00
Total Regular Employees	10.00	10.00

Traffic Admin/Engineering

Company / Business Unit
00101 43200

Core Responsibilities

To provide a safe and efficient transportation system for the conveyance of people, goods and services. The traffic engineering section of the Public Works Division is responsible for the day-to-day operations and maintenance of the traffic control and operations within the City and for the devices to do this, such as traffic control signals, pavement markers and traffic signs. Tasks that the traffic office conducts include the following:

1. Conduct traffic studies as required by the City Council, school district, Park Department, ROCOG, Olmsted County, residents and other departments of the City.
2. Administration of the City street lighting system, the neighborhood Traffic Management program and the Residential Permit Parking program.
3. Safety studies through compilation of City accident data to identify trends and high frequency locations for review and possible safety improvement projects.
4. Permit reviews and support: the traffic office provides permit review and recommendation for the issuance of obstruction permits for street closures and construction traffic control, special event permits required for temporary traffic control devices and special requirements and for over dimension vehicle moves (over height, length and weight) for route determination and special requirements for the move.
5. Asset management of the traffic infrastructure: reviews and plans replacement/upgrades of the traffic signal system elements, reviews of the signing to ensure they comply with current standards and planning their replacement on a 12 year cycle to meet the required reflectivity standards and review and planning the maintenance of the pavement markings.
6. Project management of City and consultant design plans for expansion or reconstruction of these systems.

2019 Objectives

1. To ensure that the City's traffic infrastructure is in compliance with existing standards and will operate in a safe, dependable and efficient manner. To provide timely responses for permit reviews and traffic study requests that are received.
2. Emphasis has been placed on preventative maintenance and finding ways to reduce the costs for operation and replacement of the existing traffic control devices.
3. New Traffic signal systems will be installed as approved in the Capital Improvement Program as identified based on traffic forecasts and development associated with the City's continued growth.
4. Implement a signal optimization program for major transportation corridors in the City.

Traffic Admin/Engineering

Company / Business Unit
00101 43200

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of signalized intersections.	159	166	170	171
2. # of signals on interconnect.	146	131	135	136
3. # signals on battery backup.	40	40	43	44
4. # of signal calls.	493	500	510	520

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of traffic signal malfunctions corrected the same day as reported.	97%	98%	98%	98%
2. % of signal controller conflict monitors tested.	7%	4%	100%	100%
3. % of traffic signals' timing optimized and updated.	20%	15%	10%	10%
4. # of requests received for Gopher OneCall locates.	14,379	14,500	14,700	15,000
5. # of field locates made.	617	650	660	670

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00101	43200	
Public Works	**General Fund**			**Traffic**		
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
43200 Traffic						
Expenditures						
Employee Services						
Regular Salaries	580,089	571,112	606,748	624,511	624,511	624,511
Temporary Salaries	8,386	7,680	6,500	7,250	7,250	7,250
Regular Overtime	7,980	8,127	5,000	8,000	8,000	8,000
Other Pay	961	16,781	360			
Employee Benefits - Pensions	88,139	86,494	93,378	96,574	96,574	96,574
Employee Benefits - Insuranc	104,466	119,937	146,345	142,675	142,675	142,675
Other Employee Benefits	348	204	144	288	288	288
Employee Services	**790,369**	**810,335**	**858,475**	**879,298**	**879,298**	**879,298**
Contractual Services						
Rents and Leases	2,795	2,660	3,500	3,000	3,000	3,000
Adv, Publishing, & Printing		831	350	1,400	200	200
Contractual Mtce & Repair	27,847	36,539	48,485	62,854	62,854	62,854
Expert & Professional Servic	2,342	20,353	400	400	25,400	25,400
Communications	4,227	4,223	4,775	5,447	5,447	5,447
Travel/Training/Business Mea	1,847	12,777	6,140	6,140	6,140	6,140
Subscriptions/Bks/Membership	1,147	1,798	1,100	1,100	1,100	1,100
Utilities	137,799	152,393	145,384	159,744	159,744	159,744
Insurance and Bonds	10,582	9,247	11,210	9,840	9,840	12,109
Contractual Services	105,929	94,169	113,117	105,538	227,538	227,538
Contractual Services	**294,515**	**334,990**	**334,461**	**355,463**	**501,263**	**503,532**
Materials and Supplies						
Office Supplies	7,317	1,311	2,850	2,650	2,650	2,650
Veh & Mach Operating Supplie	12,811	19,213	13,200	14,092	14,092	14,092
Clothing & Protective Equipm	1,531	565	1,000	1,000	1,000	1,000
Equipment, Tools, & Misc Par	39,534	27,952	34,000	31,000	136,000	136,000
Supplies	97,447	85,051	98,350	92,900	122,900	122,900
Materials and Supplies	**158,640**	**134,092**	**149,400**	**141,642**	**276,642**	**276,642**
Other Charges						
Judgmnts/Penalties/Settlemen	783					
Taxes and Licenses	234	393	250	490	490	490
Other Charges	76,803	73,992	74,922	76,742	79,997	79,997
Other Charges	**77,820**	**74,385**	**75,172**	**77,232**	**80,487**	**80,487**
Capital Outlay						
Furniture and Equipment	19,590					
Capital Outlay	**19,590**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(85,556)	(64,128)	(40,146)	(71,408)	(71,408)	(71,408)
Allocated to Other Activities	**(85,556)**	**(64,128)**	**(40,146)**	**(71,408)**	**(71,408)**	**(71,408)**
Operating Transfers						
Operating Transfers	95,674	95,674	95,675			
Operating Transfers	**95,674**	**95,674**	**95,675**			
Expenditures	**1,351,052**	**1,385,348**	**1,473,037**	**1,382,227**	**1,666,282**	**1,668,551**
Non-Tax Revenue	**129,644**	**122,829**	**92,801**	**111,501**	**111,501**	**111,501**
Tax Funding	**1,221,408**	**1,262,519**	**1,380,236**	**1,270,726**	**1,554,781**	**1,557,050**

Traffic Admin/Engineering

Company / Business Unit
00101 43200

Employee Services

	Employees	
	2018	2019
Traffic Engineer	1.00	1.00
Equip Operator - Public Works	1.00	1.00
Painter 2	1.00	1.00
Engineering Technician	1.00	1.00
Sr Eng Technician	1.00	1.00
Traffic Operations Technician	1.00	1.00
Traffic Signal Technician	2.00	2.00
Total Regular Employees	8.00	8.00

City Lighting

Company / Business Unit
00101 43220

Core Responsibilities

This budget provides for lighting of public streets, alleys and walkways. Also included is the Central Business District (CBD) decorative pedestrian lights and the holiday lighting of trees and skyways. The majority of the street light system is installed and maintained by Rochester Public Utilities, however about 1% of the lamps are served by Peoples Cooperative Power. This budget is administered by the Traffic division staff, which reviews requests for street lights and maintains the CBD decorative pedestrian lighting.

2019 Objectives

1. Continued expansion into new subdivisions and annexed areas. The City will continue to use the 25% criteria, i.e. 25% of the lots in a new subdivision must have improvements to them prior to energizing the streetlights. In annexed areas, streetlights are added upon request.
2. The CBD decorative lighting system will be expanded to include the streets within any new streetscaping projects.
3. Periodic reports will be prepared on requested new lighting.
4. The City will continue to phase out existing mercury vapor lamps and gradually replace them with LED as they burn out.
5. Contractual maintenance will be continued to include annual lens washing, pole cleaning and oiling of the CBD decorative pedestrian lamps.
6. Re-evaluate street lighting levels and fixtures in new subdivisions.

City Lighting

Company / Business Unit
00101 43220

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of street lights/175 watt mercury vapor.	11	7	5	5
2. # of street lights/100 watt H. Pres. Sodium.	6,335	6,092	5,750	5,730
3. # of street lights/2500 watt H. Pres. Sodium.	1,077	1,012	1,000	1,000
4. # of street lights/4000 watt H. Pres. Sodium.	145	135	125	125
5. # of street lights/175 watt Metal Halide.	35	35	35	35
6. # of street lights/250 watt Metal Halide.	44	44	44	44
7. # of street lights < 100 watt LED.	913	1,310	1,618	1,743
8. # of street lights 100 - 250 watt LED.	120	189	268	317
9. Other/misc. lighting types.	19	4	4	4
10. # of Peoples Co-op lamps.	11	11	11	11
11. # of holiday lighting outlets maintained.	120	120	120	120
12. # of decorative lamps maintained.	400	400	400	400

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of street lighting requests reviewed within 30 days.	97%	97%	98%	100%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00101	43220	
Public Works	**General Fund**			**City Lighting**		
	2016	**2017**	**2018**		**2019 Budget**	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
43220 City Lighting						
Expenditures						
Employee Services						
Contractual Services						
Communications		24		24	24	24
Utilities	1,186,554	1,270,562	1,331,200	1,346,500	1,346,500	1,346,500
Insurance and Bonds	4	3	6	3	3	4
Contractual Services	**1,186,558**	**1,270,589**	**1,331,206**	**1,346,527**	**1,346,527**	**1,346,528**
Materials and Supplies						
Equipment, Tools, & Misc Par		8,096	1,000	1,000	1,000	1,000
Materials and Supplies		**8,096**	**1,000**	**1,000**	**1,000**	**1,000**
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,186,558**	**1,278,685**	**1,332,206**	**1,347,527**	**1,347,527**	**1,347,528**
Non-Tax Revenue	**2,424**					
Tax Funding	**1,184,134**	**1,278,685**	**1,332,206**	**1,347,527**	**1,347,527**	**1,347,528**



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Music

Company / Business Unit
00101 44100

Core Responsibilities

The Music Department (RMD) provides the community with opportunities for high quality, diverse and accessible musical and educational programs. RMD offers a broad range of concerts, performance opportunities for area musicians and artistic support services that help make Rochester a more livable community and contribute to the quality of life of its citizens and visitors. Both a presenter and producer, RMD values the diversity of cultural expression and traditions, fosters the preservation and advancement of diverse musical genres, creates a sense of welcoming and belonging, enhances the enjoyment of life and celebrates community when programming events.

RMD's best-known program is Down by the Riverside. RMD also presents Riverside Live!/Riverside Concerts Presents concerts, World Music and other special programs and events. In addition, RMD has served as the artistic director, talent buyer, contract agent and paymaster for Thursdays on First & Third. RMD maintains an extensive education, community outreach and audience development program. RMD ensembles include a Concert Band and Choir. Artistic Support Services include maintaining an extensive library collection of musical scores and parts and an inventory of musical equipment rented by musicians, ensembles and organizations throughout the region.

2019 Objectives

1. Offer diverse, highly esteemed programs that celebrate community and promote inclusiveness so that public engagement with the arts will broaden and deepen.
2. Ensure that the arts will be better positioned to serve as a pillar of Rochester/Mayo Clinic’s 20-year economic development initiative Destination Medical Center.
3. Better position RMD to thrive in the 21st Century.
4. Ensure that RMD has a broad impact upon, and is accountable to, the broad constituencies it serves.
5. Promote cultural literacy by extending opportunities for exposure to, and participation in, a wide-ranging spectrum of musical offerings.

Music

Company / Business Unit
00101 44100

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Total citizens served.	366,310	479,698	338,000	338,000
2. Riverside Live! series.	4,590	4,281	5,000	5,000
3. Down by the Riverside series.	79,500	49,750	50,000	50,000
4. World Music Capstone concerts.	21,000	29,024	25,000	25,000
5. Thursdays on First and Third concerts.	252,000	386,511	250,000	250,000
6. Education and outreach.	3,798	3,556	4,000	4,000
7. Public service, community music & other.	5,422	6,577	4,000	4,000

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Artistic excellence/merit/relevance.				
2. Preserve/advance/appreciate music.				
3. Development/enrichment of musicians.				
4. Net program margin/subsidy required.	-$239,623	-$208,473	-$275,000	-$275,000
5. Total earned revenue.	$181,089	$175,282	$191,045	$125,800
6. Total contributed revenue & grants.	$189,289	$186,280	$158,516	$170,500

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 44100

Culture | General Fund | Music

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44100 Music						
Expenditures						
Employee Services						
Regular Salaries	331,021	348,472	363,687	387,062	387,062	387,062
Temporary Salaries	6,092	1,478	7,500	7,500	7,500	7,500
Other Pay	2,503	3,037	3,053	7,901	7,901	7,901
Employee Benefits - Pensions	49,897	51,752	55,843	59,769	59,769	59,769
Employee Benefits - Insuranc	56,013	62,852	70,778	93,031	93,031	93,031
Other Employee Benefits	576	576	576	432	432	432
Employee Services	**446,102**	**468,167**	**501,437**	**555,695**	**555,695**	**555,695**
Contractual Services						
Rents and Leases	49,728	43,070	55,300	48,500	48,500	48,500
Adv, Publishing, & Printing	53,355	46,022	80,000	81,500	77,000	77,000
Contractual Mtce & Repair	1,107	344	3,000	400	400	400
Expert & Professional Servic	435,944	378,630	369,259	427,030	427,030	372,030
Communications	22,646	11,833	24,235	18,536	18,536	18,536
Travel/Training/Business Mea	15,790	17,001	17,970	18,220	18,220	18,220
Subscriptions/Bks/Membership	4,325	1,392	3,210	2,310	2,310	2,310
Insurance and Bonds	1,720	1,303	1,827	1,270	1,270	1,571
Contractual Services		30				
Contractual Services	**584,615**	**499,625**	**554,801**	**597,766**	**593,266**	**538,567**
Materials and Supplies						
Office Supplies	622	1,284	1,200	1,200	1,200	1,200
Clothing & Protective Equipm	564	579	500	600	600	600
Equipment, Tools, & Misc Par	278	175	500	250	250	250
Supplies	1,905	741	4,000	3,500	3,500	3,500
Materials and Supplies	**3,369**	**2,779**	**6,200**	**5,550**	**5,550**	**5,550**
Other Charges						
Taxes and Licenses	3,420	3,693	5,000	3,600	3,600	3,600
Other Charges	13,414	13,587	14,003	13,781	13,781	13,781
Other Charges	**16,834**	**17,280**	**19,003**	**17,381**	**17,381**	**17,381**
Capital Outlay						
Furniture and Equipment	6,523					
Capital Outlay	**6,523**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,057,443**	**987,851**	**1,081,441**	**1,176,392**	**1,171,892**	**1,117,193**
Non-Tax Revenue	**369,734**	**361,562**	**349,561**	**351,300**	**351,300**	**296,300**
Tax Funding	**687,709**	**626,289**	**731,880**	**825,092**	**820,592**	**820,893**

Music

Company / Business Unit
00101 44100

Employee Services

	Employees	
	2018	2019
Asst General Manager Music	1.00	1.00
Administrative Assistant I	1.00	1.00
Operations Coordinator	1.00	1.00
General Manager - Music	1.00	1.00
Total Regular Employees	4.00	4.00

Art Center/Civic Theater/125 Live

Company / Business Unit
00101 44200

Core Responsibilities

The expenditures accounted for in this function are City appropriations in the following agencies:

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Civic Theater				
Contribution	$216,500	$280,000	$120,000*	$200,000
Insurance	$312	$260	$0	$702
Energy Improvement Debt Service Payment	$28,240	$28,240	$28,240	$0
Total	$245,052	$308,500	$148,240	$200,702
Art Center				
Contribution	$417,000	$325,000	$193,100	$347,000
Mayo Civic Center Building Contract	$0	$6,800	$154,600	$0
Insurance	$2,300	$2,127	$0	$6,649
Energy Improvement Debt Service Payment	$2,896	$2,896	$2,896	$0
Total	$422,196	$336,823	$350,596	$353,649
125 Live				
Contribution	$165,000	$0	$120,000	$120,000
Appraisals	$14,109	$0	$0	$0
Contractual Maintenance & Repair	$0	$2,576	$10,000	$10,000
Communications/Utilities/Insurance	$136,981	$153,578	$176,000	$173,939
Equipment, Tools, & Misc. Parts	$0	$90,957	$0	$0
Total	$316,090	$247,111	$306,000	$303,939

*Per 10/16/17 Council discussion, $80,000 will be paid from 2017 Contingency fund.

2019 Objectives

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00101 44200

Culture | General Fund | ArtCtr/CivicTheatre/125Live

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44200 ArtCtr/CivicTheatre/125Live						
Expenditures						
Employee Services						
Contractual Services						
Contractual Mtce & Repair		23,260	10,000	10,000	10,000	10,000
Expert & Professional Servic	14,109	7,850				
Communications	539	(223)				
Utilities	133,325	168,992	169,960	160,185	160,185	160,185
Insurance and Bonds	5,729	7,298	6,040	18,070	18,070	21,105
Contractual Services		216				
Contractual Services	**153,702**	**207,393**	**186,000**	**188,255**	**188,255**	**191,290**
Materials and Supplies						
Supplies		15				
Materials and Supplies		**15**				
Other Charges						
Contributions	798,500	605,000	587,700	587,000	667,000	667,000
Taxes and Licenses		30				
Other Charges	**798,500**	**605,030**	**587,700**	**587,000**	**667,000**	**667,000**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	31,136	122,093	31,136			
Operating Transfers	**31,136**	**122,093**	**31,136**			
Expenditures	**983,338**	**934,531**	**804,836**	**775,255**	**855,255**	**858,290**
Tax Funding	**983,338**	**934,531**	**804,836**	**775,255**	**855,255**	**858,290**

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Community Reinvestment

Company / Business Unit
00101 44400

Core Responsibilities

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Diversity Council	$68,000	$75,000	$75,000	$75,000
2. Intercultural City Initiative	$0	$0	$0	$2,000
3. Greater Rochester Area University Center	$18,000	$20,000	$20,000	$20,000
4. Human Rights Commission*	$0	$0	$0	$6,000
5. Youth Commission*	$0	$0	$0	$29,000
6. RNeighbors	$101,000	$113,698	$113,000	$113,000
7. History Center of Olmsted County	$27,000	$30,000	$30,000	$30,000
8. Celebration of a City	$25,000	$25,000	$25,000	$25,000
9. SE MN Initiative Fund	$20,000	$20,000	$20,000	$20,000
10. Rochester Downtown Alliance	$0	$100,000	$100,000	$100,000
11. 4th of July	$0	$0	$0	$40,000
12. Misc.	$5,000	$25,000	$0	$0
Total	$264,000	$408,698	$383,000	$460,000

*These line items were moved from Mayor & City Council (41310).

2019 Objectives

Community Reinvestment

Company / Business Unit
00101 44400

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number	
00101	44400

Community Reinvestment | **General Fund** | **Community Reinvestment**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44400 Community Reinvestment						
Expenditures						
Employee Services						
Contractual Services						
Materials and Supplies						
Other Charges						
Contributions	264,000	408,698	375,000	415,000	452,000	460,000
Other Charges	**264,000**	**408,698**	**375,000**	**415,000**	**452,000**	**460,000**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**264,000**	**408,698**	**375,000**	**415,000**	**452,000**	**460,000**
Tax Funding	**264,000**	**408,698**	**375,000**	**415,000**	**452,000**	**460,000**



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Development Administration

Company / Business Unit
00101 44500

Core Responsibilities

The general function of this office is to oversee the City's redevelopment programs and policies. The major activities that support this mission include advising the City Council on redevelopment programs, policies and practices and serving as staff liaison to various groups and organizations involved in the redevelopment process. It also includes negotiation of public assistance to private redevelopment projects, coordination of long range planning for the downtown area and implementation of public improvements in the CBD including skyways and parking facilities.

This function also provides support for other community housing and economic development initiatives.

2019 Objectives

1. Work with the DMC Corporation and the Economic Development Agency on implementation of the DMC Plan.
2. Coordinate implementation of the downtown master plan recommendations and various downtown redevelopment projects.
3. Negotiate development agreements for multiple development projects.
4. Serve as the primary staff representative to the Rochester Downtown Alliances.
5. Coordinate marketing, leasing and management efforts for the Minnesota Bio Business Center.
6. Coordinate the planning and financing of new parking facilities in the Central Business District.
7. Manage City properties being held for redevelopment purposes.
8. Working with Planning Department Staff, draft changes to the Zoning Ordinance related to design review requirements in the downtown area.

Development Administration

Company / Business Unit
00101 44500

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Economic Development

Company / Business Unit
00101 44520

Core Responsibilities

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Rochester Area Economic Development Membership Dues (In Dollars)	51,000	75,000	75,000	75,000
Convention & Tourism (In Dollars)	2,433,458	2,683,214	2,550,000	2,628,570
Total (In Dollars)	2,484,458	2,758,214	2,625,000	2,703,570

2019 Objectives

Economic Development

Company / Business Unit
00101 44520

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 44500

Economic Developmnt/Assistance | **General Fund** | **Economic Development**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44500 Economic Development						
Expenditures						
Employee Services						
Regular Salaries	104,732	102,096	113,772	133,666	133,666	133,666
Other Pay		20,730				
Employee Benefits - Pensions	15,724	15,309	17,237	20,250	20,250	20,250
Employee Benefits - Insuranc	21,306	59,795	27,223	30,904	30,904	30,904
Other Employee Benefits	144	144	144	144	144	144
Employee Services	**141,906**	**198,074**	**158,376**	**184,964**	**184,964**	**184,964**
Contractual Services						
Rents and Leases	89	186	100	100	100	100
Adv, Publishing, & Printing	6,512	8,379	2,000	1,000	1,000	1,000
Expert & Professional Servic	18,338	19,314	1,010	1,010	1,010	1,010
Communications	360	314	325	1,261	1,261	1,261
Travel/Training/Business Mea	2,532	50	1,680	1,680	1,680	1,680
Subscriptions/Bks/Membership	535	545	600	800	800	800
Insurance and Bonds	14,313	13,569	15,120	13,445	13,445	18,846
Contractual Services	**42,679**	**42,357**	**20,835**	**19,296**	**19,296**	**24,697**
Materials and Supplies						
Office Supplies			800	100	100	100
Materials and Supplies			**800**	**100**	**100**	**100**
Other Charges						
Contributions	2,484,458	2,758,214	2,625,000	2,703,570	2,703,570	2,703,570
Other Charges	1,951	1,757	1,780	1,980	1,980	1,980
Other Charges	**2,486,409**	**2,759,971**	**2,626,780**	**2,705,550**	**2,705,550**	**2,705,550**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**2,670,994**	**3,000,402**	**2,806,791**	**2,909,910**	**2,909,910**	**2,915,311**
Non-Tax Revenue	**313,737**	**218,177**				
Tax Funding	**2,357,257**	**2,782,225**	**2,806,791**	**2,909,910**	**2,909,910**	**2,915,311**

Development Administration

Company / Business Unit
00101 44500

Employee Services

	Employees	
	2018	2019
Assistant City Administrator I	.00	1.00
Redevelopment Director	1.00	.00
Total Regular Employees	1.00	1.00



CBD Maintenance

Company / Business Unit
00101 44515

Core Responsibilities

The function of the Central Business District (CBD) maintenance business unit is to maintain the public landscape features and improvements made in the CBD. The activities of the business unit compliment the programming and promotion of the central district area by Rochester Downtown Business Alliance. The business unit will continue to expand responsibilities as a result of increased investment in landscape amenities in the downtown core. This business unit is operated by the Parks and Forestry Division.

2019 Objectives

1. The CBD Section work force includes 1 full-time employee and is supplemented with other Park & Forestry staff along with seasonal staff and contractor services.
2. Provide quality landscape maintenance services and seasonal decorating.
3. Participate in the development and review of proposed project plans that include landscape beds for proper design, adequate irrigation and selection of plant material.



CBD Maintenance

Company / Business Unit
00101 44515

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00101 44515

Economic Developmnt/Assistance | General Fund | CBD Maintenance

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44515 CBD Maintenance						
Expenditures						
Employee Services						
Regular Salaries	54,059	55,332	57,009	58,581	58,581	58,581
Temporary Salaries	17,991	14,829	24,640	24,640	24,640	24,640
Regular Overtime	78	80	1,800	1,000	1,000	1,000
Employee Benefits - Pensions	9,561	9,150	11,704	11,821	11,821	11,821
Employee Benefits - Insuranc	8,323	17,130	18,785	20,930	20,930	20,930
Employee Services	**90,012**	**96,521**	**113,938**	**116,972**	**116,972**	**116,972**
Contractual Services						
Rents and Leases	983	481	2,000	500	500	500
Contractual Mtce & Repair	12,761	42,226	28,000	38,000	38,000	38,000
Expert & Professional Servic	7,403	16,563	10,300	16,300	16,300	16,300
Communications	845	1,034	650	1,000	1,000	1,000
Travel/Training/Business Mea	185	599	680	680	680	680
Utilities	8,889	10,155	11,310	11,700	11,700	11,700
Insurance and Bonds	573	431	600	400	400	495
Contractual Services	73,796	59,426	57,580	61,650	61,650	61,650
Contractual Services	**105,435**	**130,915**	**111,120**	**130,230**	**130,230**	**130,325**
Materials and Supplies						
Office Supplies			100			
Veh & Mach Operating Supplie	2,230	2,498	2,250	2,500	2,500	2,500
Clothing & Protective Equipm	858	455	800	800	800	800
Commodities	2,384	1,091	2,000	2,000	2,000	2,000
Equipment, Tools, & Misc Par	16,332	2,973	13,000	6,750	6,750	6,750
Construction Materials	21,184	20,646	27,000	29,000	29,000	29,000
Supplies	16,800	16,891	9,000	9,000	9,000	9,000
Materials and Supplies	**59,788**	**44,554**	**54,150**	**50,050**	**50,050**	**50,050**
Other Charges						
Taxes and Licenses	10	10				
Other Charges	696	3,417	3,891	4,372	4,761	4,761
Other Charges	**706**	**3,427**	**3,891**	**4,372**	**4,761**	**4,761**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(4,847)	(692)	(1,990)	(750)	(750)	(750)
Allocated to Other Activities	**(4,847)**	**(692)**	**(1,990)**	**(750)**	**(750)**	**(750)**
Operating Transfers						
Expenditures	**251,094**	**274,725**	**281,109**	**300,874**	**301,263**	**301,358**
Non-Tax Revenue	**3,259**	**2,844**	**1,000**	**1,500**	**1,500**	**1,500**
Tax Funding	**247,835**	**271,881**	**280,109**	**299,374**	**299,763**	**299,858**

CBD Maintenance

Company / Business Unit
00101 44515

Employee Services

	Employees	
	2018	2019
Landscape Technician	1.00	1.00
Total Regular Employees	1.00	1.00



Unallocated

Company / Business Unit
00101 44600

Core Responsibilities

The expenditures accounted for in this function are items which are not readily allocable to various City functions.

2019 Objectives

Unallocated

Company / Business Unit
00101 44600

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00101	44600	
Unallocated	**General Fund**			**Unallocated**		
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
44600 Unallocated						
Expenditures						
Employee Services						
Contractual Services						
Rents and Leases	68,523	70,562	70,381	70,562	70,562	70,562
Contractual Mtce & Repair	2,875	3,000				
Expert & Professional Servic	18,981	20,683	22,150	22,150	22,150	22,150
Communications	3,734	2,216	1,880	1,880	1,880	1,880
Contractual Services	3,231		1,070			
Contractual Services	**97,344**	**96,461**	**95,481**	**94,592**	**94,592**	**94,592**
Materials and Supplies						
Office Supplies	394		500	500	500	500
Supplies		1,020				
Materials and Supplies	**394**	**1,020**	**500**	**500**	**500**	**500**
Other Charges						
Taxes and Licenses	25	25	25	25	25	25
Other Charges	10,979	6,383	12,000	10,000	10,000	10,000
Other Charges	**11,004**	**6,408**	**12,025**	**10,025**	**10,025**	**10,025**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	1,500,000	2,009,486				
Operating Transfers	**1,500,000**	**2,009,486**				
Expenditures	**1,608,742**	**2,113,375**	**108,006**	**105,117**	**105,117**	**105,117**
Tax Funding	**1,608,742**	**2,113,375**	**108,006**	**105,117**	**105,117**	**105,117**

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Contingency

Company / Business Unit
00101 44620

Core Responsibilities

This appropriation provides for unforeseen circumstances in operating departments that may arise during the budget year. The appropriation may be transferred upon Common Council approval to the department in which the unforeseen circumstance arises.

2019 Objectives

Contingency

Company / Business Unit
00101 44620

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00101	44620

Unallocated **General Fund** **Contingency**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
44620 Contingency						
Expenditures						
Employee Services						
Contractual Services						
Materials and Supplies						
Other Charges						
Contributions			1,045,276	1,000,000	1,000,000	1,000,000
Other Charges			**1,045,276**	**1,000,000**	**1,000,000**	**1,000,000**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	213,000	47,957				
Operating Transfers	**213,000**	**47,957**				
Expenditures	**213,000**	**47,957**	**1,045,276**	**1,000,000**	**1,000,000**	**1,000,000**
Tax Funding	**213,000**	**47,957**	**1,045,276**	**1,000,000**	**1,000,000**	**1,000,000**

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Library

Company / Business Unit
00202 45500

Core Responsibilities

"We strengthen community and enrich lives by sparking imagination, creativity, engagement and learning." This is not just a mission statement posted on the wall, but rather a true commitment to meeting individuals where they are and providing them with the tools they need to succeed. We believe that the relationships built with our customers and colleagues underpin our essential role at the heart of the community. We take pride in serving and elevating the entire community, with an emphasis on focused intervention to create cohesion, generate opportunities and reduce inequity.

The Rochester Public Library (RPL) is committed to serving the entire community. RPL strives to increase equity by targeting services to those who have limited access due to language, finances, health, safety, literacy or other obstacles.

RPL listens to community aspirations and turns them into meaningful opportunities. Our strategic plan, created with extensive community input, provides the blueprint for our daily operations.

Along with the City's Core Values, "We Care" defines RPL's additional core values. Our caring culture is at the center of everything we do – from customer service to building maintenance.

2019 Objectives

1. Children start school ready to learn to read and write.
2. Community members' basic literacy needs are addressed.
3. Information seekers get answers through greater assistance and relevant education.
4. Students will have enhanced opportunities to help them succeed in school and beyond.
5. Community member increased engagement through interactive programming and partnerships.
6. Individuals feel part of the community through inclusion and connection.
7. Community members increased participation in, and awareness of, citizenship rights and responsibilities.
8. Community members have expanded opportunities for creative expression and innovation.
9. Community members have access to space to meet community needs for literacy and engagement.
10. Community and staff access the digital world utilizing the best technology.
11. The community understands the benefits of the library and its services, and the community has confidence in the library's stewardship and effectiveness.

Library

Company / Business Unit
00202 45500

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Annual # of circulation.	1,749,585	1,897,802	1,907,291	1,918,735
2. Annual # of library visits.	530,229	519,880	522,479	525,092
3. Annual # of reference transactions.	204,444	211,885	212,944	214,009
4. Annual # of program attendance.	115,363	119,930	120,530	121,132
5. Annual # of holdings.	520,442	532,158	534,819	537,493
6. Annual # of Wi-Fi sessions.	40,082	48,637	46,000	46,460
7. # of free specialized reading lessons provided by Rochester Reading Champions (RRC) tutors.	1,015	1,487	1,500	1,550

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of RRC students who improved reading by one grade level after post assessment.	100%	90%	80%	80%
2. % of people surveyed who reported a positive experience with the library.	N/A	96%	90%	90%
3. % of people surveyed who feel they improved their knowledge or skills because of the library's programming and services.	N/A	83%	80%	80%
4. % of people surveyed who reported an increase in creative expression/opportunities.	N/A	94%	85%	85%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number 00202 45500

Culture | **Library Fund** | **Library**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00202 Library Fund						
45500 Library						
Expenditures						
Employee Services						
Regular Salaries	3,457,497	3,554,591	3,836,685	4,015,256	4,031,256	4,031,256
Temporary Salaries	530,608	551,125	654,801	690,870	654,148	654,148
Regular Overtime	2,848	1,254	21,914	17,038	2,000	2,000
Other Pay	7,989	12,027	18,140	18,958	18,958	18,958
Employee Benefits - Pensions	584,647	598,890	668,596	699,719	695,221	695,221
Employee Benefits - Insuranc	675,351	820,576	970,181	1,000,131	1,000,131	1,000,131
Other Employee Benefits	7,572	7,488	7,548	7,476	7,476	7,476
Employee Services	**5,266,512**	**5,545,951**	**6,177,865**	**6,449,448**	**6,409,190**	**6,409,190**
Contractual Services						
Rents and Leases	3,706	4,075	3,280	3,400	28,400	28,400
Adv, Publishing, & Printing	33,700	15,688	37,224	33,424	33,424	33,424
Contractual Mtce & Repair	206,477	235,010	262,665	303,168	315,512	315,512
Expert & Professional Servic	113,246	75,126	53,200	57,654	55,854	55,854
Communications	50,585	78,051	45,566	49,857	61,104	61,104
Travel/Training/Business Mea	36,623	30,614	37,264	39,900	39,900	39,900
Subscriptions/Bks/Membership	240,894	235,938	132,037	140,441	140,441	140,441
Utilities	212,055	197,761	229,197	216,993	216,993	216,993
Insurance and Bonds	28,734	24,419	30,350	24,055	24,055	29,578
Contractual Services	30,197	56,766	7,728	11,245	38,964	38,964
Contractual Services	**956,217**	**953,448**	**838,511**	**880,137**	**954,647**	**960,170**
Materials and Supplies						
Office Supplies	17,581	23,674	17,100	15,851	15,851	15,851
Veh & Mach Operating Supplie	3,940	5,695	6,400	6,500	5,700	5,700
Clothing & Protective Equipm	1,104	182	500	500	500	500
Commodities	9,070	4,174	6,400	6,400	5,000	5,000
Equipment, Tools, & Misc Par	16,693	25,002	2,203	5,693	5,693	5,693
Construction Materials		165				
Supplies	128,170	95,599	61,375	62,600	62,600	62,600
Materials and Supplies	**176,558**	**154,491**	**93,978**	**97,544**	**95,344**	**95,344**
Other Charges						
Judgmnts/Penalties/Settlemen		1,000				
Taxes and Licenses	48	55	48	48	48	48
Other Charges	106,518	108,674	107,967	110,470	103,131	103,131
Other Charges	**106,566**	**109,729**	**108,015**	**110,518**	**103,179**	**103,179**
Capital Outlay						
Furniture and Equipment	19,320					
Library Media	659,540	647,113	664,053	703,897	684,626	684,626
Capital Outlay	**678,860**	**647,113**	**664,053**	**703,897**	**684,626**	**684,626**
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	22,446	22,445	22,446			
Operating Transfers	**22,446**	**22,445**	**22,446**			
Expenditures	**7,207,159**	**7,433,177**	**7,904,868**	**8,241,544**	**8,246,986**	**8,252,509**
Non-Tax Revenue	**1,427,324**	**1,421,558**	**1,164,953**	**1,185,777**	**1,194,527**	**1,194,527**
Tax Funding	**5,779,835**	**6,011,619**	**6,739,915**	**7,055,767**	**7,052,459**	**7,057,982**

Library

Company / Business Unit
00202 45500

Employee Services

	Employees	
	2018	2019
Administrative Svcs Associate	1.00	.00
Automation Services Assoc	1.00	1.00
Automation Services Coord	2.00	2.00
Volunteer and Training Asst	1.00	1.00
Librarian I/Driver	1.00	1.00
Administrative Services Coord	1.00	1.00
Childrens Services Division Hd	1.00	1.00
Custodian NonBargaining	1.00	1.00
Director Library	1.00	1.00
Head of Mktg & Comm Engagement	1.00	1.00
Library Associate II	1.00	1.00
Library Assistant I	7.00	6.00
Library Assistant II	7.75	7.00
Librarian I	12.75	11.75
Librarian II	1.00	2.00
Library Associate I	6.00	8.00
Automation Systems Mgr - Lib	1.00	1.00
Circulation Services Manager	1.00	1.00
Head of Reference Services	1.00	1.00
Reader Services Division Head	1.00	1.00
Grants & Outcomes Specialist	.00	1.00
Technical Svcs Division Head	1.00	1.00
Building Maint Worker III	1.00	1.00
Building Maint Worker Non Barg	1.00	1.00
Total Regular Employees	53.50	53.75

Park & Rec Admin

Company / Business Unit
00221 46000

Core Responsibilities

The Park and Recreation Department provides parks, trails, recreation facilities and programs to the citizens of Rochester. This is accomplished through the maintenance and operation of the park system and planning and coordinating activities in cooperation with a number of other service organizations. The majority of recreation and sports activities are offered through partnerships. The Park and Recreation Administration is responsible for the overall operation, budget, planning, community relations and operation of the department. The administration works closely with the Park Board, City Council, City Administration, Park Foundation, other service providing organizations and City departments.

The Administrative section of the Parks and Recreation Department is the main point of public communication and customer service. Park reservations, activity registration, pass sales and complaint based ordinance communication is coordinated from the administrative offices.

The Park and Recreation System Plan was implemented in in 2016. The Park Board and Park and Recreation staff have aligned all work activity to support the goals and objectives of the System Plan.

2019 Objectives

1. Align Park and Recreation System Plan with 2018-2019 citywide strategic planning.
2. Continue to address equity in the distribution of the Parks and Recreation System to neighborhoods throughout Rochester.
3. Coordinate discussions with the Park Board, City Administration and City Council to address funding and service gaps and deteriorating infrastructure.
4. Review partnerships. Ensure that written agreements reflect any changes in the scope of activities that have taken place during the history of relationships.
5. Develop marketing and messaging that compliments city-wide vision and priorities.
6. Advance highly anticipated projects. Provide advocacy to Council and other stakeholders. Continue to seek grants and donations.

Park & Rec Admin

Company / Business Unit
00221 46000

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Seasonal employees processed.	305	330	335	332
2. Picnic shelters reserved.	476	469	470	467
3. Plummer House reservations.	132	119	114	118
4. Mayo Field reservations.	83	90	89	88

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number
00221 46001

Parks & Recreation **Municipal Recreation System** **Park & Rec Administration**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00221 Municipal Recreation System						
46001 Park & Rec Administration						
Expenditures						
Employee Services						
Regular Salaries	335,793	355,604	372,040	391,671	391,671	391,671
Temporary Salaries	3,157	3,720	6,000	6,000	6,000	6,000
Regular Overtime	1,336	322	350	350	350	350
Other Pay	2,342	2,678	2,728	2,038	2,038	2,038
Employee Benefits - Pensions	49,194	52,200	56,965	59,851	59,851	59,851
Employee Benefits - Insuranc	62,458	70,524	78,800	88,372	88,372	88,372
Other Employee Benefits	552	552	552	552	552	552
Employee Services	**454,832**	**485,600**	**517,435**	**548,834**	**548,834**	**548,834**
Contractual Services						
Rents and Leases		330		350		
Adv, Publishing, & Printing	7,555	6,398	4,750	7,000	7,000	7,000
Contractual Mtce & Repair	5,023	20,399	13,400	13,250	13,250	13,250
Expert & Professional Servic	7,970	11,505	7,500	10,000	10,000	10,000
Communications	3,318	3,235	3,425	4,311	4,311	4,311
Travel/Training/Business Mea	2,922	5,934	3,920	5,870	5,870	5,870
Subscriptions/Bks/Membership	1,779	2,384	1,400	2,400	2,400	2,400
Insurance and Bonds	1,691	1,696	1,775	1,480	1,480	1,830
Contractual Services	120	182				
Contractual Services	**30,378**	**52,063**	**36,170**	**44,661**	**44,311**	**44,661**
Materials and Supplies						
Office Supplies	2,741	4,940	4,500	5,000	5,000	5,000
Veh & Mach Operating Supplie	666	751	900	900	900	900
Supplies	343	1,070	500	1,200	700	700
Materials and Supplies	**3,750**	**6,761**	**5,900**	**7,100**	**6,600**	**6,600**
Other Charges						
Taxes and Licenses	16					
Other Charges	19,101	21,302	17,454	11,919	12,237	12,237
Other Charges	**19,117**	**21,302**	**17,454**	**11,919**	**12,237**	**12,237**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**508,077**	**565,726**	**576,959**	**612,514**	**611,982**	**612,332**
Non-Tax Revenue	**21,629**	**20,769**	**23,370**	**23,370**	**23,370**	**23,370**
Tax Funding	**486,448**	**544,957**	**553,589**	**589,144**	**588,612**	**588,962**

Park & Rec Admin

Company / Business Unit
00221 46000

Employee Services

	Employees	
	2018	2019
Administrative Assistant II	1.00	1.00
Accounting Clerk	1.00	1.00
Director of Park & Rec	1.00	1.00
Office Services Coord/P&R	1.00	1.00
Total Regular Employees	4.00	4.00

Recreation

Company / Business Unit
00221 46010

Core Responsibilities

The Recreation Supervisor works with the Director of Indoor Facilities and Recreation to oversee the Recreation division of Rochester Parks & Recreation. The Recreation division work to create opportunities for participation by all Rochester residents regardless of age or ability. Examples of these recreational opportunities include adult sports leagues, Go! Play! Explore! Mobile Recreation programming, community special events, preschool indoor playground programming for the winter months, etc. The Recreation Division also works with several community sports groups to help facilitate their programming in City of Rochester facilities and parks.

The Adaptive Recreation Business Unit (46012) is also part of the recreation division. The Adaptive Recreation Manager oversees this programming for adult and youth with cognitive disabilities. Adaptive Rec offers a variety of programs to meet the recreation, social and educational needs of participants.

2019 Objectives

1. Look for new revenue sources in order to offer more recreational opportunities for the community
2. Offer recreational opportunities to all residents regardless of age, ability or social-economic status.
3. Increase participation in youth, adult and adaptive recreational programs.
4. Continue partnerships with groups like Rochester Community Education and Quarry Hill Nature Center.
5. Keep updating and improving the Pipsqueaks indoor playground.

Recreation

Company / Business Unit
00221 46010

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of league teams.	732	748	750	760
2. # of team program participants.	9,520	9,724	9,750	9,880
3. # of attendees to Pipsqueaks.	7,596	7,736	7,800	7,900
4. # of Adaptive Rec registrations.	1,950	2,241	2,300	2,350

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Growth in league participation.	2	16	2	10
2. Non-tax revenue as a % of total operating costs (BU 46011).	45%	53%	39%	40%
3. Non-tax revenue as a % of total operating costs (BU 46012).	64%	56%	57%	55%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00221	46010

Parks & Recreation **Municipal Recreation System** **Recreation**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46010 Recreation						
Expenditures						
Employee Services						
Regular Salaries	268,707	284,889	297,727	316,697	351,017	351,017
Temporary Salaries	200,470	209,264	195,000	225,000	215,000	215,000
Regular Overtime		135				
Other Pay	1,164	1,164	1,164			
Employee Benefits - Pensions	60,083	62,869	63,554	69,163	73,422	73,422
Employee Benefits - Insuranc	42,402	41,670	43,665	49,621	72,322	72,322
Other Employee Benefits	144	144	144	144	144	144
Employee Services	**572,970**	**600,135**	**601,254**	**660,625**	**711,905**	**711,905**
Contractual Services						
Rents and Leases	14,964	27,442	24,000	28,000	26,000	26,000
Adv, Publishing, & Printing	1,530	1,477	1,900	1,650	1,650	1,650
Contractual Mtce & Repair	3,211	819	500	2,000	2,000	2,000
Expert & Professional Servic	35,583	29,749	33,000	37,500	37,500	37,500
Communications	1,414	1,652	1,800	3,422	3,422	3,422
Travel/Training/Business Mea	1,908	1,540	1,140	1,390	1,470	1,470
Subscriptions/Bks/Membership	884	1,100	600	3,600	3,600	3,600
Insurance and Bonds	2,346	1,699	2,465	1,485	1,485	1,838
Contractual Services	1,403	1,868	1,500	1,500	1,500	1,500
Contractual Services	**63,243**	**67,346**	**66,905**	**80,547**	**78,627**	**78,980**
Materials and Supplies						
Office Supplies	222	234	600	600	600	600
Veh & Mach Operating Supplie	209	680	1,000	800	800	800
Clothing & Protective Equipm	934	102	950	850	850	850
Equipment, Tools, & Misc Par			500	500	500	500
Supplies	17,811	38,907	18,600	20,600	20,600	20,600
Materials and Supplies	**19,176**	**39,923**	**21,650**	**23,350**	**23,350**	**23,350**
Other Charges						
Contributions	4	465	1,000	800	800	800
Taxes and Licenses	32					
Other Charges	3,515	6,235	5,567	9,382	9,659	9,659
Other Charges	**3,551**	**6,700**	**6,567**	**10,182**	**10,459**	**10,459**
Capital Outlay						
Furniture and Equipment		17,132				
Capital Outlay		**17,132**				
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(46,864)	(48,861)	(48,270)	(51,800)	(51,800)	(51,800)
Allocated to Other Activities	**(46,864)**	**(48,861)**	**(48,270)**	**(51,800)**	**(51,800)**	**(51,800)**
Operating Transfers						
Operating Transfers		14,023				
Operating Transfers		**14,023**				
Expenditures	**612,076**	**696,398**	**648,106**	**722,904**	**772,541**	**772,894**
Non-Tax Revenue	**340,385**	**379,513**	**312,200**	**346,820**	**356,820**	**356,820**
Tax Funding	**271,691**	**316,885**	**335,906**	**376,084**	**415,721**	**416,074**

Recreation

Company / Business Unit
00221 46010

Employee Services

	Employees	
	2018	2019
Custodian	.00	.75
Recreation Therapist	1.00	1.00
Sports Facilities Division Hd	1.00	1.00
Recreation Supervisor	1.00	1.00
Total Regular Employees	3.00	3.75



Tennis

Company / Business Unit
00221 46013

Core Responsibilities

The Tennis Center is open to members and the public from the first week of June until the end of August. It is a membership facility that can also be used by visitors on a limited basis. Memberships are sold to individuals and families and courts can be reserved on an hourly basis. Instructional play is offered for all ages and in-house leagues are offered. Invitational, high school, district and regional tournaments are also held at the Center.

The Tennis Center also serves as the home facility for some of the Rochester high school teams during the spring and fall each year.

2019 Objectives

1. Continue work with "Raise the Net" committee to fundraise for improvements at the Tennis Center.
2. Complete the renovation of Courts 1-8 at the Tennis Center.
3. Increase number of regional and invitational tournaments after court renovation has been completed.
4. Increase total number of memberships.



Tennis

Company / Business Unit
00221 46013

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of participants per season.	5,950	6,120	6,100	6,200
2. # of high school tournaments.	58	57	58	40
3. # of hours used by high school teams.	750	755	755	550

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Non-tax revenue as a % of total operating costs (BU 46013).	41%	36%	36%	32%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00221	46013

Parks & Recreation — **Municipal Recreation System** — **Tennis Center**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46013 Tennis Center						
Expenditures						
Employee Services						
Regular Salaries	7,679	7,646	7,876	7,856	7,856	7,856
Temporary Salaries	12,318	12,989	11,000	13,000	13,000	13,000
Employee Benefits - Pensions	1,877	1,894	2,035	2,185	2,185	2,185
Employee Benefits - Insuranc	12,183	13,756	17,180	19,418	19,418	19,418
Employee Services	**34,057**	**36,285**	**38,091**	**42,459**	**42,459**	**42,459**
Contractual Services						
Adv, Publishing, & Printing	791	665	800	800	800	800
Contractual Mtce & Repair	255	490	600	500	500	500
Expert & Professional Servic	16	23				
Communications	938	983	850	1,000	1,000	1,000
Travel/Training/Business Mea			80	80	80	80
Utilities	5,412	5,927	5,810	6,736	6,736	6,736
Insurance and Bonds	1,015	970	1,079	990	990	1,224
Contractual Services	**8,427**	**9,058**	**9,219**	**10,106**	**10,106**	**10,340**
Materials and Supplies						
Office Supplies			100	100	100	100
Supplies	2,562	2,205	2,900	2,300	2,300	2,300
Materials and Supplies	**2,562**	**2,205**	**3,000**	**2,400**	**2,400**	**2,400**
Other Charges						
Other Charges				481	481	481
Other Charges				**481**	**481**	**481**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**45,046**	**47,548**	**50,310**	**55,446**	**55,446**	**55,680**
Non-Tax Revenue	**18,553**	**17,148**	**18,200**	**17,750**	**17,750**	**17,750**
Tax Funding	**26,493**	**30,400**	**32,110**	**37,696**	**37,696**	**37,930**

Tennis

Company / Business Unit
00221 46013

Employee Services

	Employees	
	2018	2019
Tennis Pro	1.00	1.00
Total Regular Employees	1.00	1.00

Pools Administration

Company / Business Unit
00221 46020

Core Responsibilities

The Recreation Supervisor works with Parks Operations to operate the outdoor pools and Foster Arends Beach. Soldiers Field and Silver Lake Pools are open from early June through late August. The two pools are host to swimming lessons, pool parties, lap and recreational swimming and Rochester Swim Club workouts. We also have many special events and programs. Foster Arends Beach is open Memorial Day weekend until Labor Day weekend. The beach is free of charge. It is unguarded but there is security during beach hours.

The City of Rochester continues the agreement with the Rochester Swim Club Orcas for programming at the outdoor pools. The Orcas retain the revenue from daily tickets sales and facility rental at the two outdoor pools. The Orcas will also pay the expenses of the part-time seasonal staff and the pools' manager. The City of Rochester continues to oversee the maintenance of the pools. The intent of this agreement is to increase attendance and effectiveness of the outdoor pools for the community.

2019 Objectives

1. Have more special events at the pools.
2. Work closely with the Rochester Swim Club to operate the outdoor pools within the guidelines of the agreement.
3. Work with county health inspectors to maintain a safe and enjoyable environment at the outdoor pools.

Pools Administration

Company / Business Unit
00221 46020

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of days the pools were open.	72	64	65	65
2. # of good weather days during season.	72	62	65	65

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of swimmers/good weather days.	570	213	275	275
2. Outdoor pools programming subsidy.	$17,511	$14,993	$8,000	$8,000
3. Community special events held at the pools by the Rochester Swim Club.	3	4	5	6

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00221 46020

Parks & Recreation | Municipal Recreation System | Pools

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46020 Pools						
Expenditures						
Employee Services						
Temporary Salaries		5,850		6,000	6,000	6,000
Employee Benefits - Pensions		448		459	459	459
Employee Benefits - Insuranc		5				
Employee Services		**6,303**		**6,459**	**6,459**	**6,459**
Contractual Services						
Rents and Leases	352	855	500	500	500	500
Adv, Publishing, & Printing	332		850	400	400	400
Contractual Mtce & Repair	10,370	18,478	12,500	14,000	14,000	14,000
Expert & Professional Servic	15,816	14,290	20,800	15,800	15,800	15,800
Communications	1,228	1,286	1,293	1,286	1,286	1,286
Travel/Training/Business Mea	747	249	750	750	750	750
Utilities	41,629	52,650	60,425	55,391	55,391	55,391
Insurance and Bonds	1,752	1,554	1,858	1,462	1,462	1,809
Contractual Services	2,084	2,251	2,500	2,500	2,500	2,500
Contractual Services	**74,310**	**91,613**	**101,476**	**92,089**	**92,089**	**92,436**
Materials and Supplies						
Office Supplies			50			
Clothing & Protective Equipm	258		500	200	200	200
Commodities	15,273	7,511	13,000	12,000	12,000	12,000
Equipment, Tools, & Misc Par	2,414	710	1,500	2,000	2,000	2,000
Supplies	4,612	15,436	12,150	11,000	11,000	11,000
Materials and Supplies	**22,557**	**23,657**	**27,200**	**25,200**	**25,200**	**25,200**
Other Charges						
Contributions	17,511	14,993	8,000	8,000	8,000	8,000
Taxes and Licenses	920	950	1,000	1,100	1,100	1,100
Other Charges	6					
Other Charges	**18,437**	**15,943**	**9,000**	**9,100**	**9,100**	**9,100**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**115,304**	**137,516**	**137,676**	**132,848**	**132,848**	**133,195**
Tax Funding	**115,304**	**137,516**	**137,676**	**132,848**	**132,848**	**133,195**

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Parks

Company / Business Unit
00221 46030

Core Responsibilities

The Parks and Forestry Division manages approximately 4,960 acres of public park land and public open space under 5 different business units. There is more than 1,700 acres of mowed turf, 250 acres of irrigated turf, and another 400 acres of grasses & vegetation that are rough mowed periodically throughout the year. Staff also oversees approximately 2,000 acres of woods and natural areas.

The Park Section provides a variety of outdoor recreation services and support facilities including picnic shelters, swimming pools and a beach, softball, baseball, volleyball, soccer, football, disc golf, cross country skiing, skating rinks, hiking and hard surface trails, playgrounds, tennis and basketball courts, rowing facilities, an animal exercise area and skate park.

The Forestry Section is responsible for the management of Rochester's comprehensive urban tree and landscape program. The program is responsible for the control of shade tree diseases such as Dutch Elm Disease and Oak Wilt, and other infestations such as Emerald Ash Borer, reforestation of city parks and boulevards and routine maintenance of the City's 100,000 boulevard and park trees. The section also administers the City's boulevard tree ordinance, tall grass and weed ordinance, constructs and maintains an extensive recreational trail system, maintains most of the City's landscaped areas and is charged with the maintenance of the CBD streetscape and seasonal decorations.

2019 Objectives

1. The Parks Division work force includes 20 full-time employees and is supplemented with seasonal staff along with contractor services. The division workload continues to expand through the development of new parkland areas and expansion of facilities at existing parks. Additionally, the workload will increase in the coming years due to the aging of the installed play equipment in the parks. This division plays a large role in the coordination of maintenance activities associated with events at the various athletic fields and parklands.
2. The Forestry Division work force includes 10 full-time employees and is supplemented with seasonal staff along with contractor services. The overall program continues to include a substantial reforestation effort in anticipation of expected tree loss due to Emerald Ash Borer, diseased elm and oak removals and a shade tree maintenance program that will provide for the trimming of thousands of boulevard and park trees, the continuation of the neighborhood tree planting program and refinement of the shade tree inventory system.

Parks

Company / Business Unit
00221 46030

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Parks				
1. # acres of turf.	1,615	1,720	1,720	1,750
2. # of acres of irrigated turf.	252	252	252	252
3. # of baseball/softball fields.	55	55	55	55
4. # of soccer fields.	19	19	24	24
5. # of playgrounds.	84	84	86	87
6. # of tennis courts.	40	38	38	37
Forestry				
1. # of trees public/private removed.	460/350	700/750	800/1,600	1,000
2. # of tree permits (combined planting and work).	347	325	350	400
3. # of tall grass/weed complaints and violations.	489/346	800/400	800/400	800/400
4. # of trees trimmed by staff.	5,297	5,000	5,000	6,000
5. # of trees planted.	1,135	1,500	2,000	1,500
6. # of stump removals.	293	350	400	500
7. # of service requests completed.	3,389	6,400	7,000	9,000

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00221 46030

Parks & Recreation | Municipal Recreation System | Parks

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46030 Parks						
Expenditures						
Employee Services						
Regular Salaries	1,728,811	1,866,062	1,997,365	2,104,529	2,148,465	2,148,465
Temporary Salaries	144,005	168,790	186,520	194,150	194,150	194,150
Regular Overtime	50,562	38,521	37,500	40,600	38,600	38,600
Other Pay	(6,379)	12,833	3,664	2,500	2,500	2,500
Employee Benefits - Pensions	273,744	291,356	329,709	347,190	353,543	353,543
Employee Benefits - Insuranc	390,247	475,033	545,805	617,151	639,854	639,854
Other Employee Benefits	432	288	288	288	288	288
Employee Services	**2,581,422**	**2,852,883**	**3,100,851**	**3,306,408**	**3,377,400**	**3,377,400**
Contractual Services						
Rents and Leases	37,398	37,830	37,300	44,940	44,940	44,940
Adv, Publishing, & Printing	5,499	8,542	7,070	8,800	8,800	8,800
Contractual Mtce & Repair	131,952	262,882	141,100	159,100	184,100	184,100
Expert & Professional Servic	8,106	17,308	11,870	13,500	13,500	13,500
Communications	9,094	10,156	11,950	17,036	17,036	17,036
Travel/Training/Business Mea	6,469	11,356	12,870	13,730	13,810	13,810
Subscriptions/Bks/Membership	3,447	3,933	5,000	5,500	5,500	5,500
Utilities	246,102	238,899	257,675	269,567	269,567	269,567
Insurance and Bonds	47,715	44,786	49,900	47,850	47,850	58,514
Contractual Services	389,616	274,687	301,500	357,280	452,280	452,280
Contractual Services	**885,398**	**910,379**	**836,235**	**937,303**	**1,057,383**	**1,068,047**
Materials and Supplies						
Office Supplies	4,827	3,978	12,950	6,600	6,600	6,600
Veh & Mach Operating Supplie	222,765	211,345	229,500	224,150	223,150	223,150
Clothing & Protective Equipm	8,804	14,469	13,050	14,350	14,350	14,350
Commodities	45,148	61,886	64,000	69,600	69,600	69,600
Equipment, Tools, & Misc Par	53,700	68,787	64,500	65,000	65,000	65,000
Construction Materials	70,560	72,470	93,900	90,650	165,650	165,650
Supplies	91,741	113,680	103,000	108,000	108,000	108,000
Materials and Supplies	**497,545**	**546,615**	**580,900**	**578,350**	**652,350**	**652,350**
Other Charges						
Judgmnts/Penalties/Settlemen	3,000	2,000				
Taxes and Licenses	1,773	9,738	4,350	4,350	4,350	4,350
Other Charges	490,061	503,651	585,465	604,116	635,161	635,161
Other Charges	**494,834**	**515,389**	**589,815**	**608,466**	**639,511**	**639,511**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(144,496)	(158,557)	(208,710)	(164,750)	(164,750)	(164,750)
Allocated to Other Activities	**(144,496)**	**(158,557)**	**(208,710)**	**(164,750)**	**(164,750)**	**(164,750)**
Operating Transfers						
Operating Transfers	245,360	28,995	8,995			
Operating Transfers	**245,360**	**28,995**	**8,995**			
Expenditures	**4,560,063**	**4,695,704**	**4,908,086**	**5,265,777**	**5,561,894**	**5,572,558**
Non-Tax Revenue	**430,804**	**370,600**	**258,100**	**319,545**	**319,545**	**319,545**
Tax Funding	**4,129,259**	**4,325,104**	**4,649,986**	**4,946,232**	**5,242,349**	**5,253,013**

Parks

Company / Business Unit
00221 46030

Employee Services

	Employees	
	2018	2019
Arborist	5.75	6.00
Assistant Park Ops Manager	1.00	1.00
Crew Chief - MCC/Park & Rec	5.00	5.00
Forestry Program Coordinator	1.00	1.00
City Forester	1.00	1.00
Mechanic	2.00	2.00
Park Operations Manager	1.00	1.00
Parks & Forestry Division Head	1.00	1.00
Park Planner	1.00	1.00
Landscape Technician	9.00	9.75
Utility Maintenance Worker P&R	3.00	3.00
Total Regular Employees	30.75	31.75

Parkway Landscape Mtce.

Company / Business Unit
00221 46033

Core Responsibilities

This section is organized to maintain gardens, shrub beds, perennial plantings, turf areas and irrigation systems throughout the City on the major roadway corridors; provide daily servicing of high profile landscapes and coordinates the management of vegetation control contractors. The workload in this area is increasing yearly with the addition of new roadway locations with intensive landscaping. This Business Unit is operated by the Parks and Forestry Division.

2019 Objectives

1. The Parkway Landscape Maintenance Section work force includes 3 full-time employees and is supplemented with seasonal staff along with contractor services.
2. To coordinate various contractors and work areas.
3. Participate in the development and review of proposed project plans that include landscape beds for proper design, adequate irrigation and selection of plant material.

Parkway Landscape Mtce.

Company / Business Unit
00221 46033

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Parkway Landscape Maintenance				
1. # of acres of turf.	350	350	350	350
2. # of acres of irrigated turf.	11	11	11	11

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00221	46033

Parks & Recreation **Municipal Recreation System** **Parkway Maintenance**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46033 Parkway Maintenance						
Expenditures						
Employee Services						
Regular Salaries	162,481	167,038	170,535	171,767	171,767	171,767
Temporary Salaries	19,997	8,048	22,000	22,000	22,000	22,000
Regular Overtime	563	219	2,000	500	500	500
Other Pay	295					
Employee Benefits - Pensions	25,635	24,124	28,633	28,592	28,592	28,592
Employee Benefits - Insuranc	43,126	57,799	66,235	94,682	94,682	94,682
Employee Services	**252,097**	**257,228**	**289,403**	**317,541**	**317,541**	**317,541**
Contractual Services						
Rents and Leases		280	1,000	300	300	300
Contractual Mtce & Repair	45,076	204,457	180,000	190,700	190,700	190,700
Expert & Professional Servic	2,660	1,162	300	1,300	1,300	1,300
Communications	415	669	620	700	700	700
Travel/Training/Business Mea	440	1,563	1,690	1,490	1,490	1,490
Subscriptions/Bks/Membership	440	170	350	350	350	350
Utilities	4,819	4,916	7,205	5,300	5,300	5,300
Insurance and Bonds	805	782	855	915	915	1,131
Contractual Services	125,785	30,209	34,350	31,270	31,270	31,270
Contractual Services	**180,440**	**244,208**	**226,370**	**232,325**	**232,325**	**232,541**
Materials and Supplies						
Office Supplies	150	84	400	100	100	100
Veh & Mach Operating Supplie	3,402	2,719	4,250	4,250	4,250	4,250
Clothing & Protective Equipm	2,307	1,824	2,000	1,800	1,800	1,800
Commodities	8,478	2,225	12,000	3,000	3,000	3,000
Equipment, Tools, & Misc Par	15,413	5,124	9,800	9,600	9,600	9,600
Construction Materials	15,609	24,444	19,000	23,000	23,000	23,000
Supplies	5,666	1,087	7,500	2,850	2,850	2,850
Materials and Supplies	**51,025**	**37,507**	**54,950**	**44,600**	**44,600**	**44,600**
Other Charges						
Taxes and Licenses	20	20				
Other Charges	4,331	6,311	5,703	7,146	7,716	7,716
Other Charges	**4,351**	**6,331**	**5,703**	**7,146**	**7,716**	**7,716**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(7,476)	(6,587)	(8,440)	(5,250)	(5,250)	(5,250)
Allocated to Other Activities	**(7,476)**	**(6,587)**	**(8,440)**	**(5,250)**	**(5,250)**	**(5,250)**
Operating Transfers						
Expenditures	**480,437**	**538,687**	**567,986**	**596,362**	**596,932**	**597,148**
Non-Tax Revenue	**1,030**	**3,870**				
Tax Funding	**479,407**	**534,817**	**567,986**	**596,362**	**596,932**	**597,148**

Parkway Landscape Mtce.

Company / Business Unit
00221 46033

Employee Services

	Employees	
	2018	2019
Crew Chief - MCC/Park & Rec	1.00	1.00
Landscape Technician	2.00	2.00
Total Regular Employees	3.00	3.00

Plummer House

Company / Business Unit
00221 46040

Core Responsibilities

The Historic Plummer House is one of the major assets of the Rochester Park system. This facility is used on a daily basis for a variety of functions and events along with the enjoyment of the gardens by the community. The house and grounds are operated by the Park/Forestry Division in concert with Park Administration staff.

2019 Objectives

1. The program for 2019 calls for continued use of the house while maintaining the house and grounds in a condition that the citizens of Rochester can be proud of. There will be a focus on the improvement of both the exterior condition of the house, grounds and the public interior areas.



Plummer House

Company / Business Unit
00221 46040

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Plummer House of the Arts				
1. # of facility rentals.	132	119	115	120

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00221 46040

Parks & Recreation **Municipal Recreation System** **Plummer House**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46040 Plummer House						
Expenditures						
Employee Services						
Temporary Salaries	13,816	14,678	14,280	14,700	14,700	14,700
Employee Benefits - Pensions	1,567	1,727	1,092	1,124	1,124	1,124
Employee Benefits - Insuranc	198	214	223	226	226	226
Employee Services	**15,581**	**16,619**	**15,595**	**16,050**	**16,050**	**16,050**
Contractual Services						
Rents and Leases	248	11	300	250	250	250
Adv, Publishing, & Printing	2,434	1,520	3,000	2,700	2,700	2,700
Contractual Mtce & Repair	26,093	24,966	28,000	28,000	28,000	28,000
Expert & Professional Servic	1,873	2,518	2,400	2,500	2,500	2,500
Communications	1,066	1,073	1,300	1,200	1,200	1,200
Utilities	16,626	17,824	20,614	18,771	18,771	18,771
Insurance and Bonds	1,605	1,527	1,710	1,570	1,570	1,878
Contractual Services	129	460	2,000	1,500	500	500
Contractual Services	**50,074**	**49,899**	**59,324**	**56,491**	**55,491**	**55,799**
Materials and Supplies						
Office Supplies	1,199	1,176	100	1,300	1,300	1,300
Clothing & Protective Equipm	85					
Equipment, Tools, & Misc Par	1,030	91				
Construction Materials	1,250	3,465	1,000	3,500	3,500	3,500
Supplies	8,904	3,359	4,000	3,400	3,400	3,400
Materials and Supplies	**12,468**	**8,091**	**5,100**	**8,200**	**8,200**	**8,200**
Other Charges						
Taxes and Licenses	20	20				
Other Charges	325	570				
Other Charges	**345**	**590**				
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(175)	(91)				
Allocated to Other Activities	**(175)**	**(91)**				
Operating Transfers						
Operating Transfers	1,899	1,898	1,898			
Operating Transfers	**1,899**	**1,898**	**1,898**			
Expenditures	**80,192**	**77,006**	**81,917**	**80,741**	**79,741**	**80,049**
Non-Tax Revenue	**66,943**	**63,399**	**56,000**	**61,000**	**61,000**	**61,000**
Tax Funding	**13,249**	**13,607**	**25,917**	**19,741**	**18,741**	**19,049**

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FE Williams

Company / Business Unit
00222 46100

Core Responsibilities

The FE Williams fund is derived from the rental property deeded to the City from the FE Williams estate and from interest on the fund balance. Any and all assets of this fund are utilized for the maintenance and purchase of recreation equipment for children under 15 years of age. The fund is under the general supervision of the Director of Parks and Recreation.

2019 Objectives

1. Keep the fund balance above $200,000.



Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

					Account Number	
					00222	46100
Parks & Recreation	**FE Williams**			**FE Williams**		
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
00222 FE Williams						
46100 FE Williams						
Expenditures						
Employee Services						
Contractual Services						
Materials and Supplies						
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers			20,000			
Operating Transfers			**20,000**			
Expenditures			**20,000**			
Non-Tax Revenue	**6,880**	**6,813**	**6,356**	**5,742**	**5,742**	**5,742**
Tax Funding	**(6,880)**	**(6,813)**	**13,644**	**(5,742)**	**(5,742)**	**(5,742)**

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Golf Administration

Company / Business Unit
00223 46150

Core Responsibilities

The Golf Division of the Parks and Recreation Department is responsible for the operation of four municipal golf courses: Hadley Creek Golf and Learning Center, Eastwood, Northern Hills and Soldiers Field. The mission statement for the Golf Division is: Provide affordable golf for the residents of Rochester.

These facilities fulfill the demand for recreational play, practice, instruction and golf merchandise sales.

2019 Objectives

1. Complete the Northern Hills clubhouse project.
2. Grow the First Tee program by recruiting and marketing at all four courses.
3. Continue to move towards a self-sustaining business model by balancing fee increases with review of expenses.



Golf Administration

Company / Business Unit
00223 46150

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Acres maintained.	510	510	510	510
2. Season tickets sold.	1,349	1,156	1,600	1,650
3. Rounds played.	86,000	81,067	90,000	94,000
4. # of courses.	4	4	4	4
5. Irrigation systems maintained.	4	4	4	4
6. Buildings maintained.	9	9	9	9

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Revenue/Golf Round.	$15.93	$15.96	$16.23	$16.25
Cost/Round of golf.	$17.07	$17.01	$17.78	$17.85

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

					Account Number	
					00223	46150
Parks & Recreation	**Golf**		**Golf**			
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
00223 Golf						
46150 Golf						
Expenditures						
Employee Services						
Regular Salaries	453,413	454,479	465,625	478,434	478,434	478,434
Temporary Salaries	206,342	202,505	210,250	220,750	204,500	204,500
Regular Overtime	296	982	1,410	2,560	2,490	2,490
Other Pay	11,274		1,000	1,000	1,000	1,000
Employee Benefits - Pensions	83,497	82,177	93,086	96,310	94,579	94,579
Employee Benefits - Insuranc	130,818	123,171	136,774	154,438	154,438	154,438
Employee Services	**885,640**	**863,314**	**908,145**	**953,492**	**935,441**	**935,441**
Contractual Services						
Rents and Leases	13,982	15,483	16,930	19,680	17,530	17,530
Adv, Publishing, & Printing	7,324	13,135	12,650	14,600	13,460	13,460
Contractual Mtce & Repair	36,335	32,509	35,045	41,400	31,900	31,900
Expert & Professional Servic	65,147	45,992	55,230	60,035	51,985	51,985
Communications	10,740	10,963	11,470	12,070	12,070	12,070
Travel/Training/Business Mea	1,716	3,162	6,255	6,255	5,535	5,535
Subscriptions/Bks/Membership	2,040	1,565	3,115	4,355	4,355	4,355
Utilities	133,767	132,545	151,395	145,091	145,091	145,091
Insurance and Bonds	16,210	14,696	17,095	9,240	9,240	11,404
Contractual Services	1,561		2,670	2,870	2,540	2,540
Contractual Services	**288,822**	**270,050**	**311,855**	**315,596**	**293,706**	**295,870**
Materials and Supplies						
Office Supplies	2,452	2,526	3,635	3,735	3,065	3,065
Veh & Mach Operating Supplie	36,765	37,046	42,966	44,785	42,720	42,720
Clothing & Protective Equipm	1,035	1,087	2,100	2,760	2,760	2,760
Commodities	59,146	65,718	70,500	75,500	70,000	70,000
Equipment, Tools, & Misc Par	15,013	18,819	30,050	31,140	25,830	25,830
Construction Materials	11,619	12,412	20,320	20,320	16,670	16,670
Supplies	20,175	20,901	21,250	23,340	21,840	21,840
Materials and Supplies	**146,205**	**158,509**	**190,821**	**201,580**	**182,885**	**182,885**
Other Charges						
Judgmnts/Penalties/Settlemen		1,000				
Taxes and Licenses	382	631	542	830	830	830
Other Charges	147,683	198,042	211,464	237,688	245,165	245,165
Other Charges	**148,065**	**199,673**	**212,006**	**238,518**	**245,995**	**245,995**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(6,136)	(1,361)	(3,130)	(1,450)	(1,450)	(1,450)
Allocated to Other Activities	**(6,136)**	**(1,361)**	**(3,130)**	**(1,450)**	**(1,450)**	**(1,450)**
Operating Transfers						
Operating Transfers	31,245	4,308	4,307			
Operating Transfers	**31,245**	**4,308**	**4,307**			
Expenditures	**1,493,841**	**1,494,493**	**1,624,004**	**1,707,736**	**1,656,577**	**1,658,741**
Non-Tax Revenue	**1,342,500**	**1,335,328**	**1,458,738**	**1,412,838**	**1,469,288**	**1,469,288**
Tax Funding	**151,341**	**159,165**	**165,266**	**294,898**	**187,289**	**189,453**

Golf Administration

Company / Business Unit
00223 46150

Employee Services

	Employees	
	2018	2019
Golf Professional	4.00	4.00
Golf Course Superintendent	2.00	2.00
Landscape Technician	3.00	3.00
Total Regular Employees	9.00	9.00



Graham Arena

Company / Business Unit
00224 46200

Core Responsibilities

Following the completion of the Graham IV Arena and the lobby addition, which ties all four arenas together in late 2007, the Graham Arena Complex has become the second largest ice skating complex in the State. In all, the Facility is over 100,000 square feet with four ice sheets, two of which have seating of over 1,000 for spectators and an expanded lobby and concession area. Graham I, II, III are multi-purpose buildings. From October until March, the three arenas are used for skating and hockey. During the rest of the year, the three arenas play host to a variety of other events such as trade and exhibit shows, arts and craft fairs, dances and concerts, agricultural and livestock events, lawn and garden shows, rodeos, ultimate combat, car shows, weddings and many more events that truly make this complex multi-purpose. The Olmsted County Fair has use of the facilities for four weeks during July and August.

2019 Objectives

1. Continue to add more quality events during the show season.
2. Keep the Graham Arenas attractive, clean and safe for users.
3. Continue to make building improvements with the help of Rochester Youth Hockey, Olmsted County and the private sector.
4. Continue to work with Olmsted County and Rochester Youth Hockey to develop long-range plan for capital improvement.
5. Recruit, train and schedule staff for ice season and show season.
6. Schedule all hockey practices, games, tournaments and programs.
7. Attract additional ice programs and recruit additional show events.
8. Host the following activities: 28 off ice events; 125 boys and girls High School hockey games; 1,300 Rochester Youth Hockey games; 12 Rochester Youth Hockey tournaments; Kiwanis/Wells Fargo High School Tournament; and Return of the Robin Senior Men's Hockey Tournament.

Graham Arena

Company / Business Unit
00224 46200

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of hours of ice used by High Schools.	700	700	850	850
2. # of hours of ice used by RYHA.	2,500	2,500	2,500	2,500
3. # of hours of ice used by private rental.	300	300	400	400

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Non-tax revenue as a % of total operating costs.	98%	96%	98%	98%
2. % of total revenue that was generated by show events.	20%	20%	20%	20%
3. % of total ice time that was rented (prime time).	90%	90%	90%	90%
4. % of total ice time that was rented (non-prime time).	40%	40%	40%	40%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number
00224 46200

Parks & Recreation | **Graham Arena** | **Graham Arena**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00224 Graham Arena						
46200 Graham Arena						
Expenditures						
Employee Services						
Regular Salaries	198,305	207,193	205,788	215,162	215,162	215,162
Temporary Salaries	38,713	38,038	42,000	39,000	31,500	31,500
Regular Overtime	1,583	1,299	1,000	1,000	1,000	1,000
Employee Benefits - Pensions	34,170	35,449	36,319	37,383	36,491	36,491
Employee Benefits - Insuranc	40,561	45,824	50,446	56,532	56,532	56,532
Employee Services	**313,332**	**327,803**	**335,553**	**349,077**	**340,685**	**340,685**
Contractual Services						
Rents and Leases	248		200	200	200	200
Adv, Publishing, & Printing	170	175	500	250	250	250
Contractual Mtce & Repair	85,388	80,428	59,000	70,500	70,500	70,500
Expert & Professional Servic	2,684	4,521	3,000	3,050	3,050	3,050
Communications	5,013	4,552	4,100	5,536	5,536	5,536
Travel/Training/Business Mea	79		840	340	340	340
Subscriptions/Bks/Membership	637	672	750	750	750	750
Utilities	218,892	230,323	232,200	240,400	229,200	229,200
Insurance and Bonds	2,588	2,072	2,736	1,960	1,960	2,425
Contractual Services	36,742	37,315	37,840	39,350	39,350	39,350
Contractual Services	**352,441**	**360,058**	**341,166**	**362,336**	**351,136**	**351,601**
Materials and Supplies						
Office Supplies	4,236	55	100	100	100	100
Veh & Mach Operating Supplie	9,014	8,421	9,000	8,500	8,500	8,500
Clothing & Protective Equipm	3,111	3,128	3,000	3,000	3,000	3,000
Commodities	2,022	3,009	2,000	2,000	2,000	2,000
Equipment, Tools, & Misc Par	2,267	1,863	500	1,000	1,000	1,000
Supplies	34,731	33,778	29,900	32,500	32,500	32,500
Materials and Supplies	**55,381**	**50,254**	**44,500**	**47,100**	**47,100**	**47,100**
Other Charges						
Contributions	34,147	35,854	37,647	39,529	39,529	39,529
Taxes and Licenses	236	220				
Other Charges	12,557	13,127	17,414	12,574	13,536	13,536
Other Charges	**46,940**	**49,201**	**55,061**	**52,103**	**53,065**	**53,065**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	60,797	60,796	60,797			
Operating Transfers	**60,797**	**60,796**	**60,797**			
Expenditures	**828,891**	**848,112**	**837,077**	**810,616**	**791,986**	**792,451**
Non-Tax Revenue	**784,474**	**818,170**	**791,810**	**785,080**	**775,765**	**775,998**
Tax Funding	**44,417**	**29,942**	**45,267**	**25,536**	**16,221**	**16,453**

Graham Arena

Company / Business Unit
00224 46200

Employee Services

	Employees	
	2018	2019
Custodian/Operator	1.00	1.00
Manager Graham Arena	1.00	1.00
Bldg Maintenance Wkr - P & R	1.00	1.00
Total Regular Employees	3.00	3.00



National Volleyball Center

Company / Business Unit
00226 46300

Core Responsibilities

The National Volleyball Center - Rochester - opened on a year round basis in 1999 with eight volleyball courts. The Center was expanded to add three additional volleyball courts and opened in 2012. Local, state, regional and national events are being sought for play at the Center. In addition, local league play will be offered for youth and adults. The Volleyball Center is designed as a world class training facility. The Center is available for summer camps and teaching sessions, as well as a tryout center for the elite teams. This Facility provides Rochester, the State of Minnesota and the upper Midwest with one of the finest volleyball centers in the country.

2019 Objectives

1. Secure local, state and regional tournaments for the Center.
2. Assist the Rochester Youth Volleyball Association in its operations.
3. Establish local league play for youth and adults.
4. Continue to promote and expand the concept that the National Volleyball Center - Rochester - is one of the finest volleyball facilities in the world.
5. Continue to work at balancing revenue with expenditures.
6. Schedule summer camps and tournaments at the National Volleyball Center.
7. Develop a working relationship with USA Volleyball to bring National training camps to our facility.
8. Continue to work with the Rochester Amateur Sports Commission on developing the Rochester Cup as one of the elite volleyball tournaments in the nation.

National Volleyball Center

Company / Business Unit
00226 46300

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of tournaments held.	30	30	30	30
2. # of total tournament participants.	23,000	23,000	23,000	23,000
3. # of league participants.	2,800	2,800	2,800	2,800
4. # of open hour participants.	6,000	6,000	6,000	6,000
5. # of hours of high school use.	1,600	1,600	1,600	1,600

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Non-tax revenue as a % of total operating costs.	100%	103%	99%	97%
2. % of total available prime time hours rented.	80%	80%	80%	80%
3. % of revenue from non-volleyball events.	15%	15%	15%	15%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number
00226 46300

Parks & Recreation — **National Volleyball Center** — **National Volleyball Center**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00226 National Volleyball Center						
46300 National Volleyball Center						
Expenditures						
Employee Services						
Regular Salaries	82,887	86,249	90,469	97,154	97,154	97,154
Temporary Salaries	8,259	7,969	12,000	10,000	6,000	6,000
Employee Benefits - Pensions	12,815	13,539	14,932	14,719	14,719	14,719
Employee Benefits - Insuranc	24,251	26,554	29,597	33,500	33,500	33,500
Employee Services	**128,212**	**134,311**	**146,998**	**155,373**	**151,373**	**151,373**
Contractual Services						
Rents and Leases	31,144	246	30,000	30,000		
Adv, Publishing, & Printing	222		100	100	100	100
Contractual Mtce & Repair	31,303	45,504	35,000	48,300	48,300	48,300
Expert & Professional Servic	1,835	217		1,000	1,000	1,000
Communications	1,158	2,981	2,525	3,025	3,025	3,025
Travel/Training/Business Mea	449	920	1,080	1,080	1,080	1,080
Subscriptions/Bks/Membership	1,122	967	1,200	1,100	1,100	1,100
Utilities	46,614	50,319	49,500	53,353	45,653	45,653
Insurance and Bonds	1,949	1,805	2,050	1,823	1,823	2,256
Contractual Services	58,993	94,694	61,270	66,800	66,800	66,800
Contractual Services	**174,789**	**197,653**	**182,725**	**206,581**	**168,881**	**169,314**
Materials and Supplies						
Office Supplies	254	106	300	250	250	250
Veh & Mach Operating Supplie		89				
Clothing & Protective Equipm			100			
Equipment, Tools, & Misc Par		6,405	100	200	200	200
Supplies	13,066	13,251	13,000	15,300	15,300	15,300
Materials and Supplies	**13,320**	**19,851**	**13,500**	**15,750**	**15,750**	**15,750**
Other Charges						
Other Charges	6,807	7,318	8,948	11,607	11,607	11,607
Other Charges	**6,807**	**7,318**	**8,948**	**11,607**	**11,607**	**11,607**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	16,396	16,397	16,397	16,644	16,644	16,644
Operating Transfers	**16,396**	**16,397**	**16,397**	**16,644**	**16,644**	**16,644**
Expenditures	**339,524**	**375,530**	**368,568**	**405,955**	**364,255**	**364,688**
Non-Tax Revenue	**357,310**	**348,744**	**356,004**	**378,527**	**357,677**	**357,894**
Tax Funding	**(17,786)**	**26,786**	**12,564**	**27,428**	**6,578**	**6,794**

National Volleyball Center

Company / Business Unit
00226 46300

Employee Services

	Employees	
	2018	2019
Manager Natl Volleyball Center	1.00	1.00
Total Regular Employees	1.00	1.00

Recreation Center

Company / Business Unit
00227 46350

Core Responsibilities

The Recreation Center will run an effective and efficient operation while providing high quality facilities and services. We will present a safe and welcoming environment for the citizens and visitors of Rochester. We will provide affordable recreational activities for all age groups by scheduling public skating, swimming and gymnasium activities for both adults and youth. We also provide practice, show and game times for private clubs and high school athletic teams.

2019 Objectives

1. To be the best venue in southern Minnesota for hosting hockey games.
2. To be one of the best 50-meter indoor swimming pools in the Midwest.
3. To renovate the skate shop.
4. To replace sections of the pool roof.



Recreation Center

Company / Business Unit
00227 46350

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of paid admissions.	25,000	25,500	25,700	23,000
2. # of admissions by pass.	13,000	13,000	13,000	10,000
3. # of ice skate rentals.	14,000	14,500	14,500	12,000
4. # of RYHA rental hours.	225	230	230	225
5. # of RFSC rental hours.	1,800	2,000	2,050	2,000
6. # of RYHF rental hours.	120	120	120	120
7. # of Rochester Mites hockey rental hours.	90	90	90	110
8. # of Rochester Swim Club lane rentals.	17,000	22,900	22,900	22,000
9. # of meeting room reservations.	1,100	1,100	1,100	1,100

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of revenue generated by ice.	70%	70%	65%	65%
2. % of revenue generated by pool.	20%	20%	30%	30%
3. % of prime ice used.	70%	70%	70%	70%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number
00227 46350

Parks & Recreation — **Recreation Center** — **Recreation Center**

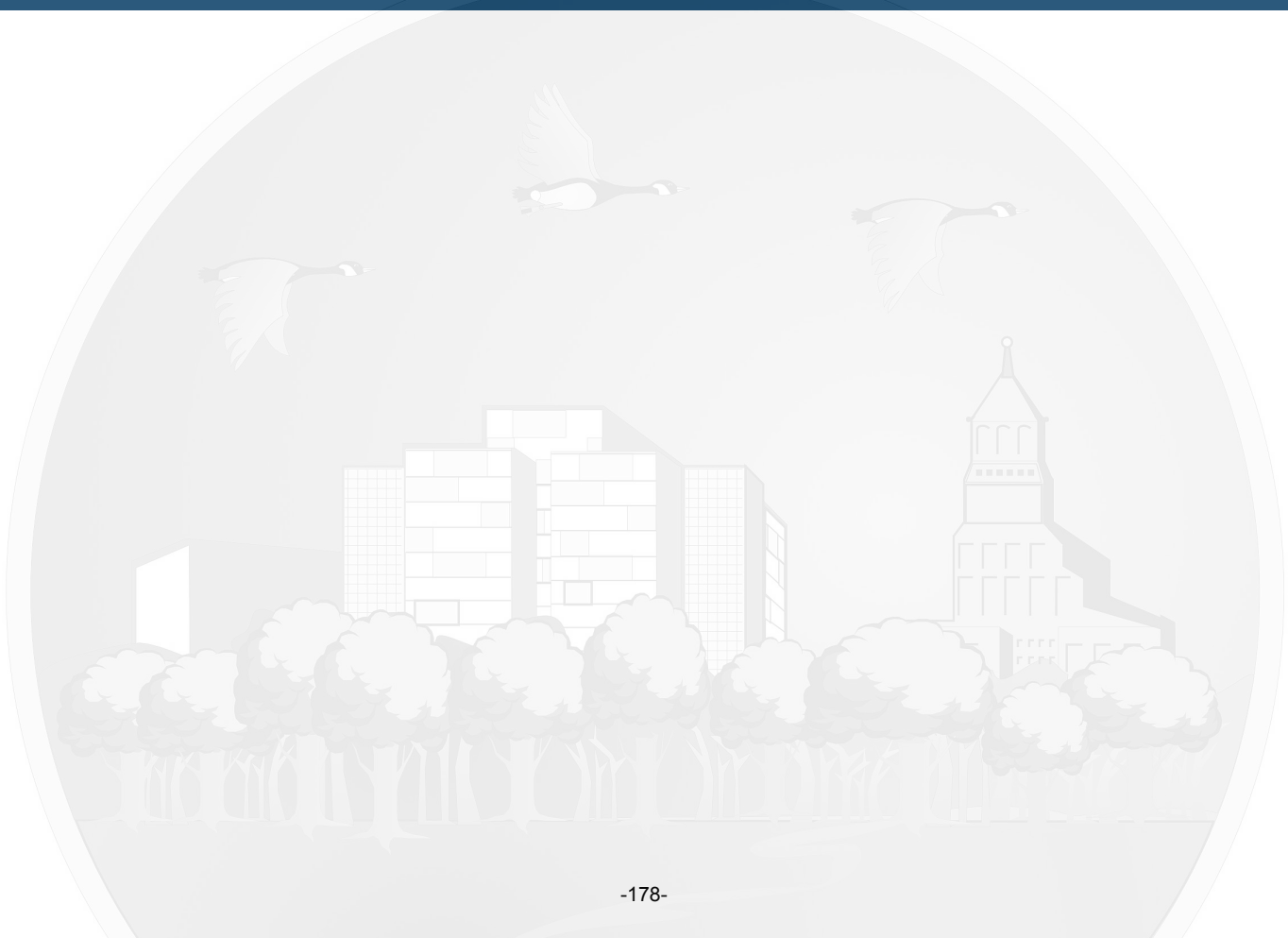
Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00227 Recreation Center						
46350 Recreation Center						
Expenditures						
Employee Services						
Regular Salaries	383,688	368,524	403,248	401,657	401,657	401,657
Temporary Salaries	88,161	91,030	100,000	91,000	91,000	91,000
Regular Overtime	1,305	2,983	2,000	2,000	2,000	2,000
Other Pay	565	3,152				
Employee Benefits - Pensions	65,634	64,442	72,852	71,580	71,580	71,580
Employee Benefits - Insuranc	100,707	107,516	125,793	131,582	131,582	131,582
Employee Services	**640,060**	**637,647**	**703,893**	**697,819**	**697,819**	**697,819**
Contractual Services						
Rents and Leases	5,400	10,165	9,200	2,000	2,000	2,000
Adv, Publishing, & Printing	2,266	598	750	1,000	1,000	1,000
Contractual Mtce & Repair	40,401	50,403	42,900	45,500	45,500	45,500
Expert & Professional Servic	33,223	24,449	30,000	27,500	27,500	27,500
Communications	5,997	8,031	6,200	7,136	7,136	7,136
Travel/Training/Business Mea	267	778	2,080	1,580	1,580	1,580
Subscriptions/Bks/Membership	362	547	700	500	500	500
Utilities	415,790	344,777	423,500	373,996	373,996	373,996
Insurance and Bonds	8,563	7,177	9,370	8,125	8,125	9,852
Contractual Services	2,279	39	1,800	1,000	1,000	1,000
Contractual Services	**514,548**	**446,964**	**526,500**	**468,337**	**468,337**	**470,064**
Materials and Supplies						
Office Supplies	3,030	4,019	3,600	2,500	2,500	2,500
Veh & Mach Operating Supplie	14,295	11,632	15,000	11,500	11,500	11,500
Clothing & Protective Equipm	490	460	1,000	400	400	400
Commodities	34,521	21,082	25,000	25,000	25,000	25,000
Equipment, Tools, & Misc Par	13,391	17,265	9,500	9,200	9,200	9,200
Construction Materials		2,389				
Supplies	19,172	21,854	21,000	19,100	19,100	19,100
Materials and Supplies	**84,899**	**78,701**	**75,100**	**67,700**	**67,700**	**67,700**
Other Charges						
Taxes and Licenses	1,326	1,685	800	1,000	1,000	1,000
Other Charges	18,257	23,689	25,153	31,796	33,088	33,088
Other Charges	**19,583**	**25,374**	**25,953**	**32,796**	**34,088**	**34,088**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	158,338	158,338	218,338	198,348	195,018	195,018
Operating Transfers	**158,338**	**158,338**	**218,338**	**198,348**	**195,018**	**195,018**
Expenditures	**1,417,428**	**1,347,024**	**1,549,784**	**1,465,000**	**1,462,962**	**1,464,689**
Non-Tax Revenue	**1,038,928**	**913,174**	**1,085,952**	**1,043,452**	**1,043,452**	**1,043,452**
Tax Funding	**378,500**	**433,850**	**463,832**	**421,548**	**419,510**	**421,237**

Recreation Center

Company / Business Unit
00227 46350

Employee Services

	Employees	
	2018	2019
Administrative Assistant II	1.00	1.00
Assistant Facility Manager	1.00	.00
Crew Chief - MCC/Park & Rec	.00	1.00
Custodian/Operator	2.00	2.00
Manager Recreation Center	1.00	1.00
Bldg Maintenance Wkr	1.00	1.00
Total Regular Employees	6.00	6.00



Mayo Civic Center

Company / Business Unit
00225 46250

Core Responsibilities

Serving as a vital regional asset, Mayo Civic Center is a cultural and economic catalyst for SE Minnesota businesses and residents. State, national and international event and convention attendees invest in Rochester's economy when they eat in restaurants, stay in hotels, shop in retail stores and utilize local services. Mayo Civic Center provides significant cultural, educational and social benefits to the community and the region. Core goals include: 1) To be a significant and sustainable economic generator for the city and community, 2) Strive to create a memorable and exceptional customer service experience, 3) Create an internal culture that attracts and retains a talented and innovative workforce and 4) Foster and create operational efficiencies for excellence.

2019 Objectives

1. Market Mayo Civic Center facilities and services to generate new sales and increase revenue.
2. Maintain community engagement.
3. Build trust with our customers and event attendees.
4. Achieve a 92% or higher approval rating.
5. Continue professional development opportunities to broaden skills of current team.
6. Enhance building security and safety procedures.



Mayo Civic Center

Company / Business Unit
00225 46250

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Total # of events.	257	297	315	305
2. Total # of guests served.	289,113	297,575	330,000	300,000
3. Space utilization (# of days space is booked).	807	1,252	1,905	1,665
a. Arena.	131	126	130	125
b. Auditorium.	142	119	115	115
c. Ballroom - any portion (open 4/1/17).	0	103	165	150
d. Exhibit Hall - any portion.	157	103	165	150
e. CH Mayo Presentation Hall (9/1/17-12/31/17).	83	43	120	115
f. Convention Center Suites (open 4/1/17).	0	347	620	500
g. Lobbies/Riverview Rooms/other.	294	411	590	510

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of guests served per funded full - time employee.	17,522	13,847	15,000	13,636
2. Square feet per funded full - time employee.	14,545	23,267	22,267	22,727
3. % of available days utilized - major venues.	39%	37%	38%	36%
4. % of utilized days w/ revenue - major venues.	72%	71%	70%	70%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Account Number

00225 46250

Mayo Civic Center	Mayo Civic Center		Mayo Civic Center			
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
00225 Mayo Civic Center						
46250 Mayo Civic Center						
Expenditures						
Employee Services						
Regular Salaries	1,059,419	1,334,718	1,499,499	1,586,607	1,586,607	1,586,607
Temporary Salaries	263,458	275,997	285,000	285,000	281,500	281,500
Regular Overtime	21,031	34,098	25,000	25,000	25,000	25,000
Other Pay	20,576	28,733	14,238	32,430	32,430	32,430
Employee Benefits - Pensions	194,969	238,231	268,832	283,584	283,130	283,130
Employee Benefits - Insuranc	198,748	309,078	366,228	453,867	453,867	453,867
Employee Services	**1,758,201**	**2,220,855**	**2,458,797**	**2,666,488**	**2,662,534**	**2,662,534**
Contractual Services						
Rents and Leases	169,784	143,501	141,250	145,250	145,250	145,250
Adv, Publishing, & Printing	13,060	14,830	35,275	35,275	26,775	26,775
Contractual Mtce & Repair	104,372	131,240	180,800	216,600	225,000	225,000
Expert & Professional Servic	545,724	719,976	785,420	783,620	880,620	880,620
Communications	38,086	40,955	39,615	43,975	44,575	44,575
Travel/Training/Business Mea	9,991	21,986	22,960	23,460	23,460	23,460
Subscriptions/Bks/Membership	970	1,469	2,350	2,350	1,350	1,350
Utilities	713,127	897,590	890,900	948,867	935,867	935,867
Insurance and Bonds	92,201	173,193	167,505	182,195	182,195	184,300
Contractual Services	38,382	72,157	64,470	56,030	54,530	54,530
Contractual Services	**1,725,697**	**2,216,897**	**2,330,545**	**2,437,622**	**2,519,622**	**2,521,727**
Materials and Supplies						
Office Supplies	15,202	11,262	9,100	9,600	7,300	7,300
Veh & Mach Operating Supplie	4,546	5,104	7,500	7,500	6,000	6,000
Clothing & Protective Equipm	35,026	32,800	37,000	37,000	28,000	28,000
Commodities	208,321	328,921	223,000	343,000	342,000	342,000
Equipment, Tools, & Misc Par	32,318	30,317	34,000	34,000	25,750	25,750
Supplies	78,343	107,365	101,200	116,700	116,700	116,700
Materials and Supplies	**373,756**	**515,769**	**411,800**	**547,800**	**525,750**	**525,750**
Other Charges						
Judgmnts/Penalties/Settlemen		1,000	2,000	2,000	1,000	1,000
Taxes and Licenses	6,308	5,388	6,430	6,430	6,430	6,430
Other Charges	107,585	171,522	325,395	360,117	362,873	362,873
Other Charges	**113,893**	**177,910**	**333,825**	**368,547**	**370,303**	**370,303**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(528)	(3,339)				
Allocated to Other Activities	**(528)**	**(3,339)**				
Operating Transfers						
Operating Transfers	56,571	56,570	126,570	231,931	231,931	231,931
Operating Transfers	**56,571**	**56,570**	**126,570**	**231,931**	**231,931**	**231,931**
Expenditures	**4,027,590**	**5,184,662**	**5,661,537**	**6,252,388**	**6,310,140**	**6,312,245**
Non-Tax Revenue	**2,679,990**	**3,522,293**	**3,831,205**	**3,744,370**	**3,868,870**	**3,868,870**
Tax Funding	**1,347,600**	**1,662,369**	**1,830,332**	**2,508,018**	**2,441,270**	**2,443,375**

Mayo Civic Center

Company / Business Unit
00225 46250

Employee Services

	Employees	
	2018	2019
Event Systems Technician	1.00	1.00
Asst Dir Promo/Mrktng	1.00	1.00
Crew Chief - MCC/Park & Rec	1.00	1.00
Accounting Clerk	1.00	1.00
Event Coordinator	2.00	2.00
Custodian	6.00	6.00
Director Mayo Civic Center	1.00	1.00
Event Services Manager	1.00	1.00
Marketing Manager	1.00	1.00
Operations Manager	1.00	1.00
Ticket Ops & Marketing Manager	1.00	1.00
Operations Supervisor	1.00	1.00
Production Supervisor	1.00	1.00
Bldg Maintenance Wkr	3.00	3.00
Total Regular Employees	22.00	22.00

Airport Operations

Company / Business Unit
00270 46900

Core Responsibilities

As the owner and public sponsor of the Rochester International Airport, the City of Rochester is responsible for its overall maintenance and operation. The City of Rochester has a management agreement in place with the Rochester Airport Company to operate the Airport on the City's behalf. The Rochester International Airport is operational 24 hours a day, 365 days a year.

Rochester International Airport is the comprehensive, multimodal transportation choice for southeastern Minnesota and border regions of Wisconsin and Iowa.

To provide a sustainable community asset that places the customer first, acts with agility and accountability, is responsible to stakeholders, empowers staff and embeds safety and security in all we do.

2019 Objectives

1. Financial: The Airport will strive to be financially self-sufficient and will maintain a cost competitive rate structure.
2. Organizational: Empower airport staff, cross-train for multiple roles, operate efficiently and make sound decisions.
3. Air Service: 1. Develop a customer-focused, integrated transportation network connecting the airport to downtown Rochester and southeast Minnesota. 2. Align community air service recruitment and retention strategies with airline service strategies.
4. Process and Technology: 1. RST can meet the challenge to accomplish more with less through process and technology improvements. 2. Improve performance, boost productivity, enhance customer experience and increase competitive advantage in air service recruitment and retention efforts.
5. Customer and Community: Strengthen internal and external partnerships with community, regional, general aviation, airlines, developers, governmental entities, non-profits and tenants.

Airport Operations

Company / Business Unit
00270 46900

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Total control tower operations.	41,888	39,063	40,000	40,000
Total airline passengers.	229,062	290,834	363,5642	381,720
Air freight/cargo (lbs. in millions).	23.80	22.20	21.20	21
Fire department emergency responses.	32	30	30	30

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
% change in airline passengers.	5%	27%	25%	5%
Net revenue from Airport Co. operations (in dollars).	1,343,763	1,216,885	490,292	674,478
Total airport grounds businesses or agencies.	35	35	35	35
Total airport grounds employment.	727	730	730	730

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00270	46900

Airport **Airport Fund** **Airport**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00270 Airport Fund						
46900 Airport						
Expenditures						
Employee Services						
Contractual Services						
Adv, Publishing, & Printing	261,914	389,972	495,000	425,000	425,000	425,000
Contractual Mtce & Repair	296,888	473,846	367,050	457,400	511,400	511,400
Expert & Professional Servic	1,884,183	1,971,690	2,794,864	2,712,844	2,746,844	2,746,844
Communications	10,620	10,106	11,000	11,350	11,350	11,350
Travel/Training/Business Mea	37,746	22,858	44,350	51,950	51,950	51,950
Subscriptions/Bks/Membership	5,949	6,576	7,200	7,000	7,000	7,000
Utilities	385,765	420,214	415,500	457,763	457,763	457,763
Insurance and Bonds	94,007	88,579	90,330	90,162	90,162	93,602
Contractual Services	96,842	90,142	100,275	103,600	203,600	203,600
Contractual Services	**3,073,914**	**3,473,983**	**4,325,569**	**4,317,069**	**4,505,069**	**4,508,509**
Materials and Supplies						
Office Supplies	10,883	18,321	11,200	16,700	16,700	16,700
Veh & Mach Operating Supplie	39,715	37,010	49,600	44,400	44,400	44,400
Clothing & Protective Equipm	1,436	10,894	6,800	3,700	3,700	3,700
Supplies	17,975	21,441	21,700	24,500	24,500	24,500
Materials and Supplies	**70,009**	**87,666**	**89,300**	**89,300**	**89,300**	**89,300**
Other Charges						
Contributions	149,749	25,003				
Taxes and Licenses	60,924	51,209	50,750	50,950	50,950	50,950
Other Charges	**210,673**	**76,212**	**50,750**	**50,950**	**50,950**	**50,950**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	89,394	162,003	89,394			
Operating Transfers	**89,394**	**162,003**	**89,394**			
Expenditures	**3,443,990**	**3,799,864**	**4,555,013**	**4,457,319**	**4,645,319**	**4,648,759**
Non-Tax Revenue	**4,003,962**	**4,564,749**	**4,677,974**	**5,007,805**	**5,007,805**	**5,007,805**
Tax Funding	**(559,972)**	**(764,885)**	**(122,961)**	**(550,486)**	**(362,486)**	**(359,046)**

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US Customs

Company / Business Unit
00270 46902

Core Responsibilities

The U.S. Customs-Rochester International Airport account is established to account for the cost of operations of the U.S. Custom Service at the Rochester International Airport. User fees are charged to international aircraft which utilize these services. Net expense for this function is funded by other revenue sources.

2019 Objectives

1. Promote the Rochester International Airport as a Port of Entry to increase the use of the U.S. Customs Office.
2. Work within the community and economic development sectors to identify other potential opportunities for customs services.
3. Diplomatic clearances and support of other Federal Law Enforcement Agencies.
4. Promote the Rochester International Airport as a Port of Entry to increase the use of the U.S. Customs Office.
5. Work within the community and economic development sectors to identify other potential opportunities for customs services.



US Customs

Company / Business Unit
00270 46902

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
Aircraft inbound.	169	294	190	200
Passengers and crew.	947	1,094	1,050	1,000

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number
	00270 46902

Airport **Airport Fund** **Airport Customs**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
46902 Airport Customs						
Expenditures						
Employee Services						
Contractual Services						
Expert & Professional Servic	154,737	156,276	217,000	156,500	156,500	156,500
Contractual Services		44,192		5,000	5,000	5,000
Contractual Services	**154,737**	**200,468**	**217,000**	**161,500**	**161,500**	**161,500**
Materials and Supplies						
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**154,737**	**200,468**	**217,000**	**161,500**	**161,500**	**161,500**
Non-Tax Revenue	**38,933**	**38,834**	**40,000**	**39,000**	**39,000**	**39,000**
Tax Funding	**115,804**	**161,634**	**177,000**	**122,500**	**122,500**	**122,500**

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Transit Administration

Company / Business Unit
00280 46950

Core Responsibilities

The Transit and Parking Division oversees the operation and planning of public transit services. The program includes both regular route and ADA paratransit (ZIPS) operations. The division's primary assets include 57 buses, the Transit Operations Center at 4300 East River Rd, NE, a downtown transit station in the 100 block of 2nd Street SW and 66 neighborhood passenger shelters. The City's regular route operations (Rochester Public Transit or RPT) will serve over 1.7 million passengers in 2018. ADA paratransit operations (ZIPS) will serve approximately 43,500 passengers in 2018. Operations are contracted out and involve approximately 120 private sector jobs.

Major responsibilities include:

1. Overall program management and monitoring.
2. Service planning.
3. Contract negotiations with private operators.
4. Administration of State and Federal funding.
5. Capital procurement and construction.
6. Establishment and implementation of service policies.
7. Marketing and community research.

2019 Objectives

1. To increase service availability to every geographic area of the City including responding to new development and land use changes.
2. To implement the service expansion as defined in the City's adopted Transit Development Plan.
3. To increase ridership.
4. To maintain service efficient and effective performance standards including fare box recovering and passengers/hr.
5. To monitor the performance of contracted vendor services in compliance with operating contracts.
6. Continue to plan for and implement capital improvements including fleet replacement/expansion, facilities and new technologies.

Transit Administration

Company / Business Unit
00280 46950

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Planning studies.	1	8	6	5
2a. Capital projects - buses.	0	7	22	12
2b. Capital projects - shelters.	0	4	4	4
3. Operating contracts.	2	1	2	1
4. Grant applications.	4	5	7	6
6. Assets management - # of buses.	60	60	71	75
7. Assets management - # of shelters.	74	78	82	86

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of RPT operating expenses recovered from program revenues.	37%	31%	30%	29%
2. % of ZIPS operating expenses recovered from fare box revenue.	18%	17%	16%	15%
3. Regular route ridership.	1,708,931	1,808,867	2,072,045	3,200,000
Passengers per revenue hour.	24.25	20.20	15.80	15.90
4. ADA/Paratransit ridership.	46,635	45,400	50,000	50,000
Passengers per revenue hour.	3.03	2.90	3	3

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

Mass Transit	Transit Fund			Transit	Account Number 00280 46950	
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
00280 Transit Fund						
46950 Transit						
Expenditures						
Employee Services						
Regular Salaries	79,391	138,902	293,388	305,762	305,762	305,762
Temporary Salaries	1,649	1,365	4,442	20,115	20,115	20,115
Employee Benefits - Pensions	11,925	20,235	44,903	48,390	48,390	48,390
Employee Benefits - Insuranc	25,644	48,949	108,475	122,297	122,297	122,297
Employee Services	**118,609**	**209,451**	**451,208**	**496,564**	**496,564**	**496,564**
Contractual Services						
Rents and Leases	466,107	551,107	638,362	763,539	760,237	760,237
Adv, Publishing, & Printing	55,272	74,029	166,300	172,700	172,700	172,700
Contractual Mtce & Repair	221,936	300,044	307,500	384,850	384,850	384,850
Expert & Professional Servic	5,299,883	5,945,554	7,617,303	11,342,688	7,978,392	8,631,809
Communications	1,271	1,663	3,800	2,870	2,870	2,870
Travel/Training/Business Mea	1,723	2,077	5,020	5,020	5,020	5,020
Subscriptions/Bks/Membership	2,233	2,184	2,500	2,600	2,600	2,600
Utilities	4,104	4,677	6,683	4,900	4,900	4,900
Insurance and Bonds	191,960	182,504	201,910	180,320	240,711	281,344
Contractual Services	231,010	246,871	278,195	276,940	280,940	280,940
Contractual Services	**6,475,499**	**7,310,710**	**9,227,573**	**13,136,427**	**9,833,220**	**10,527,270**
Materials and Supplies						
Office Supplies	10,635	51,119	140,127	191,675	191,675	191,675
Veh & Mach Operating Supplie	954,468	1,082,906	1,577,583	2,796,746	1,830,572	2,050,053
Clothing & Protective Equipm	402	1,254	1,300	1,300	1,300	1,300
Equipment, Tools, & Misc Par	16,939	14,888	40,250	26,550	26,550	26,550
Supplies	4,554	13,215	7,000	7,500	7,500	7,500
Materials and Supplies	**986,998**	**1,163,382**	**1,766,260**	**3,023,771**	**2,057,597**	**2,277,078**
Other Charges						
Judgmnts/Penalties/Settlemen	22,510	28,324	20,000	20,000	20,000	20,000
Taxes and Licenses	928	30	1,200			
Other Charges	17,603	14,167	14,711	21,747	21,747	21,747
Other Charges	**41,041**	**42,521**	**35,911**	**41,747**	**41,747**	**41,747**
Capital Outlay						
Furniture and Equipment	11,000					
Capital Outlay	**11,000**					
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(135,092)	(122,107)	(202,760)	(203,980)	(203,980)	(203,980)
Allocated to Other Activities	**(135,092)**	**(122,107)**	**(202,760)**	**(203,980)**	**(203,980)**	**(203,980)**
Operating Transfers						
Operating Transfers	46,500	794,789	782,000	232,000	182,000	182,000
Operating Transfers	**46,500**	**794,789**	**782,000**	**232,000**	**182,000**	**182,000**
Expenditures	**7,544,555**	**9,398,746**	**12,060,192**	**16,726,529**	**12,407,148**	**13,320,679**
Non-Tax Revenue	**8,440,795**	**9,473,549**	**11,282,895**	**12,520,350**	**12,340,750**	**13,594,950**
Tax Funding	**(896,240)**	**(74,803)**	**777,297**	**4,206,179**	**66,398**	**(274,271)**

Transit Administration

Company / Business Unit
00280 46950

Employee Services

	Employees	
	2018	2019
Grants/Procurement Specialist	1.00	1.00
Operations Manager	1.00	1.00
Marketing/Outreach Coordinator	1.00	1.00
Transit Planner	1.00	1.00
Total Regular Employees	4.00	4.00

EDA Administration

Company / Business Unit
00290 44500

Core Responsibilities

The EDA Administration oversees the operations of the MN BioBusiness Center and the adjoining business site at 225 First Avenue Southwest.

2019 Objectives

EDA Administration

Company / Business Unit
00290 44500

Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00290	44500

Economic Developmnt/Assistance **EDA Administration Fund** **Economic Development**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00290 EDA Administration Fund						
44500 Economic Development						
Expenditures						
Employee Services						
Contractual Services						
Expert & Professional Servic	591,395	578,389	574,444	578,700	578,700	578,700
Communications	4,591	4,851	4,860	4,860	4,860	4,860
Insurance and Bonds	10,817	12,924	11,310	16,140	16,140	16,140
Contractual Services	**606,803**	**596,164**	**590,614**	**599,700**	**599,700**	**599,700**
Materials and Supplies						
Other Charges						
Judgmnts/Penalties/Settlemen		1,000				
Taxes and Licenses	777,300	782,494	810,990	782,600	782,600	782,600
Other Charges	**777,300**	**783,494**	**810,990**	**782,600**	**782,600**	**782,600**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	1,122,530	1,177,512	1,171,281	1,172,619	1,172,619	1,172,619
Operating Transfers	**1,122,530**	**1,177,512**	**1,171,281**	**1,172,619**	**1,172,619**	**1,172,619**
Expenditures	**2,506,633**	**2,557,170**	**2,572,885**	**2,554,919**	**2,554,919**	**2,554,919**
Non-Tax Revenue	**2,501,175**	**2,669,040**	**2,672,418**	**2,653,129**	**2,653,129**	**2,653,129**
Tax Funding	**5,458**	**(111,870)**	**(99,533)**	**(98,210)**	**(98,210)**	**(98,210)**

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Parking Administration

Company / Business Unit
00601 49400

Core Responsibilities

The Transit/Parking Division oversees the operation of on and off street public parking in the downtown and St. Mary's area. The program is supported by user fees and provides revenue to the City's general funds in lieu of property taxes based on 9% of gross revenues. The division manages over 5,000 spaces including parking garages, lots and on-street meters. In addition, the division contracts and partners for park and ride lots on the periphery of the City. The parking budget provides funding for management, operations and enforcement. The division provides management and meter operations. Parking garages and some lot operations are contracted with a private company. Enforcement is provided by the police department (RPD) but funded by the parking enterprise fund which also includes revenues from fines. The parking program serves a diverse customer base including retail customers, hotel guests, medical, convention visitors and downtown employees.

2019 Objectives

1. Provide program management.
2. Maintain the fiscal health of the enterprise fund.
3. Provide contract oversight of the private operating company.
4. Monitor the needs and mix of the customer types.
5. Provide for meter collections and maintenance.
6. Provide parking information and marketing.
7. Manage capital improvements and repairs.
8. Work with downtown businesses and other partners.
9. Coordinate and provide technical assistance to enforcement.
10. Establishment and implement rates and policies as approved by the City Council.
11. Provide program management.
12. Maintain the fiscal health of the enterprise fund.
13. Provide contract oversight of the private operating company.

Parking Administration

Company / Business Unit
00601 49400

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of downtown parking spaces.	5,574	5,562	5,859	5,859
2. #of park and ride spaces.	1,306	2,181	2,181	2,500
3. # of parking garages and parking lots.	5 (8)	5 (8)	6 (8)	6 (7)
4. # of parking meters.	1397	1405	1402	1,312
5. Pay-By Space (PBS) machines and PBS spaces.	8 (362)	7 (283)	7 (311)	10 (428)
6. # of maintenance calls.	1,182	1,100	1,200	1,200
7. # of capital projects.	4	9	10	8

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of monthly contract parkers - highest month.	2,049	2,612	2,539	2,125
2. # of vehicles through ramp.	1,510,725	1,550,212	1,464,833	1,445,886
3. # of paying customers (cash and credit card).	274,349	294,353	310,119	325,624
4. # of validated customers.	50,901	62,033	54,972	54,972
5. # of contract exits.	482,859	476,509	376,529	334,884
6. # of free parkers.	703,223	717,314	723,214	730,446
7. # of full instances in the ramps.	479	665	591	549

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00601	49400	
Public Utility	**Parking Enterprise Fund**		**Parking**			
	2016	2017	2018		2019 Budget	
Description	**Actuals**	**Actuals**	**Budget**	**Requested**	**Recommended**	**Adopted**
00601 Parking Enterprise Fund						
49400 Parking						
Expenditures						
Employee Services						
Regular Salaries	269,311	280,714	290,248	316,710	316,710	316,710
Regular Overtime	745	547	1,000	1,000	1,000	1,000
Other Pay	1,164	1,164	1,164			
Employee Benefits - Pensions	55,038	53,562	44,213	48,133	48,133	48,133
Employee Benefits - Insuranc	75,855	78,874	83,094	93,607	93,607	93,607
Other Employee Benefits	144	144	144	144	144	144
Employee Services	**402,257**	**415,005**	**419,863**	**459,594**	**459,594**	**459,594**
Contractual Services						
Rents and Leases	7,832	6,895	8,300	8,000	8,000	8,000
Adv, Publishing, & Printing	9,406	10,915	23,950	23,750	23,750	23,750
Contractual Mtce & Repair	29,288	29,433	97,450	80,800	41,800	41,800
Expert & Professional Servic	2,132,990	2,274,528	2,568,442	2,884,330	2,850,468	2,850,468
Communications	3,267	10,144	5,860	12,636	12,636	12,636
Travel/Training/Business Mea		2,145	4,480	4,420	4,420	4,420
Subscriptions/Bks/Membership	630	595	750	800	800	800
Utilities	9,650	8,128	11,083	11,555	11,555	11,555
Insurance and Bonds	24,331	22,548	54,440	37,710	37,710	43,264
Contractual Services	599,154	628,128	693,287	705,678	706,495	706,622
Contractual Services	**2,816,548**	**2,993,459**	**3,468,042**	**3,769,679**	**3,697,634**	**3,703,315**
Materials and Supplies						
Office Supplies	3,187	819	9,300	2,100	2,100	2,100
Veh & Mach Operating Supplie	16,847	15,976	16,525	16,900	16,900	16,900
Clothing & Protective Equipm	386	384	400	400	400	400
Equipment, Tools, & Misc Par	28,128	26,412	27,900	25,750	25,750	25,750
Construction Materials	35		3,100	11,000	10,000	10,000
Supplies	5,126	3,840	10,300	7,000	7,000	7,000
Materials and Supplies	**53,709**	**47,431**	**67,525**	**63,150**	**62,150**	**62,150**
Other Charges						
Contributions	18,876	19,167	17,000	20,000	20,000	20,000
Taxes and Licenses	602,590	641,939	600,364	806,202	806,202	806,202
Depreciation and Interest	1,235,127	1,052,803	1,172,500	1,702,000	1,702,000	1,702,000
Other Charges	42,578	49,257	52,528	65,337	71,931	71,931
Other Charges	**1,899,171**	**1,763,166**	**1,842,392**	**2,593,539**	**2,600,133**	**2,600,133**
Capital Outlay						
Machinery and Vehicles					19,500	19,500
Capital Outlay					**19,500**	**19,500**
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(147,483)	(154,072)	(152,725)	(163,284)	(163,284)	(163,284)
Allocated to Other Activities	**(147,483)**	**(154,072)**	**(152,725)**	**(163,284)**	**(163,284)**	**(163,284)**
Operating Transfers						
Operating Transfers	100,000	2,064,354	948,140			
Operating Transfers	**100,000**	**2,064,354**	**948,140**			
Expenditures	**5,124,202**	**7,129,343**	**6,593,237**	**6,722,678**	**6,675,727**	**6,681,408**
Non-Tax Revenue	**7,209,626**	**7,702,246**	**7,223,295**	**9,550,380**	**9,572,413**	**9,572,413**
Tax Funding	**(2,085,424)**	**(572,903)**	**(630,058)**	**(2,827,702)**	**(2,896,686)**	**(2,891,005)**

Parking Administration

Company / Business Unit
00601 49400

Employee Services

	Employees	
	2018	2019
Transit/Parking Assistant	1.00	1.00
Senior Parking Technician	1.00	1.00
Parking Technician	1.00	1.00
Transit & Parking Manager	1.00	1.00
Total Regular Employees	4.00	4.00

Sewer Operations

Company / Business Unit
00607 49610

Core Responsibilities

The Mission of the Infrastructure Maintenance Sewer Operations is to protect public health and the environment by minimizing the risk of wastewater leaving the collection system. This is successfully accomplished by monitoring, repairing and maintaining the City's sanitary sewer related infrastructure safely and efficiently. It is our vision to be a responsible, responsive, creative, collaborative and flexible team that achieves excellence for the City of Rochester and keeps up a positive working environment.

2019 Objectives

1. Assure that all of the wastewater within the City of Rochester is collected and conveyed to the Water Reclamation Plant with no backups or overflows.
2. Reduce the human health and environmental impact of any wastewater backups or overflows.
3. Provide a safe working environment for the staff.
4. Be an employer of choice for the Maintenance Sewer staff. This includes working on employee engagement through involvement, training and collaboration.
5. Good steward of rate pays money by efficiently maintaining equipment, as well as evaluating and optimizing work goals and spending.

Sewer Operations

Company / Business Unit
00607 49610

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Amount of collection system televised (in feet).	120,000	90,180	280,000	280,000
2. Amount of collection system jet cleaned (in feet).	2,000,000	1,343,614	1,850,000	1,850,000
3. Length of sanitary piping cleared of roots (in feet).	124,586	170,137	80,000	80,000
4. Distance along easements inspected and maintained (in feet).	509,141	515,179	490,000	490,000
5. Total # of manhole castings adjusted.	393	395	200	200

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Backups due to problems in City collections system per total system.	0	0	≤ 0.012	≤ 0.012
2. Preventable SSOs.	0	1	0	0
3. Collection system televised (% of total system).	3.35%	3.34%	10%	10%
4. Collection system jet cleaned (% of target amount).	100.8%	72.63%	100%	100%
5. Easements inspected and maintained (% of target).	103.91%	105.14%	100%	100%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00607	49610

Public Utility **Sewer Utility Enterprise Fund** **Sewer Infrastructure Mtce**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
49610 Sewer Infrastructure Mtce						
Expenditures						
Employee Services						
Regular Salaries	502,026	642,742	809,301	840,109	840,109	840,109
Temporary Salaries	20,616	21,550	24,120	22,000	22,000	22,000
Regular Overtime	7,911	5,683	9,270	3,000	3,000	3,000
Other Pay	726	1,835				
Employee Benefits - Pensions	93,900	154,847	125,859	129,414	129,414	129,414
Employee Benefits - Insuranc	161,795	196,497	201,808	230,399	230,399	230,399
Employee Services	**786,974**	**1,023,154**	**1,170,358**	**1,224,922**	**1,224,922**	**1,224,922**
Contractual Services						
Rents and Leases	25,667	27,706	35,152	35,616	35,337	35,337
Adv, Publishing, & Printing	61			300	300	300
Contractual Mtce & Repair	32,052	36,059	37,900	37,100	37,100	37,100
Expert & Professional Servic	9,127	9,135	10,455	9,750	9,750	9,750
Communications	15,038	16,684	16,510	17,400	17,400	17,400
Travel/Training/Business Mea	2,013	13,414	7,260	8,760	8,760	8,760
Subscriptions/Bks/Membership		364		500	500	500
Utilities	90,143	86,660	94,826	90,714	90,714	90,714
Insurance and Bonds	22,978	23,388	24,020	26,051	26,051	32,721
Contractual Services	324,240	323,726	367,075	367,522	403,966	403,966
Contractual Services	**521,319**	**537,136**	**593,198**	**593,713**	**629,878**	**636,548**
Materials and Supplies						
Office Supplies	985	954	1,130	1,500	1,500	1,500
Veh & Mach Operating Supplie	58,037	51,643	70,945	54,550	54,550	54,550
Clothing & Protective Equipm	10,624	2,149	7,975	5,000	5,000	5,000
Commodities			550	350	350	350
Equipment, Tools, & Misc Par	23,516	7,669	15,200	13,100	13,100	13,100
Construction Materials	7,514	1,096	13,035	227,500	227,500	227,500
Supplies	8,046	6,707	15,360	7,200	7,200	7,200
Materials and Supplies	**108,722**	**70,218**	**124,195**	**309,200**	**309,200**	**309,200**
Other Charges						
Judgmnts/Penalties/Settlemen	1,000	8	10,000	1,000	1,000	1,000
Taxes and Licenses	176		200	250	250	250
Depreciation and Interest	2,401,546	2,461,311	2,500,000	2,510,000	2,510,000	2,510,000
Other Charges	155,380	162,683	169,114	145,197	180,113	180,113
Other Charges	**2,558,102**	**2,624,002**	**2,679,314**	**2,656,447**	**2,691,363**	**2,691,363**
Capital Outlay						
Furniture and Equipment			76,000			
Machinery and Vehicles					322,763	322,763
Capital Outlay			**76,000**		**322,763**	**322,763**
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(158,884)	(210,358)	(207,410)	(221,660)	(221,660)	(221,660)
Allocated to Other Activities	**(158,884)**	**(210,358)**	**(207,410)**	**(221,660)**	**(221,660)**	**(221,660)**
Operating Transfers						
Operating Transfers	181,484	2,011,384	5,494,000	6,624,000	5,174,000	5,174,000
Operating Transfers	**181,484**	**2,011,384**	**5,494,000**	**6,624,000**	**5,174,000**	**5,174,000**
Expenditures	**3,997,717**	**6,055,536**	**9,929,655**	**11,186,622**	**10,130,466**	**10,137,136**
Non-Tax Revenue	**2,003**	**2,324**	**1,900**	**500**	**500**	**500**
Tax Funding	**3,995,714**	**6,053,212**	**9,927,755**	**11,186,122**	**10,129,966**	**10,136,636**

Sewer Operations

Company / Business Unit
00607 49610

Employee Services

	Employees	
	2018	2019
Crew Chief-Public Works	1.00	1.00
Infrastructure Mtce Engineer	1.00	1.00
Equip Operator - Public Works	9.00	9.00
Sanitary System Supervisor	1.00	1.00
Total Regular Employees	12.00	12.00

Water Reclamation Plant

Company / Business Unit
00607 49630

Core Responsibilities

The Water Reclamation Plant (WRP) mission is to protect public health and the environment by providing high-quality and reliable wastewater treatment in an effective, efficient and responsive manner.

The WRP is responsible for the treatment and disposal of all domestic, commercial and industrial wastewater collected through the sanitary sewer system and lift stations. The City provides sewer services to 39,000 customers where domestic bills are determined from water usage and industrial bills are based on volume and strength of the wastewater. The WRP is part of the sewer enterprise fund and is supported by user fees collected from customers.

It is our vision to be a responsible, responsive, creative, collaborative and flexible team that is working towards achieving excellence for the City of Rochester in a positive working environment.

2019 Objectives

1. Treat all wastewater received at the WRP while assuring the effluent discharged to the Zumbro River meets the State of Minnesota permit requirements.
2. Produce high quality bio solids that are land applied and reused as a nutrient resource for agricultural purposes while assuring all State and Federal requirements are met.
3. Permit and work with industrial dischargers so that they do not cause interferences or upsets with wastewater treatment at the WRP while still providing employment and industrial diversity for the City.
4. Provide a safe working environment for all those who conduct business at the WRP.
5. Be an employer of choice for the employees that work at the WRP. This includes working on employee engagement through involvement, training and collaboration.
6. Be as energy efficient as possible, continually looking for reduce energy opportunities.
7. Good stewards of rate payer dollars by maintaining equipment, evaluating spending and looking at return on investments.
8. Continually educate the public about the significance of wastewater treatment and how they can prevent pollution.

Water Reclamation Plant

Company / Business Unit
00607 49630

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. Gallons of wastewater treated (million gallons per day).	12.1	13.6	13.3	13.2
2. Gallons of bio solids land applied to agricultural land.	10.2	10.4	10.5	11
3. # of industrial discharge permits.	16	16	16	15
4. Fats, oil and grease inspections.	3	92	182	240
5. # of people touring the WRP.	630	750	775	800

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % compliance with the NPDES permit.	100%	100%	99.9%	100%
2. Industrial compliance rate.	67%	67%	75%	80%
3. Cubic feet (cf) of methane recovered (millions).	160	145	143	142
4. Kilowatt generation - daily average.	5,100	4,900	4,500	4,500

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00607	49630

Public Utility **Sewer Utility Enterprise Fund** **Water Reclamation Plant**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
49630 Water Reclamation Plant						
Expenditures						
Employee Services						
Regular Salaries	1,910,685	1,899,937	2,124,838	2,217,273	2,217,273	2,217,273
Temporary Salaries	26,112	14,530	28,000	28,000	28,000	28,000
Regular Overtime	20,268	25,335	25,000	25,000	25,000	25,000
Other Pay	24,024	67,118	1,164			
Employee Benefits - Pensions	371,170	462,729	327,932	341,847	341,847	341,847
Employee Benefits - Insuranc	483,706	555,407	619,279	668,951	668,951	668,951
Employee Services	**2,835,965**	**3,025,056**	**3,126,213**	**3,281,071**	**3,281,071**	**3,281,071**
Contractual Services						
Rents and Leases	311,384	4,783	7,000	5,000	5,000	5,000
Adv, Publishing, & Printing	3,971	3,327	1,800	3,800	3,800	3,800
Contractual Mtce & Repair	543,551	713,896	660,000	610,500	610,500	610,500
Expert & Professional Servic	277,513	222,475	191,500	221,000	221,000	221,000
Communications	7,419	7,272	8,300	7,900	7,900	7,900
Travel/Training/Business Mea	19,643	19,301	30,100	30,700	30,700	30,700
Subscriptions/Bks/Membership	78,504	81,150	81,000	80,500	80,500	80,500
Utilities	1,180,376	1,274,941	1,288,600	1,338,121	1,338,121	1,338,121
Insurance and Bonds	213,309	190,411	222,000	195,080	195,080	203,887
Contractual Services	307,680	315,181	303,708	320,913	320,913	320,913
Contractual Services	**2,943,350**	**2,832,737**	**2,794,008**	**2,813,514**	**2,813,514**	**2,822,321**
Materials and Supplies						
Office Supplies	31,653	23,638	29,800	24,800	24,800	24,800
Veh & Mach Operating Supplie	51,983	75,057	79,700	76,800	76,800	76,800
Clothing & Protective Equipm	7,401	5,134	6,500	5,500	5,500	5,500
Commodities	483,319	506,447	515,000	530,000	530,000	530,000
Equipment, Tools, & Misc Par	387,249	462,798	466,000	464,000	464,000	464,000
Construction Materials	1,094	722	3,000	1,700	1,200	1,200
Supplies	55,663	72,395	70,820	72,820	72,820	72,820
Materials and Supplies	**1,018,362**	**1,146,191**	**1,170,820**	**1,175,620**	**1,175,120**	**1,175,120**
Other Charges						
Taxes and Licenses	1,687,365	1,818,759	1,818,000	1,953,000	1,953,000	1,953,000
Depreciation and Interest	6,068,300	5,613,414	6,200,000	4,000,000	4,000,000	4,000,000
Other Charges	1,066,378	1,120,698	1,225,030	1,212,676	1,220,059	1,220,059
Other Charges	**8,822,043**	**8,552,871**	**9,243,030**	**7,165,676**	**7,173,059**	**7,173,059**
Capital Outlay						
Furniture and Equipment	34,203	17,000	10,000			
Capital Outlay	**34,203**	**17,000**	**10,000**			
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(5,187)	(11,039)		(11,710)	(11,710)	(11,710)
Allocated to Other Activities	**(5,187)**	**(11,039)**		**(11,710)**	**(11,710)**	**(11,710)**
Operating Transfers						
Operating Transfers	15,000	149,990				
Operating Transfers	**15,000**	**149,990**				
Expenditures	**15,663,736**	**15,712,806**	**16,344,071**	**14,424,171**	**14,431,054**	**14,439,861**
Non-Tax Revenue	**24,061,288**	**25,340,156**	**25,237,017**	**27,251,900**	**27,251,900**	**27,251,900**
Tax Funding	**(8,397,552)**	**(9,627,350)**	**(8,892,946)**	**(12,827,729)**	**(12,820,846)**	**(12,812,039)**

Water Reclamation Plant

Company / Business Unit
00607 49630

Employee Services

	Employees	
	2018	2019
Administrative Assistant II	1.00	1.00
Crew Chief/WRP	1.00	1.00
Custodian	1.00	1.00
Master Electrician	1.00	1.00
Assistant Mechanic	2.00	2.00
Chief Mechanic	1.00	1.00
Master Mechanic	1.00	1.00
Environmental Manager	1.00	1.00
Project Manager	1.00	1.00
Wastewater Utility Manager	1.00	1.00
Operator 1 - WRP	4.00	4.00
Operator 2 - WRP	3.00	3.00
Operator 3 - WRP	4.00	4.00
Painter 1	1.00	1.00
Environmental Specialist	2.00	2.00
Electrical & Mech Mtc Supvr	1.00	1.00
Process Control Supervisor	1.00	1.00
Electronics/Electrical Tech	2.00	2.00
Laboratory Technician	1.00	1.00
Total Regular Employees	30.00	30.00

City of Rochester, MN

Expenditure Adopted Budget

	Account Number
	00607 49635

Public Utility | **Sewer Utility Enterprise Fund** | **Sanitary Sewer Fund Debt**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
49635 Sanitary Sewer Fund Debt						
Expenditures						
Employee Services						
Contractual Services						
Expert & Professional Servic	11,800	1,700				
Contractual Services	**11,800**	**1,700**				
Materials and Supplies						
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Principal and Interest on Bonds	3,347,960	2,405,390	1,820,709	1,558,586	1,558,586	1,558,586
Bonds-Principal & Interest	**3,347,960**	**2,405,390**	**1,820,709**	**1,558,586**	**1,558,586**	**1,558,586**
Allocated to Other Activities						
Operating Transfers						
Expenditures	**3,359,760**	**2,407,090**	**1,820,709**	**1,558,586**	**1,558,586**	**1,558,586**
Non-Tax Revenue	**227,176**	**80,304**	**(40,000)**	**(40,000)**	**(40,000)**	**(40,000)**
Tax Funding	**3,132,584**	**2,326,786**	**1,860,709**	**1,598,586**	**1,598,586**	**1,598,586**



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Storm Water Management

Company / Business Unit
00609 49650

Core Responsibilities

The Storm Water Utility Division of the Public Works Department is responsible for providing storm water management services for the City. These services are provided to meet the Storm Water (MS4) Permit goal of restoring and maintaining the chemical, physical and biological integrity of waters of the state in addition to providing storm water conveyance in a manner that protects safety and property.

Major activities include:

1. Public education and outreach.
2. Public participation.
3. Citizen response to complaints, violations reports and service requests.
4. Illicit discharge detection and elimination.
5. Infrastructure mapping.
6. Storm water ordinance development and enforcement.
7. Erosion, grading and drainage plan review.
8. Construction site inspection.
9. Storm water management planning.
10. Construction of water quality treatment best management practices, including regional treatment facilities.
11. Coordination with other MS4 permittees, water planning organizations and regulatory agencies.
12. Pollution prevention and good housekeeping activities for all municipal operations.
13. Street sweeping.
14. Maintain constructed/natural infrastructure, e.g.: catch basins, sewers, ponds, drainage ways and culverts.
15. Program management via record keeping, reporting and billing.

2019 Objectives

1. Implement the storm water management activities listed above.
2. Maintain compliance with the MS4 Storm Water Permit and its Storm Water Pollution Prevention Program.

Storm Water Management

Company / Business Unit
00609 49650

Workload Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. # of public education contacts (excluding-A Litter Bit Better).	2,818,509	2,445,430	2,900,000	3,000,000
2. # of public participation events.	60	63	65	70
3. # of illicit discharge responses.	16	14	20	20
4. # of commercial and residential subdivision grading plans approved.	69	76	70	75
5. # of construction site inspections.	1,857	2,897	2,900	3,000
6. # of lane miles swept.	17,632	12,847	18,000	18,250
7. % of storm water conveyance system mapped.	100	100	100	100

Effectiveness Measurements

	2016 Actual	2017 Actual	2018 Estimated	2019 Projected
1. % of SWPPP BMP's implemented.	100%	83%	100%	100%
2. % of grading plans reviewed within 14 day turn-around time.	100%	100%	90%	100%
3. % of ponds inspected.	80%	68%	20%	20%
4. % of outfalls inspected.	22%	4%	20%	20%

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

Account Number
00609 49650

Public Utility StormWaterUtility EntrpriseFnd **Storm Water Utility**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00609 StormWaterUtility EntrpriseFnd						
49650 Storm Water Utility						
Expenditures						
Employee Services						
Regular Salaries	245,738	271,296	330,151	352,159	451,319	451,319
Temporary Salaries	23,270	23,069	20,000	22,250	22,250	22,250
Regular Overtime	76	53				
Other Pay	1,927					
Employee Benefits - Pensions	56,534	(131,413)	51,545	55,055	70,078	70,078
Employee Benefits - Insuranc	38,847	46,817	73,926	63,502	94,171	94,171
Other Employee Benefits	432	468	432	576	576	576
Employee Services	**366,824**	**210,290**	**476,054**	**493,542**	**638,394**	**638,394**
Contractual Services						
Rents and Leases	11,594	11,752	14,463	14,291	14,221	14,221
Adv, Publishing, & Printing	258	164	345	495	495	495
Contractual Mtce & Repair	137,235	166,713	155,750	160,850	160,850	160,850
Expert & Professional Servic	211,430	186,769	208,000	187,760	187,760	187,760
Communications	3,752	3,714	4,300	4,200	4,200	4,200
Travel/Training/Business Mea	2,888	1,726	3,495	4,245	4,325	4,325
Subscriptions/Bks/Membership	3,696	4,775	4,150	4,900	4,900	4,900
Utilities	4,458	4,920	5,202	6,015	6,015	6,015
Insurance and Bonds	10,953	8,346	11,430	8,315	8,315	10,442
Contractual Services	1,160,214	1,385,756	1,304,336	1,528,053	1,528,053	1,528,053
Contractual Services	**1,546,478**	**1,774,635**	**1,711,471**	**1,919,124**	**1,919,134**	**1,921,261**
Materials and Supplies						
Office Supplies	1,278	156	2,400	2,200	2,200	2,200
Veh & Mach Operating Supplie	10,707	19,722	11,190	11,605	11,605	11,605
Clothing & Protective Equipm	496	612		700	700	700
Commodities	64	1,579		1,600	1,600	1,600
Equipment, Tools, & Misc Par	305	367		400	400	400
Construction Materials	43,543	61,016	25,000	45,500	45,500	45,500
Supplies	12,304	5,913	7,000	7,650	7,650	7,650
Materials and Supplies	**68,697**	**89,365**	**45,590**	**69,655**	**69,655**	**69,655**
Other Charges						
Judgmnts/Penalties/Settlemen	3,000	30,522				
Taxes and Licenses	448,959	502,396	533,100	556,604	556,604	556,604
Depreciation and Interest	1,365,207	1,523,005	1,520,000	1,620,000	1,620,000	1,620,000
Other Charges	519,998	645,598	738,537	789,733	787,143	787,143
Other Charges	**2,337,164**	**2,701,521**	**2,791,637**	**2,966,337**	**2,963,747**	**2,963,747**
Capital Outlay						
Bonds-Principal & Interest						
Allocated to Other Activities						
Allocations to Other Activities	(13,109)	(15,217)	(12,540)	(15,890)	(15,890)	(15,890)
Allocated to Other Activities	**(13,109)**	**(15,217)**	**(12,540)**	**(15,890)**	**(15,890)**	**(15,890)**
Operating Transfers						
Operating Transfers	28,104	416,271	104,750	117,250	117,250	117,250
Operating Transfers	**28,104**	**416,271**	**104,750**	**117,250**	**117,250**	**117,250**
Expenditures	**4,334,158**	**5,176,865**	**5,116,962**	**5,550,018**	**5,692,290**	**5,694,417**
Non-Tax Revenue	**5,696,273**	**6,380,277**	**6,783,600**	**7,078,000**	**7,078,000**	**7,078,000**
Tax Funding	**(1,362,115)**	**(1,203,412)**	**(1,666,638)**	**(1,527,982)**	**(1,385,710)**	**(1,383,583)**

Storm Water Management

Company / Business Unit
00609 49650

Employee Services

	Employees	
	2018	2019
Civil Engineer Water Resources	.00	1.00
Water Resources Manager	1.00	1.00
Environmental Education Spec	1.00	1.00
SWU-Flood Control Proj Comp Sp	2.00	2.00
Total Regular Employees	4.00	5.00



Rochester EDA

Company / Business Unit
00840 8400

Core Responsibilities

The Rochester EDA accounts for expenditures related to the function of the Rochester EDA and it official board members.

2019 Objectives



Workload Measurements

Effectiveness Measurements

Capital Outlay

	Requested	Recommended	Adopted
None	N/A	N/A	N/A

City of Rochester, MN

Expenditure Adopted Budget

				Account Number		
				00840	84000	
Non-Reporting	Rochester EDA			Rochester EDA		
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
00840 Rochester EDA						
Expenditures						
Employee Services						
Contractual Services						
Adv, Publishing, & Printing		171				
Expert & Professional Servic	(5,500)					
Insurance and Bonds	2,123	18,654	18,750	19,019	19,019	19,019
Contractual Services	**(3,377)**	**18,825**	**18,750**	**19,019**	**19,019**	**19,019**
Materials and Supplies						
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Principal and Interest on Bonds	1,155,864	1,156,286	1,155,531	1,153,600	1,153,600	1,153,600
Bonds-Principal & Interest	**1,155,864**	**1,156,286**	**1,155,531**	**1,153,600**	**1,153,600**	**1,153,600**
Allocated to Other Activities						
Operating Transfers						
Expenditures	**1,152,487**	**1,175,111**	**1,174,281**	**1,172,619**	**1,172,619**	**1,172,619**
Non-Tax Revenue	**21,880**	**19,385**	**3,000**			
Tax Funding	**1,130,607**	**1,155,726**	**1,171,281**	**1,172,619**	**1,172,619**	**1,172,619**

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General Fund | General Fund | Company: 00101

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
00101 General Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	37,861,528	42,088,183	46,147,332	50,271,755	51,914,767	53,008,708
50100 General Property Taxes	37,861,528	42,088,183	46,147,332	50,271,755	51,914,767	53,008,708
50200 General Sales and Use Tax						
50250 Non Property Taxes						
50251 Hotel/Motel Tax	3,353,855	3,627,571	3,269,668	2,795,229	2,861,977	2,859,872
50250 Non Property Taxes	3,353,855	3,627,571	3,269,668	2,795,229	2,861,977	2,859,872
50300 Other Taxes						
50310 Cable TV Franchise	1,456,617	1,460,100	1,440,000	1,460,000	1,460,000	1,460,000
50320 Peoples Coop Franchise	6,035	6,311	6,000	6,300	6,300	6,300
50560 SA Collected-County Penaltie	35	3,405				
50300 Other Taxes	1,462,687	1,469,816	1,446,000	1,466,300	1,466,300	1,466,300
50099 Taxes	42,678,070	47,185,570	50,863,000	54,533,284	56,243,044	57,334,880
51000 Licenses and Permits						
51001 Business Licenses and Permits						
51120 Dance License	2,615	2,230	2,400	2,430	2,430	2,430
51130 Heating Vent Air	17,190	18,411	17,500	18,350	18,350	18,350
51140 Liquor Off Sale	10,167	11,600	10,000	10,400	10,400	10,400
51150 Liquor On Sale	335,374	319,350	325,000	314,800	325,000	325,000
51160 Beer License	13,442	13,800	14,000	11,784	14,000	14,000
51162 Investigation Fee-Liquor Sales	4,900	2,500	3,900	7,200	7,200	7,200
51172 HVAC Certificate A	275	250	275	220	220	220
51180 Theatre	50			100	100	100
51181 Bus License				936	936	936
51182 Taxi License	13,656	8,022	8,000	3,076	4,100	4,100
51190 Other Business	39,223	54,763	35,000	35,000	42,000	42,000
51001 Business Licenses and Permits	436,892	430,926	416,075	404,296	424,736	424,736
51220 Non Business Licenses /Permits						
51230 Dog License	600	500	400	200	200	200
51255 Breeder's Permit		20	20			
51350 House Movers			25	10	10	10
51375 Curb Cut Permits	2,170	2,185	1,800	1,500	1,500	1,500
51380 Residential Parkin				700		
51383 Fire Protection Equip Permit	118,471	109,628	65,000	80,000	100,000	100,000
51384 Fire Dept Permit	30,430	36,836	25,000	30,000	30,000	30,000
51710 Building Permits	1,515,238	1,868,018	1,600,000	1,550,000	1,700,000	1,700,000
51730 Electrical Permits	538,215	570,210	550,000	540,000	570,000	570,000
51740 Heating/Vent/Air Cond Permits	492,135	498,320	525,000	460,000	500,000	500,000
51750 Plumbing Permits	264,860	256,539	250,000	230,000	250,000	250,000
51760 Sign Permits	11,829	14,323	15,556	14,444	14,444	14,444
51771 Sidewalk Permits	180	21,600	12,000	12,330	15,000	15,000
51772 Driveway Permits	5,370	46,085	21,500	22,092	35,000	35,000
51773 Sewer&Water Connection Permits	13,365	52,480	34,000	34,935	40,000	40,000
51774 Obstruction Permits	930	4,465	2,500	4,465	5,165	5,165

. General Fund Company: 00101

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
51780 Housing Registration	477,551	529,508	475,000	460,000	500,000	500,000
51799 Othr Non Bus License & Permits	650	700	600	600	600	600
51220 Non Business Licenses /Permits	3,471,994	4,011,417	3,578,401	3,441,276	3,761,919	3,761,919
51000 Licenses and Permits	3,908,886	4,442,343	3,994,476	3,845,572	4,186,655	4,186,655
52000 Fines, Forfiets, and Penalties						
52001 Fines, Forfiets, and Penalties						
52105 Adm Fines - City	12,300	29,308	41,250	29,308	29,308	29,308
52106 Adm Fines - State	80		50			
52110 Moving Traffic Violations	359,553	376,622	380,000	377,000	377,000	377,000
52180 False Alarm Fines	7,750	(2,575)	9,300	3,000	3,000	3,000
52191 Seized/Forfeit Assets	165,239	125,322				
52001 Fines, Forfiets, and Penalties	544,922	528,677	430,600	409,308	409,308	409,308
52000 Fines, Forfiets, and Penalties	544,922	528,677	430,600	409,308	409,308	409,308
54000 Intergovernmental Revenue						
54001 State Revenues						
54140 State-Highway User Maintenance	900,000	900,000	1,200,000	1,200,000	1,200,000	1,200,000
54160 State - Police-/Fire State Aid	1,627,696	1,696,741	1,535,000	1,696,741	1,696,741	1,696,741
54170 State-Homestead Ag Credit Aid	346	473	300	470	470	470
54173 State - PERA Aid	55,563	55,563	55,563	55,563	55,563	55,563
54180 State - Local Gov't Aid	7,190,925	7,215,571	7,497,955	7,497,955	7,497,955	7,497,955
54200 State Grants	752,216	837,119	536,345	601,908	601,908	601,908
54001 State Revenues	10,526,746	10,705,467	10,825,163	11,052,637	11,052,637	11,052,637
54300 County Revenues						
54301 County Appropriations	103,244	104,011	132,400	99,950	103,000	103,000
54300 County Revenues	103,244	104,011	132,400	99,950	103,000	103,000
54400 Federal Revenues						
54401 Federal Grants	3,000	3,500	3,000	3,500	3,500	3,500
54460 Federal Grants - Thru State	252,780	169,772				
54400 Federal Revenues	255,780	173,272	3,000	3,500	3,500	3,500
54500 Township/City Revenues						
54600 School District Revenues						
54000 Intergovernmental Revenue	10,885,770	10,982,750	10,960,563	11,156,087	11,159,137	11,159,137
55000 Charges for Services						
55001 Service Fees						
55110 Election Filing Fees	450		500			
55130 Assessment Searche	2,330	343	600	200	200	200
55131 Parcel DvlpmntCharge ReviewFee	1,863	1,794	1,000	1,794	1,794	1,794
55135 Bldg Plan Check Fee	784,672	974,966	800,000	810,000	900,000	900,000
55140 Economic Development Fees	313,737	218,177				
55146 Clerical & Legal Services	25,000	18,816	25,000	25,000	25,000	25,000
55160 Photostatic Copies	4,502	3,278	4,800	5,200	5,200	5,200
55210 Animal Ctrl Adopt/R&B Fees	4,501	2,717	5,000	2,720	2,720	2,720
55211 Animal Ctrl Impound Fees	6,257	4,522	6,000	4,525	4,525	4,525

. General Fund Company: 00101

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
55212 Animal Control - Townships	359	815				
55230 Fire Prevention Inspections	600	1,900				
55231 BS Permit Re-inspection Fee	90	360	1,000	1,000	1,000	1,000
55235 Reports, Maps, Code Books	91	107	100	100	100	100
55250 Fire Protection Cascade Twp	161,396	165,240	169,566	170,316	170,316	170,316
55251 Fire Protection Haverhill Twp	73,430	76,367	79,381	80,505	80,505	80,505
55252 Fire Protection Marion Twp	164,312	170,884	177,719	184,828	184,828	184,828
55253 Fire Protection Rochester Twp	176,285	183,336	185,992	181,308	181,308	181,308
55254 Fire Protection Fed Med Center	5,000	5,000	5,000	5,000	5,000	5,000
55275 Secur Prop/Rmv Pblc Hzrds	6,460	13,761	7,000	8,000	8,000	8,000
55276 Police/School Liason	255,218	246,851	260,000	260,000	322,012	322,012
55278 County Share/Police Records	234,217	253,789	288,428	272,093	274,257	274,257
55279 County Share/Communications	845,288	864,104	971,690	980,332	978,411	978,547
55280 Security Srvcs-Off Duty Police	108,348	91,897				
55281 Pawn Shop Transaction Fee	35,834	30,902	35,000	35,586	35,586	35,586
55315 Street Opening Repair	167,511	165,064	105,000	110,000	165,000	165,000
55320 Sidewalk Snow Removal	29,474	21,870	20,000	25,000	25,000	25,000
55326 Street Sign Fees	22,045	36,939	2,000	15,000	15,000	15,000
55330 Maintenance of County Roads	79,117	65,310	70,000	75,000	75,000	75,000
55355 Document Prep & Recording Fee	12,124	27,711	66,077	23,000	23,000	23,000
55390 Other Charges for Services	132,829	30,904	21,600	12,245	9,745	259,745
55001 Service Fees	3,653,340	3,677,724	3,308,453	3,288,752	3,493,507	3,743,643
56000 Membership/User Fees						
56090 Partner Program Membership Fee	740	530	750	500	500	500
56000 Membership/User Fees	740	530	750	500	500	500
56300 Rentals & User Fees						
56691 Shipping and Handling Fee	36	72		50	50	50
56880 Equipment Rental	612	554	750	600	600	600
57200 Partners Ticket Sales	26,569	20,114	33,000	24,000	24,000	24,000
57210 Single Ticket sales	93,351	91,039	97,000	90,000	90,000	90,000
57490 Misc Rental/User Fees	8,709	6,895	7,500	7,500	7,500	7,500
56300 Rentals & User Fees	129,277	118,674	138,250	122,150	122,150	122,150
57500 Program Fees						
57590 Artists in the School Prgm Fee	3,250	2,450	3,000	3,250	3,250	3,250
58010 Law Enforc Class Registration	13,803	7,740				
57500 Program Fees	17,053	10,190	3,000	3,250	3,250	3,250
58850 Advertising						
58870 Program Advertising	1,868					
58850 Advertising	1,868					
58900 Commissions						
58912 Commissions-Vending Machines	177	562	400	562	562	562
58920 Contract Fees	50,000	56,500	53,045	58,000	58,000	3,000
58942 State Surcharge -	2,130	2,423	2,500	2,600	2,600	2,600
58943 State Surcharge- Trade Permits	803	1,023	1,000	1,000	1,000	1,000
58949 Misc Other Commissions	4,665	3,124	3,500	3,500	3,500	3,500
58900 Commissions	57,775	63,632	60,445	65,662	65,662	10,662
58950 Concessions						

General Fund | General Fund | Company: 00101

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
58960 Food/Product Sale Concessions		900		900	900	900
58950 Concessions		900		900	900	900
55000 Charges for Services	3,860,053	3,871,650	3,510,898	3,481,214	3,685,969	3,881,105
59000 Miscellaneous Revenues						
59010 In Lieu of Tax						
59011 In Lieu of Tax - RPU	8,832,812	8,792,163	9,056,918	9,203,000	9,203,000	9,203,000
59012 In Lieu of Tax - HRA	20,533	22,367	20,000	22,000	22,000	22,000
59013 In Lieu of Tax - Other	4,398	4,064	4,000	4,000	4,000	4,000
59014 In Lieu of Tax - Parking Enter	602,446	641,939	600,364	803,202	803,202	803,202
59015 In Lieu of Tax-Sn/SewerUtility	1,642,256	1,755,669	1,750,000	1,890,000	1,890,000	1,890,000
59016 In Lieu of Tax-St/SewerUtility	448,189	501,164	531,600	55,040	55,040	55,040
59010 In Lieu of Tax	11,550,634	11,717,366	11,962,882	11,977,242	11,977,242	11,977,242
59020 Interest						
59021 Investment Income	208,353	263,261	235,000	235,000	235,000	235,000
59022 Interest - Accounts Receivable	(3)	3				
59025 Net Unrlzd Gain(Loss) F/V Invs	(48,590)	(125,415)	(50,000)	(50,000)	(50,000)	(50,000)
59029 Interest - Other	9,424	6,470				
59020 Interest	169,184	144,319	185,000	185,000	185,000	185,000
59030 Internal Service User Charges						
59080 Rental of Real Property						
59084 Parking Lot Rentals	667	611	670	611	611	611
59089 Real Property Rental	58,309	61,698	62,486	62,315	61,966	61,966
59080 Rental of Real Property	58,976	62,309	63,156	62,926	62,577	62,577
59100 Sale of Property						
59130 Materials and Supplies	66,770	88,298	61,500	63,485	63,485	63,485
59140 Equipment and Machinery	1,228	5,185	520	520	520	520
59190 Misc SaleofGoods(tax included)	144	55	100	100	100	100
59195 Other Sale of Property	700	1,141	1,000	1,000	1,000	1,000
59100 Sale of Property	68,842	94,679	63,120	65,105	65,105	65,105
59500 Private Sources						
59518 CharitbleContribtn-Foundations	2,000			2,000	2,000	2,000
59519 CharitbleContribtn-Individuals	19,683	24,023	18,000	18,000	18,000	18,000
59520 CharitbleContribtn-Corporatns	107,438	91,750	86,000	92,000	92,000	92,000
59521 CharitbleContribtn-SupportGrps	2,000	2,800	2,000	2,000	2,000	2,000
59523 Earnings on Endowment	(644)	3,072				
59524 Corporate Matching Programs	1,778		1			
59560 Individual & Business Funds	5,567	10,348				
59572 Seal Coat Contribution	(5,180)	13,900	46,950	12,832	12,832	12,832
59500 Private Sources	132,642	145,893	152,951	126,832	126,832	126,832
59600 Reimbursements						
59660 Clerical & Legal Services		(75)	100			
59661 Witness Fee/Jury Duty Reimburs	196	1,381				
59665 Election Cost Reimbursement	39,669		39,669			
59690 Insurance Reimbursement	16,466	28,380	2,000	2,000	2,000	2,000
59691 Court Ordered Restitution	6,038	15,021		5,370	5,370	5,370

City of Rochester, MN
Revenues to Support the Adopted Budget

. General Fund Company: 00101

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
59695 Other Reimbursements	11,652	7,635	90	1,944	1,944	1,944
59600 Reimbursements	74,021	52,342	41,859	9,314	9,314	9,314
59700 Other						
59710 Cash Over & Short	(297)	375				
59730 Allow for Uncoll A/R	(8,613)	4,112				
59700 Other	(8,910)	4,487				
59000 Miscellaneous Revenues	12,045,389	12,221,395	12,468,968	12,426,419	12,426,070	12,426,070
50000 Revenues	73,923,090	79,232,385	82,228,505	85,851,884	88,110,183	89,397,155
60000 Other Financing Sources						
60100 Operating Transfers In						
60404 Oper Trf fr 404-Construction		66,000				
60406 Oper Trf fr 406-Future Cnstr		6,800				
60412 Oper Trf fr 412-FC Sls Tax Fnd	454,930	510,737	618,052	573,453	646,344	646,711
60423 Oper Trf fr 423-2013SalesTxFnd		25,000				
60500 Oper Trf<DwntnTaxAbatemntDist		3,918				
60100 Operating Transfers In	454,930	612,455	618,052	573,453	646,344	646,711
62000 Prior Year Revenue			757,909	318,396	318,396	318,396
60000 Other Financing Sources	454,930	612,455	1,375,961	891,849	964,740	965,107
00101 General Fund	74,378,020	79,844,840	83,604,466	86,743,733	89,074,923	90,362,262

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Library Fund** | **Company: 00202**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00202 Library Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	5,918,921	6,191,826	6,670,354	7,026,055	7,022,747	7,028,270
50100 General Property Taxes	5,918,921	6,191,826	6,670,354	7,026,055	7,022,747	7,028,270
50099 Taxes	5,918,921	6,191,826	6,670,354	7,026,055	7,022,747	7,028,270
52000 Fines, Forfiets, and Penalties						
52001 Fines, Forfiets, and Penalties						
52171 Lost book Fee	31,780	30,938	33,000	31,000	31,000	31,000
52172 Duplicate Library Card	1,922	1,912	2,000	1,900	1,900	1,900
52192 Collection Fee Revenue	6,939	7,066	6,000	7,000	7,000	7,000
52199 Other Fines	100,222	91,954	100,000	95,000	95,000	95,000
52001 Fines, Forfiets, and Penalties	140,863	131,870	141,000	134,900	134,900	134,900
52000 Fines, Forfiets, and Penalties	140,863	131,870	141,000	134,900	134,900	134,900
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	13,633	13,633	13,633	13,633	13,633	13,633
54200 State Grants	22,446	34,410	6,000	6,000	15,000	15,000
54001 State Revenues	36,079	48,043	19,633	19,633	28,633	28,633
54300 County Revenues						
54301 County Appropriations	906,895	949,394	969,820	999,844	999,844	999,844
54300 County Revenues	906,895	949,394	969,820	999,844	999,844	999,844
54400 Federal Revenues						
54401 Federal Grants	3,331					
54460 Federal Grants - Thru State	18,681					
54400 Federal Revenues	22,012					
54000 Intergovernmental Revenue	964,986	997,437	989,453	1,019,477	1,028,477	1,028,477
55000 Charges for Services						
55001 Service Fees						
55160 Photostatic Copies	13,501	14,171	13,000	14,000	14,000	14,000
55001 Service Fees	13,501	14,171	13,000	14,000	14,000	14,000
56300 Rentals & User Fees						
56500 Visitor Card Fee	787	919	900	900	900	900
56636 Hot Spot Rentals		2,730	4,000			
56810 Auditorium	7,186	5,070	6,000	5,500	5,500	5,500
57020 Pers Computer/Fax Usage Fee	565	348	150	300	300	300
56300 Rentals & User Fees	8,538	9,067	11,050	6,700	6,700	6,700
58900 Commissions						
58912 Commissions-Vending Machines	974	532	1,200	1,300	1,300	1,300
58949 Misc Other Commissions			250	250		
58900 Commissions	974	532	1,450	1,550	1,300	1,300

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Library Fund** | **Company: 00202**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
58950 Concessions						
58980 Vending Machine Concessions	5,471	1,014				
58950 Concessions	5,471	1,014				
55000 Charges for Services	28,484	24,784	25,500	22,250	22,000	22,000
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	17,110	22,073	11,500	11,500	11,500	11,500
59025 Net Unrlzd Gain(Loss) F/V Invs	(3,000)	(13,100)	(3,000)	(3,000)	(3,000)	(3,000)
59020 Interest	14,110	8,973	8,500	8,500	8,500	8,500
59100 Sale of Property						
59190 Misc SaleofGoods(tax included)	204	670	500	650	650	650
59100 Sale of Property	204	670	500	650	650	650
59500 Private Sources						
59560 Individual & Business Funds	278,558	257,805				
59500 Private Sources	278,558	257,805				
59600 Reimbursements						
59661 Witness Fee/Jury Duty Reimburs	120	20				
59600 Reimbursements	120	20				
59700 Other						
59710 Cash Over & Short	223	73				
59700 Other	223	73				
59000 Miscellaneous Revenues	293,215	267,541	9,000	9,150	9,150	9,150
50000 Revenues	7,346,469	7,613,458	7,835,307	8,211,832	8,217,274	8,222,797
60000 Other Financing Sources						
60100 Operating Transfers In						
62000 Prior Year Revenue			69,561	29,712	29,712	29,712
60000 Other Financing Sources			69,561	29,712	29,712	29,712
00202 Library Fund	7,346,469	7,613,458	7,904,868	8,241,544	8,246,986	8,252,509

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Municipal Recreation System** | **Company: 00221**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00221 Municipal Recreation System						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	5,715,355	6,062,960	6,303,170	6,696,407	7,031,199	7,043,671
50100 General Property Taxes	5,715,355	6,062,960	6,303,170	6,696,407	7,031,199	7,043,671
50099 Taxes	5,715,355	6,062,960	6,303,170	6,696,407	7,031,199	7,043,671
50500 SA /Util Connection Agreements						
50509 Special Assessments						
50560 SA Collected-County Penaltie	38	13				
50509 Special Assessments	38	13				
50500 SA /Util Connection Agreements	38	13				
51000 Licenses and Permits						
51220 Non Business Licenses /Permits						
51382 Tree Permits	2,100	3,330	2,000	2,000	2,000	2,000
51220 Non Business Licenses /Permits	2,100	3,330	2,000	2,000	2,000	2,000
51000 Licenses and Permits	2,100	3,330	2,000	2,000	2,000	2,000
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	9,170	9,170	9,170	9,170	9,170	9,170
54200 State Grants	55,693	10,296				
54001 State Revenues	64,863	19,466	9,170	9,170	9,170	9,170
54300 County Revenues						
54400 Federal Revenues						
54000 Intergovernmental Revenue	64,863	19,466	9,170	9,170	9,170	9,170
55000 Charges for Services						
55001 Service Fees						
55380 Athletic Field Prep Fee	18,554	23,365	25,000	23,365	23,365	23,365
55383 Tree Planting	500					
55384 Tree Removal	96,513	95,307	65,000	90,000	90,000	90,000
55385 Mowing & Weed Eradication	27,278	18,468	25,000	18,469	18,469	18,469
55390 Other Charges for Services	21,197	17,480	7,000	9,259	9,259	9,259
55001 Service Fees	164,042	154,620	122,000	141,093	141,093	141,093
56000 Membership/User Fees						
56010 Family Membership	950	760	1,000	800	800	800
56030 Senior Membership	945	525	500	500	500	500
56040 Adult Membership	4,960	4,615	5,000	5,000	5,000	5,000
56070 Youth Membership	4,920	4,605	4,500	4,500	4,500	4,500
56000 Membership/User Fees	11,775	10,505	11,000	10,800	10,800	10,800
56300 Rentals & User Fees						
56304 Athletic Field Maintenance Fee	45,891	43,996	40,000	40,000	40,000	40,000

Special Revenue Funds | **Municipal Recreation System** | **Company: 00221**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
56330 Daily Fees - Adult	491	574	600	500	500	500
56340 Daily Fees - Student	11,017	11,790	10,500	10,500	10,500	10,500
56460 Plummer House Tours	10,793	6,822	6,000	6,000	6,000	6,000
56820 Athletic Field Rental	91,773	83,344	45,000	75,000	75,000	75,000
56850 Building Rental	55,250	55,114	50,000	55,000	55,000	55,000
56880 Equipment Rental	2,513	1,750	2,500	1,750	1,750	1,750
56890 Garden Plot Rental	5,070	6,938	6,000	6,000	6,000	6,000
57080 Shelter Rental	45,800	45,650	30,000	45,649	45,649	45,649
57490 Misc Rental/User Fees	4,325	5,000	3,500	4,200	4,200	4,200
56300 Rentals & User Fees	272,923	260,978	194,100	244,599	244,599	244,599
57500 Program Fees						
57530 Adaptive Rec Programs - Adult	36,798	17,949	30,000	30,000	32,000	32,000
57560 Adaptive Rec Programs - Youth	150,857	147,233	135,000	135,000	138,000	138,000
57620 Broomball	7,085	5,731	5,000	5,000	5,000	5,000
57640 Coed Dodgeball	110	990	1,000	1,320	1,320	1,320
57950 Junior Development Lessons	2,730	2,540	3,500	3,000	3,000	3,000
57990 Kickball	6,799	6,649	7,000	6,800	6,800	6,800
58040 Men's Basketball	24,583	30,812	27,000	23,000	25,000	25,000
58070 Men's Softball - Fall League	4,203	4,443	4,200	4,200	4,200	4,200
58100 Men's Softball - Slow Pitch				40,000	40,000	40,000
58130 Men's Touch Football	2,355	2,616	2,500	2,500	2,500	2,500
58160 Men's Volleyball - Fall League	19,980	47,246	23,000	23,000	23,000	23,000
58190 Mens Volleyball-Sandlot League	9,381	11,345	10,000	10,500	10,500	10,500
58220 Mens Volleyball-Spring League	24,070	22,320	25,000	23,000	24,000	24,000
58250 Mens Volleyball-Winter League	39,308	6,518	30,000	30,000	32,000	32,000
58260 Reg Fees-Misc Programs/Events	1,210	1,380	1,000	1,200	1,200	1,200
57500 Program Fees	329,469	307,772	304,200	338,520	348,520	348,520
58850 Advertising						
58900 Commissions						
58949 Misc Other Commissions	1,203	825	1,100	825	825	825
58900 Commissions	1,203	825	1,100	825	825	825
58950 Concessions						
55000 Charges for Services	779,412	734,700	632,400	735,837	745,837	745,837
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	15,152	21,909	18,000	18,000	18,000	18,000
59025 Net Unrlzd Gain(Loss) F/V Invs	(3,000)	(13,200)	(3,800)	(3,800)	(3,800)	(3,800)
59029 Interest - Other	269	414				
59020 Interest	12,421	9,123	14,200	14,200	14,200	14,200
59080 Rental of Real Property						
59089 Real Property Rental	5,250	7,183	500	3,500	3,500	3,500
59080 Rental of Real Property	5,250	7,183	500	3,500	3,500	3,500
59100 Sale of Property						
59130 Materials and Supplies	4,270	3,938	5,000			
59140 Equipment and Machinery	536					

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Municipal Recreation System** | **Company: 00221**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
59190 Misc SaleofGoods(tax included)			1,000			
59195 Other Sale of Property	2,377	1,779	1,600	1,778	1,778	1,778
59100 Sale of Property	7,183	5,717	7,600	1,778	1,778	1,778
59500 Private Sources						
59560 Individual & Business Funds	3,986	69,524	2,000	2,000	2,000	2,000
59500 Private Sources	3,986	69,524	2,000	2,000	2,000	2,000
59600 Reimbursements						
59661 Witness Fee/Jury Duty Reimburs		20				
59690 Insurance Reimbursement	2,678					
59691 Court Ordered Restitution	400	2,848				
59695 Other Reimbursements	1,011	3,375				
59600 Reimbursements	4,089	6,243				
59700 Other						
59710 Cash Over & Short	6					
59730 Allow for Uncoll A/R	(828)	321				
59700 Other	(822)	321				
59000 Miscellaneous Revenues	32,107	98,111	24,300	21,478	21,478	21,478
50000 Revenues	6,593,875	6,918,580	6,971,040	7,464,892	7,809,684	7,822,156
60000 Other Financing Sources						
60100 Operating Transfers In						
60101 Operating Trf fr 101 - Gen Fnd	20,000	26,957				
60223 Oper Trf fr 223-Golf Fund	26,938					
60402 Oper Trf fr 402-P&R CIP	6,669	5,597				
60100 Operating Transfers In	53,607	32,554				
60000 Other Financing Sources	53,607	32,554				
00221 Municipal Recreation System	6,647,482	6,951,134	6,971,040	7,464,892	7,809,684	7,822,156

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **FE Williams** | **Company: 00222**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00222 FE Williams						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
54000 Intergovernmental Revenue						
54001 State Revenues						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	5,071	7,468	6,600	6,600	6,600	6,600
59025 Net Unrlzd Gain(Loss) F/V Invs	(600)	(2,500)	(1,500)	(1,500)	(1,500)	(1,500)
59029 Interest - Other	2,408	1,845	1,256	642	642	642
59020 Interest	6,879	6,813	6,356	5,742	5,742	5,742
59080 Rental of Real Property						
59100 Sale of Property						
59500 Private Sources						
59600 Reimbursements						
59000 Miscellaneous Revenues	6,879	6,813	6,356	5,742	5,742	5,742
50000 Revenues	6,879	6,813	6,356	5,742	5,742	5,742
60000 Other Financing Sources						
62000 Prior Year Revenue			13,644	(5,742)	(5,742)	(5,742)
60000 Other Financing Sources			13,644	(5,742)	(5,742)	(5,742)
00222 FE Williams	6,879	6,813	20,000			

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Golf** | **Company: 00223**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00223 Golf						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	162,403	142,106	165,266	296,598	188,989	191,153
50100 General Property Taxes	162,403	142,106	165,266	296,598	188,989	191,153
50099 Taxes	162,403	142,106	165,266	296,598	188,989	191,153
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	2,088	2,088	2,088	2,088	2,088	2,088
54001 State Revenues	2,088	2,088	2,088	2,088	2,088	2,088
54300 County Revenues						
54400 Federal Revenues						
54500 Township/City Revenues						
54600 School District Revenues						
54000 Intergovernmental Revenue	2,088	2,088	2,088	2,088	2,088	2,088
55000 Charges for Services						
55001 Service Fees						
56000 Membership/User Fees						
56010 Family Membership	65,948	48,978	52,500	51,200	53,500	53,500
56020 Spouse/Couple Membershp	186	30,366	22,000	28,000	32,000	32,000
56021 Senior Spouse Membership	84,133	87,130	87,000	89,000	89,000	89,000
56030 Senior Membership	158,368	155,669	159,000	158,000	159,000	159,000
56040 Adult Membership	145,324	143,498	140,000	139,000	150,500	150,500
56050 Young Adult Membership	55,641	36,679	50,000	45,000	43,000	43,000
56051 Young Adult Couple Membership		7,344	9,000	9,200	9,000	9,000
56055 Futures Membership (ages21-25)	58,221	41,547	50,000	44,000	44,000	44,000
56060 Junior Membership	14,228	12,333	14,000	14,250	14,000	14,000
56080 Patron Card	29,660	27,909	37,500	35,500	38,000	38,000
56091 Hadley Creek Membership Add-on	2,660	2,314	3,500	1,700		
56000 Membership/User Fees	614,369	593,767	624,500	614,850	632,000	632,000
56300 Rentals & User Fees						
56360 Golf Balls - small basket	61,908	69,538	76,000	71,000	74,500	74,500
56390 Green Fees-Junior(02-07=3Hole)	10,189	10,317	15,200	12,100	12,200	12,200
56392 Green Fees - 9 Hole	222,476	239,883	254,500	246,500	252,500	252,500
56393 Green Fees - 2nd 9 Hole	2,790	1,955	3,100	3,100	3,100	3,100
56394 Green Fees - 18 Hole	189,860	186,728	196,500	195,700	199,000	199,000
56397 Patron Green Fees - 9 Hole	25,816	17,029	32,900	33,600	37,000	37,000
56398 Patron Green Fees - 2nd 9 Hole	132	187	450	700	700	700
56399 Patron Green Fees - 18 Hole	21,865	10,349	30,000	26,500	29,300	29,300
56402 Golf Cart Use Fee	112,434	107,458	132,300	114,000	130,200	130,200
56403 Discounts/Coupons	(2,850)	(49)				
56300 Rentals & User Fees	644,620	643,395	740,950	703,200	738,500	738,500

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds **Golf** **Company: 00223**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
57500 Program Fees						
58280 Golf Camp Fees	11,936	15,088	14,000	15,000	15,000	15,000
57500 Program Fees	11,936	15,088	14,000	15,000	15,000	15,000
58850 Advertising						
58899 Other Advertising Revenue	900	325				
58850 Advertising	900	325				
58900 Commissions						
58949 Misc Other Commissions	53,514	52,098	57,700	58,200	62,200	62,200
58900 Commissions	53,514	52,098	57,700	58,200	62,200	62,200
58950 Concessions						
55000 Charges for Services	1,325,339	1,304,673	1,437,150	1,391,250	1,447,700	1,447,700
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	169	141				
59020 Interest	169	141				
59080 Rental of Real Property						
59089 Real Property Rental	9,054	10,122	10,000	10,000	10,000	10,000
59080 Rental of Real Property	9,054	10,122	10,000	10,000	10,000	10,000
59100 Sale of Property						
59140 Equipment and Machinery		7,984				
59100 Sale of Property		7,984				
59500 Private Sources						
59560 Individual & Business Funds	5,789	10,231	9,500	9,500	9,500	9,500
59500 Private Sources	5,789	10,231	9,500	9,500	9,500	9,500
59600 Reimbursements						
59691 Court Ordered Restitution		89				
59695 Other Reimbursements	60					
59600 Reimbursements	60	89				
59700 Other						
59710 Cash Over & Short	1,003					
59730 Allow for Uncoll A/R	(508)	512				
59700 Other	495	512				
59000 Miscellaneous Revenues	15,567	29,079	19,500	19,500	19,500	19,500
50000 Revenues	1,505,397	1,477,946	1,624,004	1,709,436	1,658,277	1,660,441
60000 Other Financing Sources						
60100 Operating Transfers In						
00223 Golf	1,505,397	1,477,946	1,624,004	1,709,436	1,658,277	1,660,441

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Graham Arena** | **Company: 00224**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00224 Graham Arena						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	33,069	44,881	45,267	25,536	16,221	16,453
50100 General Property Taxes	33,069	44,881	45,267	25,536	16,221	16,453
50099 Taxes	33,069	44,881	45,267	25,536	16,221	16,453
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	772	772	772	772	772	772
54001 State Revenues	772	772	772	772	772	772
54300 County Revenues						
54301 County Appropriations	43,981	28,800	44,338	24,608	15,293	15,526
54300 County Revenues	43,981	28,800	44,338	24,608	15,293	15,526
54000 Intergovernmental Revenue	44,753	29,572	45,110	25,380	16,065	16,298
55000 Charges for Services						
55001 Service Fees						
55390 Other Charges for Services	400					
55001 Service Fees	400					
56300 Rentals & User Fees						
56850 Building Rental	158,720	142,152	160,000	150,000	150,000	150,000
56880 Equipment Rental	1,975	2,939	4,000	3,000	3,000	3,000
56920 Ice Rental	542,099	599,023	540,000	566,500	566,500	566,500
56300 Rentals & User Fees	702,794	744,114	704,000	719,500	719,500	719,500
57500 Program Fees						
57921 Summer Hockey League	22,165	23,620	22,000	22,500	22,500	22,500
57922 Winter Hockey League			1,000			
57500 Program Fees	22,165	23,620	23,000	22,500	22,500	22,500
58850 Advertising						
58899 Other Advertising Revenue	4,000	14,154	11,400	11,400	11,400	11,400
58850 Advertising	4,000	14,154	11,400	11,400	11,400	11,400
58900 Commissions						
58949 Misc Other Commissions	9,922	7,131	10,000	8,000	8,000	8,000
58900 Commissions	9,922	7,131	10,000	8,000	8,000	8,000
58950 Concessions						
55000 Charges for Services	739,281	789,019	748,400	761,400	761,400	761,400
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	(1,208)	(1,915)	(1,700)	(1,700)	(1,700)	(1,700)
59020 Interest	(1,208)	(1,915)	(1,700)	(1,700)	(1,700)	(1,700)

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Graham Arena** | **Company: 00224**

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
59080 Rental of Real Property						
59100 Sale of Property						
59500 Private Sources						
59600 Reimbursements						
59695 Other Reimbursements	1,649	1,493				
59600 Reimbursements	1,649	1,493				
59700 Other						
59730 Allow for Uncoll A/R	1,148	607				
59700 Other	1,148	607				
59000 Miscellaneous Revenues	1,589	185	(1,700)	(1,700)	(1,700)	(1,700)
50000 Revenues	818,692	863,657	837,077	810,616	791,986	792,451
60000 Other Financing Sources						
60100 Operating Transfers In						
00224 Graham Arena	818,692	863,657	837,077	810,616	791,986	792,451



City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **National Volleyball Center** | **Company: 00226**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00226 National Volleyball Center						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	10,307	15,430	12,564	27,428	6,578	6,794
50100 General Property Taxes	10,307	15,430	12,564	27,428	6,578	6,794
50099 Taxes	10,307	15,430	12,564	27,428	6,578	6,794
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	300	300	300	300	300	300
54001 State Revenues	300	300	300	300	300	300
54600 School District Revenues						
54601 School District Appropriations		10,789	13,634	28,327	7,477	7,694
54600 School District Revenues		10,789	13,634	28,327	7,477	7,694
54000 Intergovernmental Revenue	300	11,089	13,934	28,627	7,777	7,994
55000 Charges for Services						
55001 Service Fees						
56300 Rentals & User Fees						
56330 Daily Fees - Adult	16,446	15,500	15,000	15,000	15,000	15,000
56340 Daily Fees - Student	6,181	5,686	5,000	6,000	6,000	6,000
56480 Punch Cards - Adult	2,920	3,797	3,000	3,000	3,000	3,000
56490 Punch Cards - Student	185	296	300	300	300	300
56900 Gym Rental	231,959	214,545	223,000	225,000	225,000	225,000
56300 Rentals & User Fees	257,691	239,824	246,300	249,300	249,300	249,300
57500 Program Fees						
57920 Jr Olympics Power VB League	56,190	40,582	52,000	50,000	50,000	50,000
57500 Program Fees	56,190	40,582	52,000	50,000	50,000	50,000
58850 Advertising						
58899 Other Advertising Revenue	4,264	11,533	8,000	8,000	8,000	8,000
58850 Advertising	4,264	11,533	8,000	8,000	8,000	8,000
58900 Commissions						
58949 Misc Other Commissions	36,792	45,085	35,000	42,000	42,000	42,000
58900 Commissions	36,792	45,085	35,000	42,000	42,000	42,000
58950 Concessions						
55000 Charges for Services	354,937	337,024	341,300	349,300	349,300	349,300
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	661	631	770	600	600	600
59025 Net Unrlzd Gain(Loss) F/V Invs	(100)					
59695 Other Reimbursements	1,512					
59020 Interest	2,073	631	770	600	600	600

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **National Volleyball Center** | **Company: 00226**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
59700 Other						
59730 Allow for Uncoll A/R	(125)	101				
59700 Other	(125)	101				
59000 Miscellaneous Revenues	1,948	732	770	600	600	600
50000 Revenues	367,492	364,275	368,568	405,955	364,255	364,688
60000 Other Financing Sources						
00226 National Volleyball Center	367,492	364,275	368,568	405,955	364,255	364,688



City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Recreation Center** | **Company: 00227**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00227 Recreation Center						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	585,967	567,037	463,832	421,548	419,510	421,237
50100 General Property Taxes	585,967	567,037	463,832	421,548	419,510	421,237
50099 Taxes	585,967	567,037	463,832	421,548	419,510	421,237
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	1,652	1,652	1,652	1,652	1,652	1,652
54001 State Revenues	1,652	1,652	1,652	1,652	1,652	1,652
54000 Intergovernmental Revenue	1,652	1,652	1,652	1,652	1,652	1,652
55000 Charges for Services						
56000 Membership/User Fees						
56010 Family Membership	2,017	2,291	2,000	2,000	2,000	2,000
56030 Senior Membership	2,009	2,750	3,000	3,000	3,000	3,000
56040 Adult Membership	5,488	5,230	5,000	5,000	5,000	5,000
56070 Youth Membership	556	381	1,000	1,000	1,000	1,000
56000 Membership/User Fees	10,070	10,652	11,000	11,000	11,000	11,000
56300 Rentals & User Fees						
56330 Daily Fees - Adult	41,008	42,874	44,000	40,000	40,000	40,000
56340 Daily Fees - Student	40,276	38,243	46,000	42,000	42,000	42,000
56480 Punch Cards - Adult	4,789	5,918	6,000	6,000	6,000	6,000
56490 Punch Cards - Student	4,413	1,630	4,000	2,000	2,000	2,000
56640 Personnel Services	2,911	3,900	4,000	3,500	3,500	3,500
56900 Gym Rental	5,401	9,528	12,000	8,000	8,000	8,000
56920 Ice Rental	559,467	429,689	560,000	560,000	560,000	560,000
56960 Locker Rentals	5,900	7,600	6,000	6,000	6,000	6,000
57000 Meeting Room	3,695	3,016	4,000	3,500	3,500	3,500
57040 Pool Rental	292,691	288,434	310,000	290,000	290,000	290,000
57090 Skate rentals	21,897	19,507	22,000	22,000	22,000	22,000
56300 Rentals & User Fees	982,448	850,339	1,018,000	983,000	983,000	983,000
57500 Program Fees						
58260 Reg Fees-Misc Programs/Events	5,475					
58430 Water Aerobics	1,110					
57500 Program Fees	6,585					
58850 Advertising						
58865 Ice Resurfacer Advertising	3,850	4,000	4,000	4,000	4,000	4,000
58875 Scoreboard/Marquee Advertising	1,500		3,500			
58899 Other Advertising Revenue	8,610	19,000	10,000	15,000	15,000	15,000
58850 Advertising	13,960	23,000	17,500	19,000	19,000	19,000
58900 Commissions						
58911 Commissions-Concession Sales	9,439	9,965	17,000	10,000	10,000	10,000
58912 Commissions-Vending Machines	1,318	3,618	5,000	3,000	3,000	3,000
58900 Commissions	10,757	13,583	22,000	13,000	13,000	13,000

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Recreation Center** | **Company: 00227**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
58950 Concessions						
55000 Charges for Services	1,023,820	897,574	1,068,500	1,026,000	1,026,000	1,026,000
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	3,225	6,548	4,500	4,500	4,500	4,500
59025 Net Unrlzd Gain(Loss) F/V Invs	(700)	(3,800)	(200)	(200)	(200)	(200)
59020 Interest	2,525	2,748	4,300	4,300	4,300	4,300
59080 Rental of Real Property						
59089 Real Property Rental	10,932	11,202	11,500	11,500	11,500	11,500
59080 Rental of Real Property	10,932	11,202	11,500	11,500	11,500	11,500
59100 Sale of Property						
59500 Private Sources						
59600 Reimbursements						
59700 Other						
59710 Cash Over & Short	34					
59730 Allow for Uncoll A/R	(3,242)	1,697				
59700 Other	(3,208)	1,697				
59000 Miscellaneous Revenues	10,249	15,647	15,800	15,800	15,800	15,800
50000 Revenues	1,621,688	1,481,910	1,549,784	1,465,000	1,462,962	1,464,689
60000 Other Financing Sources						
60100 Operating Transfers In						
00227 Recreation Center	1,621,688	1,481,910	1,549,784	1,465,000	1,462,962	1,464,689

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Mayo Civic Center** | **Company: 00225**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00225 Mayo Civic Center						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50250 Non Property Taxes						
50251 Hotel/Motel Tax	1,540,541	1,767,872	1,830,332	2,461,913	2,395,165	2,397,270
50250 Non Property Taxes	1,540,541	1,767,872	1,830,332	2,461,913	2,395,165	2,397,270
50099 Taxes	1,540,541	1,767,872	1,830,332	2,461,913	2,395,165	2,397,270
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	4,580	4,580	4,580	4,580	4,580	4,580
54001 State Revenues	4,580	4,580	4,580	4,580	4,580	4,580
54000 Intergovernmental Revenue	4,580	4,580	4,580	4,580	4,580	4,580
55000 Charges for Services						
55001 Service Fees						
55390 Other Charges for Services	26,427	72,697	65,000	65,000	80,000	80,000
55001 Service Fees	26,427	72,697	65,000	65,000	80,000	80,000
56300 Rentals & User Fees						
56305 Audiovisual Equipmt Rental Fee	254,501	338,275	325,000	320,000	320,000	320,000
56600 Ambulance Service	5,735	3,016	2,500	2,500	2,500	2,500
56610 Credit Card Percentage	22,844	14,109	21,000	24,000	24,000	24,000
56620 Electrical Services	44,370	70,585	40,500	40,500	70,000	70,000
56630 Event Services	7,175	7,647	6,800	6,500	6,500	6,500
56635 Internet Service/Card	28,525	23,300	8,000	25,000	25,000	25,000
56640 Personnel Services	15,641	15,958	17,500	20,000	20,000	20,000
56650 Promoter's Box Ofc Charge	32,107	29,439	37,000	38,000	38,000	38,000
56670 Event Staff Services-Stagehnds	243,325	215,347	250,000	240,000	250,000	250,000
56671 Event Staff Services-Ushers	63,658	60,105	60,000	60,000	60,000	60,000
56672 Event Staff Services-Security	45,807	46,100	45,000	45,000	45,000	45,000
56680 Telephone Services	5,240	1,395	5,000	1,000	1,000	1,000
56690 Ticket Surcharge/Facility Fee	56,841	80,133	95,000	96,000	96,000	96,000
56700 Ticketmaster Charges	11,589	8,335	10,000	11,000	11,000	11,000
56850 Building Rental	928,803	1,309,853	1,549,000	1,450,000	1,475,000	1,475,000
56880 Equipment Rental	40,087	41,966	40,000	40,000	40,000	40,000
56980 Ticket Sales		390				
57490 Misc Rental/User Fees	15,062	8,227	7,500	5,000	5,000	5,000
56300 Rentals & User Fees	1,821,310	2,274,180	2,519,800	2,424,500	2,489,000	2,489,000
57500 Program Fees						
58850 Advertising						
58875 Scoreboard/Marquee Advertising	1,062	1,434	1,000	1,500	1,500	1,500
58899 Other Advertising Revenue	200	200	500	1,000	1,000	1,000
58850 Advertising	1,262	1,634	1,500	2,500	2,500	2,500
58900 Commissions						
58910 Catering percentage	147,939	335,933	370,000	295,000	295,000	295,000
58920 Contract Fees	1,000	2,000				

Special Revenue Funds | **Mayo Civic Center** | **Company: 00225**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
58930 Show Settlements	(7,090)	(18,861)				
58949 Misc Other Commissions	7,373	14,816	9,000	13,000	13,000	13,000
58900 Commissions	149,222	333,888	379,000	308,000	308,000	308,000
58950 Concessions						
58958 Miscellaneous Concessions	907	672	500	500	500	500
58959 Non-Alc Beverages Concessions	132,739	136,409	150,000	170,000	175,000	175,000
58960 Food/Product Sale Concessions	226,648	232,510	240,000	260,000	275,000	275,000
58961 Alcohol Sale Concessions	138,789	152,161	170,000	180,000	180,000	180,000
58962 Catering Sales-Food&Beverages	103,293	179,812	200,000	210,000	220,000	220,000
58963 CateringSales-AlcoholBeverages	22,012	69,103	35,000	60,000	65,000	65,000
58964 CateringSales-Misc Products	143	428	500	500	500	500
58965 CateringSales-Non-AlcBeverages	25,350	33,502	40,000	35,000	45,000	45,000
58980 Vending Machine Concessions	7,854	13,577	10,000	10,000	10,000	10,000
58950 Concessions	657,735	818,174	846,000	926,000	971,000	971,000
55000 Charges for Services	2,655,956	3,500,573	3,811,300	3,726,000	3,850,500	3,850,500
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	3,419	3,426				
59025 Net Unrlzd Gain(Loss) F/V Invs	(2,600)	(400)				
59029 Interest - Other	126	40	75	40	40	40
59020 Interest	945	3,066	75	40	40	40
59080 Rental of Real Property						
59100 Sale of Property						
59195 Other Sale of Property	225	75				
59100 Sale of Property	225	75				
59500 Private Sources						
59600 Reimbursements						
59661 Witness Fee/Jury Duty Reimburs	80					
59695 Other Reimbursements	18,205	14,000	15,250	13,750	13,750	13,750
59600 Reimbursements	18,285	14,000	15,250	13,750	13,750	13,750
59700 Other						
59710 Cash Over & Short	(91)	124				
59730 Allow for Uncoll A/R	(2,348)	(1,315)				
59700 Other	(2,439)	(1,191)				
59000 Miscellaneous Revenues	17,016	15,950	15,325	13,790	13,790	13,790
50000 Revenues	4,218,093	5,288,975	5,661,537	6,206,283	6,264,035	6,266,140
60000 Other Financing Sources						
60100 Operating Transfers In						
62000 Prior Year Revenue				46,105	46,105	46,105
60000 Other Financing Sources				46,105	46,105	46,105

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Mayo Civic Center** | **Company: 00225**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00225 Mayo Civic Center	4,218,093	5,288,975	5,661,537	6,252,388	6,310,140	6,312,245



City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Airport Fund** | **Company: 00270**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00270 Airport Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	405,108	534,873	522,500	511,763	511,763	511,763
50100 General Property Taxes	405,108	534,873	522,500	511,763	511,763	511,763
50099 Taxes	405,108	534,873	522,500	511,763	511,763	511,763
54000 Intergovernmental Revenue						
54001 State Revenues						
54200 State Grants	427,951	250,644	249,935	249,935	249,935	249,935
54001 State Revenues	427,951	250,644	249,935	249,935	249,935	249,935
54300 County Revenues						
54400 Federal Revenues						
54000 Intergovernmental Revenue	427,951	250,644	249,935	249,935	249,935	249,935
55000 Charges for Services						
55001 Service Fees						
55300 Airport Landing Fees	409,584	598,925	607,984	675,684	675,684	675,684
55390 Other Charges for Services	497,814	677,795	575,842	736,913	736,913	736,913
55001 Service Fees	907,398	1,276,720	1,183,826	1,412,597	1,412,597	1,412,597
56300 Rentals & User Fees						
58850 Advertising						
58899 Other Advertising Revenue	19,925	18,633	17,700	15,000	15,000	15,000
58850 Advertising	19,925	18,633	17,700	15,000	15,000	15,000
58900 Commissions						
58920 Contract Fees	71,764	70,503	54,430	54,915	54,915	54,915
58949 Misc Other Commissions	410,838	536,982	413,814	629,841	629,841	629,841
58900 Commissions	482,602	607,485	468,244	684,756	684,756	684,756
58950 Concessions						
55000 Charges for Services	1,409,925	1,902,838	1,669,770	2,112,353	2,112,353	2,112,353
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	5,469	17,922	7,500	7,500	7,500	7,500
59025 Net Unrlzd Gain(Loss) F/V Invs	(3,800)	(15,500)	(700)	(700)	(700)	(700)
59029 Interest - Other	3,557	3,702	3,000	3,500	3,500	3,500
59020 Interest	5,226	6,124	9,800	10,300	10,300	10,300
59080 Rental of Real Property						
59084 Parking Lot Rentals	475,489	641,756	776,227	750,854	750,854	750,854
59089 Real Property Rental	1,677,747	1,760,098	1,972,242	1,884,363	1,884,363	1,884,363
59080 Rental of Real Property	2,153,236	2,401,854	2,748,469	2,635,217	2,635,217	2,635,217

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Airport Fund** | **Company: 00270**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
59100 Sale of Property						
59195 Other Sale of Property		(1,943)				
59100 Sale of Property		(1,943)				
59500 Private Sources						
59600 Reimbursements						
59683 US Customs Service O/T-FBO	38,933	38,834	40,000	39,000	39,000	39,000
59695 Other Reimbursements	7,626	5,233				
59600 Reimbursements	46,559	44,067	40,000	39,000	39,000	39,000
59700 Other						
59730 Allow for Uncoll A/R	(491)					
59732 A/R Deduction Suspense		(1,254)				
59700 Other	(491)	(1,254)				
59000 Miscellaneous Revenues	2,204,530	2,448,848	2,798,269	2,684,517	2,684,517	2,684,517
50000 Revenues	4,447,514	5,137,203	5,240,474	5,558,568	5,558,568	5,558,568
60000 Other Financing Sources						
60100 Operating Transfers In						
62010 Fund Balance/Retained Earnings			(468,461)	(939,749)	(751,749)	(748,309)
60000 Other Financing Sources			(468,461)	(939,749)	(751,749)	(748,309)
00270 Airport Fund	4,447,514	5,137,203	4,772,013	4,618,819	4,806,819	4,810,259

Special Revenue Funds | **Transit Fund** | **Company: 00280**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00280 Transit Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	1,162	(295)		3,974,179		
50100 General Property Taxes	1,162	(295)		3,974,179		
50099 Taxes	1,162	(295)		3,974,179		
52000 Fines, Forfiets, and Penalties						
52001 Fines, Forfiets, and Penalties						
54000 Intergovernmental Revenue						
54001 State Revenues						
54200 State Grants	4,751,126	6,413,295	6,088,950	6,712,150	7,007,850	8,262,050
54001 State Revenues	4,751,126	6,413,295	6,088,950	6,712,150	7,007,850	8,262,050
54300 County Revenues						
54400 Federal Revenues						
54401 Federal Grants	1,049,000	250,474	1,909,617	2,000,000	2,000,000	2,000,000
54460 Federal Grants - Thru State	9,600					
54400 Federal Revenues	1,058,600	250,474	1,909,617	2,000,000	2,000,000	2,000,000
54000 Intergovernmental Revenue	5,809,726	6,663,769	7,998,567	8,712,150	9,007,850	10,262,050
55000 Charges for Services						
55001 Service Fees						
55390 Other Charges for Services	197,467	186,337	225,000	240,000	209,000	209,000
55001 Service Fees	197,467	186,337	225,000	240,000	209,000	209,000
56300 Rentals & User Fees						
57405 Transit Bus Passes	1,477,278	1,402,977	2,101,128	2,635,000	1,562,000	1,562,000
56300 Rentals & User Fees	1,477,278	1,402,977	2,101,128	2,635,000	1,562,000	1,562,000
58850 Advertising						
58899 Other Advertising Revenue	95,093	78,512	100,000	75,000	70,000	70,000
58850 Advertising	95,093	78,512	100,000	75,000	70,000	70,000
55000 Charges for Services	1,769,838	1,667,826	2,426,128	2,950,000	1,841,000	1,841,000
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	16,607	39,474	26,700	26,700	26,700	26,700
59025 Net Unrlzd Gain(Loss) F/V Invs	(3,400)	(21,900)	(1,000)	(1,000)	(1,000)	(1,000)
59020 Interest	13,207	17,574	25,700	25,700	25,700	25,700
59100 Sale of Property						
59500 Private Sources						
59560 Individual & Business Funds	845,935	1,086,299	832,500	832,500	1,466,200	1,466,200
59500 Private Sources	845,935	1,086,299	832,500	832,500	1,466,200	1,466,200

City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds | **Transit Fund** | **Company: 00280**

Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
59600 Reimbursements						
59690 Insurance Reimbursement	2,088	36,476				
59695 Other Reimbursements		1,605				
59600 Reimbursements	2,088	38,081				
59700 Other						
59730 Allow for Uncoll A/R	8,425	119				
59700 Other	8,425	119				
59000 Miscellaneous Revenues	869,655	1,142,073	858,200	858,200	1,491,900	1,491,900
50000 Revenues	8,450,381	9,473,373	11,282,895	16,494,529	12,340,750	13,594,950
60000 Other Financing Sources						
60100 Operating Transfers In						
62010 Fund Balance/Retained Earnings			777,297	232,000	66,398	(274,271)
60000 Other Financing Sources			777,297	232,000	66,398	(274,271)
00280 Transit Fund	8,450,381	9,473,373	12,060,192	16,726,529	12,407,148	13,320,679



City of Rochester, MN
Revenues to Support the Adopted Budget

Special Revenue Funds	EDA Administration Fund				Company: 00290	
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
00290 EDA Administration Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
54000 Intergovernmental Revenue						
54001 State Revenues						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	6,200	9,053	8,300	8,300	8,300	8,300
59025 Net Unrlzd Gain(Loss) F/V Invs	(2,600)	(3,400)	(1,200)	(1,200)	(1,200)	(1,200)
59020 Interest	3,600	5,653	7,100	7,100	7,100	7,100
59080 Rental of Real Property						
59089 Real Property Rental	2,497,575	2,663,387	2,665,318	2,646,029	2,646,029	2,646,029
59080 Rental of Real Property	2,497,575	2,663,387	2,665,318	2,646,029	2,646,029	2,646,029
59600 Reimbursements						
59700 Other						
59730 Allow for Uncoll A/R	6,790	(1,733)	(2,000)	(2,000)	(2,000)	(2,000)
59700 Other	6,790	(1,733)	(2,000)	(2,000)	(2,000)	(2,000)
59000 Miscellaneous Revenues	2,507,965	2,667,307	2,670,418	2,651,129	2,651,129	2,651,129
50000 Revenues	2,507,965	2,667,307	2,670,418	2,651,129	2,651,129	2,651,129
60000 Other Financing Sources						
62010 Fund Balance/Retained Earnings			(97,533)	(96,210)	(96,210)	(96,210)
60000 Other Financing Sources			(97,533)	(96,210)	(96,210)	(96,210)
00290 EDA Administration Fund	2,507,965	2,667,307	2,572,885	2,554,919	2,554,919	2,554,919

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds | **Parking Enterprise Fund** | **Company: 00601**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00601 Parking Enterprise Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
51000 Licenses and Permits						
51220 Non Business Licenses /Permits						
51380 Residential Parkin	36,178	39,190	24,000	40,000	40,000	40,000
51774 Obstruction Permits	2,070	4,849	2,000	2,000	2,000	2,000
51220 Non Business Licenses /Permits	38,248	44,039	26,000	42,000	42,000	42,000
51000 Licenses and Permits	38,248	44,039	26,000	42,000	42,000	42,000
52000 Fines, Forfiets, and Penalties						
52001 Fines, Forfiets, and Penalties						
52120 Parking Fines Collected - City	322,585	357,478	346,000	370,000	370,000	370,000
52121 Parking Fines/Warrnts-Govt Ctr	2,399	8,251				
52130 Parkg Warrant-County Collected	1,718	235				
52131 Parking Warrant-City Collected	21,633	2,519				
52001 Fines, Forfiets, and Penalties	348,335	368,483	346,000	370,000	370,000	370,000
52000 Fines, Forfiets, and Penalties	348,335	368,483	346,000	370,000	370,000	370,000
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	577	577	577	577	577	577
54001 State Revenues	577	577	577	577	577	577
54300 County Revenues						
54400 Federal Revenues						
54000 Intergovernmental Revenue	577	577	577	577	577	577
55000 Charges for Services						
55001 Service Fees						
56000 Membership/User Fees						
56255 CashKey Meter Reve	107,538	30,711				
56260 Street Meter Coin	927,890	996,740	950,000	1,000,000	1,000,000	1,000,000
56270 Parking Ramps	5,135,382	5,504,315	5,148,949	7,418,756	7,418,756	7,418,756
56280 Meter Bag/Courtesy Prkg Rev	47,865	39,771	20,000	40,000	40,000	40,000
56290 Lot Meter Coin Revenue	148,382	143,003	144,000	144,000	144,000	144,000
56295 Non-metered Parking Lots	326,766	418,120	407,769	355,047	377,080	377,080
56000 Membership/User Fees	6,693,823	7,132,660	6,670,718	8,957,803	8,979,836	8,979,836
55000 Charges for Services	6,693,823	7,132,660	6,670,718	8,957,803	8,979,836	8,979,836
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	150,583	216,233	205,000	205,000	205,000	205,000
59025 Net Unrlzd Gain(Loss) F/V Invs	(24,100)	(63,700)	(25,000)	(25,000)	(25,000)	(25,000)
59020 Interest	126,483	152,533	180,000	180,000	180,000	180,000

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds	Parking Enterprise Fund				Company: 00601	
Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
59100 Sale of Property						
59600 Reimbursements						
59691 Court Ordered Restitution	1,981	1,814				
59695 Other Reimbursements	180	2,140				
59600 Reimbursements	2,161	3,954				
59700 Other						
59711 GASB 68 Pension Revenue	1,318	100				
59730 Allow for Uncoll A/R	(199)	(440)				
59700 Other	1,119	(340)				
59000 Miscellaneous Revenues	129,763	156,147	180,000	180,000	180,000	180,000
50000 Revenues	7,210,746	7,701,906	7,223,295	9,550,380	9,572,413	9,572,413
60000 Other Financing Sources						
60080 Capital Contributions						
60082 ContributdCapital-Municipality		126,579				
60080 Capital Contributions		126,579				
60100 Operating Transfers In						
62010 Fund Balance/Retained Earnings			(630,058)	(2,827,702)	(2,896,686)	(2,891,005)
60000 Other Financing Sources		126,579	(630,058)	(2,827,702)	(2,896,686)	(2,891,005)
00601 Parking Enterprise Fund	7,210,746	7,828,485	6,593,237	6,722,678	6,675,727	6,681,408

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds | **Sewer Utility Enterprise Fund** | **Company: 00607**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00607 Sewer Utility Enterprise Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50200 General Sales and Use Tax						
51000 Licenses and Permits						
51001 Business Licenses and Permits						
51190 Other Business	1,300	900	1,600	900	900	900
51001 Business Licenses and Permits	1,300	900	1,600	900	900	900
51000 Licenses and Permits	1,300	900	1,600	900	900	900
52000 Fines, Forfiets, and Penalties						
52001 Fines, Forfiets, and Penalties						
54000 Intergovernmental Revenue						
54001 State Revenues						
54173 State - PERA Aid	9,219	9,219	9,219	9,219	9,219	9,219
54001 State Revenues	9,219	9,219	9,219	9,219	9,219	9,219
54400 Federal Revenues						
54000 Intergovernmental Revenue	9,219	9,219	9,219	9,219	9,219	9,219
55000 Charges for Services						
55001 Service Fees						
55370 Leachate Treatment	29,088	25,895	28,000	26,000	26,000	26,000
55374 Non-CitySewerDistrictDischarge	28,163	41,584	38,000	42,000	42,000	42,000
55375 Sewage Disposal	175,906	90,186	80,000	20,000	20,000	20,000
55376 Fats,Oils&Greases (FOG) Fees	2,673	4,602	10,000	9,000	9,000	9,000
55377 Portable Toilet Disposal				70,000	70,000	70,000
55390 Other Charges for Services	1,584	2,392	1,400	500	500	500
55001 Service Fees	237,414	164,659	157,400	167,500	167,500	167,500
56300 Rentals & User Fees						
57410 Sn/Sewer Service Charge	23,442,603	25,105,358	25,000,000	27,000,000	27,000,000	27,000,000
56300 Rentals & User Fees	23,442,603	25,105,358	25,000,000	27,000,000	27,000,000	27,000,000
55000 Charges for Services	23,680,017	25,270,017	25,157,400	27,167,500	27,167,500	27,167,500
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	236,818	396,958	311,000	311,000	311,000	311,000
59025 Net Unrlzd Gain(Loss) F/V Invs	32,995	(165,653)	(90,000)	(90,000)	(90,000)	(90,000)
59029 Interest - Other	151,181	77,858				
59020 Interest	420,994	309,163	221,000	221,000	221,000	221,000
59080 Rental of Real Property						
59089 Real Property Rental	330,600	52,300	66,417	66,000	66,000	66,000
59080 Rental of Real Property	330,600	52,300	66,417	66,000	66,000	66,000

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds | **Sewer Utility Enterprise Fund** | **Company: 00607**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
59100 Sale of Property						
59130 Materials and Supplies	4,255	2,969	2,000	3,000	3,000	3,000
59140 Equipment and Machinery		1,515				
59195 Other Sale of Property	1,393		1,500			
59100 Sale of Property	5,648	4,484	3,500	3,000	3,000	3,000
59600 Reimbursements						
59661 Witness Fee/Jury Duty Reimburs	40					
59690 Insurance Reimbursement	2,853					
59695 Other Reimbursements	42,832	14,778	10,000	15,000	15,000	15,000
59600 Reimbursements	45,725	14,778	10,000	15,000	15,000	15,000
59700 Other						
59711 GASB 68 Pension Revenue	12,191	966				
59730 Allow for Uncoll A/R	(4,862)	6,975				
59700 Other	7,329	7,941				
59000 Miscellaneous Revenues	810,296	388,666	300,917	305,000	305,000	305,000
50000 Revenues	24,500,832	25,668,802	25,469,136	27,482,619	27,482,619	27,482,619
60000 Other Financing Sources						
60080 Capital Contributions						
60081 Contributed Capital -Donations	2,192,831	1,671,411				
60082 ContributdCapital-Municipality	701,165	706,706				
60080 Capital Contributions	2,893,996	2,378,117				
60100 Operating Transfers In						
62010 Fund Balance/Retained Earnings			2,625,299	(313,240)	(1,362,513)	(1,347,036)
60000 Other Financing Sources	2,893,996	2,378,117	2,625,299	(313,240)	(1,362,513)	(1,347,036)
00607 Sewer Utility Enterprise Fund	27,394,828	28,046,919	28,094,435	27,169,379	26,120,106	26,135,583

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds — **StormWaterUtility EntrpriseFnd** — **Company: 00609**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00609 StormWaterUtility EntrpriseFnd						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
51000 Licenses and Permits						
51001 Business Licenses and Permits						
51220 Non Business Licenses /Permits						
51770 Grading Permit	15,304	17,616	16,000	17,000	17,000	17,000
51220 Non Business Licenses /Permits	15,304	17,616	16,000	17,000	17,000	17,000
51000 Licenses and Permits	15,304	17,616	16,000	17,000	17,000	17,000
54000 Intergovernmental Revenue						
54001 State Revenues						
54400 Federal Revenues						
55000 Charges for Services						
55001 Service Fees						
55136 Grading Plan Check Fee	3,680	4,195	3,600	4,000	4,000	4,000
55001 Service Fees	3,680	4,195	3,600	4,000	4,000	4,000
56300 Rentals & User Fees						
57415 Storm Water Utility Fee	5,602,358	6,264,555	6,645,000	6,938,000	6,938,000	6,938,000
56300 Rentals & User Fees	5,602,358	6,264,555	6,645,000	6,938,000	6,938,000	6,938,000
55000 Charges for Services	5,606,038	6,268,750	6,648,600	6,942,000	6,942,000	6,942,000
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	89,531	155,198	124,000	124,000	124,000	124,000
59025 Net Unrlzd Gain(Loss) F/V Invs	(14,600)	(62,100)	(5,000)	(5,000)	(5,000)	(5,000)
59020 Interest	74,931	93,098	119,000	119,000	119,000	119,000
59080 Rental of Real Property						
59100 Sale of Property						
59500 Private Sources						
59600 Reimbursements						
59690 Insurance Reimbursement		813				
59600 Reimbursements		813				
59700 Other						
59711 GASB 68 Pension Revenue	2,106	99				
59730 Allow for Uncoll A/R	(8,698)	8,896				
59700 Other	(6,592)	8,995				
59000 Miscellaneous Revenues	68,339	102,906	119,000	119,000	119,000	119,000

City of Rochester, MN
Revenues to Support the Adopted Budget

Enterprise Funds | **StormWaterUtility EntrpriseFnd** | **Company: 00609**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
50000 Revenues	5,689,681	6,389,272	6,783,600	7,078,000	7,078,000	7,078,000
60000 Other Financing Sources						
60080 Capital Contributions						
60081 Contributed Capital -Donations	2,551,680	2,862,571				
60082 ContributdCapital-Municipality	4,598,203	1,134,205				
60080 Capital Contributions	7,149,883	3,996,776				
60100 Operating Transfers In						
60404 Oper Trf fr 404-Construction	30,000					
60100 Operating Transfers In	30,000					
62010 Fund Balance/Retained Earnings			(1,666,638)	(1,527,982)	(1,385,710)	(1,383,583)
60000 Other Financing Sources	7,179,883	3,996,776	(1,666,638)	(1,527,982)	(1,385,710)	(1,383,583)
00609 StormWaterUtility EntrpriseFnd	12,869,564	10,386,048	5,116,962	5,550,018	5,692,290	5,694,417



City of Rochester, MN
Revenues to Support the Adopted Budget

Component Unit Rochester EDA **Company: 00840**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00840 Rochester EDA						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
54000 Intergovernmental Revenues						
54001 State Revenues						
54300 County Revenues						
54400 Federal Revenues						
59000 Miscellaneous Revenues						
59020 Interest Revenue						
59029 Other Interest Revenue	21,880	19,385	3,000			
59020 Interest Revenue	21,880	19,385	3,000			
59080 Rental of Real Property						
59100 Sale of Property						
59500 Private Sources						
59000 Miscellaneous Revenues	21,880	19,385	3,000			
50000 Revenues	21,880	19,385	3,000			
60000 Other Financing Sources						
60100 Operating Transfers In						
60290 Oper Trf fr 290 EDA Admin Fund	1,122,530	1,177,512	1,171,281	1,172,619	1,172,619	1,172,619
60100 Operating Transfers In	1,122,530	1,177,512	1,171,281	1,172,619	1,172,619	1,172,619
60000 Other Financing Sources	1,122,530	1,177,512	1,171,281	1,172,619	1,172,619	1,172,619
00840 Rochester EDA	1,144,410	1,196,897	1,174,281	1,172,619	1,172,619	1,172,619

Section III

Internal Service

Budget Details

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FUNCTION: Internal Service Funds		ACCT NO.
	Equipment Revolving	701-49901
	Eq Revl Debt Service	701-49904,5,7
	Copy Center	701-49906
	ITRF Capital	702-49911
	ITRF Integration	702-49912
	ITRF Library	702-49913
	ITRF MCC	702-49914
	ITRF RPW	702-49915
	ITRF P&R	702-49916

SUMMARY

			2019		
ITEM	2017 ACTUAL	2018 BUDGET	REQUESTED	RECOMMENDED	ADOPTED
701 Company					
Equipment Revolving	$7,753,765	$7,432,023	$8,133,575	$7,292,835	$7,251,502
Debt Service *	146,666	187,539	267,477	267,477	267,477
Copy Center	22,122	32,766	22,192	22,192	22,192
Subtotal	$7,922,553	$7,652,328	$8,423,244	$7,582,504	$7,541,171
702 Company					
ITRF	$918,393	$2,250,078	$1,215,505	$1,215,505	$1,215,505
ITRF Integration	-	$96,000	157,500	157,500	157,500
ITRF Library	75,775	99,525	87,025	87,025	87,025
ITRF MCC	206,388	55,613	50,686	50,686	50,686
ITRF RPW	231,293	249,123	272,860	264,751	264,751
ITRF P&R	1,705	1,708	1,709	1,709	1,709
Subtotal	$1,433,554	$2,752,047	$1,785,285	$1,777,176	$1,777,176
TOTAL	$9,356,107	$10,404,375	$10,208,529	$9,359,680	$9,318,347

FUNCTION Equipment Revolving

The purpose of this fund is to provide financing for the purchase of replacement equipment. City departments pay rental charges for equipment used. Rental charges include charges for depreciation. Funds are used only for the purchase of vehicular equipment as approved by the Common Council. This fund provides for the orderly replacement of equipment and avoids large increases in the tax levy in any one year for equipment purchases.

FUNCTION Copy Center

This account provides for supplies, maintenance, and equipment charges for the City Hall copy machines. Charges are made to the departments on the basis of actual use, which provides for the eventual replacement of equipment.

FUNCTION Computer Technology Revolving

The purpose of this fund is to: 1) provide for the purchase and upgrading of computer equipment and base-system software, 2) maintain current computer hardware. User charges will be assessed against the City departments using personal computers.

* includes principal amounts

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City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00701	49900

Internal Service **Equipment Revolving Fund** **Equipment Revolving**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
49900 Equipment Revolving						
Expenditures						
Employee Services						
Contractual Services						
Adv, Publishing, & Printing		170				
Expert & Professional Servic	5,692	13,719				
Contractual Services	**5,692**	**13,889**				
Materials and Supplies						
Other Charges						
Depreciation and Interest	2,847,151	3,186,634	3,530,553	3,638,765	3,587,891	3,586,558
Other Charges	**2,847,151**	**3,186,634**	**3,530,553**	**3,638,765**	**3,587,891**	**3,586,558**
Capital Outlay						
Machinery and Vehicles	4,215,654	4,553,242	3,901,470	4,494,810	3,704,944	3,664,944
Capital Outlay	**4,215,654**	**4,553,242**	**3,901,470**	**4,494,810**	**3,704,944**	**3,664,944**
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**7,068,497**	**7,753,765**	**7,432,023**	**8,133,575**	**7,292,835**	**7,251,502**
Non-Tax Revenue	**2,971,251**	**3,402,035**	**3,530,553**	**3,638,765**	**3,871,680**	**3,870,347**
Tax Funding	**4,097,246**	**4,351,730**	**3,901,470**	**4,494,810**	**3,421,155**	**3,381,155**

Function: Internal Service	Fund: Equipment Revolving								Account # 701-49901
						2019 Budget			
CODE NO.	ITEM		BASIS YRS	REQUESTED #	REQUESTED AMOUNT	RECOMMENDED #	RECOMMENDED AMOUNT	ADOPTED #	ADOPTED AMOUNT
85500	***Machinery & Equipment***								
	42144 - Police								
	2019 Ford Interceptor Utility	*	3	5	$ 193,830	2	$ 77,532	2	$ 77,532
	2019 Ford Interceptor Utility	*	3	2	$ 72,224	2	$ 72,224	2	$ 72,224
	2019 Ford Interceptor Utility	N	3			1	$ 88,161	1	$ 88,161
	2019 Ford F-150 Pick Up	*	5	2	$ 85,956	2	$ 85,956	2	$ 85,956
	2019 Ford Interceptor Sedan	*	5	2	$ 68,962	2	$ 68,962	2	$ 68,962
	2019 Ford Interceptor Sedan	*	5	1	$ 31,981	1	$ 31,981	1	$ 31,981
	2019 Ford Sedan	*	5	1	$ 18,189	1	$ 18,189	1	$ 18,189
				13	471,142	11	443,005	11	443,005
	42220 - Fire Suppression								
	Pierce Platform Aerial	*	20	1	1,300,000	1	1,300,000	1	1,260,000
				1	1,300,000	1	1,300,000	1	1,260,000
	42230 - Fire Prevention								
	Ford Explorer	*	7	1	25,000				
				1	25,000				
	42250 - Fire								
	Truck Box	*	10	1	74,000	1	74,000	1	74,000
				1	74,000	1	74,000	1	74,000
	42430 - Building Safety Inspection								
	2018 Ford Escape	*	8	1	24,495	1	24,495	1	24,495
				1	24,495	1	24,495	1	24,495
	42510 - Flood Control								
	1/2 Ton Pickup	*	7	1	34,613	1	34,613	1	34,613
	Mower	*	6	1	32,000	1	32,000	1	32,000
				2	66,613	2	66,613	2	66,613
	42610 - Emergency Management								
	Ford Escape	*	7	1	19,064				
				1	19,064				
	43020 - Public Works Design								
	Sport Utility Vehicle	*	10	1	25,928	1	25,928	1	25,928
				1	25,928	1	25,928	1	25,928
	43115 - Infrastructure Mtce Street Ops								
	Bobcat S650 Skid Steer Trd Prgrm ($45,007 Value ea)		7	2	14,014				
	Bobcat T650 Skid Steer Trd Prgrm ($56,380 Value)		7	1	8,880				
	Trackless Debris Blower	N	7			1	11,500	1	11,500
	138AD Drum Roller	*	15	1	54,654				
	18" High Flow Planer	N	5			1	12,000	1	12,000
	Bituminous Recycler Trailer	N	10			1	48,130	1	48,130
	Tandem Dump Truck	*	10	1	252,074	1	252,074	1	252,074
	Tandem Dump Truck	*	10	1	249,944	1	249,944	1	249,944

*	= Current unit is fully depreciated
	= Current unit is not fully depreciated
N	= New vehicle request
N+	= Keep current vehicle as "spare", not to be replaced in future
S	= Replaces a "spare" vehicle, not to be replaced in future

Function:	Fund:								Account #
Internal Service	Equipment Revolving					**2019 Budget**			701-49901
CODE NO.	ITEM		BASIS YRS	REQUESTED #	REQUESTED AMOUNT	RECOMMENDED #	RECOMMENDED AMOUNT	ADOPTED #	ADOPTED AMOUNT
85500	***Machinery & Equipment***								
	43115 - Infrastructure Mtce Street Ops								
	Tandem Dump Truck	*	10	1	247,814	1	247,814	1	247,814
	One Ton Crew Cab Pickup	*	10	1	69,758	1	69,758	1	69,758
	Wheel Loader with Snow Plow & Winch	*	15	1	212,500	1	212,500	1	212,500
	Elgin Pelican Sweeper		5	1	194,877				
	One Ton Pickup W/ Snow Plow	*	10	1	62,303	1	62,303	1	62,303
	Crack Sealer	*	15	1	51,000				
				12	1,417,818	9	1,166,023	9	1,166,023
	43130 - PWTOC Operations								
	Scrubber / Sweeper ModIM30	*	5	1	57,585	1	57,585	1	57,585
				1	57,585	1	57,585	1	57,585
	46031 - Parks								
	Wide Area Mower	*	6	2	186,000	2	186,000	2	186,000
	Rough Mower	*	6	1	18,000	1	18,000	1	18,000
	Mower	*	6	1	28,150	1	28,150	1	28,150
	Mower	*	7	1	115,020	1	115,020	1	115,020
	Pick Up Truck	N+	7	1	37,275				
	Pick Up Truck	*	7	1	37,275	1	37,275	1	37,275
	Pick Up Truck	*	10	1	39,938	1	39,938	1	39,938
	Pick Up Truck	*	10	1	36,210	1	36,210	1	36,210
	Mower Trailer	*	10	1	7,455	1	7,455	1	7,455
	4WD Loader	*	10	1	90,000	1	90,000	1	90,000
	Backhoe/Loader	*	10	1	66,000				
	Combo Plane	*	10	1	6,500	1	6,500	1	6,500
	Chipper	*	5	1	21,300	1	21,300	1	21,300
	JD Tractor	*	10	1	70,000	1	70,000	1	70,000
				15	759,123	13	655,848	13	655,848
	46152 - Eastwood Golf Course								
	Smithco XL 7000 Greens Roller	*	10	1	11,836				
	Sand Pro 3040	*	10	1	17,600				
				2	29,436				
	46153 - Soldiers Field Golf Course								
	Vibtatory Rollers with Spikers	*	10	1	10,375				
	Ezgo Mpt Electric Cart	*	10	1	8,550				
				2	18,925				
	46154 - Northern Hills Golf Course								
	Toro 4000 Rough Mower	*	8	1	52,706				
	John Deere Gator Picker Cart 6X4 w/Cage	*	8	1	12,291				
				2	64,997				

*	= Current unit is fully depreciated
	= Current unit is not fully depreciated
N	= New vehicle request
N+	= Keep current vehicle as "spare", not to be replaced in future
S	= Replaces a "spare" vehicle, not to be replaced in future

Function:	Fund:	Account #
Internal Service	Equipment Revolving	701-49901

2019 Budget

CODE NO.	ITEM		BASIS YRS	REQUESTED #	REQUESTED AMOUNT	RECOMMENDED #	RECOMMENDED AMOUNT	ADOPTED #	ADOPTED AMOUNT
85500	***Machinery & Equipment***								
	46155 - Hadley Creek Golf Course								
	Kubota 3640 Tractor	*	15	1	23,897				
	Toro 5010-H Fairway Mower	*	10	1	51,238	1	51,238	1	51,238
	Turfco Tri Wave Seeder		15	1	16,616				
	Wiedemann Terra Spiker	*	15	1	27,253				
				4	119,004	1	51,238	1	51,238
	49402 - Parking Ramp Operations								
	T-500 Walk Behind Floor Scrubber	N	5			1	$ 19,500	1	$ 19,500
						1	19,500	1	19,500
	49611 - Infrastructure Mtce Sewer Ops								
	Jet Sewer Truck	N	10			1	$ 322,763	1	$ 322,763
						1	322,763	1	322,763
	49631 - WRP Administration								
	Electric Mechanics Cart	*	10	1	$ 12,800				
				1	12,800				
	49650 - Storm Water Management								
	Bobcat T650 Skid Steer Trd Prgrm ($56,380 Value)		7	1	$ 8,880				
				1	8,880				
	Total			**61**	**4,494,810**	**43**	**4,206,998**	**43**	**4,166,998**

*	= Current unit is fully depreciated
	= Current unit is not fully depreciated
N	= New vehicle request
N+	= Keep current vehicle as "spare", not to be replaced in future
S	= Replaces a "spare" vehicle, not to be replaced in future

City of Rochester, MN

Expenditure Adopted Budget

	Account Number	
	00701	49903

Internal Service	Equipment Revolving Fund			Equip Rev Fund Debt		
	2016	2017	2018		2019 Budget	
Description	Actuals	Actuals	Budget	Requested	Recommended	Adopted
49903 Equip Rev Fund Debt						
Expenditures						
Employee Services						
Contractual Services						
Expert & Professional Servic	403		200	200	200	200
Contractual Services	**403**		**200**	**200**	**200**	**200**
Materials and Supplies						
Other Charges						
Capital Outlay						
Bonds-Principal & Interest						
Principal and Interest on Bonds	15,559	11,666	47,339	122,277	122,277	122,277
Bonds-Principal & Interest	**15,559**	**11,666**	**47,339**	**122,277**	**122,277**	**122,277**
Allocated to Other Activities						
Operating Transfers						
Expenditures	**15,962**	**11,666**	**47,539**	**122,477**	**122,477**	**122,477**
Non-Tax Revenue	**2,094**	**1,695**	**1,396**	**1,396**	**1,396**	**1,396**
Tax Funding	**13,868**	**9,971**	**46,143**	**121,081**	**121,081**	**121,081**

City of Rochester, MN

Expenditure Adopted Budget

Account Number 00701 49905

Internal Service | Equipment Revolving Fund | Copy Center

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
49905 Copy Center						
Expenditures						
Employee Services						
Contractual Services						
Contractual Mtce & Repair	13,166	13,686	14,500	14,975	14,975	14,975
Contractual Services	**13,166**	**13,686**	**14,500**	**14,975**	**14,975**	**14,975**
Materials and Supplies						
Office Supplies	3,423	2,723	3,100	3,100	3,100	3,100
Materials and Supplies	**3,423**	**2,723**	**3,100**	**3,100**	**3,100**	**3,100**
Other Charges						
Depreciation and Interest	8,563	5,709	3,470	4,092	4,092	4,092
Other Charges	48	4	25	25	25	25
Other Charges	**8,611**	**5,713**	**3,495**	**4,117**	**4,117**	**4,117**
Capital Outlay						
Machinery and Vehicles			11,671			
Capital Outlay			**11,671**			
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Expenditures	**25,200**	**22,122**	**32,766**	**22,192**	**22,192**	**22,192**
Non-Tax Revenue	**27,334**	**28,221**	**28,740**	**29,937**	**29,937**	**29,937**
Tax Funding	**(2,134)**	**(6,099)**	**4,026**	**(7,745)**	**(7,745)**	**(7,745)**

City of Rochester, MN

Expenditure Adopted Budget

	Account Number
	00702 49910

Internal Service Information Tech Revolving ITRF

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00702 Information Tech Revolving						
49910 ITRF						
Expenditures						
Employee Services						
Contractual Services						
Contractual Mtce & Repair	444,371	472,902	552,022	788,402	788,402	788,402
Expert & Professional Servic	29,866	139,843	191,850	162,500	162,500	162,500
Communications		938	1,900	2,200	2,200	2,200
Contractual Services	174	397	400	400	400	400
Contractual Services	**474,411**	**614,080**	**746,172**	**953,502**	**953,502**	**953,502**
Materials and Supplies						
Office Supplies	294,436	341,151	548,095	239,609	231,500	231,500
Equipment, Tools, & Misc Par	666,933	73,231				
Materials and Supplies	**961,369**	**414,382**	**548,095**	**239,609**	**231,500**	**231,500**
Other Charges						
Depreciation and Interest	183,973	240,313	429,489	424,217	424,217	424,217
Other Charges	10,155		9,266	10,932	10,932	10,932
Other Charges	**194,128**	**240,313**	**438,755**	**435,149**	**435,149**	**435,149**
Capital Outlay						
Furniture and Equipment	367,194	89,004	919,500	70,000	70,000	70,000
Capital Outlay	**367,194**	**89,004**	**919,500**	**70,000**	**70,000**	**70,000**
Bonds-Principal & Interest						
Allocated to Other Activities						
Operating Transfers						
Operating Transfers	158,775	75,775	99,525	87,025	87,025	87,025
Operating Transfers	**158,775**	**75,775**	**99,525**	**87,025**	**87,025**	**87,025**
Expenditures	**2,155,877**	**1,433,554**	**2,752,047**	**1,785,285**	**1,777,176**	**1,777,176**
Non-Tax Revenue	**1,076,855**	**1,151,572**	**1,426,870**	**1,684,988**	**1,967,166**	**1,967,166**
Tax Funding	**1,079,022**	**281,982**	**1,325,177**	**100,297**	**(189,990)**	**(189,990)**

FUNCTION: Internal Service	COMPANY: 702 Information Technology Revolving - General			ACCT NO. 702-49911
		2019		
	ITEM	# REQUESTED	RECOMMENDED	ADOPTED
83025	**Non-Capital Computer Equipment**			
	PC Replacements	125 $ 161,000	125 $ 161,000	125 $ 161,000
	Printer Replacements	10 2,000	10 2,000	10 2,000
	Server Replacements	5 22,500	5 22,500	5 22,500
	Monitor Replacements	50 12,500	50 12,500	50 12,500
	MFP Replacements	3 7,500	3 7,500	3 7,500
		193 205,500	193 205,500	193 205,500
83030	**Non-Capital Computer Software**			
	MS True-up	20,000	20,000	20,000
	Veeam	6,000	6,000	6,000
		0 26,000	0 26,000	0 26,000
85300	**Capital Equipment**			
		-	0 -	0 -
85301	**Replacement Computer Equipment**			
	Server Replacements	5 50,000	5 50,000	5 50,000
		5 50,000	5 50,000	5 50,000
85302	**Capitalized Software**			
		0 -	0 -	0 -
	TOTAL	198 281,500	198 281,500	198 281,500
	* Requires tax levy			

FUNCTION: Internal Service	COMPANY: 702 Information Technology Revolving - RPW			ACCT NO. 702-49915

		2019					
	ITEM	#	REQUESTED	#	RECOMMENDED	#	ADOPTED
83025	**Non-Capital Computer Equipment**						
		0	-	0	-	0	-
83030	**Non-Capital Software**						
		0	-	0	-	0	-
85300	**CAPITAL EQUIPMENT**						
	Scanning hardware for Fleet Maintenance *	1	12,000	1	12,000	1	12,000
	Trimble Mapping Geo 6000 Series XH	1	8,000	1	8,000	1	8,000
		2	20,000	2	20,000	2	20,000
	TOTAL	2	20,000	2	20,000	2	20,000

* Requires tax levy

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City of Rochester, MN
Revenues to Support the Adopted Budget

Internal Service Funds | **Equipment Revolving Fund** | **Company: 00701**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00701 Equipment Revolving Fund						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	156,786	157,117	298,178	173,047	173,047	173,047
50100 General Property Taxes	156,786	157,117	298,178	173,047	173,047	173,047
50099 Taxes	156,786	157,117	298,178	173,047	173,047	173,047
54000 Intergovernmental Revenue						
54001 State Revenues						
54200 State Grants		45,000				
54001 State Revenues		45,000				
54300 County Revenues						
54400 Federal Revenues						
54401 Federal Grants	2,094	1,695	1,396	1,396	1,396	1,396
54400 Federal Revenues	2,094	1,695	1,396	1,396	1,396	1,396
54000 Intergovernmental Revenue	2,094	46,695	1,396	1,396	1,396	1,396
55000 Charges for Services						
55001 Service Fees						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	31,727	35,905	740	740	740	740
59025 Net Unrlzd Gain(Loss) F/V Invs	4,600	(6,000)				
59020 Interest	36,327	29,905	740	740	740	740
59030 Internal Service User Charges						
59038 Vehicle/Equipment Charges	2,847,151	3,186,634	3,530,553	3,638,765	3,871,680	3,870,347
59039 Copy Center Charges	26,769	27,352	28,000	29,197	29,197	29,197
59030 Internal Service User Charges	2,873,920	3,213,986	3,558,553	3,667,962	3,900,877	3,899,544
59100 Sale of Property						
59140 Equipment and Machinery	93,434	136,251				
59200 Gain (Loss) on Equip Disposal	(5,096)	(19,655)				
59100 Sale of Property	88,338	116,596				
59500 Private Sources						
59600 Reimbursements						
59690 Insurance Reimbursement		24,769				
59600 Reimbursements		24,769				
59000 Miscellaneous Revenues	2,998,585	3,385,256	3,559,293	3,668,702	3,901,617	3,900,284
50000 Revenues	3,157,465	3,589,068	3,858,867	3,843,145	4,076,060	4,074,727
60000 Other Financing Sources						
60080 Capital Contributions						

City of Rochester, MN
Revenues to Support the Adopted Budget

Internal Service Funds | **Equipment Revolving Fund** | **Company: 00701**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
60081 Contrib Capital -Donations		5,627				
60080 Capital Contributions		5,627				
60100 Operating Transfers In						
60101 Operating Trf fr 101 - Gen Fnd		300,000				
60221 Operating Trf fr 221 - P&R		14,023				
60100 Operating Transfers In		314,023				
62010 Fund Balance/Retained Earnings			3,653,461	4,435,099	3,361,444	3,321,444
60000 Other Financing Sources		319,650	3,653,461	4,435,099	3,361,444	3,321,444
00701 Equipment Revolving Fund	3,157,465	3,908,718	7,512,328	8,278,244	7,437,504	7,396,171



City of Rochester, MN
Revenues to Support the Adopted Budget

Internal Service Funds | **Information Tech Revolving** | **Company: 00702**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00702 Information Tech Revolving						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	277,168	287,268	18,000			
50100 General Property Taxes	277,168	287,268	18,000			
50099 Taxes	277,168	287,268	18,000			
54000 Intergovernmental Revenue						
54001 State Revenues						
54300 County Revenues						
55000 Charges for Services						
55001 Service Fees						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	37,445	50,414	46,700	46,700	46,700	46,700
59025 Net Unrlzd Gain(Loss) F/V Invs	(8,200)	(13,000)				
59020 Interest	29,245	37,414	46,700	46,700	46,700	46,700
59030 Internal Service User Charges						
59038 Vehicle/Equipment Charges	1,047,610	1,114,158	1,380,170	1,638,288	1,920,466	1,920,466
59030 Internal Service User Charges	1,047,610	1,114,158	1,380,170	1,638,288	1,920,466	1,920,466
59100 Sale of Property						
59500 Private Sources						
59000 Miscellaneous Revenues	1,076,855	1,151,572	1,426,870	1,684,988	1,967,166	1,967,166
50000 Revenues	1,354,023	1,438,840	1,444,870	1,684,988	1,967,166	1,967,166
60000 Other Financing Sources						
60080 Capital Contributions						
60100 Operating Transfers In						
60405 Oper Trf fr 405-MCC CIP Fnd	660,940	69,428				
60100 Operating Transfers In	660,940	69,428				
62010 Fund Balance/Retained Earnings			1,307,177	100,297	(189,990)	(189,990)
60000 Other Financing Sources	660,940	69,428	1,307,177	100,297	(189,990)	(189,990)
00702 Information Tech Revolving	2,014,963	1,508,268	2,752,047	1,785,285	1,777,176	1,777,176

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Section IV

Capital Improvement Summary Budget Information

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FUNCTION: PERMANENT IMPROVEMENT	FUND: PERMANENT IMPROVEMENT			ACCT NO. 406 FUND
SUMMARY				
		2019		
ITEM	2017 ACTUAL	2018 BUDGET	REQUESTED	RECOMMENDED	ADOPTED
Capital Program Funds	$ 67,143,190	$ 97,404,084	$139,423,511	$95,003,676	$87,503,676

FUNCTION

The six-year Capital Improvement Program is reviewed annually and revised, if necessary. The annual review assures that the program will be a continuing part of the planning process and that it will be consistent with changing demands as well as changing patterns of cost and financial resources. The 2019-2024 Capital Improvement Program anticipates the following investment in capital projects:

2019 =	$87,503,676	2022 =	$79,613,821
2020 =	$174,706,322	2023 =	$89,170,140
2021 =	$104,329,462	2024 =	$62,699,322

It has been Common Council policy to allocate general property taxes and operating transfers which amount to about one-fourth of the total city tax levy for capital improvements and debt service requirements, thus avoiding a "roller-coaster" effect on the tax levy and saving interest cost on bonded debt.

Certain improvement construction is financed with general obligation improvement bonds which are initially payable from special assessments. Improvement construction includes sewer and water construction, streets and street improvement, curb and gutter, sidewalks, and storm sewer projects.

PROGRAM FOR 2019

As adopted by the Common Council, the 2019 section of the 2019-2024 Capital Improvement Program becomes part of the budget. Recommended sources of funding the 2019 Capital Improvement Budget include Federal, State, and County funds totaling $ 32,468,826

The tax aid for 2019 is $4,620,599 which includes $3,620,599 of general tax levy, and $1,000,000 of tax abatement dollars; compared to the 2018 tax aid of $6,253,877, which included $5,253,877 of general tax levy, and $1,000,000 of tax abatement dollars.

The amount to be transferred from the General Fund is $0.

2019 CAPITAL BUDGET

MEANS OF FINANCING

CATEGORY	TOTAL BUDGET	TAX LEVY or LGA	FEDERAL FUNDS	STATE FUNDS	COUNTY FUNDS	BONDS	RETAINED EARNINGS	OTHER
Airport	$16,004,250		$5,647,500	$1,356,750		$9,000,000 RB		ST
Park	4,215,000	$575,000		2,850,000				FR
								$200,000 TO
								590,000 P
Golf	81,500	81,500						
Recreation Center								
Graham Arena	131,032	131,032						P
Mayo Civic Center								LT
Major Streets	2,260,000	884,921		1,050,000		100,000 A		225,079 OX
Traffic								P
Pedestrian Facilities	2,641,400	315,000	575,900	1,005,500		745,000 A		P
Mass Transit	9,982,946		3,027,957	2,764,000				82,000 TO
								788,989 OX
								3,320,000 ST
Parking	2,090,000						$2,090,000	
Sewer & Water	2,450,000						600,000	
								WU
								1,850,000 OW
Storm Water	3,297,500						2,445,000	352,500 SW
								250,000 FR
								250,000 OW
Water Reclamation	600,000						600,000	
Flood Control	2,470,000							2,470,000 FR
Destination Medical Center	36,775,261		6,000,000	2,192,853	$5,950,000	1,604,270 A		6,660,000 SD
								250,000 SW
								50,000 TI
								100,000 TO
								668,138 WU
								2,350,000 OW
								100,000 OS
								10,850,000 SM
Tax Abatement District	2,530,000	1,000,000						1,530,000 ST
Fire	210,000	210,000						
Police	860,055	860,055						
Library	174,141	50,000			48,366			75,775 TO
Administrative	730,591	513,091						40,500 EU
								120,000 FR
								11,250 TO
								4,500 WU
								24,000 OW
								17,250 OS
TOTAL	$87,503,676	$4,620,599	$15,251,357	$11,219,103	$5,998,366	$11,449,270	$5,735,000	$33,229,981

A - Special Assessment Bonds
AD - Abatement District
EU - Electric Utility
FR - Flood Control Reserve Transfer
FB - Food & Beverage Tax
GO - General Obligation Bonds
GS - Golf Surplus Park & Rec Fund
LT - Lodging Tax
OS - Operating Transfer-Storm Water
OT - Operating Transfer-General Fund
OW - Operating Transfer-Sewer Utility
OX - Operating Transfer-General Fund Sales Tax
P - Private
RB - Revenue Bonds
RE - Retained Earnings
SA - Sewer Availability Charge
SD - Sales Tax DMC
SM - State DMC Funds
ST - Sales Tax 2013
SW - Storm Water Mgmt Plan Area Chg
TD - Traffic Improvement District Chgs
TI - Tax Increments
TO - Transfer from Other Funds
WA - Water Availability Charge
WU - Water Utility

City of Rochester, MN
Revenues to Support the Adopted Budget

Capital Projects Funds | **Future Construct & Acquisition** | **Company: 00406**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00406 Future Construct & Acquisition						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes			5,253,877	16,369,763	4,634,667	3,620,599
50145 Tax Abatements			1,000,000	1,000,000	1,000,000	1,000,000
50150 Tax Increments					50,000	50,000
50100 General Property Taxes			6,253,877	17,369,763	5,684,667	4,670,599
50200 General Sales and Use Tax						
50220 Local Sales and Use Tax			150,000			
50200 General Sales and Use Tax			150,000			
50099 Taxes			6,403,877	17,369,763	5,684,667	4,670,599
50500 SA/Util Connection Agreements						
50509 Special Assessments						
50510 SA Collected - City Deferred			2,305,000	2,695,000	3,199,270	2,449,270
50509 Special Assessments			2,305,000	2,695,000	3,199,270	2,449,270
50600 Connection Agreements						
50500 SA/Util Connection Agreements			2,305,000	2,695,000	3,199,270	2,449,270
54000 Intergovernmental Revenues						
54001 State Revenues						
54130 State-Highway User Constructn			4,775,000	1,305,500	3,848,353	3,848,353
54200 State Grants			11,278,408	7,370,750	7,370,750	7,370,750
54001 State Revenues			16,053,408	8,676,250	11,219,103	11,219,103
54300 County Revenues						
54301 County Appropriations			4,215,866	3,648,366	5,998,366	5,998,366
54300 County Revenues			4,215,866	3,648,366	5,998,366	5,998,366
54400 Federal Revenues						
54401 Federal Grants			1,859,250	15,451,357	15,251,357	15,251,357
54400 Federal Revenues			1,859,250	15,451,357	15,251,357	15,251,357
54000 Intergovernmental Revenues			22,128,524	27,775,973	32,468,826	32,468,826
55000 Charges for Services						
55001 Service Fees						
59000 Miscellaneous Revenues						
59020 Interest						
59500 Private Sources						
59560 Individual & Business Funds			1,300,000	590,000	590,000	590,000
59575 StormWater MgmtPlan Contributn			417,500	352,500	602,500	602,500
59500 Private Sources			1,717,500	942,500	1,192,500	1,192,500
59600 Reimbursements						

City of Rochester, MN
Revenues to Support the Adopted Budget

Capital Projects Funds | **Future Construct & Acquisition** | **Company: 00406**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
59700 Other						
59000 Miscellaneous Revenues			1,717,500	942,500	1,192,500	1,192,500
50000 Revenues			32,554,901	48,783,236	42,545,263	40,781,195
60000 Other Financing Sources						
60010 Bond Proceeds			30,735,000	29,100,000	14,100,000	9,000,000
60100 Operating Transfers In						
60101 Operating Trf fr 101-Gen Fnd			10,000			1,014,068
60203 Operating Trf fr 203-CDBG				200,000	200,000	200,000
60222 Oper Trf fr 222-FE Wlms			20,000			
60280 Oper Trf fr 280 Transit Fund			782,000	232,000	182,000	182,000
60412 Oper Trf fr 412-Fld Ctrl CIP			1,915,000	2,840,000	2,840,000	2,840,000
60413 Oper Trf fr 413-DMCC CIP Fnd			15,941,908	39,760,000	17,510,000	17,510,000
60423 Oper Trf fr 423-2013SalesTxFnd			1,000,000	4,850,000	4,850,000	4,850,000
60601 Oper Trf fr 601-Parking Util			407,500			
60603 Oper Trf fr 603-RPU Elec			85,500	40,500	40,500	40,500
60604 Oper Trf fr 604-RPU Water			1,447,000	1,154,500	1,722,638	672,638
60607 Oper Trf fr 607-Sn/Sewer Util			5,494,000	6,624,000	5,174,000	4,474,000
60609 Oper Trf fr 609-St/Sewer Util			104,750	117,250	117,250	117,250
60702 Oper trf fr 702-ITRF Fund			99,525	87,025	87,025	87,025
60100 Operating Transfers In			27,307,183	55,905,275	32,723,413	31,987,481
62010 Fund Balance/Retained Earnings			6,807,000	5,635,000	5,635,000	5,735,000
60000 Other Financing Sources			64,849,183	90,640,275	52,458,413	46,722,481
00406 Future Construct & Acquisition			97,404,084	139,423,511	95,003,676	87,503,676

Section V

Debt Service

Budget Details

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FUNCTION: Debt Retirement	FUND: Debt Service				
SUMMARY					
			2019		
ITEM	2017 ACTUAL	2018 BUDGET	REQUESTED	RECOMMENDED	ADOPTED
Total Debt Service Payments	$8,635,248	$9,249,837	$ 9,891,111	$ 9,891,111	$ 9,891,111

FUNCTION

The Debt Service Funds account for all the long-term indebtedness of the City except that of the Enterprise Funds, which is accounted for within the respective funds, or those issues not having a fixed payment schedule.

PROGRAM FOR 2019

Provide for the scheduled retirement of debt. The tax levy for Governmental Debt Service & the Internal Service Fund Debt Service is as follows:

Governmental Debt:	$ 1,649,896
Internal Service Debt:	173,047

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FUNCTION: Debt Retirement	FUND: Debt Service		

Issue	Principal	Interest	Fiscal Agent Fee	Payment	Bonds Outstanding 12/31/2019
Energy Improvement Capital Lease - 307 Fund	$ -	$ -	$ -	$ -	$ -
G.O. Build America Bonds - 308 Fund	905,000	952,496	1,000	1,858,496	20,250,000
G.O. Tax Increment Bonds, Bio Sci - 312 Fund	285,000	349,572	200	634,772	6,045,000
G.O. Lodging Tax Revenue Bonds - 314 Fund	1,255,000	1,552,262	200	2,807,462	38,090,000
G.O. Var Rate Sales Tax Revenue Bonds - 315 Fund	2,490,000	800,475	200	3,290,675	32,870,000
G.O. Tax Increment Revenue Bonds - 316 Fund	550,000	749,506	200	1,299,706	20,715,000
* Total	$ 5,485,000	$ 4,404,311	$ 1,800	$ 9,891,111	$ 117,970,000

* Does not include amounts payable for the following bonds paid non-governmental funds:

G.O. WWT Rev Xover Refunding 04A Bonds Series 2012A - 607 Fund	$ 5,135,000	$ 2,087,275	$ -	$ 7,222,275	$ 41,590,000
G.O. WWT Rev Xover Refunding 07A Bonds Series 2015B - 607 Fund	$ 1,750,000	$ 827,500	$ -	$ 2,577,500	$ 14,800,000
G.O. WWT Rev Var Rate Refunding 07B Bonds Series 2015D - 607 Fund	$ 1,240,000	$ 252,205	$ -	$ 1,492,205	$ 9,285,000
G.O. Equipment Certificates - 701 Fund	$ 95,000	$ 1,663	$ -	$ 96,663	$ -
G.O Build America Bonds - 701 Fund	$ 50,000	$ 2,750		$ 52,750	$ 50,000
REDA Lease Revenue Bonds, Series 2007	$ 350,000	$ 338,635		$ 688,635	$ 7,030,000
REDA Lease Revenue Bonds, Series 2008	$ 235,000	$ 229,966		$ 464,966	$ 4,765,000

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City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds | **Debt Service-Energy Improvmnts** | **Company: 00307**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00307 Debt Service-Energy Improvmnts						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50200 General Sales and Use Tax						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	860	1,538	1,700			
59020 Interest	860	1,538	1,700			
59600 Reimbursements						
59000 Miscellaneous Revenues	860	1,538	1,700			
50000 Revenues	860	1,538	1,700			
60000 Other Financing Sources						
60100 Operating Transfers In						
60101 Operating Trf fr 101 - Gen Fnd	162,993	162,992	162,994			
60202 Oper Trf fr 202-Library Fund	22,446	22,445	22,446			
60221 Operating Trf fr 221 - P&R	10,894	10,893	10,893			
60223 Oper Trf fr 223-Golf Fund	4,307	4,308	4,307			
60224 Oper Trf fr 224-Gr Arena Fund	60,797	60,796	60,797			
60225 Oper Trf fr 225-MCC Fund	41,402	41,401	41,401			
60226 Oper Trf fr 226-NVBC Fund	16,396	16,397	16,397			
60227 Oper Trf fr 227-Rec Ctr Fund	158,338	158,338	158,338			
60270 Operating Trf fr 270-Airport	89,394	89,395	89,394			
60511 Operating Trf fr 511 - TIF CBD						
60100 Operating Transfers In	566,967	566,965	566,967			
62010 Fund Balance/Retained Earnings			26,952			
60000 Other Financing Sources	566,967	566,965	593,919			
00307 Debt Service-Energy Improvmnts	567,827	568,503	595,619			

City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds	Dt Srv-G.O. PWOC Bds				Company: 00308	
Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
00308 Dt Srv-G.O. PWOC Bds						
50000 Revenues						
50099 Taxes						
50100 General Property Taxes						
50140 Current Ad Valorem Taxes	1,651,691	1,645,044	1,653,811	1,649,896	1,649,896	1,649,896
50100 General Property Taxes	1,651,691	1,645,044	1,653,811	1,649,896	1,649,896	1,649,896
50200 General Sales and Use Tax						
50099 Taxes	1,651,691	1,645,044	1,653,811	1,649,896	1,649,896	1,649,896
54000 Intergovernmental Revenue						
54001 State Revenues						
54400 Federal Revenues						
54401 Federal Grants	335,307	327,915	313,664	304,370	304,370	304,370
54400 Federal Revenues	335,307	327,915	313,664	304,370	304,370	304,370
54000 Intergovernmental Revenue	335,307	327,915	313,664	304,370	304,370	304,370
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	6,693	8,995	6,800	6,800	6,800	6,800
59020 Interest	6,693	8,995	6,800	6,800	6,800	6,800
59600 Reimbursements						
59000 Miscellaneous Revenues	6,693	8,995	6,800	6,800	6,800	6,800
50000 Revenues	1,993,691	1,981,954	1,974,275	1,961,066	1,961,066	1,961,066
60000 Other Financing Sources						
60100 Operating Transfers In						
60511 Operating Trf fr 511 - TIF CBD						
62010 Fund Balance/Retained Earnings			(101,695)	(102,570)	(102,570)	(102,570)
60000 Other Financing Sources			(101,695)	(102,570)	(102,570)	(102,570)
00308 Dt Srv-G.O. PWOC Bds	1,993,691	1,981,954	1,872,580	1,858,496	1,858,496	1,858,496

City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds | **Dt Srv-Tx GO TI Bd-S '09A** | **Company: 00312**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00312 Dt Srv-Tx GO TI Bd-S '09A						
50000 Revenues						
50099 Taxes						
50200 General Sales and Use Tax						
59000 Miscellaneous Revenues						
59020 Interest						
60000 Other Financing Sources						
60100 Operating Transfers In						
60549 Oper Trf fr 549-BioSciTIF	634,145	633,810	632,410	634,772	634,772	634,772
60100 Operating Transfers In	634,145	633,810	632,410	634,772	634,772	634,772
60000 Other Financing Sources	634,145	633,810	632,410	634,772	634,772	634,772
00312 Dt Srv-Tx GO TI Bd-S '09A	634,145	633,810	632,410	634,772	634,772	634,772

City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds | **Dt Srv-2015A Bonds** | **Company: 00314**

Description	2016 Actuals	2017 Actuals	2018 Budget	2019 Budget Requested	2019 Budget Recommended	2019 Budget Adopted
00314 Dt Srv-2015A Bonds						
50000 Revenues						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	474	1,016	750	750	750	750
59020 Interest	474	1,016	750	750	750	750
59000 Miscellaneous Revenues	474	1,016	750	750	750	750
50000 Revenues	474	1,016	750	750	750	750
60000 Other Financing Sources						
60100 Operating Transfers In						
60405 Oper Trf fr 405-MCC CIP Fnd	3,404,030	2,599,388	2,654,213	2,806,712	2,806,712	2,806,712
60100 Operating Transfers In	3,404,030	2,599,388	2,654,213	2,806,712	2,806,712	2,806,712
60000 Other Financing Sources	3,404,030	2,599,388	2,654,213	2,806,712	2,806,712	2,806,712
00314 Dt Srv-2015A Bonds	3,404,504	2,600,404	2,654,963	2,807,462	2,807,462	2,807,462

City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds	DebtSrvc-2015C GOVarRtSlsTxBnd				Company: 00315	
Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
00315 DebtSrvc-2015C GOVarRtSlsTxBnd						
50000 Revenues						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income	254	425				
59020 Interest	254	425				
59000 Miscellaneous Revenues	254	425				
50000 Revenues	254	425				
60000 Other Financing Sources						
60010 Bond Proceeds	84,183					
60100 Operating Transfers In						
60423 Oper Trf fr 423-2013SalesTxFnd	1,107,004	2,930,167	2,953,625	3,290,675	3,290,675	3,290,675
60100 Operating Transfers In	1,107,004	2,930,167	2,953,625	3,290,675	3,290,675	3,290,675
60000 Other Financing Sources	1,191,187	2,930,167	2,953,625	3,290,675	3,290,675	3,290,675
00315 DebtSrvc-2015C GOVarRtSlsTxBnd	1,191,441	2,930,592	2,953,625	3,290,675	3,290,675	3,290,675

City of Rochester, MN
Revenues to Support the Adopted Budget

Debt Service Funds	Debt Service-GO TIF RevBnd '17				Company: 00316	
Description	2016 Actuals	2017 Actuals	2018 Budget	Requested	2019 Budget Recommended	Adopted
00316 Debt Service-GO TIF RevBnd '17						
50000 Revenues						
59000 Miscellaneous Revenues						
59020 Interest						
59021 Investment Income		180				
59020 Interest		180				
59000 Miscellaneous Revenues		180				
50000 Revenues		180				
60000 Other Financing Sources						
60010 Bond Proceeds		154,985				
60100 Operating Transfers In						
60601 Oper Trf fr 601-Parking			540,640	1,299,706	1,299,706	1,299,706
60100 Operating Transfers In			540,640	1,299,706	1,299,706	1,299,706
60000 Other Financing Sources		154,985	540,640	1,299,706	1,299,706	1,299,706
00316 Debt Service-GO TIF RevBnd '17		155,165	540,640	1,299,706	1,299,706	1,299,706

Section VI

Adopted Capital Improvement Plan

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2019-2024 CIP Budget Master Adopted
Funded Expenditures

Major Expenditure Categories	**Totals**	**2002-2018 CIP Bdgt Amts**	**2019-2024 Totals**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
Airport	81,860,000	-	81,860,000	16,765,000	50,120,000	500,000	5,275,000	6,500,000	2,700,000
Parks	25,558,319	13,413,319	12,145,000	4,655,000	1,505,000	1,015,000	1,715,000	1,315,000	1,940,000
Golf	1,965,690	1,627,190	338,500	81,500	102,000	62,000	44,000	34,000	15,000
Recreation Center	1,081,750	889,750	192,000	-	50,000	52,000	46,500	43,500	-
Graham Arena	2,583,957	1,840,924	743,033	131,032	180,861	180,910	175,230	75,000	-
Mayo Civic Center	275,000	200,000	75,000	75,000	-	-	-	-	-
Major Streets	106,780,700	20,433,700	86,347,000	2,260,000	14,772,000	15,885,000	14,260,000	17,860,000	21,310,000
Traffic	3,400,000	1,050,000	2,350,000	-	300,000	350,000	650,000	-	1,050,000
Pedestrian Facilities	17,380,700	5,789,300	11,591,400	2,641,400	585,000	2,685,000	1,760,000	2,835,000	1,085,000
Mass Transit	63,263,624	37,586,340	25,677,284	9,982,946	3,775,836	3,004,246	3,198,950	3,094,324	2,620,982
Parking	92,120,000	39,834,000	52,286,000	2,090,000	17,148,000	30,400,000	1,048,000	350,000	1,250,000
Sewer and Water	68,650,000	15,950,000	52,700,000	2,450,000	5,050,000	2,050,000	12,050,000	14,050,000	17,050,000
Storm Water	29,629,750	11,178,750	18,451,000	3,297,500	4,837,500	3,035,000	2,975,000	2,451,000	1,855,000
Water Reclamation	31,860,000	360,000	31,500,000	600,000	3,000,000	7,600,000	4,100,000	16,100,000	100,000
Flood Control	11,765,000	3,245,000	8,520,000	2,470,000	1,530,000	1,130,000	1,130,000	1,130,000	1,130,000
Destination Medical Center	240,356,394	37,606,133	202,750,261	37,175,261	53,475,000	41,740,000	33,605,000	22,620,000	14,135,000
Downtown Dvlpmnt/Tax Abatemnt District	21,300,000	18,770,000	2,530,000	2,530,000	-	-	-	-	-
Rochester Econ Dvlpmnt Authority	-	-	-	-	-	-	-	-	
Fire	1,705,000	512,910	1,192,090	210,000	252,090	190,000	180,000	180,000	180,000
Police	28,078,682	1,297,466	26,781,216	1,436,483	23,636,733	1,601,000	59,000	24,000	24,000
Library	5,521,854	2,585,218	2,936,636	174,141	182,062	174,066	829,401	1,174,066	402,900
Administration	6,921,314	5,199,313	1,722,001	730,591	405,240	200,240	125,240	134,250	126,440
Totals	**842,057,734**	**219,369,313**	**622,688,421**	**89,755,854**	**180,907,322**	**111,854,462**	**83,226,321**	**89,970,140**	**66,974,322**
Sources of Funds									
Tax Levy	50,972,390	18,963,189	32,009,201	3,620,599	5,163,291	5,501,200	5,546,460	6,046,315	6,131,336
Local Government Aid	540,724	540,724	-	-	-	-	-	-	-
Tax Abatements	13,300,000	12,300,000	1,000,000	1,000,000	-	-	-	-	-
Tax Increment	500,000	150,000	350,000	50,000	300,000	-	-	-	-
Operating Transfer - fr General Fund	2,020,110	2,020,110	-	-	-	-	-	-	-
Operating Transfer - fr General Fund Sales Tax	1,014,068	-	1,014,068	1,014,068	-	-	-	-	-
Operating Transfer - fr Other Funds	15,166,574	5,619,472	9,547,102	469,025	7,821,196	555,700	292,285	76,950	331,946
Operating Transfer - fr Sewer Utility	30,314,000	12,258,000	18,056,000	4,474,000	7,150,000	1,779,000	1,551,000	1,551,000	1,551,000
Operating Transfer - fr Storm Wtr Utility	1,904,750	243,250	1,661,500	117,250	1,542,500	1,000	250	250	250
Flood Control Reserves	17,154,000	7,764,000	9,390,000	2,840,000	1,780,000	1,380,000	1,130,000	1,130,000	1,130,000
Electric Utility	2,105,500	1,988,500	117,000	40,500	45,000	18,000	4,500	4,500	4,500
Water Utility	2,245,138	139,000	2,106,138	672,638	1,280,000	152,000	500	500	500
Retained Earnings	93,942,950	42,671,950	51,271,000	5,735,000	11,633,000	3,770,000	8,248,000	18,720,000	3,165,000
Olmsted County	56,307,250	1,153,216	55,154,034	5,998,366	10,288,366	10,673,366	9,248,366	9,573,366	9,372,204
State	93,308,556	24,786,806	68,521,750	7,370,750	6,316,000	9,775,000	14,135,000	12,975,000	17,950,000
Municipal State Aid for Streets	39,948,353	5,525,000	34,423,353	3,848,353	3,425,000	9,075,000	2,125,000	9,650,000	6,300,000
State Loan Fund	-	-	-	-	-	-	-	-	-
Federal	115,447,626	18,306,299	97,141,327	15,251,357	49,499,469	9,484,196	10,397,460	9,081,259	3,427,586
Sales Tax 2013	21,470,000	6,620,000	14,850,000	4,850,000	4,000,000	-	1,000,000	-	5,000,000
Sales Tax DMC	69,823,318	28,638,318	41,185,000	6,660,000	6,275,000	6,290,000	10,405,000	6,520,000	5,035,000
Food & Beverage Tax	-	-	-	-	-	-	-	-	-
State DMC Funds	68,067,815	5,247,815	62,820,000	10,850,000	21,150,000	11,900,000	11,720,000	7,100,000	100,000
Lodging Tax	-	-	-	-	-	-	-	-	-
Private Funds	14,123,500	812,500	13,311,000	590,000	1,590,000	10,115,000	135,000	501,000	380,000
Water Availability Charges	-	-	-	-	-	-	-	-	-
Sewer Availability Charges	-	-	-	-	-	-	-	-	-
Storm Water Area Mgmt Charge	3,585,000	1,015,000	2,570,000	602,500	602,500	515,000	330,000	295,000	225,000
Traffic Improvement District Fees	100,000	-	100,000	-	100,000	-	-	-	-
Special Assessment Bonds	27,279,470	6,355,200	20,924,270	2,449,270	3,245,000	3,345,000	3,345,000	5,945,000	2,595,000
General Obligation Bonds	17,235,000	735,000	16,500,000	-	16,500,000	-	-	-	-
General Obligation Revenue Bonds	49,250,000	5,250,000	44,000,000	9,000,000	15,000,000	20,000,000	-	-	-
Project reserves	34,931,642	10,265,964	24,665,678	2,252,178	6,201,000	7,525,000	3,612,500	800,000	4,275,000
Unfunded Projects	-	-	-	-	-	-	-	-	-
Totals	**842,057,734**	**219,369,313**	**622,688,421**	**89,755,854**	**180,907,322**	**111,854,462**	**83,226,321**	**89,970,140**	**66,974,322**

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019		Priority
1	Runway 2/20 Reconstruction design (includes CAT I). Reserves to be transferred from J6950 (Airport Future Construction).		**1,975,000**		1,777,500 98,750 98,750	f s r	
2	Signature Hangar design and construction.		**9,000,000**		9,000,000	rb	
3	Purchase Airport Cargo Building. Reserves to be transferred from J6950 (Airport Future Construction).	6887	**600,000**		420,000 180,000	s r	
4	Potential property purchases. Reserves to be transferred from J6950 (Airport Future Construction).	6963	**140,000**		98,000 42,000	s r	
5	Aircraft Fueling System Improvements (Two 10,000 Gallon Tanks, 100LL/Mogas). Reserves to be transferred from J6950 (Airport Future Construction).		**750,000**		525,000 225,000	s r	
6	Jet Bridge Expansion via Skyway. Reserves to be transferred from J6950 (Airport Future Construction).		**2,000,000**		1,800,000 100,000 100,000	f s r	
7	Terminal Emergency Generator. Reserves to be transferred from J6950 (Airport Future Construction).		**2,300,000**		2,070,000 115,000 115,000	f s r	
8	Runway 2/20 Reconstruction		**50,000,000**				
9	Operations vehicle (pickup) and Skid Steer. Reserves to be transferred from J6950 (Airport Future Construction).		**120,000**				
10	Parking Lot Reconstruction/Upgrades- design. Reserves to be transferred from J6950 (Airport Future Construction).		**500,000**				
11	Parking Lot reconstruction/upgrades - construction.		**5,000,000**				
12	General Aviation Apron Rehab/Expansion - design in 2022, construction in 2023. Reserves to be transferred from J6950 (Airport Future Construction).		**2,475,000**				
13	ARFF Vehicle. Reserves to be transferred from J6950 (Airport Future Construction).		**1,000,000**				
14	General Aviation Access Road Rehab - design in 2022, mill & overlay in 2023. Reserves to be transferred from J6950 (Airport Future Construction).		**300,000**				
15	SRE Multi-function vehicle. Reserves to be transferred from J6950 (Airport Future Construction).	6999	**1,000,000**				

Schedule For Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
40,000,000	f								
6,000,000	s								
4,000,000	st								
84,000	s								
36,000	r								
		350,000	s						
		150,000	r						
				4,000,000	s				
				1,000,000	st				
				202,500	f	2,025,000	f		
				22,500	r	225,000	r		
						900,000	f		
						100,000	r		
				35,000	s	175,000	s		
				15,000	r	75,000	r		
						900,000	f		

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
16	Snow Removal Equipment (SRE) Building Improvements. Reserves to be transferred from J6950 (Airport Future Construction).		**2,000,000**			
17	Taxiway A Rehab & Crack/Joint Sealing. Reserves to be transferred from J6950 (Airport		**500,000**			
18	Runway 13/31 Rehab & Taxiway Connector Reconfiguration Design. Reserves to be transferred from J6950 (Airport Future Construction).		**750,000**			
19	SRE Equipment - Blower. Reserves to be transferred from J6950 (Airport Future Construction).	6999	**1,000,000**			
20	North GA Development - Design.		**250,000**			
21	Fuel System Upgrade		**200,000**			
	Total Cost		81,860,000	-	16,765,000	
	Sources of Funds					
	Federal	f	52,825,000		5,647,500	f
	Project reserves	r	2,234,250		760,750	r
	General Obligation Revenue Bonds	rb	9,000,000		9,000,000	rb
	State	s	12,800,750		1,356,750	s
	Sales Tax 2013	st	5,000,000			st
	Total Sources of Funds		81,860,000		16,765,000	
	Unfunded Projects		-		-	
	Total of NEW FUNDING requests				*16,765,000*	
	Total adjustments to prior years' funding authorizations				-	
	Total Cost				16,765,000	

Schedule For Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
						100,000	r		
						1,800,000	f		
						200,000	r		
								450,000	f
								50,000	r
								675,000	f
								75,000	r
								700,000	s
								300,000	r
								225,000	f
								25,000	r
								100,000	s
								100,000	r
50,120,000		500,000		5,275,000		6,500,000		2,700,000	
40,000,000	f		f	202,500	f	5,625,000	f	1,350,000	f
36,000	r	150,000	r	37,500	r	700,000	r	550,000	r
	rb		rb		rb		rb		rb
6,084,000	s	350,000	s	4,035,000	s	175,000	s	800,000	s
4,000,000	st		st	1,000,000	st		st		st
50,120,000		500,000		5,275,000		6,500,000		2,700,000	
-		-		-		-		-	
50,120,000		*500,000*		*5,275,000*		*6,500,000*		*2,700,000*	
-		-		-		-		-	
50,120,000		500,000		5,275,000		6,500,000		2,700,000	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	Annual diseased tree removal and reforestation of city parks/public lands and boulevards. 2018 work includes Urban Forest Master Plan and the Urban Forest Tree Canopy Assessment along with EAB management. Natural Resource Inventory. 2021 NOTE: State funds identified are based on potential grants that will be sought.	3033	**2,881,519**	275,000 t 125,000 r	275,000 t 25,000 s	3 3
2	Neighborhood Park Development.		**725,000**		50,000 t 75,000 p	4 4
3	Quarry Hill Park projects include: Master Plan improvements, construction of an additional access to caves & cave erosion, Nature Center parking lot overlay and expansion, replacement of trail and entrance walk to Nature Center, construct pond trail, renovate island landscaping, and significant work on the well serving the Nature Center. Invasive species control. Reserves to be transferred from J2909 (Park Acquisition).	2913	**1,050,000**	50,000 t 125,000 r	15,000 r	5
4	Neighborhood Playground Replacement.		**400,000**		50,000 t	4.1
5	Cascade Lake Park - Master Plan improvements. This project consists of: shaping and grading the Mayo cell peninsula, north maintenance access & parking lot, beach area grading, phase 1 of south parking lot, completion of south trail, landscaping and park area adjacent to control structure, playground equipment installation, completion of East Trail. Pavilion development. Outdoor showers, water service, beach safety, phase 1 parking lot, phase 1 natural playground, Fiegel Memorial improvement.	2981	**13,304,000**	100,000 t 75,000 fr 500,000 s 500,000 p	300,000 r 2,750,000 s 500,000 p	6 6 6
6	Plummer House improvements. This project consists of Phase I completion, Phase II HVAC boiler ($125K) and roof replacement, tuck pointing and replacement of water pipes ($100K), water tower improvements ($60K), pond replacement ($75K), greenhouse ($150k). NOTE: State funding is based on proposed grants.	2980	**1,141,000**	50,000 s	75,000 s	17
8	Replacement of safety surfacing materials to semi-permanent type rubber surface at various parks. Reserves to be transferred from each quadrant of park dedication reserves as funds are available.		**700,000**	100,000 r	75,000 r	15
9	Game Haven Active Nature Sports Park - property acquisition, snow tubing, mountain biking, trail development, cross-country skiing, sledding, snow making, warming house/restrooms, $7M. Reserves to be transferred from J2895 (SE Park Dedication).	3053	**3,335,000**	325,000 s 100,000 r	15,000 p	9
10	Master Plan of Silver Lake, renovate former Fire Station #2 for park uses, improvements, interior updates in 2018-2021. CDBG Funding transfers.	2872	**725,000**	5,000 p	200,000 to	13
11	McQuillan Field improvements. Includes continued replacement of field fencing, walkways and enclosing field area. Plaza area development, landscaping, lighting/pole replacement.	2962	**430,000**			

Schedule For Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
275,000 t	3	275,000 t	3	275,000 t	3	325,000 t	3	325,000 t	3
25,000 s	3	25,000 s	3						
50,000 t	4	50,000 t	4	50,000 t	4	75,000 t	4	75,000 t	4
50,000 p	4	75,000 p	4	50,000 p	4	75,000 p	4	50,000 p	4
50,000 t	5	50,000 t	5	50,000 t	5	50,000 t	5	50,000 t	5
50,000 t	4.1	50000 t	4.1	50,000 t	4.1	100,000 t	4.1	100,000 t	4.1
				1,000,000 t	6	500,000 t	6		
500,000 p	6								
			17						
75,000 s	17	150,000 s		100,000 s	17	50,000 s	17	50,000 s	17
75,000 r	15	75,000 r	15	75,000 r	15	75,000 r	15	75,000 r	15
								1,000,000 t	9
15,000 p	9	15,000 p	9	15,000 p	9	15,000 p	9	15,000 p	9
200,000 to	13	200,000 to	13						
50,000 t	10	50,000 t	10	50,000 t	10	50,000 t	10	50,000 t	10

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
12	Lincolnshire Park development. The development of 23 acres of athletic fields, ice rink, warming house and a trail connecting the park to the Douglas Trail. Design warming house, lighting, and concrete in-line rink in 2018, construct in 2019. Safe Room Grant in 2020. Prior year reserves were transferred from J2898 (NW Park Dedication).	2959	**516,800**			50,000	r	19
15	National Volleyball Center Parking Lot Repairs - contract required payment for lot repairs. Estimates for repairs are 100K-200K.		**200,000**			200,000	t	2
29	Trail Development ; reserves to be transferred from Park Dedication fund based on		**150,000**					
	Total Cost		25,558,319	2,330,000		4,655,000		
	Sources of Funds							
	Electric Utility	eu	1,750,000		eu		eu	
	Flood Control Reserves	fr	2,964,000	75,000	fr		fr	
	Private Funds	p	1,435,000	505,000	p	590,000	p	
	Project reserves	r	2,373,800	450,000	r	440,000	r	
	State	s	8,430,000	875,000	s	2,850,000	s	
	Tax Levy	t	8,005,519	425,000	t	575,000	t	
	Operating Transfer - Other Funds	to	600,000		to	200,000	to	
	Total Sources of Funds		25,558,319	2,330,000		4,655,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*4,655,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					4,655,000		

Schedule For Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
90,000 r	19								
								150,000 r	33
1,505,000		1,015,000		1,715,000		1,315,000		1,940,000	
	eu		eu		eu		eu		eu
	fr		fr		fr		fr		fr
565,000	p	90,000	p	65,000	p	90,000	p	65,000	p
165,000	r	75,000	r	75,000	r	75,000	r	225,000	r
100,000	s	175,000	s	100,000	s	50,000	s	50,000	s
475,000	t	475,000	t	1,475,000	t	1,100,000	t	1,600,000	t
200,000	to	200,000	to		to		to		to
1,505,000		1,015,000		1,715,000		1,315,000		1,940,000	
-		-		-		-		-	
1,505,000		*1,015,000*		*1,715,000*		*1,315,000*		*1,940,000*	
-		-		-		-		-	
1,505,000		1,015,000		1,715,000		1,315,000		1,940,000	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	Northern Hills Golf Course. Replacement of club house concessions/restroom building. Prior reserves to be transferred from J2702 (Future Improvements). This funding request will provide a 1,500 to 2,200 sq. ft concessions adjacent to the pro shop. There will be minimal seating. Funding for subsequent years will address demo of the current building and provide covered concrete pad for outdoor seating.	2916	**871,000**			35,000	t	8
2	Soldier's Field Golf Course. Clubhouse roofing.	2929	**201,190**	5,000	t	14,500	t	8.1
3	Replace deteriorated planking and update bridges at Soldier's Field Golf Course.		**32,000**			32,000	t	7
4	Golf Course System improvements and enhancements.	2908	**248,000**	35,000	t			
5	Northern Hills Golf Course. Replace 10 unreliable electric carts over the next five years.	2917	**409,000**	5,000	t			
6	Northern Hills Drainage Repair for Driving Range to address new continuous flow of upstream storm water.	2917	**38,000**	10,000	t			
8	Hadley Creek Golf Course - Redesign hole #5. Engineering, grading and landscaping. The fairway at #5 has narrowed due to unexpected growth of adjacent wetlands area. Due to the narrow playing area, golf balls are hitting adjacent homes on a more frequent basis.	2968	**28,500**	10,500	t			
9	Eastwood Golf Course. Parking lot asphalt, back 9 bunker repair. Improve comfort stations. Prior reserves transferred from J1994 (Future Construction).	2994	**138,000**	5,000	t			
	Total Cost		1,965,690	70,500		81,500		
	Sources of Funds							
	Local Government Aid	ga	69,000		ga		ga	
	Project reserves	r	380,000		r		r	
	Tax Levy	t	1,486,690	70,500	t	81,500	t	
	Operating Transfer - Other Funds	to	30,000		to		to	
	Total Sources of Funds		1,965,690	70,500		81,500		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*81,500*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					81,500		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
30,000	t	8												
25,000	t	18	25,000	t	18	20,000	t	18	20,000	t	18	15,000	t	18
9,000	t	20	9,000	t	20	9,000	t	20	9,000	t	20			
15,000	t	16	8,000	t	16	5,000	t	16						
8,000	t	12	5,000	t	12									
15,000	t		15,000	t		10,000	t		5,000	t				
102,000			62,000			44,000			34,000			15,000		

	ga		ga		ga		ga		ga	
	r		r		r		r		r	
102,000	t	62,000	t	44,000	t	34,000	t	15,000	t	
	to		to		to		to		to	
102,000		62,000		44,000		34,000		15,000		
-		-		-		-		-		
102,000		*62,000*		*44,000*		*34,000*		*15,000*		
-		-		-		-		-		
102,000		62,000		44,000		34,000		15,000		

Recreation Center ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
2	Rec Center improvements. Door replacement - replace approximately 20 exterior doors in the facility. Paint portions of interior and exterior that were not included in the recent renovations.	2919	**890,000**	20,000	t			
3	Roof replacement/restoration.	2902	**191,750**	25,000	t			
	Total Cost		1,081,750	45,000		-		
	Sources of Funds							
	Project reserves	r	60,000		r		r	
	Tax Levy	t	1,021,750	45,000	t		t	
	Total Sources of Funds		1,081,750	45,000				
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					-		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					-		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
25,000	t	40	25,000	t	40	25,000	t	40	25,000	t	40			
25,000	t	41	27,000	t	41	21,500	t	41	18,500	t	41			
50,000			52,000			46,500			43,500			-		
	r			r			r			r			r	
50,000	t		52,000	t		46,500	t		43,500	t			t	
50,000			52,000			46,500			43,500					
-			-			-			-			-		
50,000			*52,000*			*46,500*			*43,500*			-		
-			-			-			-			-		
50,000			52,000			46,500			43,500			-		

Graham Arena ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	City contribution to Graham Arena Four is approximately $100,000 per year for 15 years, beginning in '07. Beginning in 2008, $7,500 is to be paid to the County each year, for 15 years, for the City's share of the Geothermal conversion project.	2864	**1,471,457**	110,931 (5,000)	t r	131,032 (25,000)	t r	1 1
2	Graham Arena improvements including replacement of bleachers in GA 1, adding handicap seating in GA 1, replace exterior door in GA 1-2-3, and update scoreboards in GA 1-2-3. Replacement of facility doors, restroom fixtures and lobby area upgrades to include paint and furniture. (City's share provided by reserves from J2864).	2964	**1,112,500**	5,000 5,000 5,000	r c p	25,000	r	
	Total Cost		2,583,957	120,931		131,032		
	Sources of Funds							
	Olmsted County	c	362,500	5,000	c		c	
	Local Government Aid	ga	122,500		ga		ga	
	Private Funds	p	362,500	5,000	p		p	
	Project reserves	r	40,000		r		r	
	Tax Levy	t	1,696,457	110,931	t	131,032	t	
	Total Sources of Funds		2,583,957	120,931		131,032		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*156,032*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					156,032		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
130,861	t	1	130,910	t	1	125,230	t	1						
(25,000)	r	1	(25,000)	r	1	(25,000)	r	1						
25,000	r	42	25,000	r	42	25,000	r	42	25,000	r	42			
25,000	c	42	25,000	c	42	25,000	c	42	25,000	c	42			
25,000	p	42	25,000	p	42	25,000	p	42	25,000	p	42			
180,861			180,910			175,230			75,000			-		
25,000	c		25,000	c		25,000	c		25,000	c			c	
	ga			ga			ga			ga			ga	
25,000	p		25,000	p		25,000	p		25,000	p			p	
	r			r			r		25,000	r			r	
130,861	t		130,910	t		125,230	t			t			t	
180,861			180,910			175,230			75,000					
-			-			-			-			-		
205,861			*205,910*			*200,230*			*75,000*			-		
-			-			-			*25,000*			-		
205,861			205,910			200,230			100,000			-		

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
2	Auditorium: Replace sound system speakers (2019); balcony seating refurbishment (2022); roof replacement (2030 - 25 year life, $1.5M).	3512	**275,000**			75,000	r	
	Total Cost		275,000	-		75,000		
	Sources of Funds							
	Project reserves	r	75,000		r	75,000	r	
	Tax Levy	t	200,000		t		t	
	Total Sources of Funds		275,000			75,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					-		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					-		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
-		-		-		-		-	
	r		r		r		r		r
	t		t		t		t		t
-		-		-		-		-	
-		-		-		-		-	
-		-		-		-		-	
-		-		-		-		-	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	Annual Bituminous Street Rehabilitation, Resurfacing and Preservation - pavement condition index of 0-100. Prior reserves were transferred from J1994 (Future Construction). Includes approximately $350,000 for pavement markings.	2201	**24,473,700**	2,000,000 r	774,921 t 225,079 ox	6
3	Alley Reconstruction (Various locations). 4 blocks per year.	7400	**770,000**	10,000 t 100,000 a	10,000 t 100,000 a	20 20
4	Concrete pavement joint repair on various streets. Prior reserves were transferred from J1994 (Future Construction).	7310	**850,000**	100,000 r	100,000 t 500,000 ms	4 4
5	7th St NE Bridge (over Zumbro River) rehabilitation and rehab of 7th St NE from W Silver Lake Drive to 11th Ave NE. Awaiting state Bridge Bonding funding	7913	**1,700,000**		550,000 ms	7
8	Broadway Ave Corridor Study Implementation/Rehabilitation Projects. Phased approach to preservation, rehabilitation, and reconstruction based on results from Broadway Corridor study. Reserves to be transferred from J2202 (TH63 turnback).	7293	**10,000,000**			
9	Reconstruct/Rehab 10th St SW from Plummer Circle to 9th Ave SW. Include storm sewer improvements. Transfers from Storm Sewer Utility.	7324	**3,000,000**			
10	Concrete Pavement Rehabilitation 4th St SE from 11th Ave to 19th Ave (Phase 2).	7295	**2,000,000**			
11	Construct 64th St NW from 34th Ave to 37th Ave (per MnDOT Agreement).		**1,850,000**			
12	Concrete Pavement Reconstruct and Rehabilitation (CPR) 9th St NW from W Circle Dr to Pendant Ln NW and 37th Ave from 8th St to end.		**1,000,000**			
14	Reconstruct College View Rd (CSAH 9) from 19th Ave to E Circle Dr. FY 2020 Fed funding secured.	7325	**5,562,000**			
15	Bridge Replacement Program. Several bridges are nearing their life expectancy, functionally deficient, or restricted in use, such as Center St, 11th Ave NW, Elton Hills Dr, and Civic Center Dr bridges. City will program bridge replacements beginning in 2021 and expect to replace a bridge every three to five years apart. State bridge		**6,000,000**			
16	Replace 15th Ave NW bridge/culvert (R0297); located north of 33rd St NW. Awaiting state bridge funding authorization.	7916	**375,000**			
18	Rehab 20th St SW from 1st Ave SW to Mayowood Road (CR125) and intersection improvements.	9859	**3,800,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
1,000,000	t	6	1,750,000	t	6	2,000,000	t	6	2,500,000	t	6	3,000,000	t	6
10,000	t	20	10,000	t	20	10,000	t	20	10,000	t	20	10,000	t	20
100,000	a	20	100,000	a	20	100,000	a	20	100,000	a	20	100,000	a	20
2,000,000	r		2,500,000	r		3,500,000	r							
1,000,000	a													
2,000,000	to													
250,000	ms													
500,000	a													
100,000	td													
1,250,000	ms													
750,000	ms													
250,000	t													
2,062,000	f													
2,625,000	c													
875,000	ms													
			1,500,000	ms								1,500,000	ms	
			1,500,000	s								1,500,000	s	
			125,000	ms										
			2,000,000	ms										
			1,500,000	a										

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
20	East River Road Reconstruct and widen from 44th St to 55th St NW.	7915	**2,400,000**			
21	Construct Members Parkway from W Circle Dr to NW Commercial Center. Federal funds applied for (2021). Joint City/County Project.	7226	**2,650,000**			
23	Concrete Pavement Rehab (CPR) West Center St from 6th Ave to 16th Ave.		**1,250,000**			
25	Reconstruct 5th Street SW from 2nd Ave to 9th Ave. Neighborhood improvement project - reconstruct street, sidewalks, curb & gutter, and storm sewer improvements. Needs DMCC funding to be a feasible project.		**2,000,000**			
26	Construct 3rd Street SW from 15th Ave to 16th Ave and 16th Ave from 3rd St to 2nd St SW (implements elements identified in Official Street Map #19). Project includes significant ROW impacts.		**4,000,000**			
27	Civic Center Drive improvements. Includes 11th Avenue NW signal replacement and additional westbound travel lane from 11th Avenue NW to TH 52.	6060	**2,500,000**			
28	Construct median on Elton Hills Dr from Broadway to Elton Hills Ln NW.	7313	**150,000**			
29	Concrete Pavement Reconstruction - 11th Ave E from 4th St SE to Silver Creek		**7,000,000**			
30	Reconstruct 7th St NW from Valleyhigh Drive to RR Crossing.		**1,500,000**			
31	Reconstruct 65th St NW from 37th Ave to 50th Ave NW.		**6,000,000**			
32	Construct (pave) Silver Creek Rd from E Circle Dr to Century Valley Subdivision.		**750,000**			
34	County Project: Corridor Preservation. 60th Ave NW Reconstruction - 55 St to 75 St		**5,000,000**			
36	Clearwater Rd/55th St NW Intersection Safety Improvements. State funds include Highway Safety Improvement Program (HSIP) funds.		**1,200,000**			
37	Reconstruct Broadway/14th Street NE Intersection (Reserves to be transferred from Broadway turnback funds J2202).		**2,000,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
		1,000,000	ms						
		1,650,000	f						
		250,000	ms						
		750,000	c						
		1,250,000	ms						
				2,000,000	a				
				4,000,000	sd				
				1,500,000	ms				
				1,000,000	a				
				150,000	ms				
						5,000,000	ms		
						2,000,000	a		
						900,000	ms		
						600,000	a		
						3,000,000	ms		
						3,000,000	a		
						750,000	ms		
								5,000,000	st
								250,000	ms
								350,000	c
								600,000	s
								1,000,000	ms
								1,000,000	r

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
38	Reconstruct Broadway from 12th Street S to 6th Street S (tied to Seneca storm sewer project).		**7,000,000**					
	Total Cost		106,780,700	2,210,000		2,260,000		
	Sources of Funds							
	Special Assessment Bonds	a	17,984,300	100,000	a	100,000	a	
	Olmsted County	c	3,725,000		c		c	
	Federal	f	3,712,000		f		f	
	Municipal State Aid for Streets	ms	30,325,000		ms	1,050,000	ms	
	Operating Transfer - fr General Fund	ot	1,464,016		ot		ot	
	Operating Transfer - fr General Fund Sales Tax	ox	225,079		ox	225,079	ox	
	Project reserves	r	18,500,000	2,100,000	r		r	
	State	s	4,475,000		s		s	
	Sales Tax 2013	st	5,000,000		st		st	
	Sales Tax DMC	sd	4,000,000		sd		sd	
	Tax Levy	t	15,270,305	10,000	t	884,921	t	
	Traffic Improvement District Fees	td	100,000		td		td	
	Operating Transfer - Other Funds	to	2,000,000		to		to	
	Total Sources of Funds		106,780,700	2,210,000		2,260,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,260,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,260,000		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
								2,500,000	ms
								2,500,000	r
								2,000,000	a
14,772,000		15,885,000		14,260,000		17,860,000		21,310,000	
1,600,000	a	1,600,000	a	3,100,000	a	5,700,000	a	2,100,000	a
2,625,000	c	750,000	c		c		c	350,000	c
2,062,000	f	1,650,000	f		f		f		f
3,125,000	ms	6,125,000	ms	1,650,000	ms	9,650,000	ms	5,250,000	ms
	ot		ot		ot		ot		ot
	ox		ox		ox		ox		ox
2,000,000	r	2,500,000	r	3,500,000	r		r	3,500,000	r
	s	1,500,000	s		s		s	2,100,000	s
	st		st		st		st	5,000,000	st
	sd		sd	4,000,000	sd		sd		sd
1,260,000	t	1,760,000	t	2,010,000	t	2,510,000	t	3,010,000	t
100,000	td		td		td		td		td
2,000,000	to		to		to		to		to
14,772,000		15,885,000		14,260,000		17,860,000		21,310,000	
-		-		-		-		-	
14,772,000		*15,885,000*		*14,260,000*		*17,860,000*		*21,310,000*	
-		-		-		-		-	
14,772,000		15,885,000		14,260,000		17,860,000		21,310,000	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019	Priority
2	Traffic Signal upgrade of old systems (>25 years old). Old designs without mast arms. One intersection per year.		**1,950,000**	300,000	ms		
3	Replace signal at 19th St NW & 19th Ave. NW and associated geometric improvements.		**350,000**				
4	Construct Viola Road/Century Hills Signal System.		**350,000**				
5	Construct 2nd Street SW dual right turn lanes for westbound to northbound TH 52 ramp.		**750,000**				
	Total Cost		3,400,000	300,000		-	
	Sources of Funds						
	Olmsted County	c	175,000		c		c
	Municipal State Aid for Streets	ms	3,225,000	300,000	ms		ms
	Total Sources of Funds		3,400,000	300,000			
	Unfunded Projects		-			-	
	Total of NEW FUNDING requests					-	
	Total adjustments to prior years' funding authorizations					-	
	Total Cost					-	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
300,000	ms			300,000	ms			300,000	ms
		350,000	ms						
				175,000	c				
				175,000	ms				
								750,000	ms
300,000		350,000		650,000		-		1,050,000	
	c		c	175,000	c		c		c
300,000	ms	350,000	ms	475,000	ms		ms	1,050,000	ms
300,000		350,000		650,000				1,050,000	
-		-		-		-		-	
300,000		*350,000*		*650,000*		-		*1,050,000*	
-		-		-		-		-	
300,000		350,000		650,000		-		1,050,000	

Pedestrian Facilities 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	Annual Sidewalk program - Annual construction and reconstruction of sidewalks at various locations. Recommendation is to inspect 10% of the City's sidewalks each year (historical average is less than 5%).	8307	**5,585,900**	200,000 t 200,000 a	200,000 t 200,000 a	13 13
2	Annual Pedestrian Ramp Program - Construct pedestrian ramps at various locations - new development area. Reserves to be transferred from J8209 (Ped Facility	8209	**420,000**	50,000 r	50,000 t	16
3	Annual Sidewalk Gap Fill Program - Construct missing sidewalk infill areas.	4649	**895,000**	15,000 r 45,000 a	15,000 t 45,000 a	19 19
4	Annual ADA Transition Plan - Federal Compliance Ped Ramp Replacement program. Includes other pedestrian safety improvements.	4665	**475,000**	25,000 t 25,000 r	50,000 t	11
5	Construct pedestrian facilities in Wood Lake Business Park.	4706	**500,000**		500,000 a	26
8	Trail from Towne Club Rd SE to Chesterwood Trail (CR 11). Fed enhancement funds (FY 2019) secured.	4678	**1,581,400**		575,900 f 605,500 ms 400,000 s	8 8 8
9	Safe Routes to Schools.		**125,000**			
10	Construct Trail from 28th St SE to 45th St SE. State funding not secured. Construct in phases.	4951	**1,500,000**			
11	Trail along East River Rd (east side) from 44th St to 55th St NE. Fed funding (FY2022) not secured. Project would be advance constructed.		**300,000**			
12	Widen 37th St N Bridge over Zumbro River for trail/path. Fed funding (FY2022) not secured. Project would be advance constructed.		**725,000**			
13	Mayowood Road SW - County project with City participation. Construct Trail from CSAH 8 to Mayowood Lake Park (State Legacy Grant funds not secured).		**500,000**			
14	Construct Trail along CP Railroad from 16th St SE to 20th St SE (This is phase 2 of Broadway S Trail project). Fed funding not secured.	4653	**2,223,400**			
16	Construct Ped Trail along TH14 from Broadway to Crossroads Dr SW; includes removal of free rights from Broadway/TH14 intersection. Fed funds (FY 2021)	4693	**550,000**			
17	Construct Trail along 18th Ave SW (CR 147) from Mayowood Rd to 40th St SW. Fed funds not secured.		**1,500,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
200,000	t	13	200,000	t	13	200,000	t	13	200,000	t	13	200,000	t	13
200,000	a	13	200,000	a	13	200,000	a	13	200,000	a	13	200,000	a	13
50,000	t	16	50,000	t	16	50,000	t	16	50,000	t	16	50,000	t	16
15,000	t	19	15,000	t	19	15,000	t	19	15,000	t	19	15,000	t	19
45,000	a	19	45,000	a	19	45,000	a	19	45,000	a	19	45,000	a	19
50,000	t	11	50,000	t	11	50,000	t	11	50,000	t	11	50,000	t	11
25,000	t	14	25,000	t	14	25,000	t	14	25,000	t	14	25,000	t	14
			750,000	s					750,000	s				
			100,000	ms		200,000	f							
			150,000	ms		575,000	f							
			500,000	ms										
			50,000	t		400,000	f							
			200,000	f										
			350,000	ms										
									1,000,000	f				
									500,000	c				

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
19	Construct pedestrian facilities on 11th Ave NE from 17th Street NE to Teton Ln NE.		**500,000**					
	Total Cost		17,380,700	560,000		2,641,400		
	Sources of Funds							
	Special Assessment Bonds	a	4,790,900	245,000	a	745,000	a	
	Olmsted County	c	500,000		c		c	
	Federal	f	3,574,300		f	575,900	f	
	Local Government Aid	ga	30,000		ga		ga	
	Municipal State Aid for Streets	ms	2,705,500		ms	605,500	ms	
	Private Funds	p	20,000		p		p	
	Project reserves	r	169,500	90,000	r		r	
	State	s	1,900,000		s	400,000	s	
	Sales Tax 2013	st	150,000		st		st	
	Tax Levy	t	3,540,500	225,000	t	315,000	t	
	Total Sources of Funds		17,380,700	560,000		2,641,400		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,641,400*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,641,400		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
								250,000	t
								250,000	a
585,000		2,685,000		1,760,000		2,835,000		1,085,000	
245,000	a	245,000	a	245,000	a	245,000	a	495,000	a
	c		c		c	500,000	c		c
	f	200,000	f	1,175,000	f	1,000,000	f		f
	ga		ga		ga		ga		ga
	ms	1,100,000	ms		ms		ms		ms
	p		p		p		p		p
	r		r		r		r		r
	s	750,000	s		s	750,000	s		s
	st		st		st		st		st
340,000	t	390,000	t	340,000	t	340,000	t	590,000	t
585,000		2,685,000		1,760,000		2,835,000		1,085,000	
-		-		-		-		-	
585,000		*2,685,000*		*1,760,000*		*2,835,000*		*1,085,000*	
-		-		-		-		-	
585,000		2,685,000		1,760,000		2,835,000		1,085,000	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	First Street Ramp Restoration. 2019: Restoration (per 4 year cycle) includes waterproofing, structural, and miscellaneous improvements. (Next restoration 2023).	2580	**5,570,000**	300,000	re	350,000	re	2
2	Civic Center Ramp Restoration. 2019: Carry over coating work to be let separately from 2019 restoration. 2022: Restoration, structural, coatings and mechanical/electrical. 2026: Restoration project per 4 year cycle.	2578	**3,210,000**	400,000	re	440,000	re	3
3	Second Street Ramp: A condition survey report was completed in 2018 that identified $390k in repairs of which the division is recommending $250k. In 2019 $100k is being recommended as a contingency for additional repairs. Only repairs related to safety or structural are being completed. (Approximately $390,000 in repairs have been deferred to date.) Tentatively the ramp will be demolished in late 2020 at an estimated cost of $1M. This may be paid for by the developer. Also 200-300 new public spaces are to be built by the developer subject to negotiations. The existing ramp is 435 spaces. The project is subject to a development agreement that includes this site. The exact number of public spaces is yet to be agreed on.	2594	**13,190,000**	75,000	re	100,000	re	1
4	Signing / Way finding - carry over. 2019: new signs for 8 lots, 2020: electronic message signs for wayfinding and parking availability.	2575	**2,040,000**	100,000	re	200,000	re	5
5	New meter technologies. Continued enhancements, meter/pay station updates, expansion of license plate recognition (LPR) etc. Approximately 1,200 on-street metered spaces and 600 lot spaces.	2595	**2,776,000**	150,000	re	1,000,000	re	6
6	Construct new ramp (Number 7) 2019-2020 (up to 1,200 spaces) to serve DMC/Civic Center Expansion. (Subject to a parking demand study). Restoration in 2024. Design $1 million, ramp construction $35 million, Skyway $2 million.		**35,250,000**					
7	Charging Stations installed in public parking areas-Level 1 type-to be coordinated with RPU. Need and use to be monitored. Cost installed is $12,000 each. Note-not all models may adopt the universal hook up.	2579	**144,000**	48,000	re			
8	Revenue Control Equipment Updates. 2020-Parking access revenue control (PARC) equipment update at two ramps: First and Civic (The last software/partial hardware update was in 2014. The original equipment was installed in 2004.) Continue to monitor technology and operation. The Third Street Ramp and Ramp #6 will have new equipment by the end of 2018.	2574	**1,065,000**					
9	Center Street Ramp - Last restoration completed in 2017. Only repairs related to safety or structural were completed pending proposed demolition for development. 2021-Restoration including coatings and structural repairs is budgeted but subject to proposed development.	2592	**2,745,000**					
10	Third Street Ramp. The new gated control with credit cards, card access, and lobby pay station awarded in 2018. (Obligation not shown). 2018: Restoration including LED lighting conversion. 2022: Restoration project per 4 year cycle.	2583	**9,880,000**	500,000	re			
11	Ramp #6 Restoration - This is a ramp restoration project planned 4 years out from the ramp opening in 2018. Ramp #6 should open in 2018 with 640 spaces on 1st Ave lot (10 block of 1st Ave SE). Ramp restoration in 2022 based on ramp opening in 2018. (Note: $10.5M of this project is listed as project 8617 on the DMC pages of the 2018 CIP.)	2582	**14,300,000**					

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
						350,000 re	1		
				350,000 re	1				
1,000,000 p	6	10,000,000 p	2						
300,000 re	2								
15,000,000 rb	1	20,000,000 rb	1					250,000 re	1
48,000 re	5			48,000 re	4				
800,000 re	4								
		400,000 re	1						
				350,000 re	3				
				255,000 re	2				
				45,000 p	2				

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
12	Government Center Lot - Redesign with landscaping in 2024. (Olmsted County to pay 46% of cost.)	2585	**1,950,000**					
	Total Cost		92,120,000	1,573,000		2,090,000		
	Sources of Funds							
	Olmsted County	c	236,800		c		c	
	Private Funds	p	11,045,000		p		p	
	General Obligation Revenue Bonds	rb	35,000,000		rb		rb	
	Retained Earnings	re	39,724,200	1,573,000	re	2,090,000	re	
	State	s	6,052,000		s		s	
	Tax Levy	t	62,000		t		t	
	Total Sources of Funds		92,120,000	1,573,000		2,090,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,090,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,090,000		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
								1,000,000 re	2
17,148,000		30,400,000		1,048,000		350,000		1,250,000	
	c		c		c		c		c
1,000,000	p	10,000,000	p	45,000	p		p		p
15,000,000	rb	20,000,000	rb		rb		rb		rb
1,148,000	re	400,000	re	1,003,000	re	350,000	re	1,250,000	re
	s		s		s		s		s
	t		t		t		t		t
17,148,000		30,400,000		1,048,000		350,000		1,250,000	
-		-		-		-		-	
17,148,000		*30,400,000*		*1,048,000*		*350,000*		*1,250,000*	
-		-		-		-		-	
17,148,000		30,400,000		1,048,000		350,000		1,250,000	

Mass Transit 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	Expansion Buses for RR - Purchase of 40' expansion buses for regular route operations. This project calls for the purchase of 8 buses: 3 in 2019 and 1 each year thereafter from 2020 through 2024. This assumes the purchase of nine 60' articulated buses identified in another project to serve the growing demands of park and ride services. The costs shown assumes diesel (add $300,000 per bus for electric). Delivery is 12-15 months from date of order. Budget year is based on award date. Expansion is based on the Transit Development Plan and DMC related growth. Funds to be transferred from the 280 Transit Fund reserves as available.	2091	**17,754,573**	282,852 t 288,000 to 2,283,408 s	289,281 ox 1,157,124 f	8 8
2	Replacement Buses for RR - Purchase of 27 replacement buses for regular route operations- 4 in 2019, 4 in 2020, 5 in 2021, 5 in 2022, 5 in 2023 and 4 in 2024. Based on maintaining a 15-17 year lifecycle. The costs shown assumes diesel (add $300,000 per bus for electric). Delivery is 12-15 months from date of order or obligation. Budget year is based on award date.	2091	**30,471,985**	380,000 to 1,520,000 s	385,708 ox 1,542,833 f	6 6
3	Bus Shelters - Purchase and install at various bus stop locations within the City. 4 in 2019, 2 per year through 2024. TDP includes criteria for sitting- eg. Passenger boardings. Reserves were previously transferred from the 280 Transit Fund.	2092	**242,500**		48,000 ox	3
4	Expansion of bus storage at PWTOC to increase capacity from 60 buses to 92 buses subject to fleet projections in TDP. Design is in 2018 funded with 100% State funding. State bonding funds $2.5m approved for construction. Also in 2019 local funding ($320,000) will be needed for construction management, parking lot expansion for 40 plus cars (more transit employees) and security modifications to the accounting office on the operator's side as identified in a security audit by the Finance Department. 2020- Provides for the EV Charging for electric buses.	2112	**7,360,000**	500,000 s	3,320,000 st 2,500,000 s	1 1
5	Paratransit Buses - Purchase replacement buses for ZIPS Dial-A-Ride - 2 in 2019, 1 in 2020. Grant applications for 2019 have been submitted.	2091	**2,955,404**		66,000 ox 264,000 s	4 4
6	Transit Signal Priority System- Installation of TSP (GPS) based on 2 corridors; carry over from 2018-2nd Street SW from Broadway to West Frontage Road -12 intersections - Broadway from 2nd Street South to 19th Street North -10 intersections. The project could be spread over 2 years. Funds to be transferred from the 280 Transit Fund reserves. FTA grant has been submitted and is under review.	2105	**1,140,000**	18,000 t 64,000 to 328,000 f	82,000 to 328,000 f	2 2
8	Revenue equipment - 2020 - Fare technology updates. (Downtown fare kiosks.)	2103	**3,189,162**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
97,873	t	7	99,342	t	4	100,832	t	4	102,344	t	3	103,879	t	3
391,494	f	7	397,366	f	4	403,326	f	4	409,377	f	3	415,517	f	3
391,494	t	6	496,708	t	3	504,158	t	3	511,721	t	2	415,517	t	2
1,565,975	f	6	1,986,830	f	3	2,016,634	f	3	2,046,882	f	2	1,662,069	f	2
24,000	t	2	24,000	t	2	24,000	t	1	24,000	t	1	24,000	t	1
1,040,000	f	1												
33,000	t	3												
132,000	s	3												
20,000	t	4												
80,000	f	4												

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
9	Transit hub - NW location to be determined.	2108	**150,000**					
	Note: Park and ride facilities are identified in the "Parking" section of the CIP.							
	Total Cost		63,263,624	5,664,260		9,982,946		
	Sources of Funds							
	Federal	f	33,046,326	328,000	f	3,027,957	f	
	Local Government Aid	ga	254,614		ga		ga	
	Operating Transfer - fr General Fund Sales Tax	ox	788,989		ox	788,989	ox	
	Project reserves	r	518,456		r		r	
	State	s	15,500,806	4,303,408	s	2,764,000	s	
	Sales Tax 2013	st	3,320,000		st	3,320,000	st	
	Tax Levy	t	6,275,837	300,852	t		t	
	Operating Transfer - Other Funds	to	3,558,596	732,000	to	82,000	to	
	Total Sources of Funds		63,263,624	5,664,260		9,982,946		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*9,982,946*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					9,982,946		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
				30,000 t	2				
				120,000 f	2				
3,775,836		3,004,246		3,198,950		3,094,324		2,620,982	
3,077,469 f		2,384,196 f		2,539,960 f		2,456,259 f		2,077,586 f	
ga		ga		ga		ga		ga	
ox		ox		ox		ox		ox	
r		r		r		r		r	
132,000 s		s		s		s		s	
st		st		st		st		st	
566,367 t		620,050 t		658,990 t		638,065 t		543,396 t	
to		to		to		to		to	
3,775,836		3,004,246		3,198,950		3,094,324		2,620,982	
-		-		-		-		-	
3,775,836		*3,004,246*		*3,198,950*		*3,094,324*		*2,620,982*	
-		-		-		-		-	
3,775,836		3,004,246		3,198,950		3,094,324		2,620,982	

Sewer and Water 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	Annual - Sanitary sewer main replacement and rehabilitation. Funding from Sewer Utility Retained Earnings.	2133	**7,000,000**	500,000	ow	750,000	ow	1
2	Annual - Infiltration and inflow rehabilitation to Public sanitary sewer system (pipe lining and manhole rehab). Revenue bonds to be repaid by Sewer Utility user rates.	2179	**14,800,000**	1,000,000	ow	800,000	ow	2
3	Annual - Sanitary sewer replacement in conjunction with major streets CIP projects. Funding from Sewer Utility Retained Earnings.		**2,000,000**	200,000	ow	200,000	ow	5
4	Sanitary sewer flow monitor upgrades and repair. Funding from Sewer Utility Retained Earnings. (Need modem upgrades to 4G capability in 2019).		**800,000**	50,000	ow	100,000	ow	3
5	Update City of Rochester Sanitary Sewer Master Plan and Sewer Modeling Program. Current plan was last updated in 1996.	4340	**3,700,000**	200,000	re	500,000	re	4
6	Trunk Sewer capacity replacement program. Replace undersized sewer trunk lines, size for ultimate sewer service areas. State money to be low-intereest loan program.		**37,250,000**					
7	Upgrade/Replace Zumbro River Siphon at Silver Lake, serving East Zumbro Sewer District. Revenue bonds to be repaid by Sewer Utility user rates.		**3,100,000**			100,000	re	6
	Total Cost		68,650,000	1,950,000		2,450,000		
	Sources of Funds							
	Operating Transfer - fr Sewer Utility	ow	19,600,000	1,750,000	ow	1,850,000	ow	
	General Obligation Revenue Bonds	rb	5,250,000		rb		rb	
	Retained Earnings	re	6,800,000	200,000	re	600,000	re	
	State	s	37,000,000		s		s	
	Total Sources of Funds		68,650,000	1,950,000		2,450,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,450,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,450,000		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
500,000 ow	1	500,000 ow	1	500,000 ow	1	500,000 ow	1	500,000 ow	1
800,000 ow	2	800,000 ow	2	800,000 ow	2	800,000 ow	2	800,000 ow	2
200,000 ow	5	200,000 ow	5	200,000 ow	5	200,000 ow	5	200,000 ow	5
50,000 ow	3	50,000 ow	3	50,000 ow	3	50,000 ow	3	50,000 ow	3
500,000 re	4	500,000 re	4	500,000 re	4	500,000 re	4	500,000 re	4
				10,000,000 s	8	12,000,000 s	8	15,000,000 s	8
3,000,000 re	6								
5,050,000		2,050,000		12,050,000		14,050,000		17,050,000	
1,550,000 ow		1,550,000 ow		1,550,000 ow		1,550,000 ow		1,550,000 ow	
rb		rb		rb		rb		rb	
3,500,000 re		500,000 re		500,000 re		500,000 re		500,000 re	
s		s		10,000,000 s		12,000,000 s		15,000,000 s	
5,050,000		2,050,000		12,050,000		14,050,000		17,050,000	
-		-		-		-		-	
5,050,000		*2,050,000*		*12,050,000*		*14,050,000*		*17,050,000*	
-		-		-		-			
5,050,000		2,050,000		12,050,000		14,050,000		17,050,000	

Storm Water ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	Annual Program: Repair and rehabilitation of public stormwater management facilities and transition pond retrofitting and rehabilitation when transferred to the City.	6503	**2,327,500**	175,000 re	175,000 re	12
2	Annual Program: resolve minor historical drainage problem areas in developed areas.	6505	**1,777,500**	125,000 re	125,000 re	13
3	Annual Program: Routine conveyance system repair (e.g., storm sewers; manholes; catch basin reconstruction, reconditioning, and repair; constructed ditches/drainage	6504	**1,158,750**	100,000 re	100,000 re	14
4	Conveyance Project: Address flooding on 10th St SE between 4th Ave SE and 7th Ave SE by installing sewer along 10th St SE from 6th Ave SE to Bear Creek.		**1,450,000**		50,000 re	18
5	Tree Planting: Fill tree vacancies on parcels maintained by Public Works - Stormwater.	6667	**130,000**	30,000 re	30,000 re	17
6	Stormwater Management Plan Reimbursements: Rose Harbor Estates City Pond 155.	6632	**400,000**	40,000 sw	40,000 sw	1
7	Conveyance Project: Replace subdrain systems at various locations.	6696	**5,200,000**	1,000,000 re	1,000,000 re	15
8	Regional Stormwater Detention/Flood Control Facility Project: Construct regional stormwater facility kr-p.1 (Reference Cascade Twp Section 7 Report Pond 40 or similar alternative.) Initial expenditures for ROW and land acquisition funded from Flood Control reserves.	6574	**3,850,000**	250,000 re 250,000 sw 500,000 fr	125,000 re 125,000 sw 250,000 fr	3 3 3
9	Regional Stormwater Detention Facility Project: Construct regional stormwater detention facility KR-P1.2 Kalmar Twp (Reference Cascade Twp Section 7 Report, Pond 3 or similar alternative).	6519	**1,275,000**		150,000 re 150,000 sw	4 4
10	Stormwater Management Plan Reimbursements thru 2020. Developer constructed regional stormwater management facilities - Cascade Meadows.	6626	**300,000**	37,500 sw	37,500 sw	2
11	Conveyance Project: Cascade Street NW and 13th Ave NW flood mitigation project.	6653	**950,000**	25,000 re	25,000 re	11
12	Stabilization Project: Spring Brook Valley Creek channel stabilization from 18th Avenue SW to TH 63.	6683	**1,850,000**	25,000 re 25,000 ow	200,000 re 200,000 ow	16 16
13	Stabilization Project: Elton Hills channel stabilization from 9th Avenue NW to Zumbro River Reaches B and C.	6687	**425,000**	60,000 re	65,000 re	19
14	Rehabilitation and Stabilization Project: Baihly Woodlands 8th Pond 4.		**100,000**	20,000 re	100,000 re	6
15	Rehabilitation and Stabilization Project: Baihly Woodlands 7th and 8th Pond 131.		**100,000**	20,000 re	100,000 re	7
16	Stabilization Project: Hillcrest and Folwell Ridge channel stabilization (Johnson	6706	**270,000**		150,000 re	8
17	Stabilization Project: Century Hills 8th and 9th Ravine Stabilization Project.	6695	**450,000**	400,000 re	50,000 ow	10
18	Wetland Banking Project: Gamehaven Wetland Bank.	6510	**430,000**		50,000 re	9
19	Regional Stormwater Detention Facility Project: Construct regional stormwater detention facilities to serve Hadley Valley.	6599	**1,075,000**			
20	Conveyance Project: Replace approximately 2,000 ft of storm sewer in 10th St SW from Plummer Circle to 9th Ave SW (Streets Project J-7324).	6644	**865,000**			
21	Stabilization Project: Cascade Creek Tributary channel (Lourdes channel) stabilization from 15th St NW to pedestrian bridge at 7th St NW.		**400,000**	30,000 re		

Schedule for Six Year Period

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Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
175,000	re	12	175,000	re	12	175,000	re	12	175,000	re	12	175,000	re	12
125,000	re	13	125,000	re	13	125,000	re	13	125,000	re	13	125,000	re	13
100,000	re	14	100,000	re	14	100,000	re	14	100,000	re	14	100,000	re	14
700,000	re	18				350,000	re	18	350,000	re	18			
10,000	re	17	10,000	re	17	10,000	re	17						
40,000	sw	1	40,000	sw	1	40,000	sw	1						
1,000,000	re	15	1,000,000	re	15	1,000,000	re	15						
125,000	re	3	125,000	re	3									
125,000	sw	3	125,000	sw	3									
250,000	fr	3	250,000	fr	3									
300,000	re	4	150,000	re	4									
300,000	sw	4	150,000	sw	4									
37,500	sw	2												
500,000	re	11												
100,000	re		200,000	re		200,000	re							
100,000	sw		200,000	sw		200,000	sw							
650,000	re		100,000	re										
200,000	re		200,000	re										

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
22	Annual Program: Fund for local match on grant applications.		**850,000**			
23	Annual Program: Education - Neighborhood SW amenity sites with interpretive signs, exhibits and maintenance.		**90,000**			
24	Regional Stormwater Detention Facility: Perform feasibility study and construct stormwater detention facility at 75th Street NW east of TH 52 (pond NW p3.3).	6555	**800,000**			
25	Conveyance Project: Upsize storm sewer system in 14th St NE from 6th Ave NE to 11th Ave NE. Part of the 14th St NE reconstruction project.		**900,000**			
26	Regional Stormwater Detention Facility: Construct regional stormwater detention facility in northeast quadrant of Valley High Drive and 50th Ave NW within cca3.1.	6677	**506,000**			
27	Stabilization Project: Stabilize a reach of Kings Run in Section 7 in the vicinity of 60th Ave NW and 55th St NW.	6545	**190,000**			
28	Conveyance Project: Upgrade storm sewer serving Seneca Foods to the north along Broadway Avenue to the Zumbro River.	6685	**1,410,000**			
29	Regional Stormwater Detention/Flood Control Facility Project: Phase 2 regional pond for krp1.8c (Cascade Section 18).		**100,000**			
	Total Cost		29,629,750	3,112,500	3,297,500	
	Sources of Funds					
	Flood Control Reserves	fr	2,000,000	500,000 fr	250,000 fr	
	Operating Transfer - fr Sewer Utility	ow	975,000	25,000 ow	250,000 ow	
	Private Funds	p	761,000	p	p	
	Retained Earnings	re	22,558,750	2,260,000 re	2,445,000 re	
	Storm Water Area Mgmt Charge	sw	3,335,000	327,500 sw	352,500 sw	
	Total Sources of Funds		29,629,750	3,112,500	3,297,500	
	Unfunded Projects		-		-	
	Total of NEW FUNDING requests				*3,297,500*	
	Total adjustments to prior years' funding authorizations				-	
	Total Cost				3,297,500	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
		75,000	re	75,000	re	75,000	re	75,000	re
		10,000	re	10,000	re				
				50,000	re	125,000	re	225,000	re
				50,000	sw	125,000	sw	225,000	sw
				500,000	re	200,000	re	200,000	re
				10,000	re	170,000	re		
				40,000	sw	170,000	sw		
						86,000	p		
				40,000	re	150,000	re		
						300,000	re	315,000	re
						300,000	p	315,000	p
								100,000	re
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	
250,000	fr	250,000	fr		fr		fr		fr
	ow		ow		ow		ow		ow
	p		p		p	386,000	p	315,000	p
3,985,000	re	2,270,000	re	2,645,000	re	1,770,000	re	1,315,000	re
602,500	sw	515,000	sw	330,000	sw	295,000	sw	225,000	sw
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	
-		-		-		-		-	
4,837,500		*3,035,000*		*2,975,000*		*2,451,000*		*1,855,000*	
-		-		-		-		-	
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	

Water Reclamation ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	WRP Equipment Replacement	4343	**960,000**	120,000 re	100,000 re	4
2	Roof Replacement Project		**400,000**			
3	Effluent and Solids Treatment Upgrades		**30,500,000**		500,000 re	1
	Total Cost		31,860,000	120,000	600,000	
	Sources of Funds					
	Retained Earnings	re	24,860,000	120,000 re	600,000 re	
	State	s	7,000,000	s	s	
	Total Sources of Funds		31,860,000	120,000	600,000	
	Unfunded Projects		-		-	
	Total of NEW FUNDING requests				*600,000*	
	Total adjustments to prior years' funding authorizations				-	
	Total Cost				600,000	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
100,000	re	4	100,000	re	4	100,000	re	4	100,000	re	4	100,000	re	4
400,000	re	2												
2,500,000	re	1	500,000	re	1	4,000,000	re		16,000,000	re	3			3
			7,000,000	s										
3,000,000			7,600,000			4,100,000			16,100,000			100,000		
3,000,000	re		600,000	re		4,100,000	re		16,100,000	re		100,000	re	
	s		7,000,000	s			s			s				
3,000,000			7,600,000			4,100,000			16,100,000			100,000		
-			-			-			-			-		
3,000,000			*7,600,000*			*4,100,000*			*16,100,000*			*100,000*		
-			-			-			-			-		
3,000,000			7,600,000			4,100,000			16,100,000			100,000		

Flood Control ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	Annual River Bank and Reservoir Repair/Stabilization.	4856	**345,000**	35,000	fr	25,000	fr	6
2	Annual Flood Control trail system - repairs and overlays.	4857	**950,000**	100,000	fr	100,000	fr	4
3	Flood Control Management System (Reservoirs, weirs, levees, engineered channel) - annual regulatory compliance actions with Operation & Maintenance plan.	4883	**55,000**	5,000	fr	5,000	fr	5
4	Repaint / Recondition Flood Control Railing.	4888	**250,000**	25,000	fr	25,000	fr	7
5	Remove sediment from Silver Lake, Cascade Lake, and Reservoirs. Zumbro River in 2018. Lake and Reservoirs in 2019 or 2020.	4889	**4,490,000**	850,000	fr	600,000	fr	10
6	Replace reservoir monitoring equipment and gauges.	4887	**170,000**	10,000	fr	50,000	fr	2
7	Flood Control walls - joint maintenance and repair, including cleaning and re-caulking.	4882	**250,000**	25,000	fr	75,000	fr	3
8	Replace Flood Control Ped Lighting.		**280,000**	40,000	fr	40,000	fr	8
9	Zumbro River Bank Stabilization from 19th Street to 37th Street.	4861	**2,050,000**			300,000	fr	9
10	Cascade Creek stabilization from 16th Ave NW east to Civic Center Dr.	4860	**1,475,000**			200,000	fr	11
11	Lining CMP culverts associated with flood control projects.		**50,000**			50,000	fr	12
12	Create 90 acres of wetlands at WR-4 Reservoir.	4869	**1,400,000**			1,000,000	fr	1
	Total Cost		11,765,000	1,090,000		2,470,000		
	Sources of Funds							
	Flood Control Reserves	fr	11,765,000	1,090,000	fr	2,470,000	fr	
	Total Sources of Funds		11,765,000	1,090,000		2,470,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,470,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,470,000		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
25,000	fr	6	25,000	fr	6	25,000	fr	6	25,000	fr	6	25,000	fr	6
100,000	fr	4	100,000	fr	4	100,000	fr	4	100,000	fr	4	100,000	fr	4
5,000	fr	5	5,000	fr	5	5,000	fr	5	5,000	fr	5	5,000	fr	5
25,000	fr	7	25,000	fr	7	25,000	fr	7	25,000	fr	7	25,000	fr	7
800,000	fr	10	400,000	fr	10	400,000	fr	10	400,000	fr	10	400,000	fr	10
10,000	fr	2	10,000	fr	2	10,000	fr	2	10,000	fr	2	10,000	fr	2
25,000	fr	3	25,000	fr	3	25,000	fr	3	25,000	fr	3	25,000	fr	3
40,000	fr	8	40,000	fr	8	40,000	fr	8	40,000	fr	8	40,000	fr	8
300,000	fr	9	300,000	fr	9	300,000	fr	9	300,000	fr	9	300,000	fr	9
200,000	fr	11	200,000	fr	11	200,000	fr	11	200,000	fr	11	200,000	fr	11
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		
1,530,000	fr		1,130,000	fr		1,130,000	fr		1,130,000	fr		1,130,000	fr	
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		
-			-			-			-			-		
1,530,000			*1,130,000*			*1,130,000*			*1,130,000*			*1,130,000*		
-			-			-			-			-		
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
Administrative						
1	Contributions to DMC Corporation for DMCC expenses.	8602	**5,041,815**	355,500 sd	360,000 sd	
2	Contributions to DMC Corporation for EDA expenses.	8602	**27,403,576**	2,496,406 sd	2,500,000 sd	
3	Transit/Transportation/Infrastructure study and project management. Management of all transit/transportation projects.	8614	**2,800,000**	350,000 sd 87,500 ow 87,500 os 87,500 wu 87,500 to	500,000 sd 100,000 to 100,000 ow 100,000 os	
4	City of Rochester Administrative costs for DMC project.	8601	**1,750,000**	150,000 sd	150,000 sd	
5	Evaluation of Long Term CBD Maintenance, Operations, and Governance		**100,000**		100,000 sd	
					3,910,000	
Public Realm						
6	Heart of the City (2016-2017 design development $600k; 2018-2022 design/construction $46.4m).	8625	**17,648,940**	98,525 sd 251,475 sm	1,700,000 sm	
7	Discovery Walk Design and Implementation		**17,200,000**			
8	Chateau Theatre Improvements	8613	**10,726,802**	743,662 sd 1,896,340 sm	1,400,000 sm	
9	3rd St SW reconstruction and design.	8615	**500,000**		50,000 ti	
10	Sales Tax DMC - repayment of loan from Flood Control Reserves; 7 year repayment starting in 2018. Pay loan for Chateau purchase price.	8605	**7,200,000**		1,200,000 sd	
11	St Marys Place Public Realm Implementation		**3,000,000**			
					4,350,000	
Infrastructure						
12	4th Street Reconstruction		**7,365,261**		2,600,000 sm 904,270 a 2,192,853 ms 1,000,000 ow 668,138 wu	
13	Replace / upsize sanitary sewer along west side of 3rd Ave SE and along 1st Ave; from 4th St S to 1st St N. Includes new siphon under Zumbro River. (Use project #J7825 to track costs, and #J8626 as the funding source).		**11,000,000**		1,250,000 ow 1,250,000 sm	
14	1st St NW Sanitary Sewer Diversion from 1st Avenue NW to Broadway		**750,000**			
15	Reconstruct 6th/7th Ave NW/SW from 2nd Street SW to Cascade Creek; includes replacement of undersized sanitary sewer and storm sewer to create downtown capacity.		**10,250,000**		2,400,000 sm 250,000 sw 700,000 a	

Schedule for Six Year Period

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Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
365,000	sd	370,000	sd	375,000	sd	380,000	sd	385,000	sd
2,600,000	sd	2,700,000	sd	2,800,000	sd	2,900,000	sd	3,000,000	sd
100,000	sd								
25,000	ow								
25,000	os								
25,000	wu								
25,000	to								
150,000	sd	150,000	sd	150,000	sd	150,000	sd	150,000	sd
3,315,000		**3,220,000**		**3,325,000**		**3,430,000**		**3,535,000**	
6,000,000	sm	9,000,000	sm						
800,000	sm	2,000,000	sm	7,000,000	sm	7,000,000	sm		
100,000	sm	100,000	sm	100,000	sm	100,000	sm	100,000	sm
300,000	ti								
1,200,000	sd	1,200,000	sd	1,200,000	sd	1,200,000	sd	1,200,000	sd
				3,000,000	sm				
8,400,000		**12,300,000**		**11,300,000**		**8,300,000**		**1,300,000**	
500,000	ow								
3,000,000	sm								
375,000	ow								
375,000	sm								
2,400,000	sm								
1,500,000	ow								
1,500,000	os								

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
16	Reconstruct North Broadway Ave from Civic Center Drive to Zumbro River Bridge. Funds to be transferred from J2202 (TH63 turnback).		**17,900,000**		400,000 r 400,000 sm	
17	SS1 13th Ave Sanitary and Storm Sewer Capacity Improvements from 2nd St SW to 2nd St NW. (Project is without subway tunnel option).	8611	**8,250,000**			
18	Construct Sanitary Sewer Capacity Bypass on 2nd Street SE from Broadway to 1st Ave SE.		**1,300,000**			
19	Reconstruct 2nd Street SW from 11th Ave to 16th Ave. FHWA Federal funds secured (2019). Project includes subway crossing of 2nd St SW.	7802	**7,050,000**			
					14,015,261	
Transit						
20	St. Mary's transit station- 2019: Continued design and planning; 2020 -2021: Improvements coordinated with DMC and 2nd Street rebuild; 2020: Phase 4-3B Pedestrian tunnel; 2021: Phase 4-3B Transit Center.	2106	**12,220,000**	200,000 f 50,000 to		
21	ITS Study Repayment		**8,000,000**		1,600,000 sd	
22	Phase I DMC Transit plan implementation 2019: 5 BRT-60' articulated electric buses at $1.3 million per unit plus charging infrastructure estimated at $1 million. Phase II - Purchase of 4 BRT -60' articulated electric buses. Local share- County sales tax 40% , State DMC funding 60%. Added solar panels on PWTOC for energy recovery in 2021. Competitive grant applications are being submitted in 2018 as approved by Council.	2091	**13,700,000**		1,500,000 c 6,000,000 f	
23	Arrive Rochester Implementation		**1,650,000**		250,000 sd	
24	ITS Implementation		**45,950,000**		4,450,000 c	
25	Dedicated Bike Lanes on 3rd/4th Avenues and Center Street		**1,600,000**	500,000 sm	1,100,000 sm	
					14,900,000	
	Total Cost		240,356,394		37,175,261	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
4,000,000 r		4,800,000 r							
4,000,000 sm									
850,000 ow									
1,250,000 wu									
1,400,000 a									
3,825,000 sm									
1,675,000 ow									
650,000 ow									
650,000 sm									
		1,650,000 f							
		800,000 sm							
		1,500,000 a							
		275,000 to							
		150,000 wu							
		225,000 ow							
		1,500,000 ms							
		950,000 c							
27,950,000		**11,850,000**		**-**		**-**		**-**	
50,000 c		700,000 c							
200,000 f		2,800,000 f		6,480,000 f					
				1,620,000 sm					
1,600,000 sd		1,600,000 sd		1,600,000 sd		1,600,000 sd			
1,040,000 c		200,000 c							
4,160,000 f		800,000 f							
260,000 sd		270,000 sd		280,000 sd		290,000 sd		300,000 sd	
6,500,000 c		8,000,000 c		9,000,000 c		9,000,000 c		9,000,000 c	
13,810,000		**14,370,000**		**18,980,000**		**10,890,000**		**9,300,000**	
53,475,000		41,740,000		33,605,000		22,620,000		14,135,000	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019	Priority
	Sources of Funds						
	Special Assessment Bonds	a	4,504,270			1,604,270	a
	Olmsted County	c	50,640,000			5,950,000	c
	Federal	f	22,290,000			6,000,000	f
	Municipal State Aid for Streets	ms	3,692,853			2,192,853	ms
	Operating Transfer - fr Storm Water Utility	os	1,737,500			100,000	os
	Operating Transfer - fr Sewer Utility	ow	9,512,500			2,350,000	ow
	Private Funds	p	500,000				p
	Project reserves	r	9,696,000			400,000	r
	Sales Tax DMC	sd	65,823,318			6,660,000	sd
	State DMC Funds	sm	68,067,815			10,850,000	sm
	Storm Water Area Mgmt Charge	sw	250,000			250,000	sw
	Tax Increment	ti	500,000			50,000	ti
	Operating Transfer - Other Funds	to	936,500			100,000	to
	Water Utility	wu	2,205,638			668,138	wu
	Total Sources of Funds		240,356,394			37,175,261	
	Unfunded Projects		-			-	
	Total of NEW FUNDING requests					*37,175,261*	
	Total adjustments to prior years' funding authorizations					-	
	Total Cost					37,175,261	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
1,400,000	a	1,500,000	a		a		a		
7,590,000	c	9,850,000	c	9,000,000	c	9,000,000	c	9,000,000	c
4,360,000	f	5,250,000	f	6,480,000	f		f		f
	ms	1,500,000	ms		ms		ms		ms
1,525,000	os		os		os		os		os
5,575,000	ow	225,000	ow		ow		ow		ow
	p		p		p		p		p
4,000,000	r	4,800,000	r		r		r		r
6,275,000	sd	6,290,000	sd	6,405,000	sd	6,520,000	sd	5,035,000	sd
21,150,000	sm	11,900,000	sm	11,720,000	sm	7,100,000	sm	100,000	sm
	sw		sw		sw		sw		sw
300,000	ti		ti		ti		ti		ti
25,000	to	275,000	to		to		to		to
1,275,000	wu	150,000	wu		wu		wu		wu
53,475,000		41,740,000		33,605,000		22,620,000		14,135,000	
-		-		-		-		-	
53,475,000		*41,740,000*		*33,605,000*		*22,620,000*		*14,135,000*	
-		-		-		-		-	
53,475,000		41,740,000		33,605,000		22,620,000		14,135,000	

Downtown Development/Tax Abatement District 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	Tax Abatement District. Implementation of Downtown Master Plan recommendations including but not limited to property acquisition, infrastructure, streetscape, skyways, parking and wayfinding.	2601	**9,856,300**	875,000	ad	781,300	ad	
2	Replace Peace Plaza Christmas tree, decorations.	2601	**45,000**			45,000	ad	
3	Replacement CBD banners.	2601	**28,000**			28,000	ad	
4	CBD trash compacting recepticals.	2601	**5,700**			5,700	ad	
5	CBD concrete repairs.	2601	**15,000**			15,000	ad	
6	Tax Abatement District. Development incentives including RDA administered commercial rehabilitation grants.	2607	**3,350,000**	125,000	ad	125,000	ad	
7	Downtown Development. Sales Tax Infrastructure Public Projects.		**8,000,000**	1,000,000	st	1,530,000	st	
	Total Cost		21,300,000	2,000,000		2,530,000		
	Sources of Funds							
	Tax Abatements	ad	13,300,000	1,000,000	ad	1,000,000	ad	
	Sales Tax 2013	st	8,000,000	1,000,000	st	1,530,000	st	
	Total Sources of Funds		21,300,000	2,000,000		2,530,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*2,530,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					2,530,000		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
-		-		-		-		-	
	ad		ad		ad		ad		ad
	st		st		st		st		st
-		-		-		-		-	
-		-		-		-		-	
-		-		-		-		-	
-		-		-		-		-	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
1	Fire Station Infrastructure Improvements at various stations. Prior year reserves transferred from J1918 (Misc. Fire Equipment-non vehicles). 2020-replace Station 3 roof.	1024	**1,050,000**	125,000	t	125,000	t	1
3	VHF Back-Up radio/paging system for the Fire Dept.	1960	**140,000**	20,000	t	20,000	t	4
4	Emergency Operations Center (EOC) Technology. Prior year reserves transferred from J1920 (CPAT Fitness & Testing Equip). Phase 2 of technology installation in EOC.	1924	**275,000**	10,000	t	10,000	t	6
5	Emergency Management Improvements. Move one siren to a new location on West Circle Drive. Added voice modulator device in needed areas in the City.	2049	**225,000**	60,000	t	55,000	t	3
9	Emergency Management - tPt Now Rochester.		**15,000**					
	Total Cost		1,705,000	215,000		210,000		
	Sources of Funds							
	Project reserves	r	87,910		r		r	
	Tax Levy	t	1,617,090	215,000	t	210,000	t	
	Total Sources of Funds		1,705,000	215,000		210,000		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*210,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					210,000		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
125,000	t	1	125,000	t	1	125,000	t	1	125,000	t	1	125,000	t	1
20,000	t	4	20,000	t	4	20,000	t	4	20,000	t	4	20,000	t	4
92,090	t	6	10,000	t	6	10,000	t	6	10,000	t	6	10,000	t	6
			35,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3
15,000	t	8												
252,090			190,000			180,000			180,000			180,000		
	r			r			r			r			r	
252,090	t		190,000	t		180,000	t		180,000	t		180,000	t	
252,090			190,000			180,000			180,000			180,000		
-			-			-			-			-		
252,090			*190,000*			*180,000*			*180,000*			*180,000*		
-			-			-			-			-		
252,090			190,000			180,000			180,000			180,000		

Police Projects ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
2	RPD Precinct #2 at 41st St NW. Building improvements to the Think Bank Bldg. Interfund loan in 2017 from the Group Insurance Fund.	1023	**27,582,000**	735,000	go	733,572 576,428	t r	
3	ARMER Base Radio Replacement.	1956	**210,932**	52,733	t	52,733	t	1
9	Server Updates - Necessary Item for 2019.		**48,750**			48,750	t	2
10	Squad MCT Printers.		**25,000**			25,000	t	3
1	Public Safety camera system.	1891	**160,000**	40,000	t			
15	Alternative Police Vehicles - i.e. Segway, Utility Vehicles.		**52,000**					
	Total Cost		28,078,682	827,733		1,436,483		
	Sources of Funds							
	General Obligation Bonds	go	17,235,000	735,000	go		go	
	Project reserves	r	576,428		r	576,428	r	
	Tax Levy	t	4,350,254	92,733	t	860,055	t	
	Operating Transfer - Other Funds	to	5,917,000		to		to	
	Total Sources of Funds		28,078,682	827,733		1,436,483		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*1,436,483*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					1,436,483		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
1,560,000	t	1	1,560,000	t										
16,500,000	go	1												
5,500,000	to													
52,733	t	2												
24,000	t	6	24,000	t	4	24,000	t	3	24,000	t	3	24,000	t	3
			17,000	t	5	35,000	t	5						
23,636,733			1,601,000			59,000			24,000			24,000		
16,500,000	go			go			go			go			go	
	r			r			r			r			r	
1,636,733	t		1,601,000	t		59,000	t		24,000	t		24,000	t	
5,500,000	to			to			to			to			to	
23,636,733			1,601,000			59,000			24,000			24,000		
-			-			-			-			-		
23,636,733			*1,601,000*			*59,000*			*24,000*			*24,000*		
-			-			-			-			-		
23,636,733			1,601,000			59,000			24,000			24,000		

Library Projects ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
2	CNU Purpose Built Vehicle.		**190,000**					
3	Capital purchase of computer hardware/software for the Public Library. Funds will be transferred from the Library Information Technology Revolving Fund.	2041	**2,305,364**	13,604	c	13,604	c	1
				75,775	to	75,775	to	1
4	Public Library Improvements: projects include ongoing building improvements e.g. carpet replacement, refinishing/painting and other major projects. 2018: AV Lab equipment, DVD shelving, reupholstery of chairs, lighting upgrade, Literacy Nook, single man 20 foot platform lift, and other building improvements/equipment.	2039	**1,645,680**	49,000	t	50,000	t	3,4
				8,600	c	8,600	c	3,4
5	Public Library Building Maintenance-5 year plan for roof replacement, building envelope repair and major equipment replacement.	2043	**1,380,810**					
						26,162	c	2,5
	Total Cost		5,521,854	146,979		174,141		
	Sources of Funds							
	Olmsted County	c	667,950	22,204	c	48,366	c	
	Local Government Aid	ga	34,610		ga		ga	
	Operating Transfer - fr General Fund	ot	318,028		ot		ot	
	Tax Levy	t	2,475,538	49,000	t	50,000	t	
	Operating Transfer - Other Funds	to	2,025,728	75,775	to	75,775	to	
	Total Sources of Funds		5,521,854	146,979		174,141		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*174,141*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					174,141		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
				190,000 t	4				
13,604 c	1	13,604 c	1	13,604 c	1	13,604 c	1	13,604 c	1
83,696 to	1	75,700 to	1	291,035 to	1	75,700 to	1	330,696 to	1
50,000 t	3,4	50,000 t	3,4	50,000 t	3,4	50,000 t	3,4	50,000 t	3,4
8,600 c	3,4	8,600 c	3,4	8,600 c	3,4	8,600 c	3,4	8,600 c	3,4
				250,000 t	2,5	1,000,000 t	2,5		
26,162 c	2,5	26,162 c	2,5	26,162 c	2,5	26,162 c	2,5		
182,062		174,066		829,401		1,174,066		402,900	
48,366 c		48,366 c		48,366 c		48,366 c		22,204 c	
ga		ga		ga		ga		ga	
ot		ot		ot		ot		ot	
50,000 t		50,000 t		490,000 t		1,050,000 t		50,000 t	
83,696 to		75,700 to		291,035 to		75,700 to		330,696 to	
182,062		174,066		829,401		1,174,066		402,900	
-		-		-		-		-	
182,062		*174,066*		*829,401*		*1,174,066*		*402,900*	
-		-		-		-		-	
182,062		174,066		829,401		1,174,066		402,900	

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts	2019	Priority
1	City ERP System: The city ERP system faces upgrades every 2-4 years to maintain support from the supplier. These upgrades require expert consulting services for unique skills city resources don't have and project management services. This request is to put aside funds on an annual basis to allow for these upgrades without putting the full financial burden in any specific year.	1971	**629,281**		50,000 t	5
2	City Metropolitan Network: Primary role of this program is to enhance the city owned fiber network across the city in support of city operations. We participate with RPU, water, sewer, traffic operations, police, county, DOT and other state organizations to co-locate/co-fund fiber installations whenever possible to reduce costs.	1998	**1,387,833**		100,000 t	3
4	City wide IT Integration: Integrating IT services should allow for better utilization of city assets (servers, storage, network) and people resources (role backup and workload spread). The goal for 2019 will be to complete the migration of RPL and City Hall services to this environment along with implementation of a solution to allow end users to self manage file and folder permissions through new tooling and automation. The goal for 2020 is completion of user self management of file and folder permissions and deployment of a city wide ITIL platform.	1997	**1,425,000**	210,000 t 54,000 eu 6,000 wu 15,000 to 12,000 ow 3,000 os	105,000 t 27,000 eu 3,000 wu 7,500 to 6,000 ow 1,500 os	4 4 4 4 4 4
5	City wide IT Security tooling: Through YE 2018 we will have deployed the Qualys Security & Compliance tool, LogRythm SIEM (System Information and Event Management) and user simulations & training of phishing attacks via the PhishMe tool. Our maturity with leveraging the Qualys and LogRythm solutions will continue in 2019 and beyond. 2019 brings the need to invest in additional licenses for Qualys security and compliance tools to enable us to effectively probe all systems. In addition, in 2019 and going forward we need to contract with a 3rd party service for penetration testing of high risk Internet facing and internal solutions including PCI complience, CJIS requirements, and data consider personal by the state. This testing is needed to meet our security policies.	1895	**550,000**	122,500 t 31,500 eu 3,500 wu 8,750 to 7,000 ow 1,750 os	52,500 t 13,500 eu 1,500 wu 3,750 to 3,000 ow 750 os	1 1 1 1 1 1
6	City Hall Badge Readers & Cameras: As part of the overall effort to better secure City Hall for city employees and citizens using the facility there is a need to both improve camera surveillance and badge access.	1911	**90,000**		55,000 t	2
7	GIS-based Work Management software. Multi-departmental Integration of information from citizen calls, inspections and infrastructure assets to produce work orders, process permits, and track expenditures. Retained Earnings to be transferred from the Sewer Fund and Storm Water Fund, 50% each. Prior reserves were transferred from J2200 (Street Rehab).	1912	**805,000**	12,500 os 12,500 ow	15,000 os 15,000 ow	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
50,000	t	5	50,000	t	5	50,000	t	5	50,000	t	5	50,000	t	5
50,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3
140,000	t	4	52,500	t	4									
36,000	eu	4	13,500	eu	4									
4,000	wu	4	1,500	wu	4									
10,000	to	4	3,750	to	4									
8,000	ow	4	3,000	ow	4									
2,000	os	4	750	os	4									
35,000	t	1	17,500	t	1	17,500	t	1	17,500	t	1	17,500	t	1
9,000	eu	1	4,500	eu	1	4,500	eu	1	4,500	eu	1	4,500	eu	1
1,000	wu	1	500	wu	1	500	wu	1	500	wu	1	500	wu	1
2,500	to	1	1,250	to	1	1,250	to	1	1,250	to	1	1,250	to	1
2,000	ow	1	1,000	ow	1	1,000	ow	1	1,000	ow	1	1,000	ow	1
500	os	1	250	os	1	250	os	1	250	os	1	250	os	1
									5,000	t	2			
15,000	os													
15,000	ow													

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
8	Rochester Civic Theatre Improvements. 2019: Building security updates, replace windows, replace main gate/rollup door. 2020: Replace lift station for basement and backflow valve, paint lobby and interior doors, replace boiler. 2021: Update air handlers, exhaust/ventilation, replace roof. 2022: Replace stage floor, update proscenium walls and plug. 2023: Replace house lights & dimmer, add outlets to catwalk, stage house, front of stage and UD wall, distribution box in hallway bewteen theatres. 2024: Remodel dressing room bathrooms, insulate front door soffit, exterior paint.	2079	**654,665**	25,000	t	25,000	t	1
9	Rochester Art Center - Computer & Technology Upgrades.	2070	**12,450**			6,040	t	3
15	Rochester Art Center - LED lighting upgrades. Prior year and Total Budget amounts reflective of all City contributions to The Rochester Art Center, not just contributions related to LED lighting upgrades.	2070	**550,114**	38,000	t	22,580	t	1
21	Administration - Energy Performance Contract - Multiple Locations. 2018-2019: City Hall building-wide LED lighting retrofit and recommissioning effort targeted to reduce energy consumption of the facility, while improving its operation and maintenance routines.	1032	**320,000**	200,000	fr	120,000	fr	2
22	City Hall Building Security Upgrades.	1029	**472,584**	50,000	t	72,584	t	1
23	Finance - Office Space Remodel.		**24,387**			24,387	t	1
	Total Cost		6,921,314	813,000		730,591		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Private Funds = p	Project Reserves = r	GO Revenue Bonds = rb
Sales Tax DMC = sd	State DMC Funds = sm	Sales Tax 2013 = st
Tax Increments = ti	Operating Trfs - fr Other Funds = to	Water Availability Chg = wa
	Water Utility = wu	Unfunded = u

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
25,000	t	1	25,000	t	1	25,000	t	1	25,000	t	1	25,000	t	1
240	t	3	240	t	3	240	t	3	4,250	t	3	1,440	t	3
405,240			200,240			125,240			134,250			126,440		

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Operating Trfs-fr Gen Fnd Sales Tax= ox
Retained Earnings = re	State Funds = s	Sn/Sewer Availability Chg = sa
Storm Water Mgmt Chg = sw	Tax Levy = t	Traffic Improvement Dist Chg = td

Map #	Project Description	Proj #	Total Budget	2018 CIP Bdgt Amts		2019		Priority
	Sources of Funds							
	Electric Utility	eu	355,500	85,500	eu	40,500	eu	
	Flood Control Reserves	fr	425,000	200,000	fr	120,000	fr	
	Local Government Aid	ga	30,000		ga		ga	
	Operating Transfer - fr Storm Water Utility	os	167,250	17,250	os	17,250	os	
	Operating Transfer - fr General Fund	ot	238,066		ot		ot	
	Operating Transfer - fr Sewer Utility	ow	226,500	31,500	ow	24,000	ow	
	Project reserves	r	220,298		r		r	
	State	s	150,000		s		s	
	Tax Levy	t	4,970,450	445,500	t	513,091	t	
	Operating Transfer - Other Funds	to	98,750	23,750	to	11,250	to	
	Water Utility	wu	39,500	9,500	wu	4,500	wu	
	Total Sources of Funds		6,921,314	813,000		730,591		
	Unfunded Projects		-			-		
	Total of NEW FUNDING requests					*730,591*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					730,591		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Private Funds =	p	Project Reserves =	r	GO Revenue Bonds =	rb
Sales Tax DMC =	sd	State DMC Funds =	sm	Sales Tax 2013 =	st
Tax Increments =	ti	Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa
		Water Utility =	wu	Unfunded =	u

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
45,000	eu	18,000	eu	4,500	eu	4,500	eu	4,500	eu
	fr		fr		fr		fr		fr
	ga		ga		ga		ga		ga
17,500	os	1,000	os	250	os	250	os	250	os
	ot		ot		ot		ot		ot
25,000	ow	4,000	ow	1,000	ow	1,000	ow	1,000	ow
	r		r		r		r		r
	s		s		s		s		s
300,240	t	170,240	t	117,740	t	126,750	t	118,940	t
12,500	to	5,000	to	1,250	to	1,250	to	1,250	to
5,000	wu	2,000	wu	500	wu	500	wu	500	wu
405,240		200,240		125,240		134,250		126,440	
-		-		-		-		-	
405,240		*200,240*		*125,240*		*134,250*		*126,440*	
-		-		-		-		-	
405,240		200,240		125,240		134,250		126,440	

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Appendix I

Revenue Review

REVENUE REVIEW

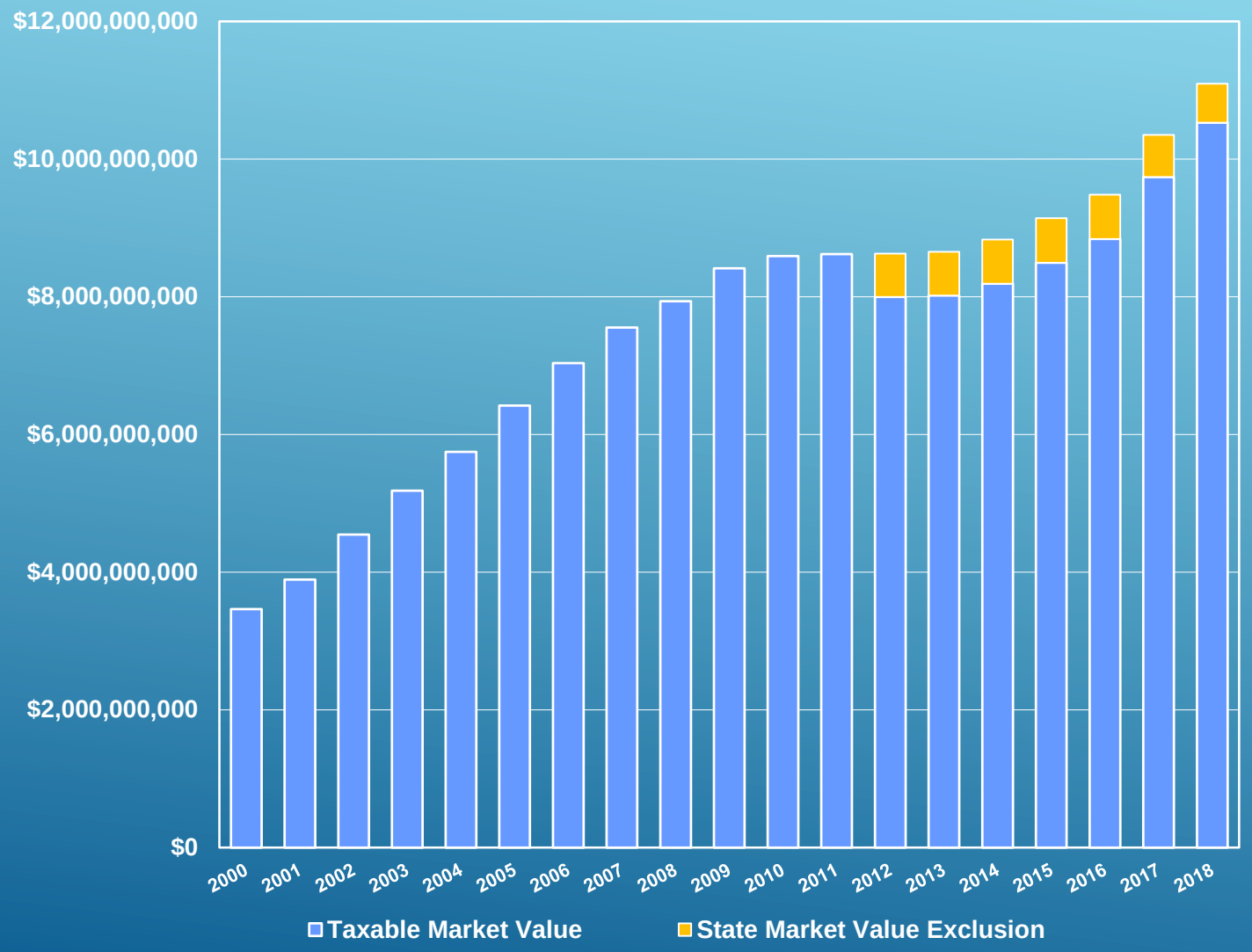
Property Tax – Supported Funds

- 2019+ Budget Prep

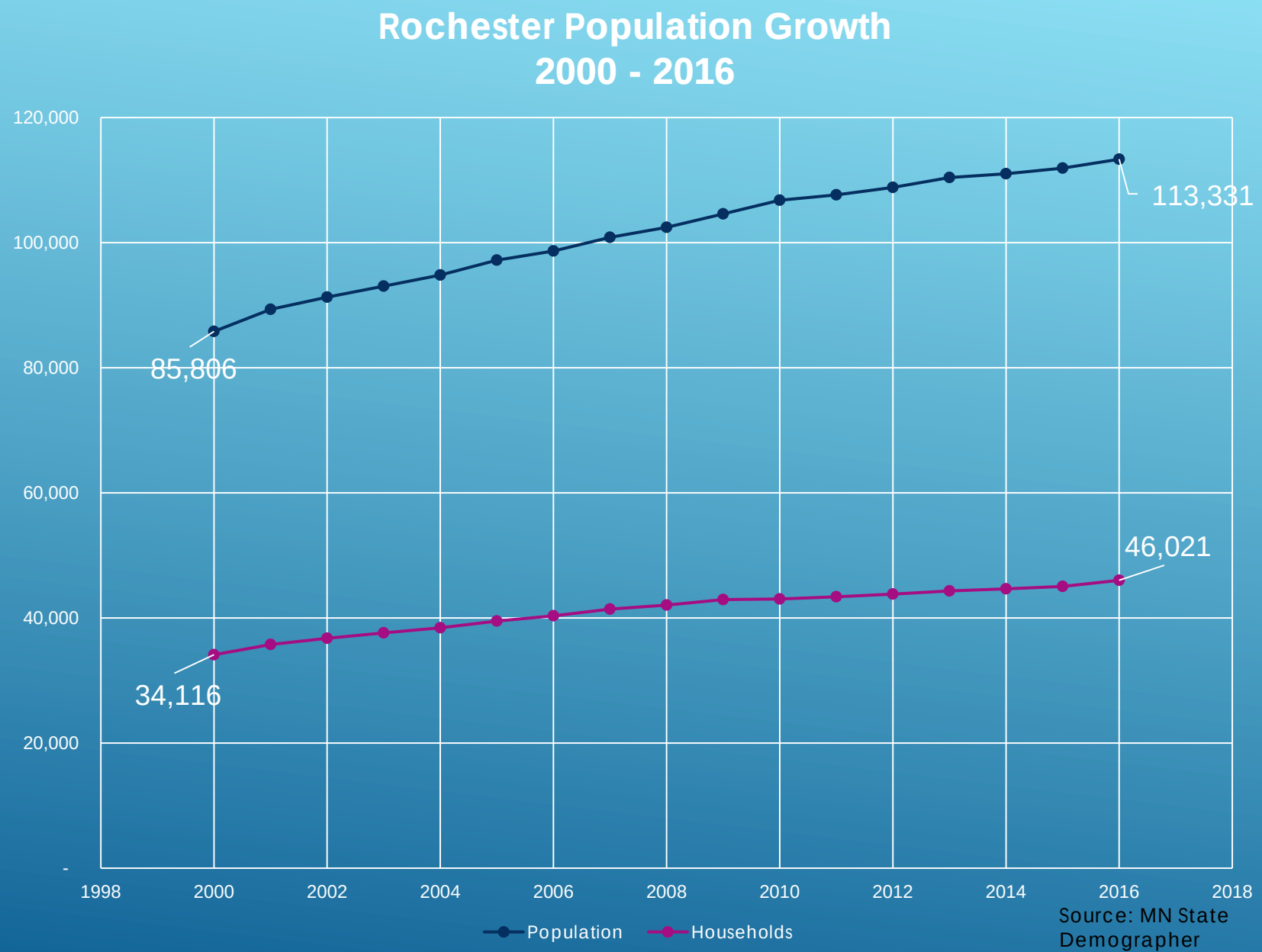
Topics:

- Growing City – Growing Demands
- Sources to Fund “Governmental” Activities
- 10-Year Trends/impact
- Alternative Sources
- No Direct Ask Today

TOTAL TAXABLE MARKET VALUE



- Taxable Market Value for 2018 is $10.5 Billion, up $790 Million (7.5%) from 2017
- Estimate Additional 8.3% increase for Pay 2019
- Average Compounded Growth of 6.7% since 2000
- Includes both real property and personal property



Source: MN State Demographer

- Continual Growth
- Population
- 1.75% Compounded

- Households
- 1.89% Compounded

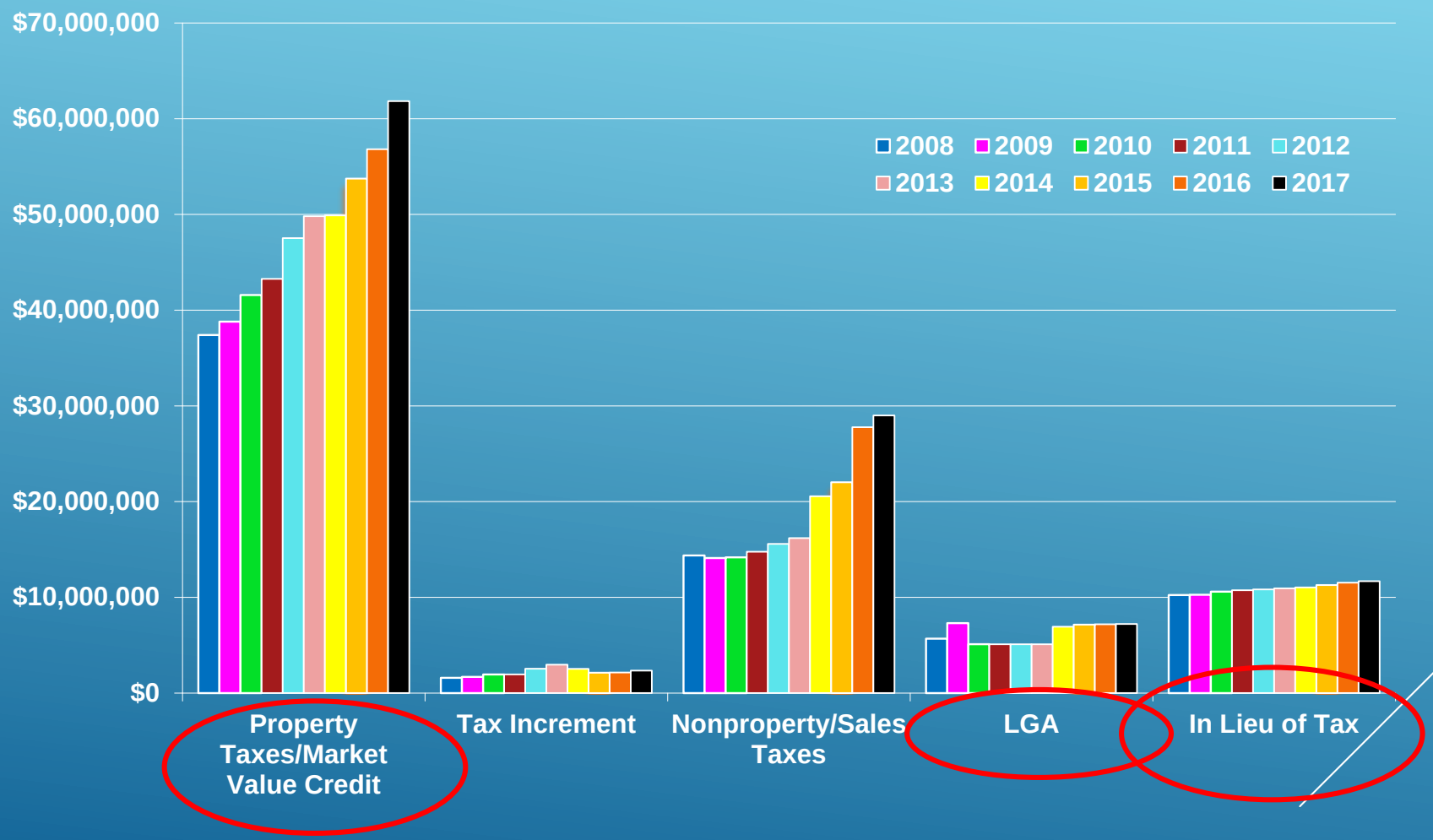
Growth Impacts:

- New Operating Costs: Not just paying for initial assets – but maintenance / replacement
  - New North Precinct
  - Library Expansion
  - DMCC (Chateau, etc.)

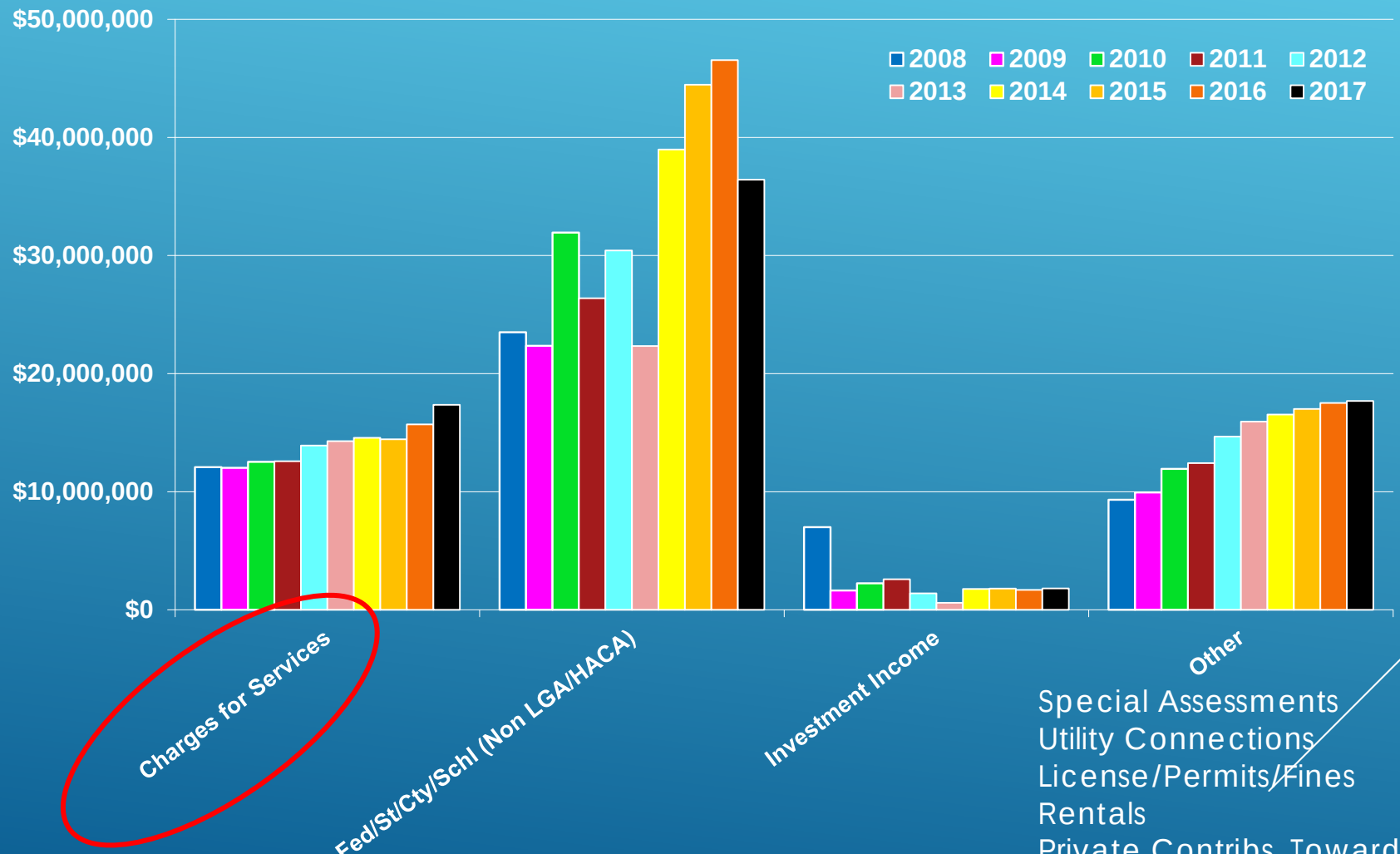
- Existing backlog hard to catch up
  - Streets Lifecycle Costs
  - City Facilities Lifecycle Costs

- What are the funding sources?

GOVERNMENTAL FUNDS – ALL REVENUES

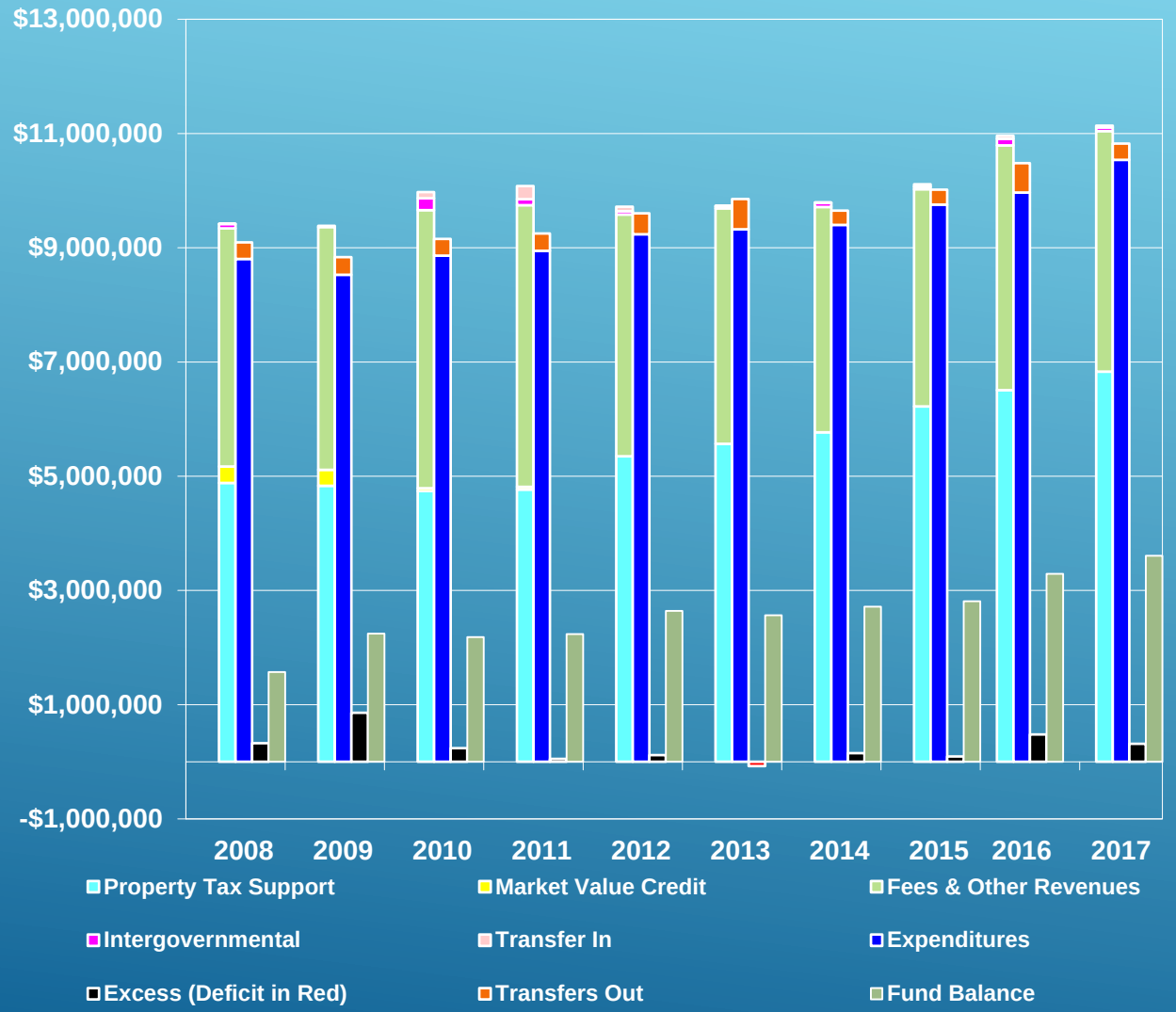


GOVERNMENTAL FUNDS – ALL REVENUES



Special Assessments
Utility Connections
License/Permits/Fines
Rentals
Private Contribs. Towards Construction

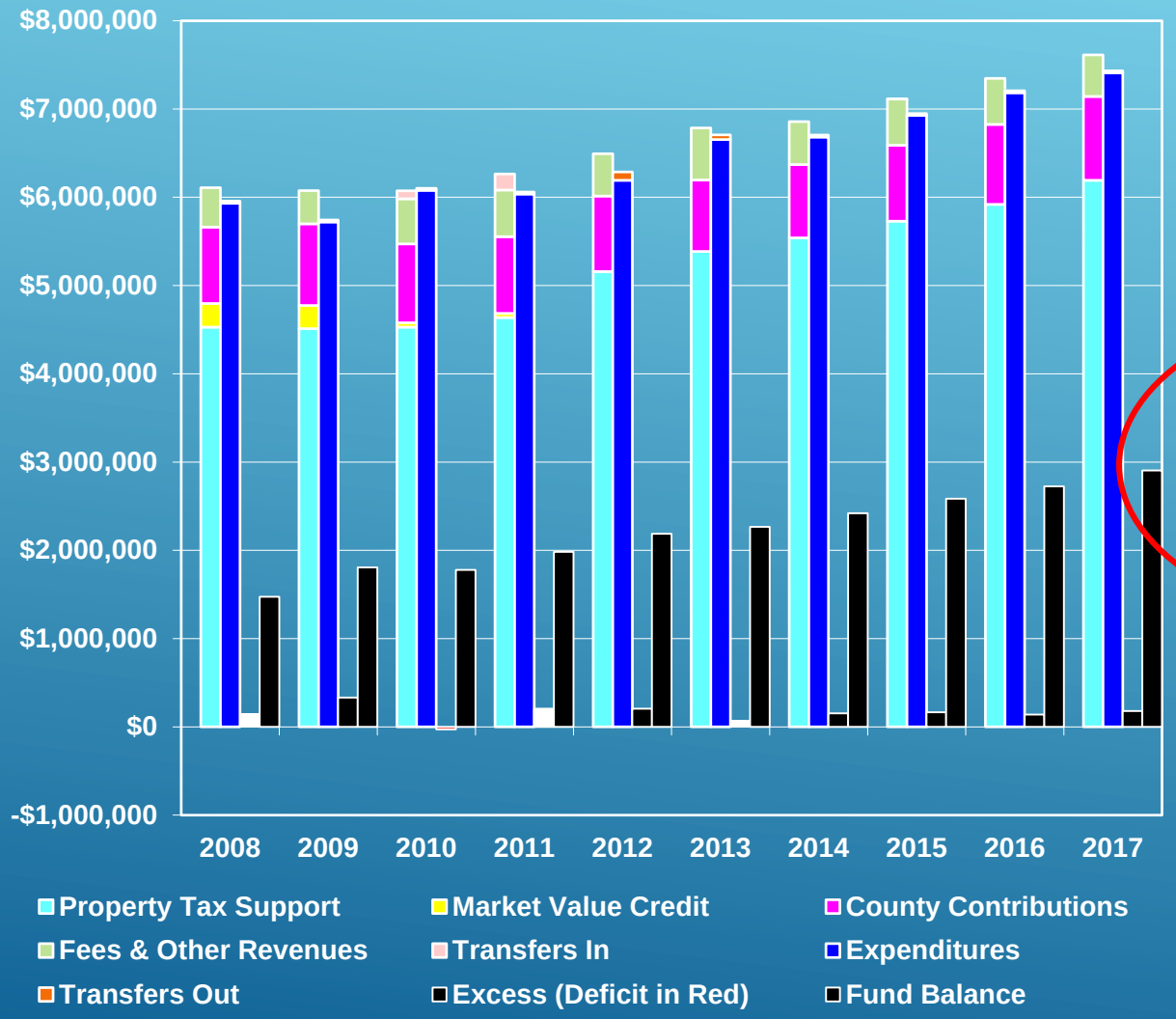
MUNICIPAL RECREATION SYSTEM



- **Municipal Recreation System includes:**
  - Recreation Center
  - Golf operations
  - Parks, forestry, and parkway maintenance
  - Recreation
  - Tennis Center
  - Swimming Pools
  - Plummer House
  - Foster Arend Park
  - Graham Arena
  - Nat'l Volleyball Center

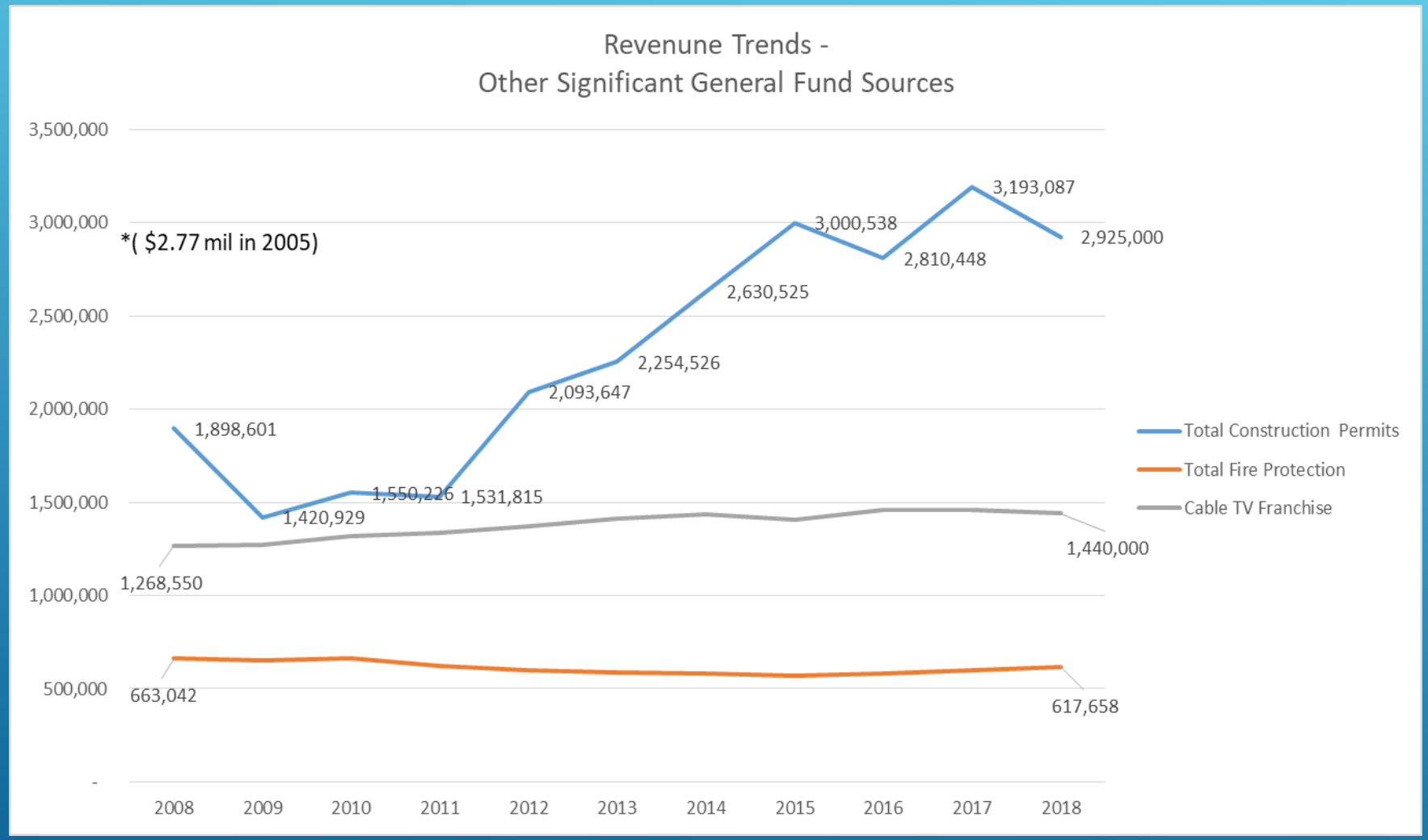
- **Property taxes of $6,83 million were 62% of revenues in 2017 (Fees were $4.21 M)**
- **In 2008, Property Taxes were $4.88 Million or 46% of Revenue (Fees were $4.17 M)**
- **Fund balance totaled $3,607,164 at 12/31/17 (34% of 2017 Expenditures)**

LIBRARY FUND



- Property taxes of $6,191,826 represented 81.3% of Library revenues in 2017
- In 2017, the Library operated at an excess of $180,282
- County contributions totaled $949,394 in 2017 which is raised through property taxes levied outside of the City
- County contributions totaled $924,752 in 2009
- Expenditures increased by $226,020 in 2017
- Ending Fund Balance of $2,904,156 was 39% of 2017 Expenditures

General Fund – Miscellaneous Revenue Sources



Construction Permits

- Significant, but can be volatile
- 2005 peak of $2.77 mil dropped to $1.42 mil by 2009

Cable TV Franchise

- Only on TV revenues (not internet)
- Despite growth in community and cable bill inflation, flat revenue source.

Fire Protection Service

- (Townships)
- Valuation Shrinking as property annexed

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Appendix II

Recommended Decision Packages

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2019 Service Level Enhancements
Decision Packages

Position	Department	Additional Expense	Additional Revenue	Reduction in Baseline Expense	Tax Levy Supported
Internship Program	Administration	$9,581			√
Senior Financial Analyst & Internship Program 1/1/19 Start Date	Finance	$134,014			√
HR Support Position 4/1/19 Start Date	Human Resources	$81,917			√
Systems Support Specialist 4/1/19 Start Date	IT	$96,689			√
School Liaison Officer 4/1/19 Start Date	Police	$92,712	$62,012 School District		√
Operator Position 4/1/19 Start Date	Public Works	$45,064			√
Custodian Operator 4/1/19 Start Date	Parks & Rec.	$44,216		$6,196 Reduction of existing expense	√
Landscape Tech 4/1/19 Start Date	Parks & Rec	$65,824			√
Operator Position 4/1/19 Start Date	WRP	$36,444			

Equipment/Supplies	Department	Additional Expense	Additional Revenue	Reduction in Baseline Expense	Tax Levy Supported
Radio Analyzer Alignment Testing System	Police	$25,000			√
FRED DX Forensic Computer by digital Intelligence Hardware & Accessories	Police	$15,800			√
Training Drones & Batteries	Police	$5,238			√
UltraKit v4+TX1 Forensic Imager	Police	$6,000			√
Martin System PT3000 Electronic Collar K9	Police	$8,763			√

Animal Bath Tub/Medications Station	Police	$4,860			√
Outdoor Dog Run Fence	Police	$5,940			√
Lanier MP2555 all in one copier/fax/printer	Police	$3,600	$1,752 County Share		√
EMS Suction Units	Fire	$14,130			√
Battery Powered Extraction Tool-5 year lease	Fire	$36,763			√
Reservoir Fencing	Flood Control	$65,000	$65,000		
GPS Survey Equipment	Public Works	$26,558	$2,415 ITRF		√
Hydraulic Blower for Trackless	Public Works	$12,595			√
Equipment Floor Scrubber	Parking	$22,100			
Equipment Revenue	Equipment Revolving	$49,612	$49,612 Equipment Fund		

Vehicle	Department	Additional Expense	Additional Revenue	Reduction in Baseline Expense	Tax Levy Supported
2019 Ford Interceptor Utility Squad	Police	$107,752			√
Fleet Management Solution	Building Safety	$8,053			√
Skid Loader Mill 18" High Flow Planer	Public Works	$13,600			√
Flacon Bituminous Trailer New	Public Works	$51,339			√
Jet Truck for Sewer Maintenance	WRP	$344,280			

Services	Department	Additional Expense	Additional Revenue	Reduction in Baseline Expense	Tax Levy Supported
Video Taping Costs – Committee of the Whole	Mayor/Council	$10,600			√
Redaction & Roxio Software Licenses	Police	$825	$412 County Share		√
EOC Functional Exercise	Fire	$15,000			√
RPL Hotspot Program	Library	$8,408			√
MCC Rental	Library	$25,000			√

Supp. Contract Cleaning Service	Library	$27,719			√
Stump Removal	Parks & Rec	$35,000			√
Tree Pruning	Parks & Rec	$40,000			√
Master Electrician License	Mayo Civic Center	$4,446	$25,000	$20,554	
Professional Services – negotiations w/airlines	Airport	$34,000			
Public Transit Interlining (Step 3 of 5 of approved plan)	Transit	$313,021			

Miscellaneous	Department	Additional Expense	Additional Revenue	Reduction in Baseline Expense	Tax Levy Supported
Travel & Training	Planning	$2,500			√
Flight School Build Out	Airport	$100,000			
6100 Interior Sweeper, Floor Scrubber & Hall Curtain	Mayo Civic Center	$54,100		$54,100 MCC Project Fund	
Downtown Improvements	Park & Rec	$93,700		$93,700 Tax Abatement District	

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Appendix III

Requested Capital Improvement Plan

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2019-2024 CIP Budget Master Requested Expenditures

Major Expenditure Categories	**Totals**	**2002-2018 CIP Bdgt Amts**	**2019-2024 Totals**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
Airport	53,860,000	-	53,860,000	16,765,000	11,120,000	11,500,000	5,275,000	6,500,000	2,700,000
Parks	50,534,319	15,904,319	34,630,000	6,025,000	3,530,000	4,895,000	8,875,000	6,040,000	5,265,000
Golf	2,818,860	2,357,360	461,500	148,500	129,000	81,000	54,000	34,000	15,000
Recreation Center	1,531,750	889,750	642,000	450,000	50,000	52,000	46,500	43,500	-
Graham Arena	2,558,957	1,840,924	718,033	106,032	180,861	180,910	175,230	75,000	-
Mayo Civic Center	4,665,000	510,000	4,155,000	630,000	925,000	875,000	1,200,000	375,000	150,000
Major Streets	249,850,700	21,418,700	228,432,000	8,995,000	41,672,000	47,410,000	38,060,000	45,135,000	47,160,000
Traffic	9,968,850	4,458,850	5,510,000	485,000	760,000	860,000	1,185,000	585,000	1,635,000
Pedestrian Facilities	25,685,700	5,869,300	19,816,400	3,516,400	1,435,000	4,285,000	3,810,000	4,785,000	1,985,000
Mass Transit	92,526,766	40,989,482	51,537,284	17,782,946	12,735,836	12,104,246	3,198,950	3,094,324	2,620,982
Parking	121,256,000	41,370,000	79,886,000	18,390,000	22,448,000	10,400,000	1,048,000	350,000	27,250,000
Sewer and Water	108,150,000	18,950,000	89,200,000	9,950,000	14,050,000	13,050,000	15,050,000	17,050,000	20,050,000
Storm Water	29,629,750	11,178,750	18,451,000	3,297,500	4,837,500	3,035,000	2,975,000	2,451,000	1,855,000
Water Reclamation	28,860,000	360,000	28,500,000	600,000	3,000,000	8,600,000	100,000	16,100,000	100,000
Flood Control	11,765,000	3,245,000	8,520,000	2,470,000	1,530,000	1,130,000	1,130,000	1,130,000	1,130,000
Destination Medical Center	210,827,014	69,702,165	141,124,849	48,660,000	35,510,000	26,643,445	23,411,404	3,450,000	3,450,000
Downtown Dvlpmnt/Tax Abatemnt District	21,300,000	18,770,000	2,530,000	2,530,000	-	-	-	-	-
Other Projects	53,986,228	10,526,845	43,459,383	5,704,133	24,244,633	5,066,744	3,682,579	2,821,554	1,939,740
Totals	**1,079,774,894**	**268,341,445**	**811,433,449**	**146,505,511**	**178,157,830**	**150,168,345**	**109,276,663**	**110,019,378**	**117,305,722**
Sources of Funds									
Tax Levy	224,496,698	25,443,631	199,053,067	16,369,763	30,055,479	41,061,638	39,602,898	38,540,553	33,422,736
Local Government Aid	622,724	622,724	-	-	-	-	-	-	-
Tax Abatements	13,300,000	12,300,000	1,000,000	1,000,000	-	-	-	-	-
Tax Increment	7,269,849	4,085,000	3,184,849	-	50,000	1,683,445	1,451,404	-	-
Operating Transfer - fr General Fund	2,304,110	2,304,110	-	-	-	-	-	-	-
Operating Transfer - fr Other Funds	22,498,710	18,401,608	4,097,102	519,025	2,596,196	280,700	292,285	76,950	331,946
Operating Transfer - fr Sewer Utility	38,714,000	15,058,000	23,656,000	6,624,000	3,925,000	4,854,000	2,751,000	2,751,000	2,751,000
Operating Transfer - fr Storm Wtr Utility	404,750	243,250	161,500	117,250	42,500	1,000	250	250	250
Flood Control Reserves	18,654,000	7,764,000	10,890,000	2,840,000	1,780,000	1,530,000	2,480,000	1,130,000	1,130,000
Electric Utility	2,105,500	1,988,500	117,000	40,500	45,000	18,000	4,500	4,500	4,500
Water Utility	10,427,000	1,189,000	9,238,000	1,154,500	1,880,000	1,552,000	1,550,500	1,550,500	1,550,500
Retained Earnings	87,578,950	43,407,950	44,171,000	5,635,000	8,633,000	3,770,000	4,248,000	18,720,000	3,165,000
Olmsted County	27,203,740	9,148,706	18,055,034	3,648,366	6,114,366	4,023,366	3,273,366	598,366	397,204
State	50,848,556	24,826,806	26,021,750	7,370,750	316,000	10,775,000	3,635,000	975,000	2,950,000
Municipal State Aid for Streets	42,050,500	6,145,000	35,905,500	1,305,500	7,300,000	7,575,000	2,275,000	11,150,000	6,300,000
State Loan Fund	-	-	-	-	-	-	-	-	-
Federal	112,764,752	20,583,425	92,181,327	15,451,357	20,989,469	18,514,196	3,917,460	9,081,259	24,227,586
Sales Tax 2013	16,550,000	6,700,000	9,850,000	4,850,000	-	-	-	-	5,000,000
Sales Tax DMC	80,197,820	31,623,256	48,574,564	12,180,282	12,755,282	7,994,500	11,994,500	1,825,000	1,825,000
Food & Beverage Tax	-	-	-	-	-	-	-	-	-
State DMC Funds	88,942,251	8,772,815	80,169,436	27,579,718	21,088,718	13,585,500	10,465,500	1,125,000	6,325,000
Lodging Tax	-	-	-	-	-	-	-	-	-
Private Funds	14,541,000	1,230,000	13,311,000	590,000	1,590,000	10,115,000	135,000	501,000	380,000
Water Availability Charges	-	-	-	-	-	-	-	-	-
Sewer Availability Charges	-	-	-	-	-	-	-	-	-
Storm Water Area Mgmt Charge	3,335,000	1,015,000	2,320,000	352,500	602,500	515,000	330,000	295,000	225,000
Traffic Improvement District Fees	100,000	-	100,000	-	100,000	-	-	-	-
Special Assessment Bonds	45,585,200	7,515,200	38,070,000	2,695,000	6,095,000	5,995,000	6,395,000	8,995,000	7,895,000
General Obligation Bonds	20,494,320	735,000	19,759,320	-	19,759,320	-	-	-	-
General Obligation Revenue Bonds	108,350,000	5,250,000	103,100,000	29,100,000	29,000,000	8,000,000	10,000,000	12,000,000	15,000,000
Project reserves	40,435,464	11,988,464	28,447,000	7,082,000	3,440,000	8,325,000	4,475,000	700,000	4,425,000
Totals	**1,079,774,894**	**268,341,445**	**811,433,449**	**146,505,511**	**178,157,830**	**150,168,345**	**109,276,663**	**110,019,378**	**117,305,722**

Airport ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019		Priority
1	Runway 2/20 Reconstruction design (includes CAT I).		**1,975,000**		1,777,500	f	
					98,750	s	
					98,750	t	
2	Signature Hangar design and construction.		**9,000,000**		9,000,000	rb	
3	Purchase Airport Cargo Building.	6887	**600,000**		420,000	s	
					180,000	t	
4	Potential property purchases. Reserves to be transferred from J6950 (Airport Future Construction).	6963	**140,000**		98,000	s	
					42,000	r	
5	Aircraft Fueling System Improvements (Two 10,000 Gallon Tanks, 100LL/Mogas).		**750,000**		525,000	s	
					225,000	t	
6	Jet Bridge Expansion via Skyway.		**2,000,000**		1,800,000	f	
					100,000	s	
					100,000	t	
7	Terminal Emergency Generator.		**2,300,000**		2,070,000	f	
					115,000	s	
					115,000	t	
8	Runway 2/20 Reconstruction (Phase I)		**11,000,000**				
9	Operations vehicle (pickup) and Skid Steer		**120,000**				
10	Parking Lot Reconstruction/Upgrades- design.		**500,000**				
11	Runway 2/20 Reconstruction (Phase II)		**11,000,000**				
12	Parking Lot reconstruction/upgrades - construction.		**5,000,000**				
13	General Aviation Apron Rehab/Expansion - design in 2022, construction in 2023.		**2,475,000**				
14	ARFF Vehicle		**1,000,000**				
15	General Aviation Access Road Rehab - design in 2022, mill & overlay in 2023.		**300,000**				
16	SRE Multi-function vehicle	6999	**1,000,000**				
17	Snow Removal Equipment (SRE) Building Improvements.		**2,000,000**				
18	Taxiway A Rehab & Crack/Joint Sealing.		**500,000**				
19	Runway 13/31 Rehab & Taxiway Connector Reconfiguration Design.		**750,000**				
20	SRE Equipment - Blower.	6999	**1,000,000**				

Schedule For Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
7,000,000	f								
4,000,000	t								
84,000	s								
36,000	t								
		350,000	s						
		150,000	t						
		7,000,000	f						
		4,000,000	t						
				3,500,000	s				
				1,500,000	t				
				202,500	f	2,025,000	f		
				22,500	t	225,000	t		
						900,000	f		
						100,000	t		
				35,000	s	175,000	s		
				15,000	t	75,000	t		
						900,000	f		
						100,000	t		
						1,800,000	f		
						200,000	t		
								450,000	f
								50,000	t
								675,000	f
								75,000	t
								700,000	s
								300,000	t

Airport ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
21	North GA Development - Design.		**250,000**					
22	Fuel System Upgrade		**200,000**					
	Total Cost		53,860,000	-		16,765,000		
	Sources of Funds							
	Federal	f	26,825,000		f	5,647,500	f	
	Project reserves	r	42,000		r	42,000	r	
	General Obligation Revenue Bonds	rb	9,000,000		rb	9,000,000	rb	
	State	s	6,300,750		s	1,356,750	s	
	Tax Levy	t	11,692,250		t	718,750	t	
	Total Sources of Funds		53,860,000			16,765,000		

Total of NEW FUNDING requests	*16,765,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	16,765,000

Schedule For Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
								225,000	f
								25,000	t
								100,000	s
								100,000	t
11,120,000		11,500,000		5,275,000		6,500,000		2,700,000	
7,000,000	f	7,000,000	f	202,500	f	5,625,000	f	1,350,000	f
	r		r		r		r		r
	rb		rb		rb		rb		rb
84,000	s	350,000	s	3,535,000	s	175,000	s	800,000	s
4,036,000	t	4,150,000	t	1,537,500	t	700,000	t	550,000	t
11,120,000		11,500,000		5,275,000		6,500,000		2,700,000	
11,120,000		*11,500,000*		*5,275,000*		*6,500,000*		*2,700,000*	
-		-		-		-		-	
11,120,000		11,500,000		5,275,000		6,500,000		2,700,000	

Parks 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual diseased tree removal and reforestation of city parks/public lands and boulevards. 2018 work includes Urban Forest Master Plan and the Urban Forest Tree Canopy Assessment along with EAB management. Natural Resource Inventory. 2021 NOTE: State funds identified are based on potential grants that will be sought.	3033	**5,281,519**	806,519 t 125,000 s 125,000 r	400,000 t 25,000 s	3 3
2	Neighborhood Park Development.		**750,000**		75,000 t 75,000 p	4 4
3	Quarry Hill Park projects include: Master Plan improvements, construction of an additional access to caves & cave erosion, Nature Center parking lot overlay and expansion, replacement of trail and entrance walk to Nature Center, construct pond trail, renovate island landscaping, and significant work on the well serving the Nature Center. Invasive species control. Reserves to be transferred from J2909 (Park Acquisition).	2913	**1,300,000**	225,000 t (815,000) p 1,250,000 s 125,000 r	100,000 t 15,000 r	5 5
4	Neighborhood Playground Replacement.		**450,000**		75,000 t	4.1
5	Cascade Lake Park - Master Plan improvements. This project consists of: shaping and grading the Mayo cell peninsula, north maintenance access & parking lot, beach area grading, phase 1 of south parking lot, completion of south trail, landscaping and park area adjacent to control structure, playground equipment installation, completion of East Trail. Pavilion development. Outdoor showers, water service, beach safety, phase 1 parking lot, phase 1 natural playground, Fiegel Memorial improvement.	2981	**13,054,000**	610,000 t 2,964,000 fr 1,750,000 eu 1,880,000 s 550,000 p	250,000 t 300,000 r 2,750,000 s 500,000 p	6 6 6 6
6	Plummer House improvements. This project consists of Phase I completion, Phase II HVAC boiler ($125K) and roof replacement, tuck pointing and replacement of water pipes ($100K), water tower improvements ($60K), pond replacement ($75K), greenhouse ($150k). NOTE: State funding is based on proposed grants.	2980	**1,546,000**	271,000 t 170,000 p 200,000 s	30,000 t 75,000 s	17 17
7	Soldier's Field Park improvements. This project includes: track modifications and tennis court improvements.	2878	**2,110,000**	365,000 t 30,000 r 40,000 p	150,000 t	11
8	Replacement of safety surfacing materials to semi-permanent type rubber surface at various parks. Reserves to be transferred from each quadrant of park dedication reserves as funds are available.		**700,000**	250,000 r	75,000 r	15
9	Game Haven Active Nature Sports Park - property acquisition, snow tubing, mountain biking, trail development, cross-country skiing, sledding, snow making, warming house/restrooms, $7M. Reserves to be transferred from J2895 (SE Park Dedication).	3053	**2,985,000**	20,000 t 25,000 p 1,650,000 s 550,000 r	125,000 t 15,000 p	9 9
10	Master Plan of Silver Lake, renovate former Fire Station #2 for park uses, improvements, interior updates in 2018-2021. CBDG Funding transfers.	2872	**2,400,000**	110,000 t 15,000 p	200,000 t 200,000 to	13 13
11	McQuillan Field improvements. Includes continued replacement of field fencing, walkways and enclosing field area. Plaza area development, landscaping, lighting/pole replacement.	2962	**1,230,000**	155,000 t 25,000 p	175,000 t	10

Schedule For Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
450,000	t	3	600,000	t	3	800,000	t	3	900,000	t	3	1,000,000	t	3
25,000	s	3	25,000	s	3									
50,000	t	4	75,000	t	4	50,000	t	4	75,000	t	4	50,000	t	4
50,000	p	4	75,000	p	4	50,000	p	4	75,000	p	4	50,000	p	4
100,000	t	5	100,000	t	5	100,000	t	5	50,000	t	5	50,000	t	5
75,000	t	4.1	75000	t	4.1	75,000	t	4.1	75,000	t	4.1	75,000	t	4.1
250,000	t	6	250,000	t	6	250,000	t	6	250,000	t	6			
500,000	p	6												
50,000	t	17	150,000	t	17	75,000	t	17	50,000	t	17	50,000	t	17
75,000	s	17	150,000	s	17	100,000	s	17	50,000	s	17	50,000	s	17
325,000	t	11	300,000	t	11	300,000	t	11	300,000	t	11	300,000	t	11
75,000	r	15	75,000	r	15	75,000	r	15	75,000	r	15	75,000	r	15
200,000	t	9	325,000	t	9									
15,000	p	9	15,000	p	9	15,000	p	9	15,000	p	9	15,000	p	9
375,000	t	13	200,000	t	13	300,000	t	13	300,000	t	13	300,000	t	13
200,000	to	13	200,000	to	13			13						
175,000	t	10	175,000	t	10	175,000	t	10	175,000	t	10	175,000	t	10

Parks ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
12	Lincolnshire Park development. The development of 23 acres of athletic fields, ice rink, warming house and a trail connecting the park to the Douglas Trail. Design warming house, lighting, and concrete in-line rink in 2018, construct in 2019. Safe Room Grant in 2020. Prior year reserves were transferred from J2898 (NW Park Dedication).	2959	**841,800**	108,000 t 268,800 r	75,000 t 50,000 r	19 19
13	Essex Park projects include building interior finish/concrete, Storm Shelter addition, utility extension, site paving, & fueling station.	2950	**764,000**	389,000 t 100,000 r	50,000 t	14
14	Carl & Jean Frank Animal Park. At River Road Park install various improvements, shade, water and general park improvements.	2954	**160,000**	95,000 r	40,000 t	24
15	National Volleyball Center Parking Lot Repairs - contract required payment for lot repairs. Estimates for repairs are 100K-200K.		**200,000**		200,000 t	2
16	Park/Forestry operations center relocation. This project consists of site acquisition, building construction including cold storage and equipment maintenance bays.	2928	**8,127,000**	127,000 t		
17	Park Trail System Map update and printing.	3041	**25,000**			
18	Mayo Field improvements. The project consists of replacement of the grandstand, replacing field fencing.	2914	**2,350,000**	240,000 t 70,000 p 40,000 r		
19	Central Park Heritage House. Painting & future: roof review & replacement. Park Upgrades based on Master Plan partially funded by transfer of funds from Tax Abatement Fund ($50K).	2933	**249,500**	27,000 t 2,500 p 50,000 to		
20	Park and Sports Field Development - property acquisition and exterior site development, sports fields, parking, rest rooms, trails. Est. $6M.		**1,550,000**			
21	Splash Pad Development in Parks.		**200,000**			
22	Tennis Court improvements. This project includes the repair and replacement of 17 pairs of tennis courts located throughout the city. Prior reserves transferred from park dedication funds.	2944	**1,080,000**	345,000 t 35,000 r		
23	Kepp Park Soccer Complex. Neighborhood Park Improvements. Field development. Phase 1 irrigation improvements & turf establishment, parking lot creation, storm shelter and landscaping. Reserves were transferred from J2895 (SE Park Dedication).	3038	**715,000**	110,000 r 305,000 p		
24	Kutzky Tennis Center improvements include future repairs to clubhouse and 7 courts, replace wind screen and nets and re-roof the building. Resurface 4 courts in 2019 & 2020.	2905	**475,000**	75,000 t		
25	Zumbro River Access sites (3 sites at $10K per site).		**90,000**			
26	St. Mary's Park improvements.	3046	**1,150,000**			
27	Indian Heights Park development. Ethnographic survey, boundary survey, kiosk development, trails enhancements, and vegetative & soil management.	3048	**60,000**			
28	Dog Park Development - central part of the City. Fencing, water station & access trails.	3047	**80,000**	10,000 t		
29	Trail Development ; reserves to be transferred from Park Dedication fund based on quadrant.		**450,000**			

Schedule For Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
150,000	t	19							50,000	t	19	50,000	t	19
90,000	r	19												
50,000	t	14	50,000	t	14	50,000	t	14	75,000	t	14			
25,000	t	24												
200,000	t	15	300,000	t	15	5,000,000	t	15	2,000,000	t	15	500,000	t	15
25,000	t	25												
			500,000	t	29	500,000	t	29	500,000	t	29	500,000	t	29
			55,000	t	30	55,000	t	30	30,000	t	30	30,000	t	30
			300,000	t	31	250,000	t	31	500,000	t	31	500,000	t	31
			50,000	t		75,000	t		75,000	t				
			300,000	t	26	400,000	t	26						
			150,000	t	27	150,000	t	27						
			400,000	t	23									
						30,000	t	35	30,000	t	35	30,000	t	35
									150,000	t	34	1,000,000	t	34
									30,000	t	36	30,000	t	36
									60,000	t	28	10,000	t	28
									150,000	t	33	150,000	t	33
												150,000	r	33

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
30	East Park improvements include construction of a permanent storage building and restroom facilities. Prior reserves transferred from J2895 (SE Park Dedication).	3027	**160,500**	12,500 23,000	t r			
	Total Cost		50,534,319	15,904,319		6,025,000		
	Sources of Funds							
	Electric Utility	eu	1,750,000	1,750,000	eu		eu	
	Flood Control Reserves	fr	2,964,000	2,964,000	fr		fr	
	Private Funds	p	1,852,500	387,500	p	590,000	p	
	Project reserves	r	2,806,800	1,751,800	r	440,000	r	
	State	s	8,430,000	5,105,000	s	2,850,000	s	
	Tax Levy	t	32,081,019	3,896,019	t	1,945,000	t	
	Operating Transfer - Other Funds	to	650,000	50,000	to	200,000	to	
	Total Sources of Funds		50,534,319	15,904,319		6,025,000		

Total of NEW FUNDING requests	*6,025,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	6,025,000

Schedule For Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
								125,000 t	32
3,530,000		4,895,000		8,875,000		6,040,000		5,265,000	
	eu		eu		eu		eu		eu
	fr		fr		fr		fr		fr
565,000	p	90,000	p	65,000	p	90,000	p	65,000	p
165,000	r	75,000	r	75,000	r	75,000	r	225,000	r
100,000	s	175,000	s	100,000	s	50,000	s	50,000	s
2,500,000	t	4,355,000	t	8,635,000	t	5,825,000	t	4,925,000	t
200,000	to	200,000	to		to		to		to
3,530,000		4,895,000		8,875,000		6,040,000		5,265,000	
3,530,000		*4,895,000*		*8,875,000*		*6,040,000*		*5,265,000*	
-		-		-		-		-	
3,530,000		4,895,000		8,875,000		6,040,000		5,265,000	

Golf ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	Golf Course System improvements and enhancements.	2908	**278,000**	143,000	t	30,000	t	18
2	Northern Hills Golf Course. Replace 10 unreliable electric carts over the next five	2917	**418,000**	288,000	t	9,000	t	20
				30,000	to			
				55,000	ga			
3	Northern Hills Drainage Repair for Driving Range to address new continuous flow of upstream storm water.	2917	**53,000**	10,000	t	15,000	t	16
4	Hadley Creek Golf Course. Golf cart replacement. Replace cart inventory 2 carts at a time over the next several years.	2968	**187,170**	92,170	t	5,000	t	37
				72,000	ot			
5	Hadley Creek Golf Course - Redesign hole #5. Engineering, grading and landscaping. The fairway at #5 has narrowed due to unexpected growth of adjacent wetlands area. Due to the narrow playing area, golf balls are hitting adjacent homes on a more frequent basis	2968	**36,500**	15,500	t	8,000	t	12
6	Northern Hills Golf Course. Replacement of club house concessions/restroom building. Prior reserves to be transferred from J2702 (Future Improvements). This funding request will provide a 1,500 to 2,200 sq. ft concessions adjacent to the pro shop. There will be minimal seating. Funding for subsequent years will address demo of the current building and provide covered concrete pad for outdoor seating.	2916	**871,000**	471,000	t	35,000	t	8
				335,000	r			
7	Soldier's Field Golf Course. Clubhouse roofing.	2929	**201,190**	172,690	t	14,500	t	8.1
				14,000	ga			
8	Replace deteriorated planking and update bridges at Soldier's Field Golf Course.		**32,000**			32,000	t	7
9	Eastwood Golf Course. Parking lot asphalt, back 9 bunker repair. Improve comfort stations. Prior reserves transferred from J1994 (Future Construction).	2994	**138,000**	48,000	t			
				45,000	r			
10	Eastwood Golf Course. This request will focus on improving the current clubhouse as opposed to building a new facility.	2994	**604,000**	329,000	t			38
				212,000	ot			
				25,000	to			
	Total Cost		2,818,860	2,357,360		148,500		
	Sources of Funds							
	Local Government Aid	ga	69,000	69,000	ga		ga	
	Operating Transfer - fr General Fund	ot	284,000	284,000	ot		ot	
	Project reserves	r	380,000	380,000	r		r	
	Tax Levy	t	2,030,860	1,569,360	t	148,500	t	
	Operating Transfer - Other Funds	to	55,000	55,000	to		to	
	Total Sources of Funds		2,818,860	2,357,360		148,500		
	Total of NEW FUNDING requests					*148,500*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					148,500		

Schedule for Six Year Period

Electric Utility =	eu		Federal Funds =	f		Flood Control Reserves =	fr				
Lodging Tax =	lt		MN State Aid - Streets =	ms		Operating Trfs - fr Storm Water =	os				
Project Reserves =	r		GO Revenue Bonds =	rb		Retained Earnings =	re				
State DMC Funds =	sm		Sales Tax 2013 =	st		Storm Water Mgmt Chg =	sw				
Operating Trfs - fr Other Funds =	to		Water Availability Chg =	wa		Water Utility =	wu				

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
25,000	t	18	25,000	t	18	20,000	t	18	20,000	t	18	15,000	t	18
9,000	t	20	9,000	t	20	9,000	t	20	9,000	t	20			
15,000	t	16	8,000	t	16	5,000	t	16						
9,000	t	37	9,000	t	37									
8,000	t	12	5,000	t	12									
30,000	t	8												
15,000	t		15,000	t		10,000	t		5,000	t				
18,000	t	38	10,000	t	38	10,000	t	38						
129,000			81,000			54,000			34,000			15,000		

	ga			ga			ga			ga	
	ot			ot			ot			ot	
	r			r			r			r	
129,000	t		81,000	t		54,000	t		34,000	t	
	to			to			to			to	
129,000			81,000			54,000			34,000		
129,000			*81,000*			*54,000*			*34,000*		
-			-			-			-		
129,000			81,000			54,000			34,000		

	ga	
	ot	
	r	
15,000	t	
	to	
15,000		
15,000		
-		
15,000		

Recreation Center ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	Air Handling System Replacement. The current system was not included in the 2014 Rec Center improvement project. Humidity is destroying electronic scoreboard and other electronic equipment.		**450,000**			450,000	t	21
2	doors in the facility. Paint portions of interior and exterior that were not included in the recent renovations.	2919	**890,000**	730,000 60,000	t r			
3	Roof replacement/restoration.	2902	**191,750**	99,750	t			
	Total Cost		1,531,750	889,750		450,000		
	Sources of Funds							
	Project reserves	r	60,000	60,000	r		r	
	Tax Levy	t	1,471,750	829,750	t	450,000	t	
	Total Sources of Funds		1,531,750	889,750		450,000		
	Total of NEW FUNDING requests					*450,000*		
	Total adjustments to prior years' funding authorizations					-		
	Total Cost					450,000		

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**	**Priority**
25,000	t	40	25,000	t	40	25,000	t	40	25,000	t	40		
25,000	t	41	27,000	t	41	21,500	t	41	18,500	t	41		
50,000			52,000			46,500			43,500			-	
	r			r			r			r			r
50,000	t		52,000	t		46,500	t		43,500	t			t
50,000			52,000			46,500			43,500				
50,000			*52,000*			*46,500*			*43,500*			-	
-			-			-			-			-	
50,000			52,000			46,500			43,500			-	

Graham Arena ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	City contribution to Graham Arena Four is approximately $100,000 per year for 15 years, beginning in '07. Beginning in 2008, $7,500 is to be paid to the County each year, for 15 years, for the City's share of the Geothermal conversion project. Ends in 2022.	2864	**1,471,457**	1,178,424	t	131,032	t	1
				122,500	ga			
				(247,500)	r	(25,000)	r	1
2	Graham Arena improvements including replacement of bleachers in GA 1, adding handicap seating in GA 1, replace exterior door in GA 1-2-3, and update scoreboards in GA 1-2-3. Replacement of facility doors, restroom fixtures and lobby area upgrades to include paint and furniture. (City's share provided by reserves from J2864).	2964	**1,087,500**	262,500	r			
				262,500	c			
				262,500	p			
	Total Cost		2,558,957	1,840,924		106,032		
	Sources of Funds							
	Olmsted County	c	362,500	262,500	c		c	
	Local Government Aid	ga	122,500	122,500	ga		ga	
	Private Funds	p	362,500	262,500	p		p	
	Project reserves	r	15,000	15,000	r	(25,000)	r	
	Tax Levy	t	1,696,457	1,178,424	t	131,032	t	
	Total Sources of Funds		2,558,957	1,840,924		106,032		

Total of NEW FUNDING requests	*131,032*
Total adjustments to prior years' funding authorizations	*(25,000)*
Total Cost	106,032

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
130,861	t	1	130,910	t	1	125,230	t	1						
(25,000)	r	1	(25,000)	r	1	(25,000)	r	1						
25,000	r	42	25,000	r	42	25,000	r	42	25,000	r	42			
25,000	c	42	25,000	c	42	25,000	c	42	25,000	c	42			
25,000	p	42	25,000	p	42	25,000	p	42	25,000	p	42			
180,861			180,910			175,230			75,000			-		
25,000	c		25,000	c		25,000	c		25,000	c			c	
	ga			ga			ga			ga			ga	
25,000	p		25,000	p		25,000	p		25,000	p			p	
	r			r			r		25,000	r			r	
130,861	t		130,910	t		125,230	t			t			t	
180,861			180,910			175,230			75,000					
205,861			*205,910*			*200,230*			*75,000*			-		
-			-			-			*25,000*			-		
205,861			205,910			200,230			100,000			-		

Mayo Civic Center ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	Arena: Main floor concrete replacement (2021); exterior brick tuck-pointing (2023).	3511	**1,350,000**	100,000	t	150,000	t	1
2	Auditorium: Replace sound system speakers (2019); balcony seating refurbishment (2022); roof replacement (2030 - 25 year life, $1.5M).	3512	**775,000**	200,000	t	125,000 75,000	t r	3
3	General Facility: Upgrade locks to electronic readers (2019); prior reserves transferred from J2702 (Future Improvements).	3502	**230,000**	80,000	r	150,000	t	4
4	North Lobby: Restroom renovation (2019); roof replacement (2026 - 25 year life, $1.75M).	3518	**155,000**	25,000	r	130,000	t	2
5	Riverview Rooms: Replace wall & floor coverings (2021); renovate restrooms (2024).	3517	**750,000**					
6	Exterior: Electronic Message Center/Marquee (2020); reserves to be transferred from J3503 (MCC Soft Drink Contract Funds).	3513	**325,000**					
7	Event Equipment: Sport Court (volleyball) replacement (2020).		**75,000**					
8	Physical Plant: Retire centrifugal chillers and cooling towers and replace with roof-top air cooled unit (2022); prior reserves transferred from J2702 (Future Improvements).	3520	**1,005,000**	35,000 70,000	r to			
	Total Cost		4,665,000	510,000		630,000		
	Sources of Funds							
	Project reserves	r	340,000	140,000	r	75,000	r	
	Tax Levy	t	4,255,000	300,000	t	555,000	t	
	Operating Transfer - Other Funds	to	70,000	70,000	to		to	
	Total Sources of Funds		4,665,000	510,000		630,000		

Total of NEW FUNDING requests	*630,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	630,000

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
	t	1		t	1		t	1			1			
250,000			400,000			225,000			225,000	t				
125,000	t	3	125,000	t	3	125,000	t	3						
								2						1
150,000	t	4	150,000	t	2	150,000	t		150,000	t	2	150,000	t	
200,000	t	5												
125,000	r	5												
75,000	t	2												
			200,000	t	4	700,000	t	4						
925,000			875,000			1,200,000			375,000			150,000		
125,000	r			r			r			r			r	
800,000	t		875,000	t		1,200,000	t		375,000	t		150,000	t	
	to			to			to			to			to	
925,000			875,000			1,200,000			375,000			150,000		
925,000			*875,000*			*1,200,000*			*375,000*			*150,000*		
-			-			-			-			-		
925,000			875,000			1,200,000			375,000			150,000		

Major Streets 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual Bituminous Street Rehabilitation, Resurfacing and Preservation - pavement condition index of 0-100. Prior reserves were transferred from J1994 (Future Construction). Includes approximately $350,000 for pavement markings.	2201	**44,323,700**	3,825,384 t 3,184,300 a 1,464,016 ot 4,750,000 r	2,200,000 r	6
2	Annual Bridge Maintenance & Rehab by contract at various locations.	7901	**1,065,000**	300,000 t 165,000 r	100,000 t	3
3	Rehab/Reconstruct Local Neighborhood Street Program.	2200	**75,000,000**		4,000,000 t 800,000 a	21 21
4	Alley Reconstruction (Various locations). 4 blocks per year.	7400	**770,000**	10,000 t 100,000 a	10,000 t 100,000 a	20 20
5	Concrete pavement joint repair on various streets. Prior reserves were transferred from J1994 (Future Construction).	7310	**1,175,000**	250,000 r	100,000 t 500,000 ms	4 4
6	7th St NE Bridge (over Zumbro River) rehabilitation and rehab of 7th St NE from W Silver Lake Drive to 11th Ave NE. Awaiting state Bridge Bonding funding authorization.	7913	**1,700,000**	750,000 s 400,000 ms	550,000 ms	7
7	Rehab 7th St NW from W Circle Drive to 50th Ave NW.		**635,000**		635,000 t	25
8	Upgrade CP Rail Spur Crossings (11 locations).		**750,000**			
9	Broadway Ave Corridor Study Implementation/Rehabilitation Projects. Phased approach to preservation, rehabilitation, and reconstruction based on results from Broadway Corridor study. Reserves to be transferred from J2202 (TH63 turnback).	7293	**14,500,000**	2,000,000 r		
10	Reconstruct Broadway from 6th St South to Civic Center Dr (includes utilities upgrades). Reserves to be transferred from J2202 (TH 63 turnback).		**7,550,000**			
11	Reconstruct/Rehab 10th St SW from Plummer Circle to 9th Ave SW. Include storm sewer improvements. Transfers from Storm Sewer Utility.	7324	**5,000,000**			
12	Reconfigure 16th Ave from 2nd St SW to 4th St NW (includes median, cycle track, and restriping).		**4,025,000**			
13	Concrete Pavement Rehabilitation 4th St SE from 11th Ave to 19th Ave (Phase 2).	7295	**2,000,000**	1,750,000 ms		
14	Construct 64th St NW from 34th Ave to 37th Ave (per MnDOT Agreement).		**1,850,000**			
15	Reconstruct 2nd Street SW from 11th Ave to 16th Ave. FHWA Federal funds secured (2019). Project includes subway crossing of 2nd St SW.	7802	**7,570,000**	400,000 ms 120,000 f		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
4,200,000	t	6	5,200,000	t	6	6,500,000	t	6	6,500,000	t	6	6,500,000	t	6
100,000	t	3	100,000	t	3	100,000	t	3	100,000	t	3	100,000	t	3
6,000,000	t	21	10,000,000	t	21	15,000,000	t	21	15,000,000	t	21	15,000,000	t	21
1,200,000	a	21	2,000,000	a	21	2,000,000	a	21	2,000,000	a	21	2,000,000	a	21
10,000	t	20	10,000	t	20	10,000	t	20	10,000	t	20	10,000	t	20
100,000	a	20	100,000	a	20	100,000	a	20	100,000	a	20	100,000	a	20
			150,000	t	4				175,000	t	4			
250,000	t					250,000	t					250,000	t	
2,000,000	r		2,500,000	r		3,500,000	r							
1,500,000	t		1,500,000	t		1,500,000	t							
450,000	r		5,450,000	r										
			1,050,000	a										
			600,000	ow										
2,000,000	t													
1,000,000	a													
2,000,000	to													
3,125,000	ms													
500,000	a													
150,000	wu													
250,000	ow													
250,000	ms													
500,000	a													
100,000	td													
1,250,000	t													
1,650,000	f													
625,000	sm													
625,000	sd													
1,500,000	a													
275,000	to													
150,000	wu													
225,000	ow													
2,000,000	ms													

Major Streets ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
16	Concrete Pavement Reconstruct and Rehabilitation (CPR) 9th St NW from W Circle Dr to Pendant Ln NW and 37th Ave from 8th St to end.		**1,000,000**			
17	Reconstruct/Rehab Towne Club Pkwy SE from TH14 to Eastwood Rd SE.		**1,125,000**			
18	Reconstruct College View Rd (CSAH 9) from 19th Ave to E Circle Dr. FY 2020 Fed funding secured.	7325	**5,562,000**			
19	Bridge Replacement Program. Several bridges are nearing their life expectancy, functionally deficient, or restricted in use, such as Center St, 11th Ave NW, Elton Hills Dr, and Civic Center Dr bridges. City will program bridge replacements beginning in 2021 and expect to replace a bridge every three to five years apart. State bridge		**6,000,000**			
20	Replace 15th Ave NW bridge/culvert (R0297); located north of 33rd St NW. Awaiting state bridge funding authorization.	7916	**375,000**	125,000 s 125,000 ms		
21	Rehab Woodcrest Ln SW from 18th Ave SW to Ponderosa Pl SW. Includes curb, gutter, and storm sewer improvements.		**400,000**			
22	Rehab 20th St SW from 1st Ave SW to Mayowood Road (CR125) and intersection improvements.	9859	**5,300,000**	300,000 ms		
23	Concrete Pavement Rehabilitation - 13th/14th St NW from Broadway to 11th Ave/Assisi		**5,000,000**			
24	East River Road Reconstruct and widen from 44th St to 55th St NW.	7915	**2,400,000**	900,000 ms 500,000 a		
25	Construct Members Parkway from W Circle Dr to NW Commercial Center. Federal funds applied for (2021). Joint City/County Project.	7226	**2,650,000**			
26	Reconstruct 11th Ave NE/Teton Ln NE from Teton Ct to 19th St NE.		**325,000**			
27	Concrete Pavement Rehab (CPR) West Center St from 6th Ave to 16th Ave.		**1,250,000**			
28	Reconstruct 11th Ave W from 2nd St SW to Civic Center Drive. Includes new signal at 11th Ave/Center St.		**6,150,000**			
29	Reconstruct 5th Street SW from 2nd Ave to 9th Ave. Neighborhood improvement project - reconstruct street, sidewalks, curb & gutter, and storm sewer improvements. Needs DMCC funding to be a feasible project.		**2,300,000**			
30	Construct 3rd Street SW from 15th Ave to 16th Ave and 16th Ave from 3rd St to 2nd St SW (implements elements identified in Official Street Map #19). Project includes significant ROW impacts.		**4,000,000**			
31	Civic Center Drive improvements. Includes 11th Avenue NW signal replacement and additional westbound travel lane from 11th Avenue NW to TH 52.	6060	**2,500,000**			
32	Construct median on Elton Hills Dr from Broadway to Elton Hills Ln NW.	7313	**150,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
750,000	ms								
250,000	t								
1,125,000	t								
2,062,000	f								
2,625,000	c								
875,000	ms								
		1,500,000	ms					1,500,000	ms
		1,500,000	s					1,500,000	s
		125,000	ms						
		350,000	t						
		50,000	a						
		1,500,000	t						
		2,000,000	ms						
		1,500,000	a						
		5,000,000	t						
		1,000,000	ms						
		1,650,000	f						
		250,000	ms						
		750,000	c						
		325,000	t						
		1,250,000	ms						
				150,000	ms	4,500,000	t		
						1,500,000	ms		
				300,000	t				
				2,000,000	a				
				4,000,000	sd				
				1,500,000	ms				
				1,000,000	a				
				150,000	ms				

Major Streets 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
33	Concrete Pavement Reconstruction - 11th Ave E from 4th St SE to Silver Creek bridge.		**7,000,000**			
34	Reconstruct 7th St NW from Valleyhigh Drive to RR Crossing.		**1,500,000**			
35	Reconstruct 65th St NW from 37th Ave to 50th Ave NW.		**6,000,000**			
36	Construct (pave) Silver Creek Rd from E Circle Dr to Century Valley Subdivision.		**750,000**			
37	Reconstruct 25th St SW from Broadway/Frontage Rd to Oakridge Dr SW. Project includes curb, gutter, and ped. facilities.		**1,000,000**			
38	County Project: Corridor Preservation. 60th Ave NW Reconstruction - 55 St to 75 St		**5,000,000**			
39	Rehab/Reconstruct Shoppes on Maine area streets.	7301	**4,000,000**			
40	Clearwater Rd/55th St NW Intersection Safety Improvements. State funds include Highway Safety Improvement Program (HSIP) funds.		**1,200,000**			
41	Reconstruct Broadway/14th Street NE Intersection (Reserves to be transferred from Broadway turnback funds J2202).		**2,000,000**			
42	Reconstruct Broadway from 12th Street S to 6th Street S (tied to Seneca storm sewer		**7,000,000**			
	Total Cost		249,850,700	21,418,700	8,995,000	

Sources of Funds						
Special Assessment Bonds	a	33,334,300	3,784,300	a	900,000	a
Olmsted County	c	3,725,000		c		c
Federal	f	5,482,000	120,000	f		f
Municipal State Aid for Streets	ms	36,250,000	3,875,000	ms	1,050,000	ms
Operating Transfer - fr General Fund	ot	1,464,016	1,464,016	ot		ot
Operating Transfer - fr Sewer Utility	ow	1,075,000		ow		ow
Project reserves	r	26,765,000	7,165,000	r	2,200,000	r
State	s	4,475,000	875,000	s		s
State DMC Funds	sm	625,000		sm		sm
Sales Tax 2013	st	5,000,000		st		st
Sales Tax DMC	sd	4,625,000		sd		sd
Tax Levy	t	124,355,384	4,135,384	t	4,845,000	t
Traffic Improvement District Fees	td	100,000		td		td
Operating Transfer - Other Funds	to	2,275,000		to		to
Water Utility	wu	300,000		wu		wu
Total Sources of Funds		249,850,700	21,418,700		8,995,000	

Total of NEW FUNDING requests	*8,995,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	8,995,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
						5,000,000 ms			
						2,000,000 a			
						900,000 ms			
						600,000 a			
						3,000,000 ms			
						3,000,000 a			
						750,000 ms			
								750,000 t	
								250,000 a	
								5,000,000 st	
								2,000,000 t	
								2,000,000 a	
								250,000 ms	
								350,000 c	
								600,000 s	
								1,000,000 ms	
								1,000,000 r	
								2,500,000 ms	
								2,500,000 r	
								2,000,000 a	
41,672,000		47,410,000		38,060,000		45,135,000		47,160,000	
4,800,000	a	4,700,000	a	5,100,000	a	7,700,000	a	6,350,000	a
2,625,000	c	750,000	c		c		c	350,000	c
3,712,000	f	1,650,000	f		f		f		f
7,000,000	ms	6,125,000	ms	1,800,000	ms	11,150,000	ms	5,250,000	ms
	ot		ot		ot		ot		ot
475,000	ow	600,000	ow		ow		ow		ow
2,450,000	r	7,950,000	r	3,500,000	r		r	3,500,000	r
	s	1,500,000	s		s		s	2,100,000	s
625,000	sm		sm		sm		sm		sm
	st		st		st		st	5,000,000	st
625,000	sd		sd	4,000,000	sd		sd		sd
16,685,000	t	24,135,000	t	23,660,000	t	26,285,000	t	24,610,000	t
100,000	td		td		td		td		td
2,275,000	to		to		to		to		to
300,000	wu		wu		wu		wu		wu
41,672,000		47,410,000		38,060,000		45,135,000		47,160,000	
41,672,000		*47,410,000*		*38,060,000*		*45,135,000*		*47,160,000*	
-		-		-		-		-	
41,672,000		47,410,000		38,060,000		45,135,000		47,160,000	

Traffic ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual Program - Durable pavement markings on city streets. Includes 2 miles/yr of epoxy paint, 0.5 miles of polypreform tape, and 100 permanent pavement markings per year.	6374	**1,812,500**	887,500 t 25,000 ga	100,000 t	5
2	Traffic calming program in residential neighborhoods.	8208	**910,000**	100,000 t 410,000 a 100,000 r	50,000 t	24
3	Annual Program - Traffic signal controller replacement program. Replacement of controllers and cabinets.	6308	**450,000**	120,000 t 30,000 r	50,000 t	1
4	Annual Program - Traffic Signal painting program. The program includes 8 signals per year. Prior reserves were transferred from J1994 (Future Construction).	6399	**795,000**	440,500 t 29,500 r	75,000 t	15
5	Annual Program - Signage Replacement (25,000 signs in inventory; replace 1800 signs/ yr) throughout fourteen sign districts throughout the City.	6030	**515,000**	195,000 t 20,000 ga	50,000 t	10
6	Annual Program - Traffic Signal Pedestrian Push Button & APS systems at multiple locations. Incorporated into ADA Transition Plan.	6040	**227,000**	45,000 t 7,000 ga 20,000 ms 35,000 r	20,000 t	12
7	Annual Program - Traffic Signal Optimization (signal timing review and adjustments on an 5 yr rotation is approximately $100K per year). Required by MN State Law.	6017	**1,247,850**	316,600 t 200,000 ms 136,250 c 40,000 s 30,000 r	75,000 t	17
8	Traffic Signal LED Replacement Program by contract. LED's on a 10 year replacement cycle.	6038	**420,000**	95,000 t 30,000 ga 55,000 r	40,000 t	9
9	Battery Backup Systems for 4 intersections.	6043	**191,500**	36,500 t 5,000 r	25,000 t	2
10	Traffic Signal upgrade of old systems (>25 years old). Old designs without mast arms. One intersection per year.		**1,950,000**	1,050,000 ms		
11	Replace signal at 19th St NW & 19th Ave. NW and associated geometric improvements.		**350,000**			
12	Construct Viola Road/Century Hills Signal System.		**350,000**			
13	Construct 2nd Street SW dual right turn lanes for westbound to northbound TH 52 ramp.		**750,000**			
	Total Cost		9,968,850	4,458,850	485,000	
	Sources of Funds					
	Special Assessment Bonds	a	410,000	410,000 a		a
	Olmsted County	c	386,250	136,250 c		c
	Local Government Aid	ga	82,000	82,000 ga		ga
	Municipal State Aid for Streets	ms	3,445,000	1,270,000 ms		ms
	Project reserves	r	284,500	284,500 r		r
	State	s	40,000	40,000 s		s
	Tax Levy	t	5,321,100	2,236,100 t	485,000	t
	Total Sources of Funds		9,968,850	4,458,850	485,000	

Total of NEW FUNDING requests	*485,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	485,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
100,000	t	5	150,000	t	5	150,000	t	5	200,000	t	5	200,000	t	5
50,000	t	24	50,000	t	24	50,000	t	24	50,000	t	24	50,000	t	24
50,000	t	1	50,000	t	1	50,000	t	1	50,000	t	1	50,000	t	1
50,000	t	15	50,000	t	15	50,000	t	15	50,000	t	15	50,000	t	15
50,000	t	10	50,000	t	10	50,000	t	10	50,000	t	10	50,000	t	10
20,000	t	12	20,000	t	12	20,000	t	12	20,000	t	12	20,000	t	12
75,000	t	17	75,000	t	17	75,000	t	17	75,000	t	17	75,000	t	17
						25,000	c	17	25,000	c	17	25,000	c	17
40,000	t	9	40,000	t	9	40,000	t	9	40,000	t	9	40,000	t	9
25,000	t	2	25,000	t	2	25,000	t	2	25,000	t	2	25,000	t	2
300,000	ms					300,000	ms					300,000	ms	
			350,000	ms										
						175,000	c							
						175,000	ms							
												750,000	ms	
760,000			860,000			1,185,000			585,000			1,635,000		
	a			a			a			a			a	
	c			c		200,000	c		25,000	c		25,000	c	
	ga			ga			ga			ga			ga	
300,000	ms		350,000	ms		475,000	ms			ms		1,050,000	ms	
	r			r			r			r			r	
	s			s			s			s			s	
460,000	t		510,000	t		510,000	t		560,000	t		560,000	t	
760,000			860,000			1,185,000			585,000			1,635,000		
760,000			*860,000*			*1,185,000*			*585,000*			*1,635,000*		
-			-			-			-			-		
760,000			860,000			1,185,000			585,000			1,635,000		

Pedestrian Facilities 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual Sidewalk program - Annual construction and reconstruction of sidewalks at various locations. Recommendation is to inspect 10% of the City's sidewalks each year (historical average is less than 5%).	8307	**9,170,900**	1,040,000 t 25,000 ga 2,105,900 a	500,000 t 500,000 a	13 13
2	Annual Bike Path Program - Recondition, reconstruct existing paths in various locations. This project consists of seal coats, patching, crack sealing and overlaying.	4947	**695,000**	80,000 t 15,000 r	100,000 t	18
3	Annual Pedestrian Ramp Program - Construct pedestrian ramps at various locations - new development area. Reserves to be transferred from J8209 (Ped Facility Charges).	8209	**420,000**	20,000 p 100,000 r	50,000 r	16
4	Annual Sidewalk Gap Fill Program - Construct missing sidewalk infill areas.	4649	**895,000**	55,000 t 465,000 a 15,000 r	15,000 t 45,000 a	19 19
5	Annual ADA Transition Plan - Federal Compliance Ped Ramp Replacement program. Includes other pedestrian safety improvements.	4665	**475,000**	130,500 t 5,000 ga 39,500 r	50,000 t	11
6	Safe Routes to Schools.		**150,000**		25,000 t	14
7	Pedestrian Master Plan and update ADA Transition Plan.		**200,000**		50,000 t	22
8	Update Bicycle Master Plan.		**100,000**		100,000 t	23
9	Construct pedestrian facilities in Wood Lake Business Park.	4706	**500,000**		500,000 a	26
10	Trail from Towne Club Rd SE to Chesterwood Trail (CR 11). Fed enhancement funds (FY 2019) secured.	4678	**1,581,400**		575,900 f 255,500 ms 350,000 t 400,000 s	8 8 8 8
11	Construct Trail from 28th St SE to 45th St SE. State funding not secured. Construct in phases.	4951	**3,000,000**			
12	Trail along East River Rd (east side) from 44th St to 55th St NE. Fed funding (FY2022) not secured. Project would be advance constructed.		**300,000**			
13	Widen 37th St N Bridge over Zumbro River for trail/path. Fed funding (FY2022) not secured. Project would be advance constructed.		**725,000**			
14	Mayowood Road SW - County project with City participation. Construct Trail from CSAH 8 to Mayowood Lake Park (State Legacy Grant funds not secured).		**500,000**			
15	Construct Trail along CP Railroad from 16th St SE to 20th St SE (This is phase 2 of Broadway S Trail project). Fed funding not secured.	4653	**2,223,400**	150,000 st 1,000,000 ms 623,400 f		
16	Cascade Creek - Construct Trail between Cascade Trail at 16th Ave NW and TH52 trail.	2249	**1,500,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
500,000	t	13	500,000	t	13	500,000	t	13	500,000	t	13	500,000	t	13
500,000	a	13	500,000	a	13	500,000	a	13	500,000	a	13	500,000	a	13
100,000	t	18	100,000	t	18	100,000	t	18	100,000	t	18	100,000	t	18
50,000	t	16	50,000	t	16	50,000	t	16	50,000	t	16	50,000	t	16
15,000	t	19	15,000	t	19	15,000	t	19	15,000	t	19	15,000	t	19
45,000	a	19	45,000	a	19	45,000	a	19	45,000	a	19	45,000	a	19
50,000	t	11	50,000	t	11	50,000	t	11	50,000	t	11	50,000	t	11
25,000	t	14	25,000	t	14	25,000	t	14	25,000	t	14	25,000	t	14
150,000	t	22												
			750,000	s					750,000	s				
			750,000	t					750,000	t				
			100,000	ms		200,000	f							
			150,000	ms		575,000	f							
			500,000	ms										
			50,000	t		400,000	f							
			150,000	fr		1,350,000	fr							

Pedestrian Facilities 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
17	Construct Ped Trail along TH14 from Broadway to Crossroads Dr SW; includes removal of free rights from Broadway/TH14 intersection. Fed funds (FY 2021) secured.	4693	**550,000**			
18	Construct Trail along 18th Ave SW (CR 147) from Mayowood Rd to 40th St SW. Fed funds not secured.		**2,000,000**			
19	Protected Bikeway "Cycle Track" in Country Club Manor (3rd St, Manor Park Dr, 7th St, 36th Ave).		**200,000**			
20	Construct pedestrian facilities on 11th Ave NE from 17th Street NE to Teton Ln NE.		**500,000**			
	Total Cost		25,685,700	5,869,300	3,516,400	
	Sources of Funds					
	Special Assessment Bonds	a	6,590,900	2,570,900 a	1,045,000 a	
	Olmsted County	c	500,000	c	c	
	Federal	f	3,574,300	623,400 f	575,900 f	
	Flood Control Reserves	fr	1,500,000	fr	fr	
	Local Government Aid	ga	30,000	30,000 ga	ga	
	Municipal State Aid for Streets	ms	2,355,500	1,000,000 ms	255,500 ms	
	Private Funds	p	20,000	20,000 p	p	
	Project reserves	r	219,500	169,500 r	50,000 r	
	State	s	1,900,000	s	400,000 s	
	Sales Tax 2013	st	150,000	150,000 st	st	
	Tax Levy	t	8,845,500	1,305,500 t	1,190,000 t	
	Total Sources of Funds		25,685,700	5,869,300	3,516,400	

Total of NEW FUNDING requests	*3,516,400*
Total adjustments to prior years' funding authorizations	-
Total Cost	3,516,400

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
		200,000	f						
		350,000	ms						
						500,000	t		
						1,000,000	f		
						500,000	c		
								200,000	t
								250,000	t
								250,000	a
1,435,000		4,285,000		3,810,000		4,785,000		1,985,000	
545,000	a	545,000	a	545,000	a	545,000	a	795,000	a
	c		c		c	500,000	c		c
	f	200,000	f	1,175,000	f	1,000,000	f		f
	fr	150,000	fr	1,350,000	fr		fr		fr
	ga		ga		ga		ga		ga
	ms	1,100,000	ms		ms		ms		ms
	p		p		p		p		p
	r		r		r		r		r
	s	750,000	s		s	750,000	s		s
	st		st		st		st		st
890,000	t	1,540,000	t	740,000	t	1,990,000	t	1,190,000	t
1,435,000		4,285,000		3,810,000		4,785,000		1,985,000	
1,435,000		*4,285,000*		*3,810,000*		*4,785,000*		*1,985,000*	
-		-		-		-		-	
1,435,000		4,285,000		3,810,000		4,785,000		1,985,000	

Mass Transit 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Expansion Buses for RR - Purchase of 40' expansion buses for regular route operations. This project calls for the purchase of 8 buses: 3 in 2019 and 1 each year thereafter from 2020 through 2024. This assumes the purchase of nine 60' articulated buses identified in another project to serve the growing demands of park and ride services. The costs shown assumes diesel (add $300,000 per bus for electric). Delivery is 12-15 months from date of order. Budget year is based on award date. Expansion is based on the Transit Development Plan and DMC related growth. Funds to be transferred from the 280 Transit Fund reserves as available.	2091	**17,754,573**	958,682 t 190,614 ga 5,582,441 f 1,142,200 to 277,910 r 5,634,971 s	289,281 t 1,157,124 f	8 8
2	Replacement Buses for RR - Purchase of 27 replacement buses for regular route operations- 4 in 2019, 4 in 2020, 5 in 2021, 5 in 2022, 5 in 2023 and 4 in 2024. Based on maintaining a 15-17 year lifecycle. The costs shown assumes diesel (add $300,000 per bus for electric). Delivery is 12-15 months from date of order or obligation. Budget year is based on award date.	2091	**30,471,985**	1,584,096 t 5,704,923 s 7,314,295 f 2,121,596 to 220,546 r	385,708 t 1,542,833 f	6 6
3	Bus Shelters - Purchase and install at various bus stop locations within the City. 4 in 2019, 2 per year through 2024. TDP includes criteria for sitting- eg. Passenger boardings. Reserves were previously transferred from the 280 Transit Fund.	2092	**242,500**	60,500 t 14,000 to	48,000 t	3
4	St. Mary's transit station- 2019: Continued design and planning; 2020 -2021: Improvements coordinated with DMC and 2nd Street rebuild; 2020: Phase 4-3B Pedestrian tunnel; 2021: Phase 4-3B Transit Center.	2106	**12,220,000**	74,000 to 96,000 r 200,000 f	50,000 to 200,000 f	7 7
5	Bus Expansion/Solar Fleet - Phase I DMC Transit plan implementation 2019: 5 BRT-60' articulated electric buses at $1.3 million per unit plus charging infrastructure estimated at $1 million. Phase II - Purchase of 4 BRT -60' articulated electric buses. Local share- County sales tax 40% , State DMC funding 60%. Added solar panels on PWTOC for energy recovery in 2021. Competitive grant applications are being submitted in 2018 as approved by Council.	2091	**13,700,000**		600,000 c 900,000 sm 6,000,000 f	2 2 2
6	Expansion of bus storage at PWTOC to increase capacity from 60 buses to 92 buses subject to fleet projections in TDP. Design is in 2018 funded with 100% State funding. State bonding funds $2.5m approved for construction. Also in 2019 local funding ($320,000) will be needed for construction management, parking lot expansion for 40 plus cars (more transit employees) and security modifications to the accounting office on the operator's side as identified in a security audit by the Finance Department. 2020- Provides for the EV Charging for electric buses.	2112	**7,620,000**	500,000 s	3,320,000 st 2,500,000 s	1 1
7	Paratransit Buses - Purchase replacement buses for ZIPS Dial-A-Ride - 2 in 2019, 1 in 2020. Grant applications for 2019 have been submitted.	2091	**2,955,404**	231,441 t 64,000 ga 2,116,163 f 48,800 to	66,000 t 264,000 s	4 4

Schedule for Six Year Period

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Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
97,873	t	7	99,342	t	4	100,832	t	4	102,344	t	3	103,879	t	3
391,494	f	7	397,366	f	4	403,326	f	4	409,377	f	3	415,517	f	3
391,494	t	6	496,708	t	3	504,158	t	3	511,721	t	2	415,517	t	2
1,565,975	f	6	1,986,830	f	3	2,016,634	f	3	2,046,882	f	2	1,662,069	f	2
24,000	t	2	24,000	t	2	24,000	t	1	24,000	t	1	24,000	t	1
700,000	sm	5	1,620,000	sm	1									
2,800,000	f	5	6,480,000	f	1									
416,000	c	8	200,000	c	5									
624,000	sm	8	800,000	f	5									
4,160,000	f	8												
260,000	t	1												
1,040,000	f	1												
33,000	t	3												
132,000	s	3												

Mass Transit 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
8	Transit Signal Priority System- Installation of TSP (GPS) based on 2 corridors; carry over from 2018-2nd Street SW from Broadway to West Frontage Road -12 intersections - Broadway from 2nd Street South to 19th Street North -10 intersections. The project could be spread over 2 years. Funds to be transferred from the 280 Transit Fund reserves. FTA grant has been submitted and is under review.	2105	**1,140,000**	128,000 584,000 18,000	to f t	82,000 328,000	to f	2 2
9	Downtown bus stop improvements. Minor improvements to downtown bus station information system including improvements to lobby information systems at downtown stations in 2019 (these improvements are subject to coordination with DMC planning efforts).	2094	**3,083,142**	1,520,734 1,357,126 80,000 75,282	t f st to	50,000	t	5
10	Revenue equipment - 2020 - Fare technology updates. (Downtown fare kiosks.)	2103	**3,189,162**	396,250 1,886,000 764,912 22,000 20,000	t f s to r			
11	Transit hub - NW location to be determined.	2108	**150,000**					
	Note: Park and ride facilities are identified in the "Parking" section of the CIP.							
	Total Cost		92,526,766	40,989,482		17,782,946		
	Sources of Funds							
	Olmsted County	c	1,216,000		c	600,000	c	
	Federal	f	55,043,452	19,040,025	f	9,227,957	f	
	Local Government Aid	ga	254,614	254,614	ga		ga	
	Project reserves	r	614,456	614,456	r		r	
	State	s	15,500,806	12,604,806	s	2,764,000	s	
	State DMC Funds	sm	3,844,000		sm	900,000	sm	
	Sales Tax 2013	st	3,400,000	80,000	st	3,320,000	st	
	Tax Levy	t	8,895,560	4,769,703	t	838,989	t	
	Operating Transfer - Other Funds	to	3,757,878	3,625,878	to	132,000	to	
	Total Sources of Funds		92,526,766	40,989,482		17,782,946		

Total of NEW FUNDING requests	*17,782,946*
Total adjustments to prior years' funding authorizations	-
Total Cost	17,782,946

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
20,000	t 4								
80,000	f 4								
				30,000	t 2				
				120,000	f 2				
12,735,836		12,104,246		3,198,950		3,094,324		2,620,982	
416,000	c	200,000	c		c		c		c
10,037,469	f	9,664,196	f	2,539,960	f	2,456,259	f	2,077,586	f
	ga		ga		ga		ga		ga
	r		r		r		r		r
132,000	s		s		s		s		s
1,324,000	sm	1,620,000	sm		sm		sm		sm
	st		st		st		st		st
826,367	t	620,050	t	658,990	t	638,065	t	543,396	t
	to		to		to		to		to
12,735,836		12,104,246		3,198,950		3,094,324		2,620,982	
12,735,836		*12,104,246*		*3,198,950*		*3,094,324*		*2,620,982*	
-		-		-		-		-	
12,735,836		12,104,246		3,198,950		3,094,324		2,620,982	

Parking 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Park and Rides - 2019: design and construct flat lot(s). 2020: design and construct flat lots. 2024: construct 800 vehicle transit hub/park and ride; $30k per stall plus $2m for transit hub amenities (continue to monitor need).	2573	**29,136,000**	736,000 re 800,000 f	1,300,000 sm	4
2	Construct new ramp (Number 7) 2019-2020 (up to 1,200 spaces) to serve DMC/Civic Center Expansion. (Subject to a parking demand study). Restoration in 2024. Design $1 million, ramp construction $35 million, Skyway $2 million.		**35,250,000**		15,000,000 rb	7
3	First Street Ramp Restoration. 2019: Restoration (per 4 year cycle) includes waterproofing, structural, and miscellaneous improvements. (Next restoration 2023).	2580	**5,570,000**	4,870,000 re	350,000 re	2
4	Civic Center Ramp Restoration. 2019: Carry over coating work to be let separately from 2019 restoration. 2022: Restoration, structural, coatings and mechanical/electrical. 2026: Restoration project per 4 year cycle.	2578	**3,210,000**	2,420,000 re	440,000 re	3
5	Second Street Ramp: A condition survey report was completed in 2018 that identified $390k in repairs of which the division is recommending $250k. In 2019 $100k is being recommended as a contingency for additional repairs. Only repairs related to safety or structural are being completed. (Approximately $390,000 in repairs have been deferred to date.) Tentatively the ramp will be demolished in late 2020 at an estimated cost of $1M. This may be paid for by the developer. Also 200-300 new public spaces are to be built by the developer subject to negotiations. The existing ramp is 435 spaces. The project is subject to a development agreement that includes this site. The exact number of public spaces is yet to be agreed on.	2594	**13,190,000**	2,090,000 re	100,000 re	1
6	Signing / Way finding - carry over. 2019: new signs for 8 lots, 2020: electronic message signs for wayfinding and parking availability.	2575	**2,040,000**	1,540,000 re	200,000 re	5
7	New meter technologies. Continued enhancements, meter/pay station updates, expansion of license plate recognition (LPR) etc. Approximately 1,200 on-street metered spaces and 600 lot spaces.	2595	**2,776,000**	62,000 t 52,000 s 62,000 c 1,600,000 re	1,000,000 re	6
8	Charging Stations installed in public parking areas-Level 1 type-to be coordinated with RPU. Need and use to be monitored. Cost installed is $12,000 each. Note-not all models may adopt the universal hook up.	2579	**144,000**	48,000 re		
9	Revenue Control Equipment Updates. 2020-Parking access revenue control (PARC) equipment update at two ramps: First and Civic (The last software/partial hardware update was in 2014. The original equipment was installed in 2004.) Continue to monitor technology and operation. The Third Street Ramp and Ramp #6 will have new equipment by the end of 2018.	2574	**1,065,000**	265,000 re		
10	Center Street Ramp - Last restoration completed in 2017. Only repairs related to safety or structural were completed pending proposed demolition for development. 2021-Restoration including coatings and structural repairs is budgeted but subject to proposed development.	2592	**2,745,000**	2,345,000 re		
11	Third Street Ramp. The new gated control with credit cards, card access, and lobby pay station awarded in 2018. (Obligation not shown). 2018: Restoration including LED lighting conversion. 2022: Restoration project per 4 year cycle.	2583	**9,880,000**	3,530,000 re 6,000,000 s		

Schedule for Six Year Period

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Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
60,000	sm	3										5,200,000	sm	3
240,000	f	3										20,800,000	f	3
20,000,000	rb	1										250,000	re	1
									350,000	re	1			
						350,000	re	1						
1,000,000	p	6	10,000,000	p	2									
300,000	re	2												
48,000	re	5				48,000	re	4						
800,000	re	4												
			400,000	re	1									
						350,000	re	3						

Parking ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019	Priority
12	Ramp #6 Restoration - This is a ramp restoration project planned 4 years out from the ramp opening in 2018. Ramp #6 should open in 2018 with 640 spaces on 1st Ave lot (10 block of 1st Ave SE). Ramp restoration in 2022 based on ramp opening in 2018. (Note: $10.5M of this project is listed as project 8617 on the DMC pages of the 2018 CIP.)	2582	**14,300,000**	14,000,000	re		
13	Government Center Lot - Redesign with landscaping in 2024. (Olmsted County to pay 46% of cost.)	2585	**1,950,000**	775,200 174,800	re c		
	Total Cost		121,256,000	41,370,000		18,390,000	
	Sources of Funds						
	Olmsted County	c	236,800	236,800	c		c
	Federal	f	21,840,000	800,000	f		f
	Private Funds	p	11,045,000		p		p
	General Obligation Revenue Bonds	rb	35,000,000		rb	15,000,000	rb
	Retained Earnings	re	40,460,200	34,219,200	re	2,090,000	re
	State	s	6,052,000	6,052,000	s		s
	State DMC Funds	sm	6,560,000		sm	1,300,000	sm
	Tax Levy	t	62,000	62,000	t		t
	Total Sources of Funds		121,256,000	41,370,000		18,390,000	

Total of NEW FUNDING requests	*18,390,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	18,390,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
				255,000 re	2				
				45,000 p	2				
								1,000,000 re	2
22,448,000		10,400,000		1,048,000		350,000		27,250,000	
	c		c		c		c		c
240,000	f		f		f		f	20,800,000	f
1,000,000	p	10,000,000	p	45,000	p		p		p
20,000,000	rb		rb		rb		rb		rb
1,148,000	re	400,000	re	1,003,000	re	350,000	re	1,250,000	re
	s		s		s		s		s
60,000	sm		sm		sm		sm	5,200,000	sm
	t		t		t		t		t
22,448,000		10,400,000		1,048,000		350,000		27,250,000	
22,448,000		*10,400,000*		*1,048,000*		*350,000*		*27,250,000*	
-		-		-		-		-	
22,448,000		10,400,000		1,048,000		350,000		27,250,000	

Sewer and Water ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual - Sanitary sewer main replacement and rehabilitation. Funding from Sewer Utility Retained Earnings.	2133	**6,500,000**	3,000,000 ow 500,000 rb 250,000 re	250,000 ow	1
2	Annual - Infiltration and inflow rehabilitation to Public sanitary sewer system (pipe lining and manhole rehab). Revenue bonds to be repaid by Sewer Utility user rates.	2179	**14,800,000**	5,750,000 ow 4,250,000 rb	800,000 ow	2
3	Annual - Sanitary sewer replacement in conjunction with major streets CIP projects. Funding from Sewer Utility Retained Earnings.		**2,000,000**	800,000 ow	200,000 ow	5
4	Sanitary sewer flow monitor upgrades and repair. Funding from Sewer Utility Retained Earnings. (Need modem upgrades to 4G capability in 2019).		**800,000**	450,000 ow	100,000 ow	3
5	Update City of Rochester Sanitary Sewer Master Plan and Sewer Modeling Program. Current plan was last updated in 1996.	4340	**3,700,000**	500,000 rb 200,000 re	500,000 re	4
6	Utility Upgrades/Replacements in old residential neighborhood areas. Includes sanitary sewer and watermain upgrades.		**21,000,000**	1,200,000 ow 1,050,000 wu 750,000 a	1,200,000 ow 1,050,000 wu 750,000 a	7 7 7
7	Trunk Sewer capacity replacement program. Replace undersized sewer trunk lines, size for ultimate sewer service areas. Revenue bonds to be repaid by Sewer Utility user rates.		**56,250,000**	250,000 re	5,000,000 rb	8
8	Upgrade/Replace Zumbro River Siphon at Silver Lake, serving East Zumbro Sewer District. Revenue bonds to be repaid by Sewer Utility user rates.		**3,100,000**		100,000 rb	6
	Total Cost		108,150,000	18,950,000	9,950,000	

Sources of Funds					
Special Assessment Bonds	a	5,250,000	750,000 a	750,000 a	
Operating Transfer - fr Sewer Utility	ow	27,500,000	11,200,000 ow	2,550,000 ow	
General Obligation Revenue Bonds	rb	64,350,000	5,250,000 rb	5,100,000 rb	
Retained Earnings	re	3,700,000	700,000 re	500,000 re	
Water Utility	wu	7,350,000	1,050,000 wu	1,050,000 wu	
Total Sources of Funds		108,150,000	18,950,000	9,950,000	

Total of NEW FUNDING requests	*9,950,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	9,950,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
500,000	ow	1	500,000	ow	1	500,000	ow	1	500,000	ow	1	500,000	ow	1
800,000	ow	2	800,000	ow	2	800,000	ow	2	800,000	ow	2	800,000	ow	2
200,000	ow	5	200,000	ow	5	200,000	ow	5	200,000	ow	5	200,000	ow	5
50,000	ow	3	50,000	ow	3	50,000	ow	3	50,000	ow	3	50,000	ow	3
500,000	re	4	500,000	re	4	500,000	re	4	500,000	re	4	500,000	re	4
1,200,000	ow	7	1,200,000	ow	7	1,200,000	ow	7	1,200,000	ow	7	1,200,000	ow	7
1,050,000	wu	7	1,050,000	wu	7	1,050,000	wu	7	1,050,000	wu	7	1,050,000	wu	7
750,000	a	7	750,000	a	7	750,000	a	7	750,000	a	7	750,000	a	7
6,000,000	rb	8	8,000,000	rb	8	10,000,000	rb	8	12,000,000	rb	8	15,000,000	rb	8
3,000,000	rb	6												
14,050,000			13,050,000			15,050,000			17,050,000			20,050,000		
750,000	a		750,000	a		750,000	a		750,000	a		750,000	a	
2,750,000	ow		2,750,000	ow		2,750,000	ow		2,750,000	ow		2,750,000	ow	
9,000,000	rb		8,000,000	rb		10,000,000	rb		12,000,000	rb		15,000,000	rb	
500,000	re		500,000	re		500,000	re		500,000	re		500,000	re	
1,050,000	wu		1,050,000	wu		1,050,000	wu		1,050,000	wu		1,050,000	wu	
14,050,000			13,050,000			15,050,000			17,050,000			20,050,000		
14,050,000			*13,050,000*			*15,050,000*			*17,050,000*			*20,050,000*		
-			-			-			-					
14,050,000			13,050,000			15,050,000			17,050,000			20,050,000		

Storm Water ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Annual Program: Repair and rehabilitation of public stormwater management facilities and transition pond retrofitting and rehabilitation when transferred to the City.	6503	**2,327,500**	1,277,500 re	175,000 re	12
2	Annual Program: resolve minor historical drainage problem areas in developed areas.	6505	**1,777,500**	1,027,500 re	125,000 re	13
3	Annual Program: Routine conveyance system repair (e.g., storm sewers; manholes; catch basin reconstruction, reconditioning, and repair; constructed ditches/drainage ways).	6504	**1,158,750**	558,750 re	100,000 re	14
4	Conveyance Project: Address flooding on 10th St SE between 4th Ave SE and 7th Ave SE by installing sewer along 10th St SE from 6th Ave SE to Bear Creek.		**1,450,000**		50,000 re	18
5	Tree Planting: Fill tree vacancies on parcels maintained by Public Works - Stormwater.	6667	**130,000**	70,000 re	30,000 re	17
6	Stormwater Management Plan Reimbursements: Rose Harbor Estates City Pond 155.	6632	**400,000**	240,000 sw	40,000 sw	1
7	Conveyance Project: Replace subdrain systems at various locations.	6696	**5,200,000**	1,200,000 re	1,000,000 re	15
8	Regional Stormwater Detention/Flood Control Facility Project: Construct regional stormwater facility kr-p.1 (Reference Cascade Twp Section 7 Report Pond 40 or similar alternative.) Initial expenditures for ROW and land acquisition funded from Flood Control reserves.	6574	**3,850,000**	550,000 re 550,000 sw 1,250,000 fr	125,000 re 125,000 sw 250,000 fr	3 3 3
9	Regional Stormwater Detention Facility Project: Construct regional stormwater detention facility KR-P1.2 Kalmar Twp (Reference Cascade Twp Section 7 Report, Pond 3 or similar alternative).	6519	**1,275,000**	75,000 re	150,000 re 150,000 sw	4 4
10	Stormwater Management Plan Reimbursements thru 2020. Developer constructed regional stormwater management facilities - Cascade Meadows.	6626	**300,000**	225,000 sw	37,500 sw	2
11	Conveyance Project: Cascade Street NW and 13th Ave NW flood mitigation project.	6653	**950,000**	425,000 re	25,000 re	11
12	Stabilization Project: Spring Brook Valley Creek channel stabilization from 18th Avenue SW to TH 63.	6683	**1,850,000**	725,000 re 725,000 ow	200,000 re 200,000 ow	16 16
13	Stabilization Project: Elton Hills channel stabilization from 9th Avenue NW to Zumbro River Reaches B and C.	6687	**425,000**	360,000 re	65,000 re	19
14	Rehabilitation and Stabilization Project: Baihly Woodlands 8th Pond 4.		**100,000**		100,000 re	6
15	Rehabilitation and Stabilization Project: Baihly Woodlands 7th and 8th Pond 131.		**100,000**		100,000 re	7
16	Stabilization Project: Hillcrest and Folwell Ridge channel stabilization (Johnson property).	6706	**270,000**	120,000 re	150,000 re	8
17	Stabilization Project: Century Hills 8th and 9th Ravine Stabilization Project.	6695	**450,000**	400,000 re	50,000 ow	10
18	Wetland Banking Project: Gamehaven Wetland Bank.	6510	**430,000**	380,000 re	50,000 re	9
19	Regional Stormwater Detention Facility Project: Construct regional stormwater detention facilities to serve Hadley Valley.	6599	**1,075,000**	75,000 re		

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
175,000	re	12	175,000	re	12	175,000	re	12	175,000	re	12	175,000	re	12
125,000	re	13	125,000	re	13	125,000	re	13	125,000	re	13	125,000	re	13
100,000	re	14	100,000	re	14	100,000	re	14	100,000	re	14	100,000	re	14
700,000	re	18				350,000	re	18	350,000	re	18			
10,000	re	17	10,000	re	17	10,000	re	17						
40,000	sw	1	40,000	sw	1	40,000	sw	1						
1,000,000	re	15	1,000,000	re	15	1,000,000	re	15						
125,000	re	3	125,000	re	3									
125,000	sw	3	125,000	sw	3									
250,000	fr	3	250,000	fr	3									
300,000	re	4	150,000	re	4									
300,000	sw	4	150,000	sw	4									
37,500	sw	2												
500,000	re	11												
100,000	re		200,000	re		200,000	re							
100,000	sw		200,000	sw		200,000	sw							

Storm Water ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019	Priority
20	Conveyance Project: Replace approximately 2,000 ft of storm sewer in 10th St SW from Plummer Circle to 9th Ave SW (Streets Project J-7324).	6644	**865,000**	115,000	re		
21	Stabilization Project: Cascade Creek Tributary channel (Lourdes channel) stabilization from 15th St NW to pedestrian bridge at 7th St NW.		**400,000**				
22	Annual Program: Fund for local match on grant applications.		**850,000**	550,000	re		
23	Annual Program: Education - Neighborhood SW amenity sites with interpretive signs, exhibits and maintenance.		**90,000**	70,000	re		
24	Regional Stormwater Detention Facility: Perform feasibility study and construct stormwater detention facility at 75th Street NW east of TH 52 (pond NW p3.3).	6555	**800,000**				
25	Conveyance Project: Upsize storm sewer system in 14th St NE from 6th Ave NE to 11th Ave NE. Part of the 14th St NE reconstruction project.		**900,000**				
26	Regional Stormwater Detention Facility: Construct regional stormwater detention facility in northeast quadrant of Valley High Drive and 50th Ave NW within cca3.1.	6677	**506,000**	30,000	re		
27	Stabilization Project: Stabilize a reach of Kings Run in Section 7 in the vicinity of 60th Ave NW and 55th St NW.	6545	**190,000**				
28	Conveyance Project: Upgrade storm sewer serving Seneca Foods to the north along Broadway Avenue to the Zumbro River.	6685	**1,410,000**	120,000 60,000	re p		
29	Regional Stormwater Detention/Flood Control Facility Project: Phase 2 regional pond for krp1.8c (Cascade Section 18).		**100,000**				
	Total Cost		29,629,750	11,178,750		3,297,500	
	Sources of Funds						
	Flood Control Reserves	fr	2,000,000	1,250,000	fr	250,000	fr
	Operating Transfer - fr Sewer Utility	ow	975,000	725,000	ow	250,000	ow
	Private Funds	p	761,000	60,000	p		p
	Retained Earnings	re	22,558,750	8,128,750	re	2,445,000	re
	Storm Water Area Mgmt Charge	sw	3,335,000	1,015,000	sw	352,500	sw
	Total Sources of Funds		29,629,750	11,178,750		3,297,500	

Total of NEW FUNDING requests	*3,297,500*
Total adjustments to prior years' funding authorizations	-
Total Cost	3,297,500

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
650,000	re	100,000	re						
200,000	re	200,000	re						
		75,000	re	75,000	re	75,000	re	75,000	re
		10,000	re	10,000	re				
				50,000	re	125,000	re	225,000	re
				50,000	sw	125,000	sw	225,000	sw
				500,000	re	200,000	re	200,000	re
				10,000	re	170,000	re		
				40,000	sw	170,000	sw		
						86,000	p		
				40,000	re	150,000	re		
						300,000	re	315,000	re
						300,000	p	315,000	p
								100,000	re
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	
250,000	fr	250,000	fr		fr		fr		fr
	ow		ow		ow		ow		ow
	p		p		p	386,000	p	315,000	p
3,985,000	re	2,270,000	re	2,645,000	re	1,770,000	re	1,315,000	re
602,500	sw	515,000	sw	330,000	sw	295,000	sw	225,000	sw
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	
4,837,500		*3,035,000*		*2,975,000*		*2,451,000*		*1,855,000*	
-		-		-		-		-	
4,837,500		3,035,000		2,975,000		2,451,000		1,855,000	

Water Reclamation ***2019-2024*** ***Capital Improvements Program***

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	WRP Equipment Replacement	4343	**960,000**	360,000	re	100,000	re	4
2	High Purity Oxygen Plant Upgrade		**11,500,000**			500,000	re	1
3	Roof Replacement Project		**400,000**					2
4	Effluent and Solids Treatment Upgrades		**16,000,000**					3
	Total Cost		28,860,000	360,000		600,000		
	Sources of Funds							
	Retained Earnings	re	20,860,000	360,000	re	600,000	re	
	State	s	8,000,000		s		s	
	Total Sources of Funds		28,860,000	360,000		600,000		

Total of NEW FUNDING requests	*600,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	600,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
100,000	re	4	100,000	re	4	100,000	re	4	100,000	re	4	100,000	re	4
2,500,000	re	1	500,000	re	1			1			1			1
			8,000,000	s										
400,000	re	2			2			2			2			2
		3			3			3	16,000,000	re	3			3
3,000,000			8,600,000			100,000			16,100,000			100,000		
3,000,000	re		600,000	re		100,000	re		16,100,000	re		100,000	re	
	s		8,000,000	s			s			s				
3,000,000			8,600,000			100,000			16,100,000			100,000		
3,000,000			*8,600,000*			*100,000*			*16,100,000*			*100,000*		
-			-			-			-			-		
3,000,000			8,600,000			100,000			16,100,000			100,000		

Flood Control 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	Annual River Bank and Reservoir Repair/Stabilization.	4856	**345,000**	195,000	fr	25,000	fr	6
2	Annual Flood Control trail system - repairs and overlays.	4857	**950,000**	350,000	fr	100,000	fr	4
3	Flood Control Management System (Reservoirs, weirs, levees, engineered channel) - annual regulatory compliance actions with Operation & Maintenance plan.	4883	**55,000**	25,000	fr	5,000	fr	5
4	Repaint / Recondition Flood Control Railing.	4888	**250,000**	100,000	fr	25,000	fr	7
5	Remove sediment from Silver Lake, Cascade Lake, and Reservoirs. Zumbro River in 2018. Lake and Reservoirs in 2019 or 2020.	4889	**4,490,000**	1,490,000	fr	600,000	fr	10
6	Replace reservoir monitoring equipment and gauges.	4887	**170,000**	70,000	fr	50,000	fr	2
7	Flood Control walls - joint maintenance and repair, including cleaning and re-caulking.	4882	**250,000**	50,000	fr	75,000	fr	3
8	Replace Flood Control Ped Lighting.		**280,000**	40,000	fr	40,000	fr	8
9	Zumbro River Bank Stabilization from 19th Street to 37th Street.	4861	**2,050,000**	250,000	fr	300,000	fr	9
10	Cascade Creek stabilization from 16th Ave NW east to Civic Center Dr.	4860	**1,475,000**	275,000	fr	200,000	fr	11
11	Lining CMP culverts associated with flood control projects.		**50,000**			50,000	fr	12
12	Create 90 acres of wetlands at WR-4 Reservoir.	4869	**1,400,000**	400,000	fr	1,000,000	fr	1
	Total Cost		11,765,000	3,245,000		2,470,000		
	Sources of Funds							
	Flood Control Reserves	fr	11,765,000	3,245,000	fr	2,470,000	fr	
	Total Sources of Funds		11,765,000	3,245,000		2,470,000		

Total of NEW FUNDING requests	*2,470,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	2,470,000

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
25,000	fr	6	25,000	fr	6	25,000	fr	6	25,000	fr	6	25,000	fr	6
100,000	fr	4	100,000	fr	4	100,000	fr	4	100,000	fr	4	100,000	fr	4
5,000	fr	5	5,000	fr	5	5,000	fr	5	5,000	fr	5	5,000	fr	5
25,000	fr	7	25,000	fr	7	25,000	fr	7	25,000	fr	7	25,000	fr	7
800,000	fr	10	400,000	fr	10	400,000	fr	10	400,000	fr	10	400,000	fr	10
10,000	fr	2	10,000	fr	2	10,000	fr	2	10,000	fr	2	10,000	fr	2
25,000	fr	3	25,000	fr	3	25,000	fr	3	25,000	fr	3	25,000	fr	3
40,000	fr	8	40,000	fr	8	40,000	fr	8	40,000	fr	8	40,000	fr	8
300,000	fr	9	300,000	fr	9	300,000	fr	9	300,000	fr	9	300,000	fr	9
200,000	fr	11	200,000	fr	11	200,000	fr	11	200,000	fr	11	200,000	fr	11
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		
1,530,000	fr		1,130,000	fr		1,130,000	fr		1,130,000	fr		1,130,000	fr	
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		
1,530,000			*1,130,000*			*1,130,000*			*1,130,000*			*1,130,000*		
-			-			-			-			-		
1,530,000			1,130,000			1,130,000			1,130,000			1,130,000		

Destination Medical Center 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Sales Tax DMC - repayment of loan from Flood Control Reserves; 7 year repayment starting in 2018.	8605	**8,400,000**	1,200,000 sd	1,200,000 sd	
2	Public utility upgrades in the downtown area that support DMC development (2018-2019 - 4th Street SW from 1st Ave to 6th Ave SW) related to Discovery Square.		**8,000,000**	1,000,000 ow 1,000,000 sm	500,000 ow 500,000 sm	
3	Street Improvement Projects in DMC area, that support DMC development (2018-2019 - 4th Street SW from 1st Ave to 6th Ave SW) related to Discovery Square.		**8,750,000**	625,000 sd 625,000 sm	625,000 sd 625,000 sm	
4	Contributions to DMC Corporation for DMCC expenses.	8602	**2,846,815**	2,806,815 sd	10,000 sd	
5	Contributions to DMC Corporation for EDA expenses.	8602	**20,903,576**	10,903,576 sd	2,500,000 sd	
6	Heart of the City (2016-2017 design development $600k; 2018-2022 design/construction $46.4m).	8625	**46,948,940**	697,465 sd 251,475 sm	2,815,000 sd 7,185,000 sm	
7	Transit/Transportation/Infrastructure construction projects. (Completion of Transit Planning work).		**13,890,760**	1,890,760 c	3,000,000 c	
8	Downtown Sanitary Sewer Trunk capacity upgrade from Central Park north to 6th St NW and west of 2nd Ave NW.		**3,250,000**		125,000 ow 125,000 sm	
9	Chateau Theatre - 2016 acquisition/improvements $6.2m; 2018 design $2.6m; 2019 construction $24m.	8613	**32,826,802**	500,000 p 6,430,462 sd 1,896,340 sm	3,380,282 sd 8,619,718 sm	
10	Transit/Transportation/Infrastructure study and project management. Management of all transit/transportation projects.	8614	**2,800,000**	750,000 sd 250,000 c 462,500 to 112,500 ow 112,500 os 112,500 wu	400,000 sd 100,000 ow 100,000 os 100,000 wu 100,000 to	
11	Discovery Walk in 2nd Ave SW from 2nd St SW to 6th St SW.		**4,400,000**	200,000 sd 200,000 sm	500,000 sd 500,000 sm	
12	Replace / upsize sanitary sewer along west side of 3rd Ave SE and along 1st Ave; from 4th St S to 1st St N. Includes new siphon under Zumbro River. (Use project #J7825 to track costs, and #J8626 as the funding source).	8626	**6,000,000**	2,500,000 sd 1,250,000 ow 1,250,000 sm	500,000 ow 500,000 sm	
13	Reconstruct 7th Ave NW/SW from 2nd Street SW to Cascade Creek; includes replacement of undersized sanitary sewer and storm sewer to create downtown capacity.		**3,000,000**	750,000 sd 750,000 sm	750,000 sd 750,000 sm	
14	Reconstruct North Broadway Ave from Civic Center Drive to Zumbro River Bridge. Funds to be transferred from J2202 (TH63 turnback).		**8,800,000**	400,000 r 400,000 sm	4,000,000 r 4,000,000 sm	
15	SS1 13th Ave Sanitary and Storm Sewer Capacity Improvements from 2nd St SW to 2nd St NW. (Project is without subway tunnel option).	8611	**6,100,000**	2,750,000 sd	1,675,000 ow 1,675,000 sm	

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020	Priority	2021	Priority	2022	Priority	2023	Priority	2024	Priority
1,200,000 sd		1,200,000 sd		1,200,000 sd		1,200,000 sd		1,200,000 sd	
500,000 wu		500,000 wu		500,000 wu		500,000 wu		500,000 wu	
500,000 sm		500,000 sm		500,000 sm		500,000 sm		500,000 sm	
625,000 sd		625,000 sd		625,000 sd		625,000 sd		625,000 sd	
625,000 sm		625,000 sm		625,000 sm		625,000 sm		625,000 sm	
10,000 sd		10,000 sd		10,000 sd					
2,500,000 sd		2,500,000 sd		2,500,000 sd					
2,815,000 sd 7,185,000 sm		3,659,500 sd 9,340,500 sm		3,659,500 sd 9,340,500 sm					
3,000,000 c		3,000,000 c		3,000,000 c					
		1,500,000 ow 1,500,000 sm							
3,380,282 sd 8,619,718 sm									
100,000 sd 25,000 ow 25,000 os 25,000 wu 25,000 to									
1,500,000 sd 1,500,000 sm									

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
16	SS2 Cooke Park Sanitary Sewer Capacity Project. Construct W. Zumbro sanitary sewer relief line from south of Civic Center Dr to Cooke Park / 7th St NW. Also see project #J8612.	7797	**2,400,000**	600,000 ow	900,000 ow 900,000 sm	
17	3rd St SW reconstruction and design.	8615	**500,000**	150,000 ti		
18	Construct Sanitary Sewer Capacity Bypass on 2nd Street SE from Broadway to 1st Ave SE.		**1,300,000**			
19	Broadway @ Center Ramp. Funds to be transferred from the Parking Utility. Tax Increments will be used to pay back this portion of the Parking Utility funds. (Note: $14M of this project is listed as project #J2582 on the Parking pages of the CIP).	8617	**10,915,416**	10,500,000 to		
20	Broadway @ Center Development (annual TIF principal amounts shown - ti).	8616	**5,084,062**	3,935,000 ti		
21	Alatus Project (annual TIF principal amounts shown - ti).		**718,262**			
22	Urban on First Project (annual TIF principal amounts shown - ti).		**261,261**			
23	Discovery Square Project (annual TIF principal amounts shown - ti).		**290,848**			
24	City of Rochester Administrative costs for DMC project.	8601	**850,000**	850,000 sd		
25	Parking and travel demand management study. Funds to be transferred from the Parking Utility.	8618	**2,061,854**	2,061,854 to		
26	City Loop plan.	8620	**1,209,938**	959,938 sd 250,000 c		
27	Dedicated bike lanes on 4th Avenue NW/SW and Center Street East and West.		**500,000**	500,000 sm		
28	Transit Circulator Study.	8621	**2,241,532**	2,241,532 c		
29	Downtown street use and operations study.	8623	**3,117,708**	3,117,708 c		
30	Property & Right of Way Acquisition.		**2,259,240**	359,240 c 1,900,000 sm		
31	2nd St SW from 11th Ave to 16th Ave - street and area improvements (signage and banners).		**200,000**	200,000 sd		
	Total Cost		210,827,014	69,702,165	48,660,000	
	Sources of Funds					
	Olmsted County	c	20,109,240	8,109,240 c	3,000,000 c	
	Operating Transfer - fr Storm Water Utility	os	237,500	112,500 os	100,000 os	
	Operating Transfer - fr Sewer Utility	ow	8,937,500	2,962,500 ow	3,800,000 ow	
	Private Funds	p	500,000	500,000 p	p	
	Project reserves	r	4,400,000	400,000 r	4,000,000 r	
	Sales Tax DMC	sd	75,572,820	31,623,256 sd	12,180,282 sd	
	State DMC Funds	sm	77,913,251	8,772,815 sm	25,379,718 sm	
	Tax Increment	ti	7,269,849	4,085,000 ti	ti	
	Operating Transfer - Other Funds	to	13,149,354	13,024,354 to	100,000 to	
	Water Utility	wu	2,737,500	112,500 wu	100,000 wu	
	Total Sources of Funds		210,827,014	69,702,165	48,660,000	

Total of NEW FUNDING requests	*48,660,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	48,660,000

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
50,000	ti	300,000	ti						
650,000	ow								
650,000	sm								
		202,580	ti	212,836	ti				
		560,347	ti	588,715	ti				
		350,878	ti	367,384	ti				
		127,629	ti	133,632	ti				
		142,011	ti	148,837	ti				
35,510,000		26,643,445		23,411,404		3,450,000		3,450,000	
3,000,000	c	3,000,000	c	3,000,000	c		c		c
25,000	os		os		os		os		os
675,000	ow	1,500,000	ow		ow		ow		ow
	p		p		p		p		p
	r		r		r		r		r
12,130,282	sd	7,994,500	sd	7,994,500	sd	1,825,000	sd	1,825,000	sd
19,079,718	sm	11,965,500	sm	10,465,500	sm	1,125,000	sm	1,125,000	sm
50,000	ti	1,683,445	ti	1,451,404	ti		ti		ti
25,000	to		to		to		to		to
525,000	wu	500,000	wu	500,000	wu	500,000	wu	500,000	wu
35,510,000		26,643,445		23,411,404		3,450,000		3,450,000	
35,510,000		*26,643,445*		*23,411,404*		*3,450,000*		*3,450,000*	
-		-		-		-		-	
35,510,000		26,643,445		23,411,404		3,450,000		3,450,000	

Downtown Development/Tax Abatement District 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
1	Tax Abatement District. Implementation of Downtown Master Plan recommendations including but not limited to property acquisition, infrastructure, streetscape, skyways, parking and wayfinding.	2601	**9,856,300**	9,075,000	ad	781,300	ad	
2	Replace Peace Plaza Christmas tree, decorations.	2601	**45,000**			45,000	ad	
3	Replacement CBD banners.	2601	**28,000**			28,000	ad	
4	CBD trash compacting recepticals.	2601	**5,700**			5,700	ad	
5	CBD concrete repairs.	2601	**15,000**			15,000	ad	
6	Tax Abatement District. Development incentives including RDA administered commercial rehabilitation grants.	2607	**3,350,000**	3,225,000	ad	125,000	ad	
7	Downtown Development. Sales Tax Infrastructure Public Projects.		**8,000,000**	6,470,000	st	1,530,000	st	
	Total Cost		21,300,000	18,770,000		2,530,000		
	Sources of Funds							
	Tax Abatements	ad	13,300,000	12,300,000	ad	1,000,000	ad	
	Sales Tax 2013	st	8,000,000	6,470,000	st	1,530,000	st	
	Total Sources of Funds		21,300,000	18,770,000		2,530,000		

Total of NEW FUNDING requests	*2,530,000*
Total adjustments to prior years' funding authorizations	-
Total Cost	2,530,000

Schedule for Six Year Period

Electric Utility =	eu	Federal Funds =	f	Flood Control Reserves =	fr
Lodging Tax =	lt	MN State Aid - Streets =	ms	Operating Trfs - fr Storm Water =	os
Project Reserves =	r	GO Revenue Bonds =	rb	Retained Earnings =	re
State DMC Funds =	sm	Sales Tax 2013 =	st	Storm Water Mgmt Chg =	sw
Operating Trfs - fr Other Funds =	to	Water Availability Chg =	wa	Water Utility =	wu

2020	**Priority**	**2021**	**Priority**	**2022**	**Priority**	**2023**	**Priority**	**2024**	**Priority**
-		-		-		-		-	
	ad		ad		ad		ad		ad
	st		st		st		st		st
-		-		-		-		-	
-		-		-		-		-	
-		-		-		-		-	

Other Projects 2019-2024 Capital Improvements Program

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
1	Fire Station Infrastructure Improvements at various stations. Prior year reserves transferred from J1918 (Misc. Fire Equipment-non vehicles). 2020-replace Station 3 roof.	1024	**1,675,000**	250,000 t 50,000 r	200,000 t	1
2	Land acquisition and construction for future Fire Station #6; land acquisition for future Fire Station #7. Reserves to be transferred from J2003 (Future Property Acquisition).	1012	**4,200,000**	700,000 r	300,000 r	2
3	VHF Back-Up radio/paging system for the Fire Dept.	1960	**140,000**	20,000 t	20,000 t	4
4	Emergency Operations Center (EOC) Technology. Prior year reserves transferred from J1920 (CPAT Fitness & Testing Equip). Phase 2 of technology installation in EOC.	1924	**275,000**	95,000 t 37,910 r	10,000 t	6
5	Emergency Management Improvements. Move one siren to a new location on West Circle Drive. Added voice modulator device in needed areas in the City.	2049	**225,000**	60,000 t	55,000 t	3
6	Westnet Alerting in multi-company dorm room and Station countdown timers.		**90,000**		90,000 t	5
7	LED Installation Project for the Fire Dept.		**45,000**		45,000 t	7
8	Rochester Station 1 Clock Tower Project.		**150,000**		150,000 t	9
9	Emergency Management - tPt Now Rochester.		**40,000**		25,000 t	8
10	Modular Live Fire Attack props and Training Containers to be used at the regional training facility phased in over a 5 year period. Request fire classroom building for Regional Training Center site.	1978	**1,500,000**			
11	Public Safety camera system.	1891	**230,000**	40,000 t	70,000 t	8
12	RPD Precinct #2 at 41st St NW. Building improvements to the Think Bank Bldg. Interfund loan in 2017 from the Group Insurance Fund.	1023	**22,561,900**	417,000 to 735,000 go	1,310,000 t	
13	ARMER Base Radio Replacement.	1956	**210,932**	105,466 t	52,733 t	1
14	MAFIN-AFIN Station-Training-Certification (Fingerprint ID System/Network).		**118,250**		118,250 t	12
15	3D Laser Scanner and Total Station (FMU/CST).		**74,500**		74,500 t	5
16	Multi-Purpose Specialty Vehicle for Forensic Mapping Unit (FMU) and Crime Scene Unit (CSU) - project includes equipment within the vehicle.		**235,061**		235,061 t	10
17	Police range updates & maintenance.	1888	**500,000**	231,938 t	268,062 t	7
18	Animal Shelter - Slip resistant flooring.		**33,000**		33,000 t	13
19	Server Updates - Necessary Item for 2019.		**48,750**		48,750 t	2
20	Squad MCT Printers.		**25,000**		25,000 t	3
21	Armored Rescue Vehicle for ERU.		**253,742**		253,742 t	11
22	ERU Robot.		**55,000**		55,000 t	9
23	Direct-Link Bridge Series Crisis Response System - CNU Throw Phone.		**27,000**			

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State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
200,000	t	1	200,000	t	1	175,000	t	1	400,000	t	1	200,000	t	1
700,000	r	2	300,000	r	2	900,000	r	2	600,000	r	2	700,000	r	2
20,000	t	4	20,000	t	4	20,000	t	4	20,000	t	4	20,000	t	4
92,090	t	6	10,000	t	6	10,000	t	6	10,000	t	6	10,000	t	6
			35,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3
15,000	t	8												
100,000	t	10	100,000	t	10	600,000	t	10	600,000	t	10	100,000	t	10
24,000	t	6	24,000	t	4	24,000	t	3	24,000	t	3	24,000	t	3
1,310,000	t	1	1,310,000	t										
17,479,900	go	1												
52,733	t	2												
27,000	t	7												

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
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Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
24	Public Safety Answering Point (PSAP) project-completion of dispatch center at Fire Station #2.		**2,279,420**			
25	Alternative Police Vehicles - i.e. Segway, Utility Vehicles.		**52,000**			
26	LEC Downtown Office Remodel.		**1,400,000**			
27	CNU Purpose Built Vehicle.		**190,000**			
28	Capital purchase of computer hardware/software for the Public Library. Funds will be transferred from the Library Information Technology Revolving Fund.	2041	**2,305,364**	198,012 c 1,093,126 to	13,604 c 75,775 to	1 1
29	Public Library Improvements: projects include ongoing building improvements e.g. carpet replacement, refinishing/painting and other major projects. 2018: AV Lab equipment, DVD shelving, reupholstery of chairs, lighting upgrade, Literacy Nook, single man 20 foot platform lift, and other building improvements/equipment.	2039	**2,000,080**	735,538 t 34,610 ga 205,904 c 318,028 ot	197,400 t 8,600 c	3,4 3,4
30	Public Library Building Maintenance-5 year plan for roof replacement, building envelope repair and major equipment replacement.	2043	**2,706,000**		515,038 t 26,162 c	2,5 2,5
31	City ERP System: The city ERP system faces upgrades every 2-4 years to maintain support from the supplier. These upgrades require expert consulting services for unique skills city resources don't have and project management services. This request is to put aside funds on an annual basis to allow for these upgrades without putting the full financial burden in any specific year.	1971	**629,281**	329,281 t	50,000 t	5
32	City Metropolitan Network: Primary role of this program is to enhance the city owned fiber network across the city in support of city operations. We participate with RPU, water, sewer, traffic operations, police, county, DOT and other state organizations to co-locate/co-fund fiber installations whenever possible to reduce costs.	1998	**1,387,833**	987,833 t 150,000 s	100,000 t	3
33	Virtual Desktop Infrastructure: A VDI end user environment will allow for support of almost any end user devices for interacting with city IT solutions including tablets, phones, Chromebooks, thin clients, specialty devices and traditional PCs. 2020 and 2021 would see growth of the solution to potentially replace well over 50% of city PCs.		**325,000**		100,000 t	6
34	City wide IT Integration: Integrating IT services should allow for better utilization of city assets (servers, storage, network) and people resources (role backup and workload spread). The goal for 2019 will be to complete the migration of RPL and City Hall services to this environment along with implementation of a solution to allow end users to self manage file and folder permissions through new tooling and automation. The goal for 2020 is completion of user self management of file and folder permissions and deployment of a city wide ITIL platform.	1997	**1,425,000**	627,702 t 72,298 r 180,000 eu 20,000 wu 50,000 to 40,000 ow 10,000 os	105,000 t 27,000 eu 3,000 wu 7,500 to 6,000 ow 1,500 os	4 4 4 4 4 4

Schedule for Six Year Period

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Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
2,279,420	go	3												
			17,000	t	5	35,000	t	5						
			1,400,000	t	3									
						190,000	t	4						
13,604	c	1	13,604	c	1	13,604	c	1	13,604	c	1	13,604	c	1
83,696	to	1	75,700	to	1	291,035	to	1	75,700	to	1	330,696	to	1
91,400	t	3,4	91,400	t	3,4	91,400	t	3,4	91,400	t	3,4	91,400	t	3,4
8,600	c	3,4	8,600	c	3,4	8,600	c	3,4	8,600	c	3,4	8,600	c	3,4
515,038	t	2,5	515,038	t	2,5	515,038	t	2,5	515,038	t	2,5			
26,162	c	2,5	26,162	c	2,5	26,162	c	2,5	26,162	c	2,5			
50,000	t	5	50,000	t	5	50,000	t	5	50,000	t	5	50,000	t	5
50,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3	25,000	t	3
125,000	t	6	100,000	t	6									
140,000	t	4	52,500	t	4									
36,000	eu	4	13,500	eu	4									
4,000	wu	4	1,500	wu	4									
10,000	to	4	3,750	to	4									
8,000	ow	4	3,000	ow	4									
			750											
2,000	os	4		os	4									

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts	2019	Priority
35	City wide IT Security tooling: Through YE 2018 we will have deployed the Qualys Security & Compliance tool, LogRythm SIEM (System Information and Event Management) and user simulations & training of phishing attacks via the PhishMe tool. Our maturity with leveraging the Qualys and LogRythm solutions will continue in 2019 and beyond. 2019 brings the need to invest in additional licenses for Qualys security and compliance tools to enable us to effectively probe all systems. In addition, in 2019 and going forward we need to contract with a 3rd party service for penetration testing of high risk Internet facing and internal solutions including PCI complience, CJIS requirements, and data consider personal by the state. This testing is needed to meet our security policies.	1895	**550,000**	227,500 t 58,500 eu 6,500 wu 16,250 to 13,000 ow 3,250 os	52,500 t 13,500 eu 1,500 wu 3,750 to 3,000 ow 750 os	1 1 1 1 1 1
36	City Hall Badge Readers & Cameras: As part of the overall effort to better secure City Hall for city employees and citizens using the facility there is a need to both improve camera surveillance and badge access.	1911	**90,000**	30,000 t	55,000 t	2
37	GIS-based Work Management software. Multi-departmental Integration of information from citizen calls, inspections and infrastructure assets to produce work orders, process permits, and track expenditures. Retained Earnings to be transferred from the Sewer Fund and Storm Water Fund, 50% each. Prior reserves were transferred from J2200 (Street Rehab).	1912	**805,000**	300,000 t 117,500 os 117,500 ow 105,000 fr 105,000 r	15,000 os 15,000 ow	
38	Rochester Civic Theatre Improvements. 2019: Building security updates, replace windows, replace main gate/rollup door. 2020: Replace lift station for basement and backflow valve, paint lobby and interior doors, replace boiler. 2021: Update air handlers, exhaust/ventilation, replace roof. 2022: Replace stage floor, update proscenium walls and plug. 2023: Replace house lights & dimmer, add outlets to catwalk, stage house, front of stage and UD wall, distribution box in hallway bewteen theatres. 2024: Remodel dressing room bathrooms, insulate front door soffit, exterior paint.	2079	**804,665**	363,599 t 30,000 ga 111,066 ot	50,000 t	1
39	Rochester Art Center - Computer & Technology Upgrades.	2070	**12,450**		6,040 t	3
40	Rochester Art Center - Back Patio Improvements.	2070	**18,200**		10,400 t	6
41	Rochester Art Center - Security Improvements.	2070	**61,215**		13,965 t	2
42	Rochester Art Center - Gallery Modular Display Walls.	2070	**39,500**		4,500 t	4
43	Rochester Art Center - Grand Lobby Improvements.	2070	**47,500**		22,000 t	5
44	Rochester Art Center - Entry Lobby Rebuild.	2070	**47,500**		22,000 t	7
45	Rochester Art Center - LED lighting upgrades. Prior year and Total Budget amounts reflective of all City contributions to The Rochester Art Center, not just contributions related to LED lighting upgrades.	2070	**550,114**	527,534 t	22,580 t	1
46	Rochester Art Center - Conference Room Update.	2070	**43,000**			

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		Priority	2021		Priority	2022		Priority	2023		Priority	2024		Priority
35,000	t	1	17,500	t	1	17,500	t	1	17,500	t	1	17,500	t	1
9,000	eu	1	4,500	eu	1	4,500	eu	1	4,500	eu	1	4,500	eu	1
								1			1			1
1,000	wu	1	500	wu	1	500	wu		500	wu		500	wu	
2,500	to	1	1,250	to	1	1,250	to	1	1,250	to	1	1,250	to	1
								1			1			1
2,000	ow	1	1,000	ow	1	1,000	ow		1,000	ow		1,000	ow	
500	os	1	250	os	1	250	os	1	250	os	1	250	os	1
									5,000	t	2			
15,000	os													
15,000	ow													
50,000	t	1	50,000	t	1	50,000	t	1	50,000	t	1	50,000	t	1
240	t	3	240	t	3	240	t	3	4,250	t	3	1,440	t	3
5,000	t	6							2,800	t	6			
47,250	t	2												
35,000	t	4												
25,500	t	5												
25,500	t	7												
5,000	t	8	38,000	t	8									

Special Assessment Bonds = a	Abatement District = ad	Olmsted County = c
Food & Beverage Tax = fb	Local Gov't Aid = ga	General Obligation Bonds = go
Operating Trfs-fr General Fund = ot	Operating Trfs-fr Sewer Utility = ow	Private Funds = p
State Funds = s	Sn/Sewer Availability Chg = sa	Sales Tax DMC = sd
Tax Levy = t	Traffic Improvement Dist Chg = td	Tax Increments = ti

Map #	Project Description	Proj #	Total Budget	2002-2018 CIP Bdgt Amts		2019		Priority
47	Rochester Art Center - Exterior Signage Install.	2070	**18,500**					
48	Rochester Art Center - Restroom Renovation.	2070	**38,500**					
49	Rochester Art Center - Full Patio Addition.	2070	**130,000**					
50	Administration - The City of Rochester will meet with stakeholders and advocates for individuals with disabilities to discuss the challenges citizens face within the city, identify areas which can be targeted for improvement, create a list of potential solutions for accessibility, and provide a realistic schedule with cost projections.		**1,200,000**			200,000	t	1
51	Administration - Energy Performance Contract - Multiple Locations. 2018-2019: City Hall building-wide LED lighting retrofit and recommissioning effort targeted to reduce energy consumption of the facility, while improving its operation and maintenance routines.	1032	**320,000**	200,000	fr	120,000	fr	2
52	City Hall Building Security Upgrades.	1029	**472,584**	230,000 127,000 43,000	t ot r	72,584	t	1
53	Finance - Office Space Remodel.		**24,387**			24,387	t	1
54	Implement a new HRIS System.		**1,300,000**			300,000	t	1
	Total Cost		53,986,228	10,526,845		5,704,133		
	Sources of Funds							
	Olmsted County	c	667,950	403,916	c	48,366	c	
	Electric Utility	eu	355,500	238,500	eu	40,500	eu	
	Flood Control Reserves	fr	425,000	305,000	fr	120,000	fr	
	General Obligation Bonds	go	20,494,320	735,000	go		go	
	Local Government Aid	ga	64,610	64,610	ga		ga	
	Operating Transfer - fr Storm Water Utility	os	167,250	130,750	os	17,250	os	
	Operating Transfer - fr General Fund	ot	556,094	556,094	ot		ot	
	Operating Transfer - fr Sewer Utility	ow	226,500	170,500	ow	24,000	ow	
	Project reserves	r	4,508,208	1,008,208	r	300,000	r	
	State	s	150,000	150,000	s		s	
	Tax Levy	t	23,789,818	5,161,391	t	5,062,492	t	
	Operating Transfer - Other Funds	to	2,541,478	1,576,376	to	87,025	to	
	Water Utility	wu	39,500	26,500	wu	4,500	wu	
	Total Sources of Funds		53,986,228	10,526,845		5,704,133		

Total of NEW FUNDING requests	*5,704,133*
Total adjustments to prior years' funding authorizations	-
Total Cost	5,704,133

Schedule for Six Year Period

Electric Utility = eu	Federal Funds = f	Flood Control Reserves = fr
Lodging Tax = lt	MN State Aid - Streets = ms	Operating Trfs - fr Storm Water = os
Project Reserves = r	GO Revenue Bonds = rb	Retained Earnings = re
State DMC Funds = sm	Sales Tax 2013 = st	Storm Water Mgmt Chg = sw
Operating Trfs - fr Other Funds = to	Water Availability Chg = wa	Water Utility = wu

2020		**Priority**	**2021**		**Priority**	**2022**		**Priority**	**2023**		**Priority**	**2024**		**Priority**
5,000	t	9	13,500	t	9									
2,500	t	10	36,000	t	10									
			7,500	t	11	7,500	t	11	50,000	t	11	65,000	t	11
200,000	t	1	200,000	t	1	200,000	t	1	200,000	t	1	200,000	t	1
300,000	t	1	300,000	t	1	400,000	t	1						
24,244,633			5,066,744			3,682,579			2,821,554			1,939,740		

48,366	c	48,366	c	48,366	c	48,366	c	22,204	c
45,000	eu	18,000	eu	4,500	eu	4,500	eu	4,500	eu
	fr		fr		fr		fr		fr
19,759,320	go		go		go		go		go
	ga		ga		ga		ga		ga
17,500	os	1,000	os	250	os	250	os	250	os
	ot		ot		ot		ot		ot
25,000	ow	4,000	ow	1,000	ow	1,000	ow	1,000	ow
700,000	r	300,000	r	900,000	r	600,000	r	700,000	r
	s		s		s		s		s
3,548,251	t	4,612,678	t	2,435,678	t	2,089,988	t	879,340	t
96,196	to	80,700	to	292,285	to	76,950	to	331,946	to
5,000	wu	2,000	wu	500	wu	500	wu	500	wu
24,244,633		5,066,744		3,682,579		2,821,554		1,939,740	
24,244,633		*5,066,744*		*3,682,579*		*2,821,554*		*1,939,740*	
-		-		-		-		-	
24,244,633		5,066,744		3,682,579		2,821,554		1,939,740	

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Appendix IV

Preliminary Budget

Memorandum

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2019 Preliminary Budget
MEMORANDUM

DATE: May 16, 2018

TO: Mayor and City Council

FROM: Steve Rymer, City Administrator
Dale Martinson, Director of Finance & IT

SUBJECT: City Council Budget Update #1:
Factors Influencing the Budget and Council Priorities

The City's 2019 budget process is already well underway as we move up the timeline to give Council and the public opportunity for more involvement, input and deliberation. This memo seeks to provide 1) items for policy consideration as we look to 2019, 2) milestones of the new timeline, 3) an early look at property valuation base estimates for pay 2019, and 4) summarized look at factors already known to be demands for additional resources in 2019.

As part of the new budget development process, we are also transitioning to a revenue first, multi-year budget. This is anticipated to be fully implemented over a two year period, with significant progress being made during 2018. A multi-year budget will better allow for the Council to strategically plan for the future, prioritize its operating and capital improvement investments, and understand long term financial impacts of its decisions.

Development of the budget is also occurring simultaneously with the Council's strategic priorities initiative (as depicted in the graphic below). Thus, the 2019 budget may be a bridge year since priorities will not be adopted until later in the budget process (August/September 2018). It is envisioned that in September or October the Council will be asked to reconcile its budget direction with its adopted strategic priorities.



One of the most significant changes to the budget process is developing each department's baseline budgets. This initial step is well underway and the baseline budgets will be presented to Council in the next few months. From there, departments will propose "decision packages" to the City Administrator to be considered for inclusion in the 2019 recommended budget. A "decision package" is a proposal to enhance services by adding personnel, equipment, etc. to a department's baseline budget. As part of this, department's will be responsible to prioritize each of their "decision packages" to align with Council priorities.

Lastly, we continue to discuss various strategies to engage the community in the budget process. For 2018, the primary focus will be on the development of the Council's strategic priorities as they will serve as the foundation for how our financial and human resources are aligned in 2019 and beyond. As the Council realizes, this will include a statistically valid community survey and focus groups to provide input the Council can utilize when adopting its strategic priorities.

Policy Considerations:

- Are there specific priorities, issues or services that the Council would like to have evaluated in conjunction with the 2019 budget process?

- What are the Council's goals for any potential property tax levy increase? Maintain the current level of service, fund new priorities, or is there a specific target the Council would like to establish?

Budget Timeline Summary:

- *April* – Initial "baseline" budgets submitted by finance and department managers
- *May* – Leadership Team updates 6 year staffing plan
- *May/June* - Administration meets with departments to finalize baseline budget
- *June* - Leadership team submits "decision packages" and "capital improvement requests" (CIP) prioritized within their service areas
- *August/September* – City Administrator finalizes recommended budget and CIP
- *September* – Council receives recommended budget, CIP, and proposed Decision Packages
- *September 17* – Council sets maximum levy, preliminary budget and CIP
- *October/November* – COW review of public feedback / formal review of decision packets
- *November/December* – Conduct budget hearing and adopt final levy, budget and CIP

Preliminary Property Values for Pay 2019

- Estimated Market Value (EMV) – Total EMV increase of 8.5%
    - 2.2% is due to new improvements/construction

Preliminary Revenue Information

The funding of local government services is a complex process. In Rochester, the primary means of funding general services (Police, Fire, Parks, Streets, Library, etc.) is through the City's property tax levy. It is important to understand that approximately 35% of a resident's property tax bill is attributed to funding City services, the remaining 65% is for other public agencies. With that being said, a 1% increase in the City's tax levy would generate and

additional $685,500 in new revenue for 2019. Other revenue sources to fund services are projected to remain relatively flat in 2019. For example:

- Local Government Aid – Currently estimated at 0% increase
- Payment In Lieu of Taxes (PILOT) from enterprise funds - mostly equal to prior year or slight increase
- Fees – absent specific Council action, mostly flat

Known factors impacting baseline budget (amounts for tax-supported funds only):
Going into the 2019 budget development process, there are certain factors that will impact the cost to maintain existing service levels. These are primarily related to employee expenses such as:

- Projected salary increase – While a variety of factors can adjust this projection, a preliminary estimate of 2019 salary increases is $2.5 million.
- Health insurance costs - $1.47 million (14% increase based on loss history)
- Projected PERA increase - $0.436 million (includes anticipated 0.75% Police & Fire pension payment)
- General Obligation (GO) Debt Increase - $0.120 – Fire apparatus approved in 2018 budget

Other factors already under council review:

- City Planning Department reorganization or "hybrid model" - $1.5 to $2.0 million annual cost plus transitional costs
- North Police Station Expansion / Remodel – new debt service - $1.5 million

Other known factors not currently under Council review:

- Equipment Revolving Fund - stabilization funding
- Transit route expansion annual costs
- County IT support level for public safety
- Police overtime for weekends and holidays
- City Streets Lifecycle cost
- City Facilities Lifecycle cost
- Park Master Plan
- Library Expansion
- DMCC operations and maintenance impact – (e.g. operational expense of Chateau Theater)

Summary
As a growing community, there is significant pressure on the tax levy just to maintain current service levels and fund necessary capital improvement projects. Other revenue sources in the both general fund and other tax-supported funds have remained relatively flat causing an even greater demand on the levy. Tax capacity is increasing but lags two years behind the actual construction dates.

At the same time, the growth of the City is driving the requests for expanded services and support systems such as the North Police Station and many others.

Setting levy targets and establishing priorities is essential to building the 2019 budget. As previously stated, we recognize that the formal strategic priorities process is in its early stages, but any direction the Council can provide at the is point will be extremely beneficial in developing the recommended budget.

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Team Rochester

Budget, Capital Improvement, and Long Term Financial Management Plan Process

Finance Initiates Equipment Revolving Requests, Computer Requests, and Revenue Projections

Due from Departments April 6th

Finance and Admin Complete Financial Management Plan with a 6 Year Revenue and Expenditure Forecast (In house version for 2019 Budget)

April

Leadership Team Updates 6 Year Plan for Positions

Due May 15th

Identify Factors Influencing the Budget and City Council Priorities,

1st COW Meeting in May

City Administrator and Department Heads Meet to Build and Finalize the Baseline Budget

Due May 15th

City Administrator Provides Leadership Team Decision Packages and CIP Requests

June 1st

Leadership Team Submits Prioritized Decision Packages and Prioritized CIP Requests Within Their Service Areas

Due June 15th

City Administrator Recommended Budget Finalized

August / September

City Council Receives Recommended Budget, CIP, and Decision Packages

August / September

Set Maximum Levy; Adopt Preliminary Budget and CIP

September

Public Engagement on Budget and Service Level Enhancements

October

Committee of the Whole Review of Public Feedback and Formal Review of Decision Packages

October/November

Conduct Budget Hearing and Adopt FInal Budget and CIP

December

City Council Focused Activity

Community Focused Activity

Finance and Administration Focused Activity

Leadership Team Focused Activity

City of Rochester

Minnesota

Estimated Market Value Comparison

Tax Payable Years 2013 - 2019

	Pay 2013	Pay 2014	Pay 2015	Pay 2016	Pay 2017	FINAL Pay 2018	Prelim Pay 2019
TOTAL EMV	$ 8,642,525,400	$ 8,818,678,800	$ 9,114,429,600	$ 9,447,676,700	$ 10,314,983,200	$ 11,107,025,700	$ 12,050,308,000
Percent Growth from Prior Year		2.0%	3.4%	3.7%	9.2%	7.7%	**8.5%**
Total New Improvments	$ 77,503,200	$ 135,331,732	$ 119,651,365	$ 149,199,870	$ 197,149,167	259,984,440	245,511,539
Percent Growth Just Due to New Const		1.6%	1.4%	1.6%	2.1%	2.5%	**2.2%**
Valuation Increase Just Due to Inflation of Valuation of Existing Property:					7.1%	5.2%	**6.3%**

*** Important to Note:**

These "Pay 2019" percentages will not translate exactly to increase in taxable tax capacity. Different class rates on different property types (e.g., commercial/industrial vs. residential vs. apartments) will cause greater or lesser percentage growth if not in exact same proportion as prior year distribution by property type.

Other Supplemental Information

https://www.rochestermn.gov/budget

At the URL above please find other supplemental information that was used to help assemble this book including:

Community Survey Results

Fee Schedule

Pavement Condition Report