

City Council Candidate Info Packet

Introduction

This packet aims to provide an overview of the City’s operations, legislative functions of the City Council, and highlight areas of collaboration between the Council and City Teammates.

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General Overview



About City Council

The City Council is a legislative body responsible for making and passing laws at the local level, overseeing the city's budget, and representing the interests and concerns of the community.

City Council Members, elected to represent specific geographic areas known as wards, play a vital role in articulating and addressing the needs of their constituents. The Council President oversees meetings, ensuring order and facilitating constructive discussion among members.

Learn more on the [City Council webpages](#).

Forms of Minnesota City Government

These are different examples of forms of Government in Minnesota. These fall under two types of cities: Statutory and Charter Cities. Rochester operates under a Weak Mayor-Council system:

STATUTORY CITIES (DERIVED FROM STATE LAWS, CONSTRAINING AUTONOMY & FLEXIBILITY)

Subcategory	Description
Elected Clerked	Minimalist governance with an Elected Clerk, typically in very small cities.
Administrator	Balanced approach with an Administrator for professional oversight. Examples include Apple Valley, Eagan, Lakeville, and Maple Grove.
Manager	Professional management with a Manager, maintaining elected representation. Examples include Edina, Eden Prairie, Burnsville, Roseville, and Chanhassen.

CHARTER (DERIVED FROM A MUNICIPAL CHARTER, AFFORDING GREATER AUTONOMY & FLEXIBILITY)

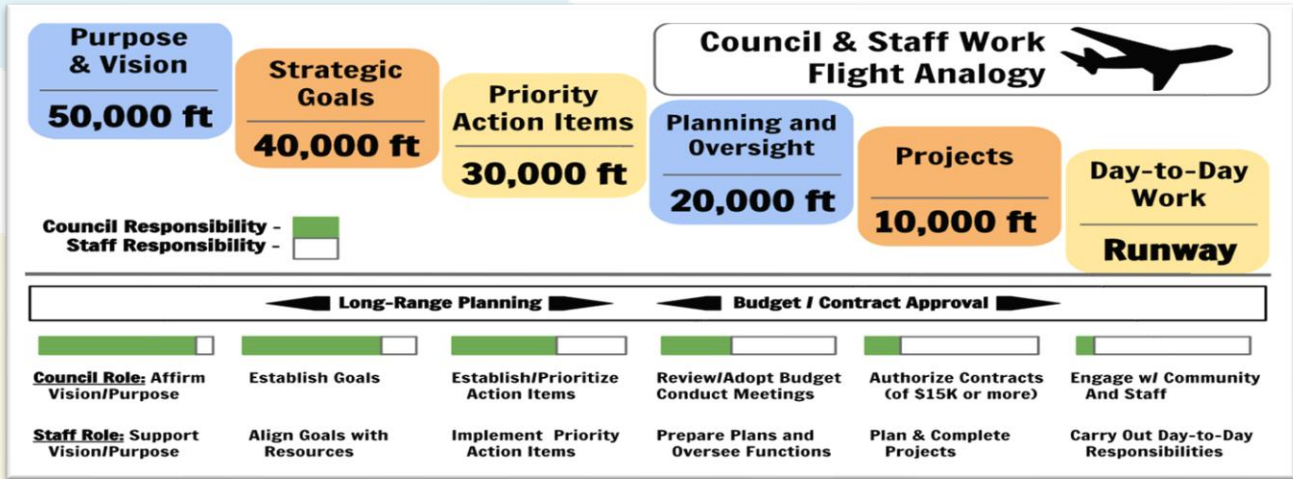
Subcategory	Description
Weak Mayor-Council	Collaboration between mayor and council with limited mayoral powers. Examples include Rochester .
Strong Mayor-Council	Mayor with substantial executive powers for larger municipalities. Examples include Minneapolis, St. Paul, Duluth, and St. Cloud.
Council-Manager	Decentralized approach with a professional manager, promoting efficiency. Examples include Bloomington, Minnetonka, Plymouth, St. Louis Park, and Richfield.



Council & Staff Work Flight Analogy

The Council & Staff Work Flight Analogy illustrates how City work operates at different levels—from long-term vision to day-to-day operations. At the highest levels or “altitudes”, the City Council focuses on establishing community vision, strategic goals, and key priorities. As work moves closer to implementation, staff translate that direction into plans, projects, and daily services that support the community.

Understanding these different levels helps clarify the distinct but complementary roles of Council and staff in guiding the City’s work and delivering services to residents.



Work Category	“Altitude”	Council Role	Staff
Purpose & Vision	50,000 ft	Affirm vision/purpose	Support vision/purpose
Strategic Goals	40,000 ft	Establish goals	Align goals with resources
Priority Action Items	30,000 ft	Establish/prioritize action plan items	Implement priority action plan items
Planning & Oversight	20,000 ft	Review/adopt budget and conduct meetings	Prepare plans and oversee functions
Projects	10,000 ft	Authorize contracts (of \$50,000 or more)	Plan and complete projects
Day-to-Day	Runway	Engagement with community and staff	Carry out day-to-day responsibilities



Key Documents



Council Rules of Procedure & Code of Conduct

- Ensures fair and transparent decision-making processes during council meetings.
- Promotes respectful and civil interactions among council members, staff, and the public.
- Upholds ethical standards, maintains public trust, and contributes to effective governance of the community.



Comprehensive Plan 2040

- Serves as a long-term vision that guides growth and development through 2040.
- Outlines goals, policies, and strategies related to land use, transportation, housing, economic development, environmental protection, and community facilities.
- Ensures coordinated and sustainable development, facilitates informed decision-making by policymakers, and helps us achieve desired future outcomes while preserving quality of life and our community's unique character.



City Charter/Ordinances

- Functions as the City's constitutional document, defining its governance structure, electoral processes, and procedural rules for enacting laws and ordinances, and outlining legal parameters of authority for elected officials, departments, and administrative bodies.
- Promotes stability, accountability, and community empowerment in municipal decision-making.
- Rochester Code of Ordinances and City Home Rule Charter updates are distributed and retained in the office of the City Clerk and communicated quarterly to a select mailing list.



Strategic Priorities

- Strategic Priorities are key areas of focus identified by the City Council to guide decision-making and resource allocation. They provide a framework for addressing pressing issues and achieving long-term goals, ensuring alignment in city initiatives and projects.
- Priorities are typically reviewed during the 2-year budget cycle. The current Strategic Priorities are Economic Resilience, Housing Access, Inclusive Growth Management, Responsible Environmental Stewardship, and Transformational Capital Projects.



Budget

- The City Council begins the 2-year budget cycle by adopting its priorities, goals, and strategies in the early part of the calendar year. The City Administrator guides the development of the operating budget and Capital Improvement Program (CIP) in accordance with the City Council priorities. City Council votes on budget adoption.
- The [Budget in Brief Document](#) offers an overview of the annual budget, where the money comes from, where the money goes, & notable Capital Improvement Projects.



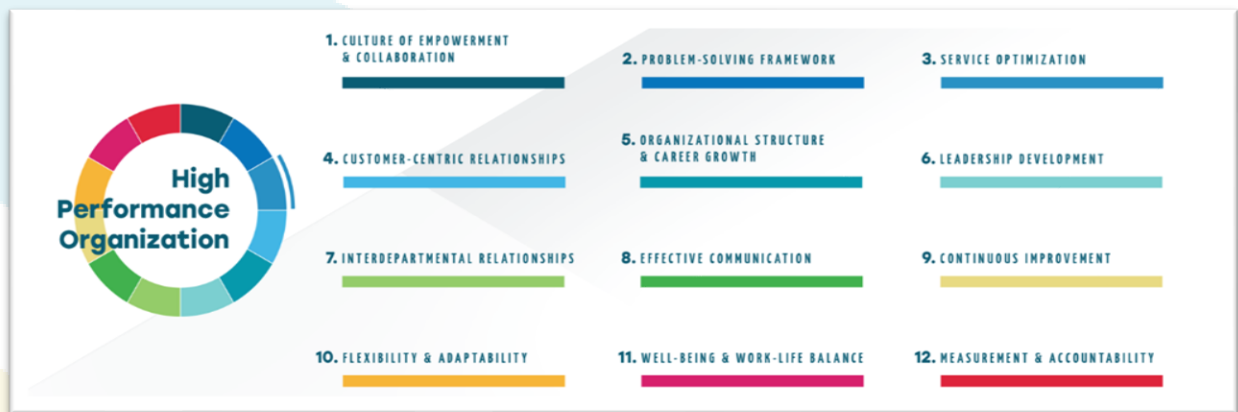
Action Plan

- Developed and supported by City Teammates, the Action Plan outlines goals, objectives, and tactics aimed at advancing the Strategic Priorities selected by the City Council.
- City Teammates provide Action Plan updates to the City Council every six months at City Council Study Sessions.



City Organizational Structure

Our City embraces a High Performance Organization (HPO) philosophy, prioritizing people, problem-solving, service optimization, and customer relationships to create an environment conducive to success. This philosophy takes a holistic approach, integrating culture, organizational structure, and team development.



The framework outlines the following focus areas:

- 1) Culture of empowerment & collaboration
- 2) Problem-solving framework
- 3) Service optimization
- 4) Customer-centric relationships
- 5) Organizational structure & career growth
- 6) Leadership development
- 7) Interdepartmental relationships
- 8) Effective communication
- 9) Continuous improvement
- 10) Flexibility & adaptability
- 11) Well-being & work-life balance
- 12) Measurement & accountability

Our operational framework is driven by three key components:

- 1) *The Forward Team* responsible for crafting vision and strategy;
- 2) *Impact Teams* dedicated to executing initiatives aligned with shared goals; and
- 3) *Leadership Forum* focused on fostering communication, learning, and unity among departments and key leaders.

This structure ensures a cohesive goal-oriented approach to municipal governance. Additionally, alongside this goal-oriented approach, our operational model includes a traditional hierarchy as depicted in the [Organizational Charts document](#).



Team	Mission	Who	Frequency of Connection
Forward Team	<ul style="list-style-type: none"> • Vision, Strategy, & Direction • Support: make others successful and achieve their full potential Organizational health and culture (focus on people)	City Administrator and representatives from each standing Impact Team	Weekly connect and monthly strategy session
Impact Teams	<ul style="list-style-type: none"> • Align around common objectives • Create team cohesion around service areas • Implement initiatives and strategic service delivery Clarify, communicate, share collective goals, and clarify needs with the Forward Team	<ul style="list-style-type: none"> • Community Enrichment: Communications, Engagement & 311; Diversity, Equity, & Inclusion (DEI); Parks & Recreation; Rochester Public Library; Rochester Public Music • Development Services & Infrastructure (Community Development; Public Works; Transit & Parking) • Public Safety: City Attorney; Emergency Management; Rochester Fire Department; Rochester Police Department • Strategic Transformation & Partnership: Destination Medical Center Project Managers; Strategic Initiatives Director; Director of Construction • High Performance Government: City Clerk's Office; Finance; Human Resources; Information Technology Rochester Public Utilities	Weekly Impact Team meetings
Leadership Forum	Focus on: <ul style="list-style-type: none"> • Organizational communication • Learning together • Trusted leadership relationship Organizational unity	All department heads and other key leaders	Meets monthly

The following sections outline notable Impact Team Services. The hyperlinks in this section will direct you to related sections in this document.



Impact Team: Community Enrichment

Department	Services (hyperlinks indicate areas of Council-Teammate Interaction)
Communications, Engagement, & 311	<ul style="list-style-type: none"> • 311 (Service Requests & Public Inquiries)
Diversity, Equity, & Inclusion	<ul style="list-style-type: none"> • Equitable & Accessible delivery of City services • Equitable Policies & Programs
Library	<ul style="list-style-type: none"> • Information Access & Community Resources (Free Programs, WiFi, etc.) • Library Facilities & Operations Master Plan • Supports Library Board
Parks & Recreation	<ul style="list-style-type: none"> • Forestry • Parks & Trails • Park Master Plans (e.g. Silver Lake, Soldiers Field, etc.) • Program Coordination & Partnerships • Recreation Programs & Facilities • Supports Park Board
Public Music	<ul style="list-style-type: none"> • Community Concerts, Programming, & Partnerships • Supports Public Music Board



Impact Team: Development Services Infrastructure (DSI)

Department	Services (<i>hyperlinks indicate areas of Council-Teammate Interaction</i>)
All DSI	<ul style="list-style-type: none"> • Local Option Sales Tax Referendum (RenewRochester.org) – including projects for the Economic Vitality Fund, Street Reconstruction, and Flood Control & Water Quality • Collaboration with Strategic Transformation & Partnership and external partners to manage downtown construction impacts • Supports Regional Sports Complex site selection • Frequent Requests for Council Action (RCAs)
Community Development	<ul style="list-style-type: none"> • Building Plan Review, Permits, Inspections, & Code Enforcement • Comprehensive Plan & Growth Management • Geographic Information System (GIS) • Housing & Neighborhood Services (Rental, CDBG, etc.) • Heritage Preservation • Land Use and Planning Applications • Long-Range Planning/Small Area Plans • Support Boards & Commissions (multiple) • Tax Increment Financing (TIF) & Economic Development • Urban Design • Zoning & Zoning Enforcement
Public Works	<ul style="list-style-type: none"> • Engineering (Capital Improvement Projects, Traffic Management, City-Owner Development Program, Sidewalk Programs) • Environmental Services (Flood Control, Wastewater Collection & Treatment, Stormwater Management, and Sustainability) <ul style="list-style-type: none"> ○ Sanity Sewer Wastewater Master Plan ○ Comprehensive Surface Water Management Plan (CSWMP) ○ Water Reclamation Plant Facilities Plan ○ Sustainability & Resilience Community Work Plan • Fleet Management • Street Maintenance (Pavement Management, Street Sweeping, Snow Removal)
Transit & Parking	<ul style="list-style-type: none"> • Parking: On-street Parking, Off-street Parking • Parking Rate Study • Transit Development Plan • Transit: Fixed Transit, Paratransit (ZIPS), Link Bus Rapid Transit



Impact Team: High Performance Government (HPG)

Department	Services (hyperlinks indicate areas of Council-Teammate Interaction)
Administration	<ul style="list-style-type: none"> • Action Plan & Continuous Improvement • Capital Improvement Projects • Facility Management • Legislative Analysis & Policies
City Clerk	<ul style="list-style-type: none"> • Assessments & Administrative Fines • Council Meeting Agenda & Packet • Elections • Licenses (Business, Liquor, Elections, etc.) • Parking Citation Administration • Records & Data Requests • Residential Parking Permits
Finance	<ul style="list-style-type: none"> • Budget (2026 budget: \$693.4 million) • Strategic Finance
Human Resources (HR)	<ul style="list-style-type: none"> • Compensation, Benefits, & Safety (for ~950 City Teammates) • Labor Relations (19 bargaining units) • Organizational Development & Wellness
Information Technology (IT)	<ul style="list-style-type: none"> • IT Security, Network, & Software

Impact Team: Public Safety

Department	Services (hyperlinks indicate areas of Council-Teammate Interaction)
City Attorney	<ul style="list-style-type: none"> • City Charter/Ordinances • Civil Litigation & Criminal Litigation • Organizational Legal Advice
Emergency Management	<ul style="list-style-type: none"> • Continuity of Operations Planning (COOP) • Resiliency Coordination
Fire	<ul style="list-style-type: none"> • Community Risk Reduction: Inspections, Plan Review, Permits, Public Education, & Fire Origin and Cause Investigation • Response: Fire, Rescue, EMS First Response, Hazardous Materials, Lift Assist • Support Services: Traffic blocking, Public Event Support, Township Fire Coverage, Community Outreach, Strategic Planning
Police	<ul style="list-style-type: none"> • Community Services • Investigations • Patrol • Support Services



Impact Team: Public Service

Department	Services (hyperlinks indicate areas of Council-Teammate Interaction)
Rochester Public Utilities	<ul style="list-style-type: none"> • Provides reliable electric and water services, including: <ul style="list-style-type: none"> ○ Developing customer programs, rates, billing services, and specialized offerings ○ Offering energy programs, conservation, and incentives ○ Providing outreach, education, and community engagement • <u>Advanced Metering</u> • <u>Kalmar Booster Station</u> • <u>Lead Water Service Line Replacement Program</u> • <u>Power Supply Plan</u> • <u>Solar on Public Buildings</u> • <u>Water Master Plan</u>

Impact Team: Strategic Transformation & Partnership

Department	Services (hyperlinks indicate areas of Council-Teammate Interaction)
Destination Medical Center (DMC)	<ul style="list-style-type: none"> • DMC Projects (<u>LINK Bus Rapid Transit</u>, Peace Plaza, Discovery Walk, Heart of the City, <u>Riverfront Activation</u>, DEED Grant Distribution, Downtown Sidewalks, 6th Street Bridge, Riverfront & Neighborhood, <u>Active Transportation</u>, WMBE compliance, etc.)
Bold. Forward. Unbound. Initiative	<ul style="list-style-type: none"> • Serves as the City's central coordination hub for this initiative, aligning city departments, public infrastructure investments, and key partners including the Destination Medical Center and Mayo Clinic, to support project implementation. This includes everything from design, construction coordination and infrastructure planning to community impact and stakeholder engagement



Areas of Collaboration/Recent Projects

The hyperlinks in this section will open related web pages and documents. For those with printed packet, an appendix of the hyperlinks addresses is available on page 11.

311 (Service Requests & Public Inquiries)

311 is a non-emergency service connecting residents and visitors to City services, available by dialing 311 or 507-328-2311. It acts as a central hub for reporting issues like potholes, streetlights, and weeds, or requesting services from Monday-Friday 8 AM-5PM. Services are also accessible 24/7 via www.rochestermn.gov/311 or the Ask Chester chatbot (which is available in over 75 languages).

Advanced Metering

RPU's Advanced Metering project is a multi-year initiative to upgrade all electric and water meters for residential and commercial customers to new modern utility standard meters, with installations taking place in 2026 through 2028. These meters automatically record and transmit usage data eliminating the need for manual meters reads and providing more timely, accurate information for both customers and RPU.

Boards & Commissions

Boards & Commissions serve as advisory boards for the City Council are comprised of community volunteers and are supported by City teammates. The Mayor interviews applicants and appoints members, subject to City Council confirmation. Selections are made as openings occur throughout the year. Learn more on the [Boards & Commissions webpage](#).



Comprehensive Surface Water Management Plan (CSWMP)

The CWSMP, set to replace the 1999 plan, is undergoing a three-phase process. Phase 1, completed in 2022, focused on scoping and information gathering. Phase 2, being considered for Council adoption in 2026, entails plan development, while Phase 3 involves drainage district modeling and ordinance updates. Key enhancements: expanding the scope to cover the entire drainage area, delineating 11 drainage districts, integrating social equity and climate resiliency, and emphasizing integrated stormwater management. Learn more on the [Comprehensive Surface Water Management Plan webpage](#).



Council Meeting Agenda

The City Clerk manages the creation and distribution of all Council agendas and the publishing of official minutes and all related official notices and documents. The City Administrator exercises final approval over the content of all City Council agendas. Meeting materials are published several days in advance of the meeting to ensure adequate time for Council review. Learn more on the [City Meeting webpage](#).

Elections

The City Clerk's Office is responsible for hiring all election judges for all federal and state elections as well as securing polling places in the required precincts of the City. Administration and coordination of all special City elections are run through the City Clerk's Office. In the event of a Special Election, responsibilities include all publications, printings, judges, precincts, and supplies necessary for a successful election. Learn more on the [Elections webpage](#).



DSI Request for Council Action (RCA)

The DSI Impact Team (Community Development, Public Works, Transit & Parking) generates a relatively high volume of RCAs for council consideration. Frequent requests include:

- Contracts for Capital Improvement Program (CIP) and maintenance projects
- Development agreements
- Easements, revocable permits, right-of-way changes, etc.
- Policy and ordinances updates

Flood Control

The Flood Control System, constructed during the 1980s and 1990s, safeguards assets valued at over \$1.5 billion and is engineered to withstand a 200-year flood event. It utilizes seven reservoirs, six of which are city-owned, to retain 16% of floodwater for controlled release over 10 days. Consisting of levees, floodwalls, channels, and strategically located city lands, it effectively manages floodwaters. Developed with the Army Corps of Engineers and NRCS, it includes recreational and aesthetic enhancements. No property taxes funded its construction or maintenance; instead, funding came from Local Option Sales in 1983, 1989, and 2023. Explore further details on the [Flood Control System Story Map](#).

Kalmar Booster Station

Continued growth in northwest Rochester has extended development into higher elevations beyond the existing Northwest High pressure zone, necessitating formation of a new pressure zone to provide adequate water service and support ongoing land development activity. The proposed Kalmar pressure zone will initially encompass approximately 1,700 acres and ultimately extend 2.5 miles from 60th Avenue NW to County Road 3. Implementation requires construction of a booster station near 60th Avenue NW and Kingsbury Drive within the Pebble Creek subdivision currently under construction.

Lead Water Service Line Replacement Program

RPU provides water to about 42,000 properties. Of these, 229 services are identified as lead, 227 services are galvanized water service pipes needing replacement, and 1,900 services contain material that is not known based on a review of historical plumbing records. RPU has partnered with the Minnesota Department of Health, Minnesota Public Facilities Authority, and Short Elliott Henderickson, Inc. (SEH) to inventory and systematically replace these service lines at no cost to the homeowner.



Legislative Priorities

City Teammates identify areas for Legislative opportunities, which are presented to the City Council for consideration. City Council votes to adopt Legislative Priorities. Learn more on the [Legislative Priorities webpage](#).



Library Master Plan

The Library Master Plan was adopted by City Council in 2025. It provides a long-range plan for facilities and operations for the library, and is the first of its kind for RPL. Learn more about the [Library's Master Plan](#).





Library Strategic Plan

The Library Board sets strategic directions for the Library through the Library Strategic Plan. Focus areas include Equity, Connections, and Infrastructure. Learn more on the Library's [Vision, Mission & Planning webpage](#).

Licenses

All annual regulatory licensing (such as gambling, contractors, transportation, massage, liquor, special events, etc.) are obtained and renewed through the Office of the City Clerk. Two major licensing periods throughout the year occur in the first and fourth quarters. Learn more by visiting the [Licenses webpage](#).

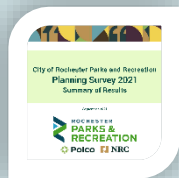
Organizational Legal Advice

The Office of the City Attorney is responsible for all of the City's legal business. As such, the City Attorney serves as the legal advisor and representative for the City of Rochester. The City Attorney is the attorney for City officials and employees (for actions taken in the course of their public duties), City departments, boards, and commissions. The City Attorney cannot represent private citizens in their legal matters. Learn more on the [City Attorney webpage](#).



Parking Rate Study

The [Parking Rate Study](#) last conducted in 2024. This study entails a thorough analysis of parking rates and associated factors, culminating in strategic recommendations to optimize parking management. Notably, Public Parking operates as an enterprise fund, where program revenue offsets operational costs, ensuring financial sustainability and effective service delivery to the community.



Park Master Plan

The Citywide Parks and Recreation System Plan was adopted in 2016. Park-specific Master plans are currently in development for the following parks: [Soldiers Field Park](#), [Silver Lake Park](#), and MLK Park. Following development, Master Plans undergo City Council review. Learn more by visiting the [System Plan Project Webpage \(2015-2016\)](#) and [City Project Map](#).

Power Supply Plan

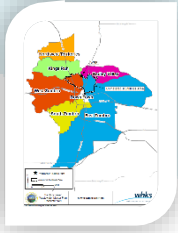
RPU's Power Supply Plan outlines strategies for achieving a more reliable, flexible, and sustainable energy portfolio to meet future demand and organizational goals. A key component is the construction of Mt. Simon power station which is expected to provide dispatchable generation to support grid reliability as intermittent resources increase. The plan also includes wind energy and battery storage projects, supplying a significant share of renewable electricity and helping RPU move towards its 100% net renewable goal by 2030.

Public Music

Public Music brings people together through free concerts and shared music experiences that build community, connection, and belonging, including the Riverside Music Series, FORWARD Park Concerts, Passport Sessions, and Sound School.



The FORWARD Park Concerts bring free live music to neighborhood parks across Rochester. There's one concert per ward, co-hosted by Councilmembers in their respective ward. Each event features local and regional artists, The Art Stop, the Rochester Public Library Bookmobile, interactive games with the Parks and Recreation Mobile Rec Trailer, and a relaxed summer evening in the park. Learn more about Public Music's programming on the [Public Music webpage](#).



Sanitary Sewer Master Plan

The Sanitary Sewer Master Plan, adopted in 2020 from the Planning 2 Succeed Comprehensive Plan 2040, is a thorough strategy for our infrastructure needs. It assesses current sewer system capacity, infrastructure condition, and future growth projections. Split into 7 Sewer Districts, it plans for growth efficiently. The estimated cost for expansion and improvement projects is \$362 million. It's in line with the Growth Management Map and follows a Capital Improvement Plan guided by Council priorities. Learn more on the [Sanitary Sewer System webpage](#). A copy of the Sanitary Sewer Master Plan can be provided upon request.

Solar on Public Buildings

RPU, in partnership with the City of Rochester Facilities team, applied for 20 individual grants through the Minnesota Department of Commerce Statewide Solar on Public Buildings program. Eighteen grants were awarded in December 2025, with two additional awards in January 2026. Overall, state grant funding is expected to cover approximately 70% of total project costs, with anticipated federal direct pay tax credits covering an additional 27%, leaving a net cost of roughly 3%. The combined installed capacity of the systems is approximately 766 kW. Of the 20 projects, 18 installations will be funded by RPU, while the remaining two will be funded by the City as part of their facility construction projects.



Transit Development Plan

The 2022 Transit Development Plan outlines a comprehensive 5-year strategy to shape transit services. With a focus on improving fixed route and paratransit services, managing capital assets, integrating advanced technology solutions, and ensuring sustainable fare structures and funding mechanisms, the plan aims to enhance accessibility and reliability for commuters. Additionally, it explores opportunities to introduce new services, aligning with evolving community needs and enhancing public transportation effectiveness. Learn more on the [Transit Development Plan webpage](#). 2026 will kick-off the next Transit Development Plan cycle, with an RFP anticipated for release by the end of the year.

Water Master Plan

RPU began developing a Water System Master Plan in 2025 to provide a long-term strategic framework that guides how Rochester's water system will be developed, maintained, and expanded to meet current and future demand. The study will determine how Rochester will secure source water to meet future demands and evaluate infrastructure such as wells, treatment facilities, storage, and distribution systems to ensure reliable, safe, and efficient water service across the city. The plan accounts for factors like population growth, land development, regulatory requirements, and system resiliency, helping prioritize capital investments and operational improvements. The plan is scheduled for completion in Q1 of 2027.



Appendix of Hyperlinks

- Action Plan: <https://www.rochestermn.gov/council-administration/plans-reports-studies/action-plan-reports/>
- Active Transportation Plan: <https://www.rochestermn.gov/home/showpublisheddocument/36657/638031764606130000>
- Assessments and Administrative Fines: <https://www.rochestermn.gov/departments/city-clerk/assessments-and-administrative-fines>
- Boards & Commissions webpage: <https://www.rochestermn.gov/government/boards-commissions/current-openings-how-to-apply>
- Budget: <https://www.rochestermn.gov/council-administration/plans-reports-studies/financial-reports-archive/#2026-2027>
- Budget in Brief Document: <https://www.rochestermn.gov/media/5kqjqwwu/2026-budget-in-brief.pdf>
- City Attorney Webpage: <https://www.rochestermn.gov/government/departments/city-attorney-new/duties-responsibilities>
- City Charter/Ordinances: <https://www.rochestermn.gov/law-emergency-services/city-attorney/>
- City Council Webpages: <https://www.rochestermn.gov/government/city-council>
- City Meeting Webpage: <https://www.rochestermn.gov/meetings/council-meetings>
- City Project Map: <https://experience.arcgis.com/experience/27e7c541f00147f397e29da0a716c73e>
- Comprehensive Plan 2040: <https://www.rochestermn.gov/council-administration/plans-reports-studies/city-comprehensive-plan/>
- Comprehensive Surface Water Management Plan (CSWMP) Webpage: <https://www.rochestermn.gov/council-administration/plans-reports-studies/stormwater-management-plans/#ComprehensiveSurfaceWaterManagementPlan>
- Council Rules of Procedures & Code of Conduct: <https://www.rochestermn.gov/home/showpublisheddocument/25837/637648882617370000>
- Elections webpage: <https://www.rochestermn.gov/council-administration/elections/>
- Flood Control System Story Map: <https://storymaps.arcgis.com/stories/8556bb63d1954161af016d61261a7d4b>
- Integrated Transit Studies: <https://www.rochestermn.gov/departments/community-development/plans-studies-reports/integrated-transit-studies#Overview>
- Legislative Priorities Webpage: <http://www.rochestermn.gov/priorities>
- Library Master Plan: <https://www.rplmn.org/about-rpl/plans-reports-and-studies/facilities-and-operations-master-plan-study/>
- Library Strategic Plan: <https://www.rplmn.org/about-rpl/plans-reports-and-studies/strategic-plan/>
- Licenses Webpage: <https://www.rochestermn.gov/licenses>
- Organizational Charts: <https://www.rochestermn.gov/home/showdocument?id=32121&t=638560294353237201>
- Parking Citation Administration: <https://www.rochestermn.gov/departments/city-clerk/parking-violations>
- Public Music webpage: <https://www.rochestermn.gov/activities-parks-culture/music/>
- Public Works Service Request Portal: www.rochestermn.gov/servicerequest
- Q&A Form: <https://app.smartsheet.com/b/form/4e15aa0f35314db0af0ec4a08cbbb27d>
- Q&A Published Report: <https://app.smartsheet.com/b/publish?EQBCT=455c214b7a6a458e9e83297408699452>
- Records: <https://www.rochestermn.gov/departments/city-clerk/records>
- Records Center: www.rochestermn.gov/records
- Residential Parking Permits: <https://www.rochestermn.gov/departments/city-clerk/residential-parking-permit>
- ROCHESTER MN RIVERFRONT SMALL AREA PLAN: <https://www.rochestermn.gov/council-administration/plans-reports-studies/rochester-riverfront-small-area-plan/>
- Sanitary Sewer System Webpage: <https://www.rochestermn.gov/home-property-utilities/water-services/wastewater/sanitary-sewer-system/>
- Silver Lake Park: <https://www.rochestermn.gov/Home/Components/Topic/Topic/11639/3986>
- Soldier Field Park: <https://www.rochestermn.gov/Home/Components/Topic/Topic/11767/3986>
- Strategic Priorities: <https://www.rochestermn.gov/departments/administration/our-priorities>
- System Plan Project Webpage (2015-2016): <https://www.rochestermn.gov/government/departments/parks-and-recreation/system-plan-project>
- Transit Develop Plan Webpage: <https://www.rochestermn.gov/government/departments/public-transportation/transit-planning/tdp-background>
- Sustainability & Resilience Community Work Plan: <https://www.rochestermn.gov/council-administration/plans-reports-studies/sustainability-resiliency-community-work-plan/>
- Sustainability Webpage: <https://www.rochestermn.gov/home-property-utilities/sustainability-environment/>

